

ADOPTED BUDGET ANNUAL PROGRAM OF SERVICES



City of
KENNEDALE
Texas
EST. 1887
YOU'RE HERE  YOUR HOME

FISCAL YEAR 2021 – 2022
OCTOBER 1, 2021 – SEPTEMBER 30, 2022



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FY21-22 ADOPTED BUDGET
OCTOBER 1, 2021 TO SEPTEMBER 30, 2022

ANNUAL PROGRAM OF SERVICES

SUBMITTED TO CITY COUNCIL
TUESDAY, AUGUST 17, 2021

ADOPTED BY CITY COUNCIL
TUESDAY, SEPTEMBER 21, 2021

PREPARED BY
LESLIE E. GALLOWAY, INTERIM CITY MANAGER
LAKEITA SUTTON, DIRECTOR OF FINANCE
AND INFORMATION TECHNOLOGY

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KENNEDEALE, TX 76060
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CITYOFKENNEDEALE.COM/BUDGET



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Kennedale
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morrill

Executive Director

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BUDGET ADOPTION

**THE FOLLOWING STATEMENT IS PROVIDED
IN ACCORDANCE WITH STATE LAW**

THIS BUDGET WILL RAISE MORE REVENUE FROM PROPERTY TAXES THAN LAST YEAR’S BUDGET BY AN AMOUNT OF \$5,323, WHICH IS A 0.11 PERCENT INCREASE FROM LAST YEAR’S BUDGET. THE PROPERTY TAX REVENUE TO BE RAISED FROM NEW PROPERTY ADDED TO THE TAX ROLL THIS YEAR IS \$15,613.

| AD VALOREM (PROPERTY) TAX RATE COMPARISON | FY 2020-2021 | FY 2021-2022 |
|--|---------------------|-----------------------|
| Property Tax Rate | \$0.774085/100 | \$0.764085/100 |
| Effective Tax Rate | \$0.756520/100 | \$0.756350/100 |
| Effective Maintenance & Operations Rate | \$0.628692/100 | \$0.569562/100 |
| Rollback Tax Rate | \$0.774086/100 | \$0.783057/100 |
| Debt Rate | \$0.191399/100 | \$0.191136/100 |

**TOTAL DEBT OBLIGATION FOR THE CITY OF
KENNEDALE SECURED BY PROPERTY TAXES: \$1,665,913**

MEMBERS OF THE GOVERNING BODY VOTED ON THE BUDGET AT A REGULAR CITY COUNCIL MEETING ON TUESDAY, SEPTEMBER 21, 2021, AS FOLLOWS:

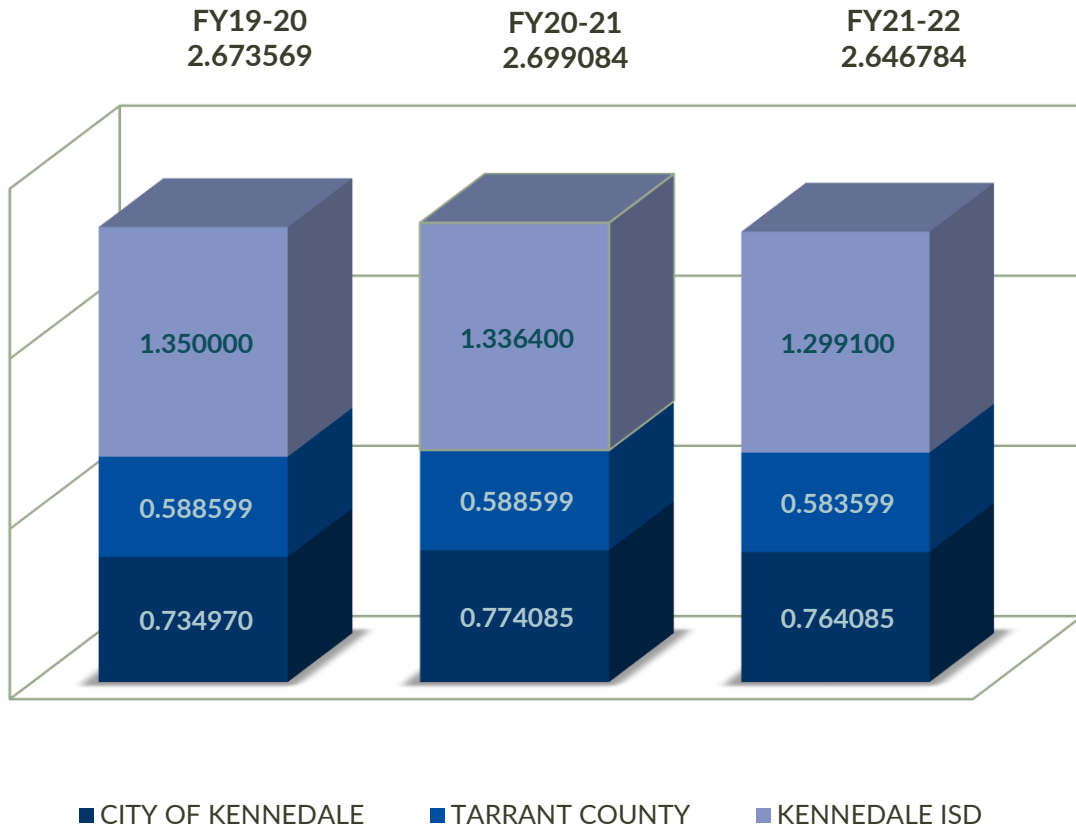
| MEMBER | FOR | AGAINST | PRESENT, NOT VOTING | ABSENT |
|---------------------------|------------|----------------|------------------------------------|---------------|
| Mayor Linda Rhodes | | | X | |
| Jan Joplin, Place 1 | X | | | |
| Gary Mitchell, Place 2 | X | | | |
| Julie Jacobson, Place 3 | X | | | |
| Austin Degenhart, Place 4 | X | | | |
| James Connor, Place 5 | X | | | |



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TOTAL COMBINED TAX ASSESSMENT DISTRIBUTION

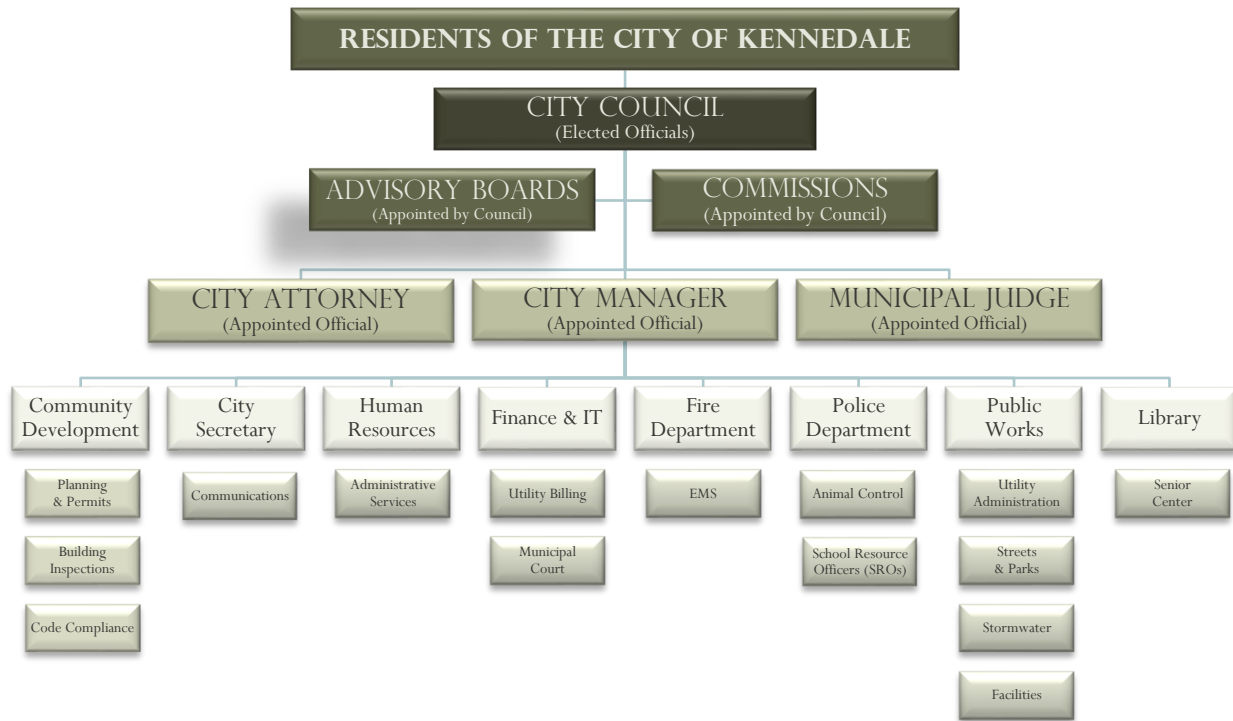
| ENTITY | 2017 (2018) | 2018 (2019) | 2019 (2020) | 2020 (2021) | 2021 (2022) | PERCENT CHANGE |
|---------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------|
| MAINTENANCE & OPERATIONS | 0.578750 | 0.535219 | 0.544429 | 0.582686 | 0.572949 | -1.67% |
| INTEREST & SINKING | 0.198750 | 0.190495 | 0.190541 | 0.191399 | 0.191136 | -0.14% |
| CITY OF KENNEDALE | 0.777500 | 0.725714 | 0.734970 | 0.774085 | 0.764085 | -1.3% |
| TARRANT COUNTY | 0.244000 | 0.234000 | 0.234000 | 0.234000 | 0.229000 | -2.14% |
| COLLEGE DISTRICT | 0.140060 | 0.136070 | 0.130170 | 0.130170 | 0.130170 | 0.00% |
| HOSPITAL DISTRICT | 0.224429 | 0.224429 | 0.224429 | 0.224429 | 0.224429 | 0.00% |
| TARRANT COUNTY | 0.608489 | 0.594499 | 0.588599 | 0.588599 | 0.583599 | -0.8% |
| KENNEDALE ISD | 1.480000 | 1.451694 | 1.350000 | 1.336400 | 1.299100 | -2.8% |
| TOTAL COMBINED TAX | 2.865989 | 2.771907 | 2.673569 | 2.699084 | 2.646784 | -1.9% |





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ORGANIZATIONAL CHART



ELECTED OFFICIALS

Mayor LINDA RHODES
 Mayor Pro Tem JAN JOPLIN, Place 1
 GARY MITCHELL, Place 2
 JULIE JACOBSON, Place 3
 AUSTIN DEGENHART, Place 4
 JAMES CONNOR, Place 5

APPOINTED OFFICIALS

LESLIE E. GALLOWAY, Interim City Manager
 DREW LARKIN of TOASE, City Attorney
 Honorable BILL LANE, Municipal Judge

BOARDS & COMMISSIONS

Board of Adjustment (BOA)
 Building Board of Appeals (BBA)
 Economic Development Corporation (EDC)
 Keep Kennedale Beautiful Commission (KKB)
 Library Advisory Board (LAB)
 Parks and Recreation Board
 Planning and Zoning Commission (P&Z)
 Utility and Infrastructure Board (UIB)
 Youth Advisory Council (YAC)

MANAGEMENT TEAM

LAKEITA SUTTON, Director of Finance and IT
 DARRELL HULL, Police Chief
 JAMES BROWN, Fire Chief
 JOE WALSH, Public Works Director
 CAROLINE GREEN, Director of HR and
 Administrative Services
 LESLIE E. GALLOWAY, City Secretary and
 Communications Coordinator
 VACANT, Director of Planning
 and Economic Development
 AMANDA KING, Library Director



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Monday, August 16, 2021

TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL:

Pursuant to provisions of the City Charter and on behalf of the staff, I respectfully submit for your consideration the FY21-22 Proposed Budget. This Program of Services is informed by Council priorities and objectives as well as community needs identified by staff. **Highlights and considerations include:**

- Typical growth (5.74%) in property values (compared last year's minimal 2.7%)
- A need to focus on staff retention, stability, and recruitment across all departments
- No credit rating downgrade has yet to result from Standard & Poor's (S&P) 2019 placement of the City on "Negative Outlook" following erosion of the General Fund
- Assessment of the second full year of operation and maintenance (O&M) of the utility systems by the City of Arlington with an evaluation of the contract forthcoming
- Compliance with State legislation regarding tax rate calculation and increases
- Recognition of the need to provide continuity of service and reassurances to the community following a significant change in both elected and professional leadership
- Capital needs relating to streets, stormwater, utilities, parks, and public safety
- Adopting an ad valorem (AV) tax rate that will continue efforts to rebuild the City's financial integrity while simultaneously encouraging development that will enhance AV growth in consideration of Council's desire to, ultimately, see this rate reduced
- Retaining and attracting local businesses to complement property tax revenue
- Potential \$79.8 million residential development of the Texas Raceway property, which is located within the boundaries of the TIRZ

MANAGER'S MESSAGE

This budget is the culmination of several months of work by the City's Leadership Team as they seek to best serve the public while also applying policy preferences expressed by the City Council. Each department evaluates services provided against what is expected from citizens and other stakeholders. Further, existing expenditures and program outcomes are evaluated for cost effectiveness and, specifically, potential cost savings. Each Director reviews their budget proposal with the Finance Office and with the City Manager before departmental budgets are evaluated for inclusion in the Program of Services to be considered by the City Council. Additionally, new or expanded programs or staffing are evaluated and recommended, as appropriate.

As the Council is aware, intervening actions were taken in FY20 and FY21 to recover the general fund balance to acceptable levels following the 2019 Standard & Poor's (S&P) outlook from "stable" to "negative". These actions combined with CARES Act funding have, in fact, resulted in a projected ending General Fund balance for FY21 of approximately 20.3% (rather than the budgeted 8.3%) of annual expenditures; and staff continues to monitor this situation closely as we are aware that the Council has expressed some interest in a potential GO issuance.

To balance the tax burden upon our citizens against the necessity of maintaining a bond rating necessary to secure debt at more desirable rates, **this budget, as proposed, is supported by the adoption of a flat tax rate.** This is the minimum tax rate that would allow for continued provision of comprehensive municipal services, a projected end of year General Fund balance of 11.1% and allow for the continuation of public safety step plans as well as offer a minimal "cost-of-living" salary adjustment for civilian staff.

TAX RATE CALCULATIONS

| | |
|---|-------------------|
| 2020 Total Tax Rate | \$0.774085 |
| M&O Rate | \$0.582686 |
| Debt Service Rate | \$0.191399 |
| | |
| 2020 No-New-Revenue ("Effective") Tax Rate (NNR) | \$0.756350 |
| | |
| 2020 Voter-Approval ("Rollback") Tax Rate (VATR) | \$0.783057 |
| | |
| 2021 Proposed Tax Rate | \$0.774085 |
| M&O Rate | \$0.582949 |
| Debt Service Rate | \$0.191136 |

AVAILABLE EXEMPTIONS

| | |
|-----------------|----------|
| Over 65 | \$60,000 |
| Disabled Person | \$60,000 |

ELEMENTS OF THE AD VALOREM (PROPERTY) TAX RATE

Maintenance and Operations (M&O)
The portion of the tax rate that supports ongoing General Fund operations

Interest and Sinking (I&S) or Debt Service
The portion of the tax rate that supports payments on debt for general government (not utility) improvements

GENERAL FUND

There were, of course, concerns among public finance professionals regarding impacts that the COVID-19 pandemic might have on sales tax revenue – and perhaps even property valuations. Though we are not yet clear of this threat, the City of Kennedale has not seen significant negative effects thus far. Property values grew by 5.74 % (compared to 2.7% last year). Sales Tax revenue is projected to increase modestly by 4%. There is still reason for conservative optimism regarding AV value growth, new development, and sales tax revenues. However, locally, there has been a shift in leadership, elected officials, and frontline staffing in recent months.

For these reasons, a stable tax rate equal to that of the previous year – \$0.774085 – is proposed to support the budget as presented. The M&O Tax Rate – applied to property existing on the tax roll in 2020 plus new property on the roll in 2021 – will produce a 1.86% increase in total property tax revenue to the General Fund. This change in the total tax rate is also the result of maintaining the current debt service requirement for general obligation (GO) debt, including the \$6 million COs planned for issuance in September.

HIGHLIGHTS OF THE GENERAL FUND BUDGET INCLUDE:

- As presented, civilian employees would receive a 2% “cost of living” adjustment and public safety step plans would remain in place. The Council made an impactful decision by reimplementing the step plan and offering adjustments to civilian employees that moved most to a compensation level of about 90% of the 2019 salary study. Though there has been increased turnover recently among civilian employees, this is often the case when a change in management occurs. Further, these more competitive salary levels will allow the organization to continue attracting quality candidates as well as help us to retain current staff. By offering a 2% adjustment for the coming fiscal year, the Council can help salaries keep pace with the market and lessen the necessity of a future significant adjustment.
- An expected 9.84% increase in employee health insurance costs is included with the assumption that the City will absorb this estimated \$44,256 increase.

If adopted as proposed, the General Fund will continue to experience a fund balance drawdown of \$903,536 and is expected to end FY21-22 with a fund balance of 11.1% of expenditures – still below the adopted policy objective of 18%-25%.

WATER AND SEWER FUND

This budget proposes no change in water and sewer utility rates or Stormwater Utility Fees.

Contracts for both the purchase of potable water from and the operation and maintenance (O&M) of the Kennedale utility systems by Arlington Water Utilities (AWU) became effective on March 29, 2019, with a planned review to occur after two years. This review is currently pending. Although this collaboration

MANAGER'S MESSAGE

has been quite successful overall, various challenges relating to meter equipment and customer data migration did elongate the timeline. Work continues to outfit all accounts with an AMR (automated meter reading) transmitter that communicates with the AWU system.

Phase I of the system improvements necessary for the City to begin purchasing water from Arlington are now complete, which equates to about 20% of Kennedale's utility customers (in the Southeast portion of the City) receiving AWU drinking water and the ability for Arlington to supply 100% of necessary water during an emergency. Several significant capital improvements must be completed before Phase II of the water purchase portion of the contract can be completed. The largest of these projects are the rehabilitation or replacement of one ground storage tank and the elevated storage tower. AWU is currently doing preliminary planning and design work for these necessary capital improvements, which are expected to cost almost \$2 million. One important note is that only the first two years of this contract included a dedicated \$150,000 for infrastructure repair and improvement. That is no longer a part of the contract, and each necessary repair or upgrade will be invoiced individually going forward. As there is not a Public Works Director at this time, the Finance Department has used historical revenue and expenditure amounts to project that the Water and Sewer Fund FY21-22 ending balance is expected to be \$3.6 million, which represents 84.3% of annual planned expenditures. It is however, expected for this fund balance to decrease when outstanding invoices related to the City of Arlington Interlocal agreement are received and processed.

STREET IMPROVEMENT FUND

The Street Fund budget includes an increased franchise fee transfer from the Water Fund to the Street fund to 9.0%. This transfer percentage was increased from 7.0% last year to address additional street maintenance that will likely be required as a result of more aggressive water and sewer line renewals that have been long neglected. As there is not a Public Works Director at this time, the Finance Department has used historical revenue and expenditure amounts to project that the Street FY21-22 ending balance is expected to experience a fund balance draw down of \$239,930.

EDC, TIF, AND CAPITAL REPLACEMENT FUNDS

The Economic Development (EDC) Fund and the TIRZ (or TIF) are, again, expected to incur limited spending next year, as we continue enhancing fund balances for future cash funding of capital projects. The EDC Fund balance has increased during the current fiscal year from a budgeted \$887,145 to \$1,006,022, which is largely due to high occupancy levels of EDC-owned buildings in TownCenter as well as limited spending. Hughes Commercial is currently in negotiations to transfer ownership of their interest in TownCenter. This item is expected to be heard by the EDC Board and the Council in the next two months and may alter EDC income based on the final terms of the associated ground lease. Of note, the Council recently voted against extension of the ground lease agreement with Red's Roadhouse – opting instead to require that the owner of the building purchase the land, the proceeds of which will

return to the Bloxom Foundation. This will reduce EDC income by \$2,500 each month but will add the property back to the AV tax rolls.

FY21-22 will be the third year that the TIRZ has seen notable incremental value increase, which will result in approximately \$30,014 in new revenue to this fund. The proposed development of the Texas Raceway property is expected to be heard by the Planning and Zoning (P&Z) Commission as well as Council in coming months. This proposed development would include about 266 homes constructed in four phases. Each home is expected to have an average value of \$300,000 – for a final AV value of almost \$80 million. Because this property is in the TIRZ, the City would not only benefit from the annual property tax revenue of ~\$618,000 (at the current rate) – but would also receive for reinvestment in the area the portion of the property tax on any added value that would normally be collected by the hospital district, the college district, and the county for the life of the TIRZ agreements (through 2037).

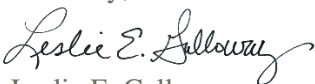
As the Council is aware, the ranking committee recommended that the extension of Little School Road be included by the Tarrant County Commissioners Court in the 2021 Transportation Bond Package. If the court approves this recommendation and the bond package passes, extension of this main arterial into the TIRZ could significantly catalyze further development. Additionally, remaining available funds from the 2018 & 2019 Tax Notes can be purposed, based on Council’s direction, for ongoing capital projects including the TxDOT New Hope Road off-system bridge project.

NEW PROGRAMS

Minimal new programs (with estimated costs of \$50,1690) have been included in this proposal but a comprehensive list of all requests (with a total cost of more than \$750,000) will be provided to Council for reference. **The overall FY21-22 Budget for all funds is \$17.5 million and includes 71.45 full-time equivalents (FTEs) – which represents 67 full-time and 7 part-time positions.**

Finally, I would like to take this opportunity to sincerely thank the members of the Council for volunteering their time, talents, and dedication for the benefit of the citizens of Kennedale. Input from the Council has, as always, been invaluable in the preparation of the FY21-22 Proposed Budget. Appreciation is also expressed to the professional staff – particularly in the Finance Department – for their diligence in the preparation of the budget. With the significant input and positive commitment already invested by the City Council to Kennedale’s future regarding this Annual Program of Services, I am confident that the City and the community will achieve and experience service levels desired by our citizens. Your support and the dedication of our capable staff are appreciated.

Sincerely,



Leslie E. Galloway
INTERIM CITY MANAGER

Thank you for taking the time to learn more about the City of Kennedale's finances. It can be said that the true priorities of a City are expressed within its budget (also called a Program of Services). This document serves as guidance to leadership throughout the fiscal year and staff's aim is to provide as much information as possible in a format that is easily digested. It begins with a high level overview before delving into individual funds, departments, and line items. When possible, charts, graphs, and trends are also provided.

The budget is created on a fund basis with similar activities, goals, and funding sources grouped within each. The first major fund group are the **Governmental Funds**, which encompasses all major activities and is primarily funded by ad valorem (property) tax, sales tax, and fees.

Within the Governmental Fund are the General, Debt Service, Other General, Special Revenue, and Capital Projects Funds. Some of these each house multiple funds as well (*e.g., the Street Fund is nested under Other General Funds*), and some contain entire departments (*e.g., the Police Department is in the General Fund*).

The expenditures of each department within a fund are added together to create the total fund expenditures. It is the goal of each fund to take in more money than it spends while maintaining a healthy reserve balance. Leadership aims to achieve and maintain an unassigned fund balance in the General Fund equal to 18% (with a goal of 25%) of budgeted annual expenditures to be used for unanticipated costs, unforeseen revenue fluctuations, or other adverse circumstances.

The basis of accounting and budgeting for general government operations are maintained on a modified accrual basis, with revenues being recorded when available and measurable expenditures being recorded when the services or goods are received and liabilities incurred. Budgeting and accounting records for the City's utilities are maintained on the accrual basis.

The next major fund group is **Enterprise Funds**, which are run more like a business than a government, with a goal of service charges covering all expenditures. The Water Sewer Fund falls within this category.

The final major fund group is **Economic Development Corporation (EDC) Funds**. The EDC is a component unit of the City with its own board, but with ultimate authority resting with the City.

WITHIN THIS DOCUMENT, YOU WILL SEE CHARTS VERY SIMILAR TO THIS:

| OPERATIONS | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|---------------------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 01-5230-01-00 CLEANING SUPPLIES | - | - | 100 | 100 | 100 | 100 |
| 01-5240-01-00 PRINTED SUPPLIES | - | - | 100 | 100 | 100 | 100 |
| 01-5260-01-00 GENERAL OFFICE SUPPLIES | 913 | 1,331 | 1,200 | 1,200 | 1,200 | 1,200 |
| 01-5261-01-00 POSTAGE | 14 | 8 | - | - | - | - |

The goal of these charts is to show the past three years’ results (YTD projections on most recent fiscal year) alongside the budgeted amounts. The budget is based on a Fiscal Year (FY) from October 1 through September 30, rather than the calendar year. For example, references to FY21–22 (sometimes shortened to FY22) refer to activity between October 1, 2021 and September 30, 2022.

WITHIN THIS DOCUMENT, YOU WILL SEE THESE COLUMNS:

| | |
|--------------------------|--|
| FY18–19 ACTUAL | Based on the audited financials from three fiscal years ago |
| FY19–20 ACTUAL | Based on the audited financials from two fiscal years ago |
| FY20–21 APPROVED | Last year’s budget as adopted (and possibly amended) by City Council |
| FY20–21 PROJECTED | An estimate of the year-end actuals, based on YTD expenditures |
| FY21–22 APPROVED | The approved budget number for the coming Fiscal Year |
| % CHANGE | Percentage of difference between this fiscal year’s budgeted amount and the preceding FY projection available at the time of budget adoption |

Once again, we appreciate the time you are spending becoming a more informed resident of the City of Kennedale. If you have any questions, we encourage you to contact the Finance Department or attend a City Council meeting (cityofkennedale.com/council).

In addition, the Finance Department (cityofkennedale.com/finance) and Transparent Government (cityofkennedale.com/transparency) webpages include a plethora of information, which has helped to earn the City of Kennedale the National Transparency Award and State of Texas Comptroller Transparency Star.



Lakeita Sutton

DIRECTOR OF FINANCE AND
INFORMATION TECHNOLOGY (IT)

THE BUDGET PROCESS

The development of the Annual Budget and Program of Services is governed by formal policies, accepted practices, and the City's budget principles – foremost of which is a balanced budget where revenue is equal to or greater than operating expenses and maintenance capital, with unassigned fund balance being utilized for one-time capital purchases or street repair. The budget process is designed to meet the needs of the community by allocating sufficient resources to support the planning and implementation of services, programs, and objectives. **The budget framework is built with the following purposes in mind:**

- Establishes a plan of policy and operation, which allocates resources of the City to achieve specific city goals and objectives and guides the City's activities;
- Provides management information as a comprehensive recording of information relative to both the character and scope of city activity; and,
- Establishes financial control by controlling through prioritization of programs/projects the allocation of revenue to various activities and allowing public officials, administrators, and citizens to ensure legality, accuracy, and conformity to legislative and administrative standards.

A primary goal of this document is to present the information in such a way that it will all at once be useful to the residents we serve as well as providing sufficient detail regarding financial, program, and policy information to guide the departments in program performance and to assist the administration and public officials in program evaluation and monitoring. **The budget cycle consists of three distinct phases:**

DEVELOPMENT AND PREPARATION

Each Director develops and submits to the Finance Department initial budget requests, which are based on standing and newly-proposed services and programs to meet the needs expressed by the public and the goals of the Mayor and Council. The Finance Director and the City Manager meet with each Director to review new program requests, compare projected revenues against proposed expenditures, and to prepare a preliminary budget. The City Manager then refines this Preliminary Budget and develops the City Manager's Proposed Budget, which is presented to the City Council.

REVIEW AND ADOPTION

The Council reviews the Proposed Budget, holds public hearings, and provides input and direction to staff before adopting the budget and the supporting property tax rate for the fiscal year.

IMPLEMENTATION

Throughout the fiscal year, the City Manager and Finance staff implement and monitor the Adopted Budget. Included services, programs, and projects are carried out by departments with oversight from the Finance Office. Monthly financials are provided to the Council to provide a status report on revenues and expenditures. The Finance Office also reviews and approves all check requests and requisitions for accuracy. Directors are expected to hold expenditures to the approved budgeted amounts. However, sometimes unforeseen circumstances call for budget amendments during the fiscal year. Any amendment must also be approved by the Council.

BUDGET TIMELINE

| DATE | ENTITY | DESCRIPTION |
|-------------|--|---|
| May 24 | City Staff | Finance distributes working budget documents to Directors |
| May 31 | Tarrant Appraisal District (TAD) | Property owners have 30 days from notice or until May 31 st (<i>whichever is later</i>) to protest |
| Jun 18 | City Staff | Submit FY21-22 budget requests and new programs to Finance |
| Jul 15 - 28 | City Staff | Submit budget requests and New Projects to City Manager; Meet with each Director to review submittals |
| Jul 25 | TAD | Notification of preliminary values to all jurisdictions (<i>includes TIF reports</i>) |
| Aug 10 | City Council and City Manager | BUDGET WORKSHOP AT 5:30 P.M.: Financial projections and all new program requests (<i>not yet approved by City Manager</i>) presented to the Council |
| Aug 13 | City Manager and Finance Director | Prepare Budget Message |
| Aug 16 | Finance Director and City Secretary | Prepare Proposed Budget books; File with City Secretary <i>File budget at least 31 days before tax levy;</i> <i>Budget shall be available for inspection in-person and online</i> |
| Aug 17 | City Council | REGULAR MEETING: BUDGET WORKSHOP at 5:30 p.m. |
| Aug 24 | City Council | SPECIAL MEETING: BUDGET WORKSHOP at 5:30 p.m. <i>Continue budgetary discussion; answer any questions from Council</i> |
| Aug 30 | Newspaper of Record and Homepage of City Website | Publish Notices of Hearings (Budget & Tax Rate) <i>and</i> Notice of Property Tax Rates <i>Budget: Not earlier than 30th or later than the 10th day before hearing (LGC § 102.0065); Tax Rate Hearing: Five days' notice required; NOT legal /classified section; Must also post notice prominently on home page until public hearing is concluded. (Tax Code § 26.06(a)).</i> |
| Aug 31 | City Council | SPECIAL MEETING: BUDGET WORKSHOP at 5:30 (if needed) <i>Continue budgetary discussion; answer any questions from Council</i> |
| Sep 1 | TAD | Notification of supplemental/last certified roll to tax jurisdictions for billing and collection |
| Sep 15 | City Council | SPECIAL SESSION: PUBLIC HEARING ON BUDGET at 5:30 p.m. <i>Not earlier than 15th day after proposed budget filed with City Secretary, but before tax rate vote; Public holiday or weekend not permitted; Quorum required; Council is required to take action on the proposed budget after the public hearing, even if that action is to postpone the final budget vote to a later date.</i> Also, PUBLIC HEARING ON TAX INCREASE <i>NEW: The governing body may vote on the proposed tax rate at the public hearing. If the governing body does not vote on the proposed tax rate at the public hearing, the governing body shall announce at the public hearing the date, time, and place of the meeting at which it will vote on the proposed tax rate (Tax Code § 26.06(d)). Council must approve the tax rate no later than 7 days after this public hearing.</i> |
| Sep 15 | Finance | Submit tax rates to Tarrant County and TAD |
| Sep 21 | City Council | REGULAR MEETING: APPROVE BUDGET (ORDINANCE), VOTE ON TAX RATE (ORDINANCE), AND RATIFY BUDGET <i>Vote must take place no later than the 7th day after the public hearing on the tax rate; Motion for tax rate requires special languageⁱ; Ordinance, budget cover, and website each require special language^{**ii} in larger type; Vote on Tax Rate must be record vote and - although may be left blank going into meeting - must specify desired rate at time of Ordinance adoption; If a proposed tax rate exceeds the no-new-revenue tax rate, at least 60% of the governing body must vote in favor (Tax Code § 26.05(b)); Must adopt tax rate within sixty (60) days after certified roll is received or by September 30, whichever is earlier</i> |
| Sep 30 | City Council | Last day to adopt budget |
| Oct 24 | TDD Board | Approve tax assessment and levy |

FINANCIAL POLICIES AND PROCEDURES

Financial policies, adopted by Council, govern the management of the City’s various funds. These policies have enabled the City to maintain an AA- uninsured rating with Standard & Poor’s (S&P). **Adopted Financial Policies address** Budget Amendments for Expenditures; Budget Amendments for Revenues; Budget Transfers for Expenditures; Budget Transfers for Revenues; and Investments. **The City of Kennedale has also established policies and procedures for** Deposits; Deferred Revenue; Disposal of Assets; Purchasing; Petty Cash; Acceptance of Checks; Change Drawer Fund; Purchasing (Procurement) Cards; Contracts; and Returned Checks.

The City has developed financial policies to ensure that the City’s financial resources are managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the community. Current revenue will be sufficient to support current operating expenditures plus recurring capital (defined as “balanced budget”). Unreserved fund balances of 18 to 25% of budgeted annual operating expenditures are to be maintained in the General Fund. Additional fund balance can be used for non-recurring capital expenses.

However, if projected revenue in future years is not sufficient to support projected requirements, an unreserved ending balance may be budgeted to achieve structural balance. This year’s budget is also reviewed in respect to how the decisions made this year will affect the City’s revenues and expenditures in the following years.

The City’s pertinent Financial Policies are included in the Appendix Section of this document. All of the policies are available online at www.cityofkennedale.com/FINpolicies.

STAFF VALUES STATEMENT

EXEMPLIFYING EXCELLENCE means a dedication to providing superior services efficiently and fairly to residents, business owners, visitors, and fellow employees. All decisions promote quality of life through leadership, honesty, respect, teamwork, and equality; and aim to consistently advance Kennedale in a positive direction. This Values Statement is supported by the **CORE VALUES** of integrity, accountability, teamwork, innovation, and commitment.

ENDS STATEMENT

Kennedale is a family-oriented community providing refuge from the hectic pace of the Dallas-Fort Worth (DFW) Metroplex. Open spaces, green belts, and trails enhance our serenity, quality of life, and community. With easy access from major roadways, Kennedale is economically prosperous, business friendly, and conveniently located – providing opportunities to shop, work, and play.

| YEAR | 1970 | 1980 | 1990 | 2000 | 2010 | 2020 | 2030 |
|------------|-------|-------|-------|-------|-------|---------------|--------|
| POPULATION | 3,076 | 2,594 | 4,096 | 5,381 | 6,763 | 10,720 | 13,412 |
| HOUSEHOLDS | 966 | 971 | 1,623 | 2,089 | 2,617 | 4,143 | 5,176 |
| EMPLOYMENT | | | | 2,720 | 3,160 | 3,527 | 3,527 |

SOURCES: NCTCOG AND US CENSUS BUREAU
NOTE: 2020 AND 2030 ARE PROJECTIONS



Population

8,645

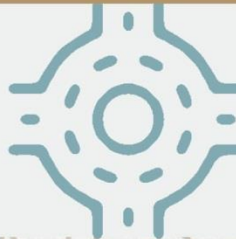
Public Safety

21 Police Officers
19 Firefighters & EMS



Infrastructure

46 Miles OF STREETS
120 Miles OF WATER & SEWER LINES
28 Acres OF PARKLAND



Our community's history began in the 1850s with the settlement of Village Creek. Many founding residents worked at Miss Sargent's Brickyard, which was located where Sonora Park sits today. Officially incorporated as a City in 1947, Kennedale operates under a Council-Manager government and a Home Rule Charter (adopted in 1998).

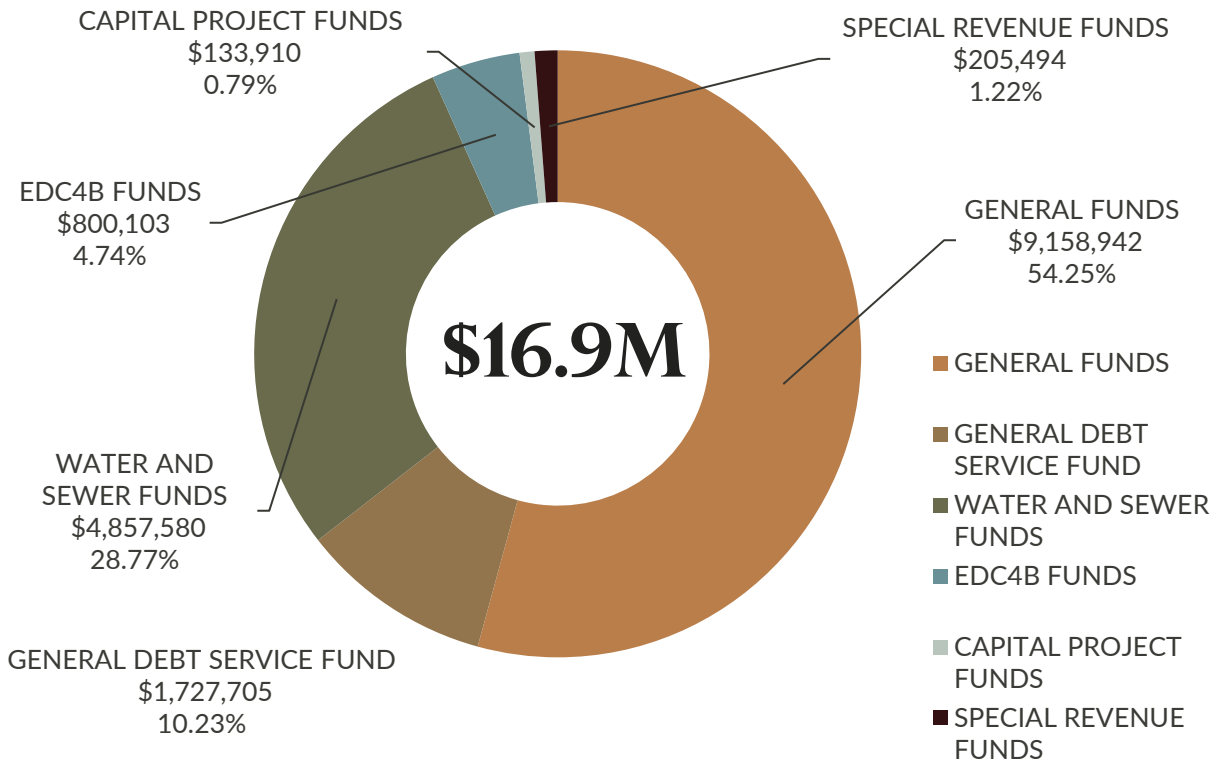
Today, the City sits at the intersection of I-20 and 287 on low rolling hills about ten miles southeast of downtown Fort Worth. Residents enjoy life in a quiet community where growth is steady and sustainable. At just 6.6 square miles, Kennedale is a small haven in the DFW Metroplex.

Warm summers and mild winters mean families can enjoy our parks year-round. Spanning 22 acres, Sonora is Kennedale's largest recreational facility and offers a playground, splash pad, fishing dock, trails, 9-hole disc golf course, and ball fields.

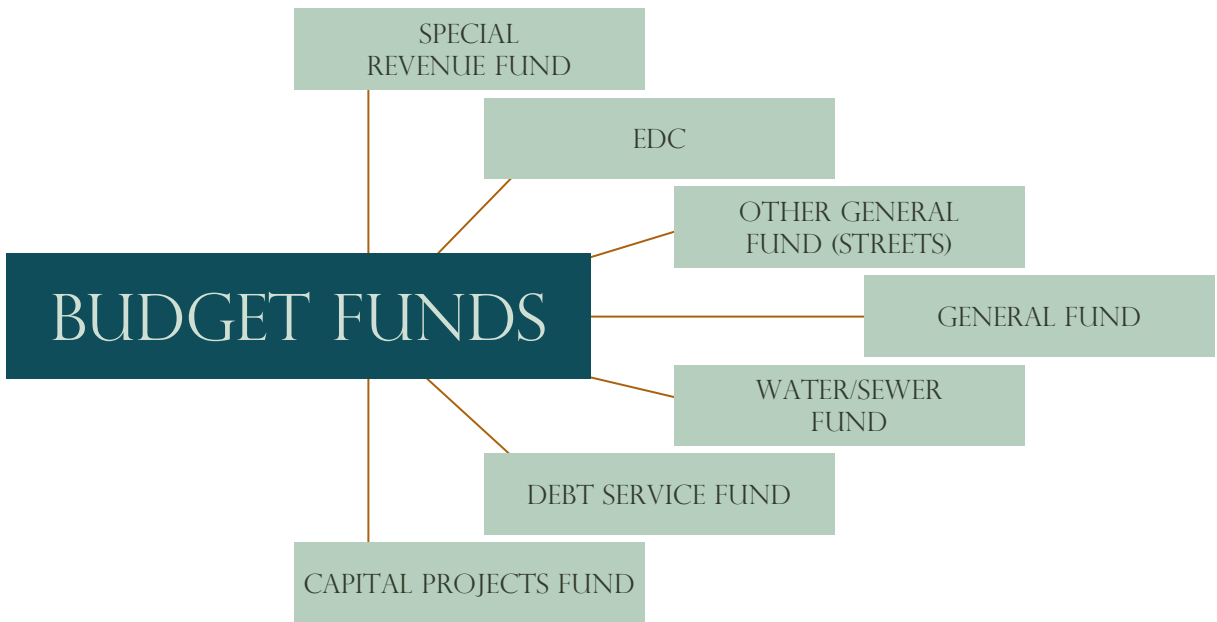
ALL FUNDS REVENUE SUMMARY

| REVENUE SUMMARY BY FUND | | | | | | | |
|----------------------------------|----------------------|----------------------|-----------------------|----------------------|------------------------|-----------------------|-------------------|
| | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | PERCENT CHANGE |
| GENERAL FUND | 7,037,352 | 7,554,800 | 7,314,655 | 7,671,485 | 8,187,226 | 8,002,160 | -2.3% |
| CAPITAL REPLACEMENT FUND | 481,039 | 150,295 | 98,402 | 98,402 | 97,442 | 234,703 | 140.9% |
| COURT SECURITY FUND | 3,310 | 2,365 | 2,300 | 2,300 | 2,115 | 2,115 | 0.0% |
| COURT TECHNOLOGY FUND | 4,064 | 2,503 | 1,320 | 1,320 | 1,210 | 1,210 | 0.0% |
| STREET IMPROVEMENT FUND | 832,850 | 810,663 | 877,615 | 877,615 | 839,278 | 917,506 | 9.3% |
| JUVENILE CASE MANAGER FUND | 5,790 | 2,345 | 2,150 | 2,150 | 1,205 | 1,205 | 0.0% |
| PARK REC/OTHER DONATION FUND | 379 | 198 | 50 | 50 | 13 | 13 | 0.0% |
| TREE REFORESTATION FUND | 1,474 | 600 | 500 | 500 | 30 | 30 | 0.0% |
| UNCLAIMED PROPERTY FUND | - | - | - | - | - | - | - |
| GENERAL FUNDS | \$ 8,366,258 | \$ 8,523,769 | \$ 8,296,992 | \$ 8,653,822 | \$ 9,128,519 | \$ 9,158,942 | 0.3% |
| GENERAL DEBT SERVICE FUND | \$ 1,630,528 | \$ 2,918,747 | \$ 1,644,815 | \$ 1,644,815 | \$ 1,639,240 | \$ 1,727,705 | 5.4% |
| WATER/SEWER FUND | 4,449,305 | 4,852,153 | 4,447,316 | 4,447,316 | 4,577,025 | 4,521,797 | -1.2% |
| STORMWATER UTILITY FUND | 269,329 | 255,619 | 323,152 | 323,152 | 266,175 | 266,175 | 0.0% |
| WATER IMPACT FUND | 37,034 | 6,217 | 54,238 | 54,238 | 170,552 | 52,660 | -69.1% |
| SEWER IMPACT FUND | 19,202 | 4,610 | 18,505 | 18,505 | 113,904 | 16,948 | -85.1% |
| WATER IMPROVEMENT FUND | - | - | - | - | - | - | - |
| WATER AND SEWER FUNDS | \$ 4,774,870 | \$ 5,118,599 | \$ 4,843,211 | \$ 4,843,211 | \$ 5,127,656 | \$ 4,857,580 | -5.3% |
| EDC4B FUND | 816,460 | 952,244 | 723,940 | 723,940 | 809,792 | 800,048 | -1.2% |
| EDC4B CAPITAL BOND FUND | - | - | - | - | - | - | - |
| EDC4B BOND RESERVE FUND | 2,608 | 1,061 | 500 | 500 | 55 | 55 | 0.0% |
| EDC4B FUNDS | \$ 819,068 | \$ 953,305 | \$ 724,440 | \$ 724,440 | \$ 809,847 | \$ 800,103 | -1.2% |
| CAPITAL PROJECTS FUND | 70,800 | 213,626 | 83,250 | 83,250 | 120,060 | 120,060 | 0.0% |
| CAPITAL BOND FUND | 2,706,757 | 21,436 | 6,008,000 | 6,008,000 | 6,001,235 | 1,235 | -100.0% |
| PARK DEDICATION FUND | 3,913 | 17,592 | 800 | 800 | 212,775 | 375 | -99.8% |
| LIBRARY BUILDING FUND | 2,658 | 1,343 | 160 | 160 | 269 | 110 | -59.1% |
| ROADWAY IMPACT FEE FUND | 30,662 | 13,063 | 15,000 | 15,000 | 347,469 | 12,130 | -96.5% |
| CAPITAL PROJECT FUNDS | \$ 2,814,790 | \$ 267,059 | \$ 6,107,210 | \$ 6,107,210 | \$ 6,681,808 | \$ 133,910 | -98.0% |
| TIF #1 (NEW HOPE) FUND | 131,189 | 162,743 | 162,734 | 162,734 | 188,418 | 192,748 | 2.3% |
| HOTEL/MOTEL TAX FUND | - | 13,335 | 5,050 | 5,050 | 10,676 | 11,006 | 3.1% |
| POLICE SEIZURE FUND | 657 | 6 | - | - | - | - | - |
| LEOSE FUND | 1,799 | 1,761 | 1,740 | 1,740 | 1,740 | 1,740 | 0.0% |
| DISASTER RECOVERY | - | 420,956 | 100 | 100 | 100 | - | -100.0% |
| SPECIAL REVENUE FUNDS | \$ 133,645 | \$ 598,802 | \$ 169,624 | \$ 169,624 | \$ 200,934 | \$ 205,494 | 2.3% |
| TOTAL REVENUES | \$ 18,539,159 | \$ 18,380,282 | \$ 21,786,292 | \$ 22,143,121 | \$ 23,588,003 | \$ 16,883,733 | 0.0% |

TOTAL REVENUE SUMMARY BY FUND



FUND STRUCTURE

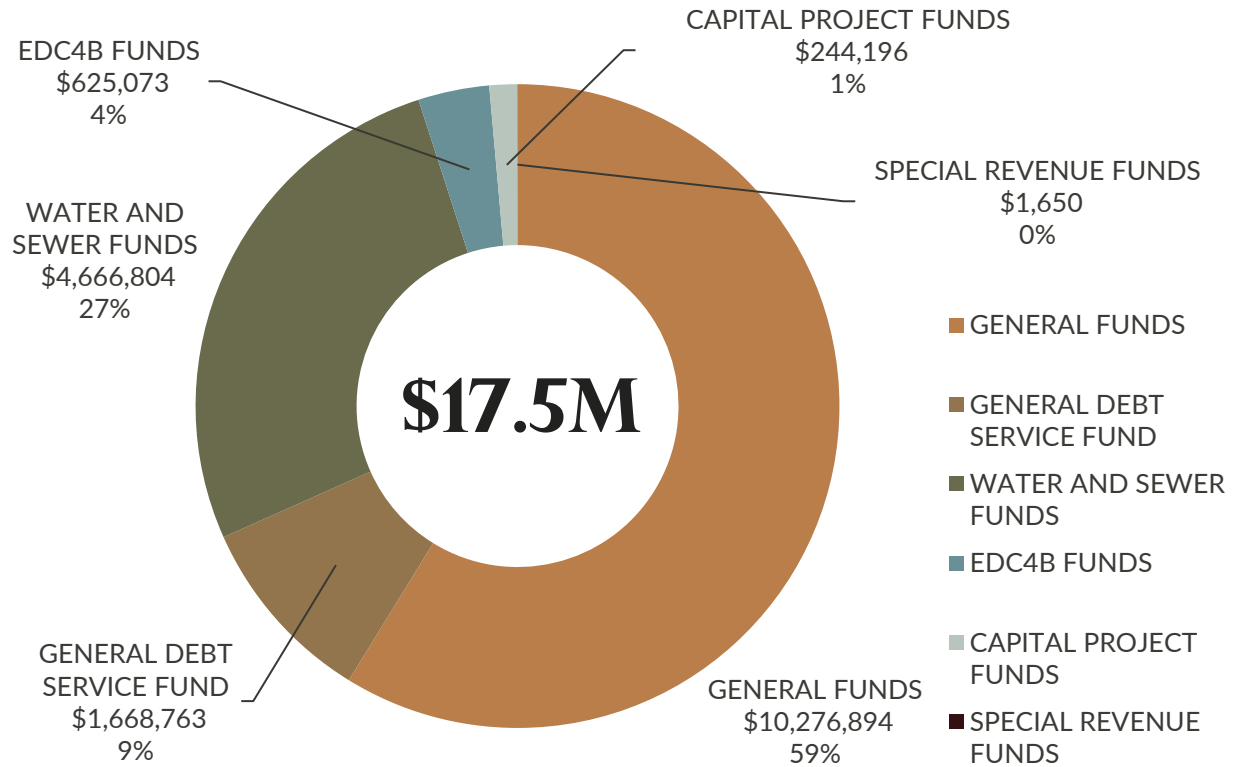


ALL FUNDS EXPENDITURE SUMMARY

EXPENDITURE SUMMARY BY FUND

| | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | PERCENT CHANGE |
|----------------------------------|----------------------|----------------------|-----------------------|----------------------|------------------------|-----------------------|-------------------|
| GENERAL FUND | 6,935,279 | 6,900,418 | 7,624,098 | 8,414,151 | 8,750,320 | 8,901,590 | 1.7% |
| CAPITAL REPLACEMENT FUND | 626,446 | 185,786 | 180,414 | 180,414 | 183,714 | 219,663 | 19.6% |
| COURT SECURITY FUND | - | - | - | - | - | - | - |
| COURT TECHNOLOGY FUND | 1,095 | - | 875 | 875 | - | 875 | - |
| STREET IMPROVEMENT FUND | 898,538 | 977,711 | 1,015,670 | 1,063,216 | 1,024,946 | 1,154,766 | 12.7% |
| JUVENILE CASE MANAGER FUND | 13,083 | 1,213 | - | - | - | - | - |
| PARK REC/OTHER DONATION FUND | - | - | - | - | - | - | - |
| TREE REFORESTATION FUND | - | - | - | - | - | - | - |
| UNCLAIMED PROPERTY FUND | - | - | - | - | - | - | - |
| GENERAL FUNDS | \$ 8,474,441 | \$ 8,065,128 | \$ 8,821,057 | \$ 9,658,656 | \$ 9,958,980 | \$ 10,276,894 | 3.2% |
| GENERAL DEBT SERVICE FUND | \$ 1,509,649 | \$ 2,744,478 | \$ 1,538,873 | \$ 1,538,873 | \$ 1,527,413 | \$ 1,668,763 | 9.3% |
| WATER/SEWER FUND | 4,182,872 | 4,939,341 | 4,504,700 | 4,506,554 | 3,977,291 | 4,377,462 | 10.1% |
| STORMWATER UTILITY FUND | 116,982 | 118,708 | 561,929 | 565,644 | 172,173 | 229,343 | 33.2% |
| WATER IMPACT FUND | 152,525 | 152,525 | - | - | - | - | - |
| SEWER IMPACT FUND | 60,000 | 35,000 | - | - | - | 60,000 | - |
| WATER IMPROVEMENT FUND | - | - | - | - | - | - | - |
| WATER AND SEWER FUNDS | \$ 4,512,379 | \$ 5,245,574 | \$ 5,066,629 | \$ 5,072,198 | \$ 4,149,464 | \$ 4,666,804 | 12.5% |
| EDC4B FUND | 566,057 | 544,790 | 607,014 | 607,014 | 573,989 | 625,073 | 8.9% |
| EDC4B CAPITAL BOND FUND | - | - | - | - | - | - | - |
| EDC4B BOND RESERVE FUND | - | - | - | - | - | - | - |
| EDC4B FUNDS | \$ 566,057 | \$ 544,790 | \$ 607,014 | \$ 607,014 | \$ 573,989 | \$ 625,073 | 8.9% |
| CAPITAL PROJECTS FUND | 106,379 | 104,768 | 103,157 | 103,157 | 103,157 | 106,501 | 3.2% |
| CAPITAL BOND FUND | 116,764 | 400,978 | 2,991,176 | 2,991,176 | - | - | - |
| PARK DEDICATION FUND | 77,896 | 90 | 170 | 170 | 280 | 170 | -39.3% |
| LIBRARY BUILDING FUND | 5,353 | - | - | - | - | - | - |
| ROADWAY IMPACT FEE FUND | 10,000 | 59,739 | 197,525 | 197,525 | 197,525 | 137,525 | -30.4% |
| CAPITAL PROJECT FUNDS | \$ 316,392 | \$ 565,576 | \$ 3,292,028 | \$ 3,292,028 | \$ 300,962 | \$ 244,196 | -18.9% |
| TIF #1 (NEW HOPE) FUND | - | - | - | - | - | - | - |
| HOTEL/MOTEL TAX FUND | - | - | - | - | - | - | - |
| POLICE SEIZURE FUND | - | - | - | - | - | - | - |
| LEOSE FUND | 1,650 | - | 1,650 | 1,650 | 1,650 | 1,650 | 0.0% |
| DISASTER RECOVERY FUND | - | 344,462 | 420,850 | 420,850 | 75,777 | - | - |
| SPECIAL REVENUE FUNDS | \$ 1,650 | \$ 344,462 | \$ 422,500 | \$ 422,500 | \$ 77,427 | \$ 1,650 | -97.9% |
| TOTAL EXPENDITURES | \$ 15,380,568 | \$ 17,510,007 | \$ 19,748,101 | \$ 20,591,269 | \$ 16,588,235 | \$ 17,483,381 | 5.4% |

TOTAL EXPENDITURE SUMMARY BY FUND



EXPENDITURE SUMMARY BY DEPARTMENT

| EXPENDITURE SUMMARY BY DEPARTMENT | | | | | | | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------|
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 | PERCENT |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED | CHANGE |
| CITY MANAGER | 329,399 | 329,566 | 316,473 | 321,424 | 573,048 | 298,728 | -47.9% |
| MAYOR/CITY COUNCIL | 260,652 | 154,779 | 140,525 | 140,525 | 129,025 | 173,025 | 34.1% |
| CITY SECRETARY | 161,794 | 162,833 | 175,454 | 183,777 | 173,777 | 187,082 | 7.7% |
| MUNICIPAL COURT | 100,009 | 106,964 | 98,215 | 103,477 | 103,127 | 106,204 | 3.0% |
| HUMAN RESOURCES | 96,221 | 114,519 | 125,229 | 135,212 | 133,400 | 141,526 | 6.1% |
| FINANCE | 342,201 | 390,817 | 438,148 | 464,564 | 451,763 | 484,149 | 7.2% |
| POLICE | 2,431,402 | 2,327,745 | 2,660,846 | 2,988,697 | 3,060,895 | 3,125,084 | 2.1% |
| POLICE SRO | 157,368 | 170,645 | 178,017 | 208,698 | 201,171 | 212,749 | 5.8% |
| FIRE | 1,931,165 | 1,838,577 | 2,208,977 | 2,492,360 | 2,379,415 | 2,649,247 | 11.3% |
| COMMUNITY DEVELOPMENT | 368,118 | 433,186 | 387,924 | 412,959 | 609,008 | 438,900 | -27.9% |
| SENIOR CITIZEN CENTER | 48,288 | 51,420 | 38,376 | 88,376 | 84,316 | 48,316 | -42.7% |
| LIBRARY | 274,999 | 272,693 | 275,755 | 293,924 | 270,719 | 299,681 | 10.7% |
| NONDEPARTMENTAL | 433,664 | 546,674 | 580,159 | 580,159 | 580,657 | 736,900 | 26.9% |
| GENERAL FUND | \$ 6,935,279 | \$ 6,900,418 | \$ 7,624,098 | \$ 8,414,151 | \$ 8,750,320 | \$ 8,901,590 | 1.7% |
| UTILITY BILLING | 1,380,723 | 1,582,710 | 1,460,295 | 1,460,295 | 1,407,226 | 1,343,331 | -4.5% |
| WATER OPERATIONS | 1,061,011 | 1,455,136 | 1,375,369 | 1,377,223 | 1,384,223 | 1,388,069 | 0.3% |
| DEBT | 337,171 | 354,505 | 358,559 | 358,559 | 358,559 | 295,216 | -17.7% |
| CAPITAL | 8,670 | - | 600,000 | 600,000 | 117,000 | 483,000 | 312.8% |
| NONDEPARTMENTAL | 1,395,296 | 1,546,989 | 710,477 | 710,477 | 710,283 | 867,846 | 22.2% |
| WATER AND SEWER FUND | \$ 4,182,872 | \$ 4,939,341 | \$ 4,504,700 | \$ 4,506,554 | \$ 3,977,291 | \$ 4,377,462 | 10.1% |
| STREETS | 719,814 | 819,797 | 868,448 | 915,994 | 920,644 | 997,624 | 8.4% |
| PARKS MAINTENANCE | 99,665 | 78,857 | 122,920 | 122,920 | 80,000 | 120,000 | 50.0% |
| CAPITAL | 79,058 | 79,058 | 24,302 | 24,302 | 24,302 | 37,142 | 52.8% |
| STREET IMPROVEMENT FUND | \$ 898,538 | \$ 977,711 | \$ 1,015,670 | \$ 1,063,216 | \$ 1,024,946 | \$ 1,154,766 | 12.7% |
| ADMINISTRATION | 165,684 | 169,548 | 218,387 | 218,387 | 185,362 | 254,899 | 37.5% |
| DEBT SERVICE | 320,471 | 303,969 | 306,132 | 306,132 | 306,132 | 308,998 | 0.9% |
| TOWN SHOPPING CENTER | 74,164 | 71,272 | 82,495 | 82,495 | 82,495 | 61,176 | -25.8% |
| TOWNCENTER REDEVELOPMENT | 5,738 | - | - | - | - | - | - |
| TX LEVERAGE | - | - | - | - | - | - | - |
| EDC4B FUND | \$ 566,057 | \$ 544,790 | \$ 607,014 | \$ 607,014 | \$ 573,989 | \$ 625,073 | 8.9% |

INTERFUND TRANSFERS

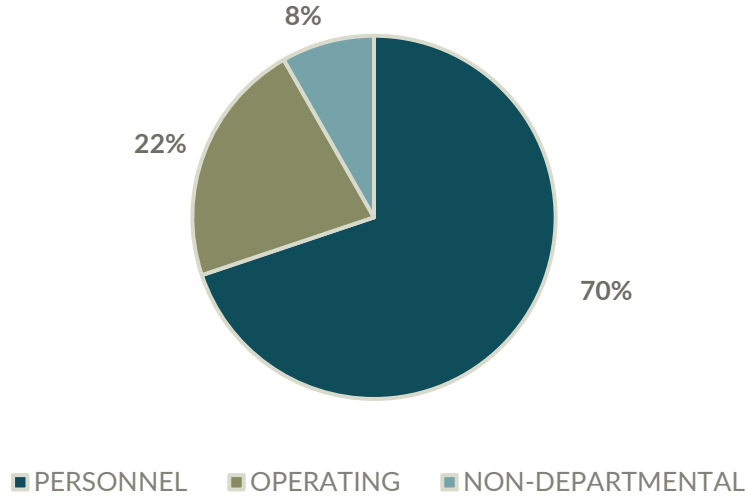
| INTERFUND TRANSFERS | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| GENERAL FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 01-4512-00-00 ADMIN CHARGE – EDC | 117,890 | 116,318 | 116,318 | 116,318 | 116,318 | 145,855 |
| 01-4510-00-00 ADMIN CHARGE WATER SEWER | 359,181 | 370,877 | 355,785 | 355,785 | 355,785 | 433,427 |
| 01-4509-00-00 ADMIN CHARGE – STREETS FUND | | 25,983 | 25,983 | 25,983 | 25,983 | 26,925 |
| TRANSFERS OUT | | | | | | |
| 01-5705-90-00 CAPITAL REPLACEMENT FUND | - | (58,100) | (58,100) | (58,100) | (58,100) | (182,521) |
| STREETS FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 17-4908-00-00 PARK DEDICATION FUND | 35,000 | - | - | - | - | - |
| 17-4921-00-00 TIF FUND | - | - | - | - | - | - |
| 17-4941-00-00 DONATION FUND | - | - | - | - | - | - |
| 17-4076-00-00 WATER SEWER FUND | 189,869 | 267,106 | 311,312 | 311,312 | 311,312 | 390,084 |
| TRANSFERS OUT | | | | | | |
| 17-5701-12-02 GENERAL FUND | | (25,983) | (25,983) | (25,983) | (25,983) | (26,925) |
| 17-5705-12-04 CAPITAL REPLACEMENT FUND | (79,058) | (79,058) | (24,302) | (24,302) | (24,302) | (37,142) |
| DEBT SERVICE FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 02-4960-00-00 CAPITAL PROJECTS FUND | 106,379 | 104,768 | 103,157 | 103,157 | 103,157 | 106,501 |
| WATER & SEWER FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 10-4963-00-00 WATER IMPACT FUND | 152,525 | 152,525 | - | - | - | - |
| 10-4964-00-00 SEWER IMPACT FUND | 60,000 | 35,000 | - | - | - | 60,000 |
| 10-4965-00-00 ROADWAY IMPACT FUND | | | 187,525 | 187,525 | 187,525 | 127,525 |
| TRANSFERS OUT | | | | | | |
| 10-5595-90-00 GENERAL FUND | (359,181) | (370,877) | (355,785) | (355,785) | (355,785) | (433,427) |
| 10-5596-90-00 STREETS | (189,869) | (267,106) | (311,312) | (311,312) | (311,312) | (390,084) |
| WATER IMPACT FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 61-5710-00-00 WATER & SEWER FUND | (152,525) | (152,525) | - | - | - | - |
| SEWER IMPACT FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 62-5710-00-00 WATER & SEWER FUND | (60,000) | (35,000) | - | - | - | (60,000) |
| ROADWAY IMPACT FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 45-5711-00-00 WATER & SEWER FUND | | | (187,525) | (187,525) | (187,525) | (127,525) |
| 45-5798-00-00 TIRZ FUND | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| TIRZ FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 21-4945-00-00 ROADWAY IMPACT FUND | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| TRANSFERS OUT | | | | | | |
| 21-5717-01-00 STREET FUND | | | | | | |
| CAPITAL REPLACEMENT FUND | | | | | | |
| TRANSFERS IN | | | | | | |
| 05-4906-00-00 GENERAL FUND | | 58,100 | 58,100 | 58,100 | 58,100 | 182,521 |
| 05-4917-00-00 STREET FUND | 79,058 | 79,058 | 24,302 | 24,302 | 24,302 | 37,142 |
| PARKS AND RECREATION / OTHER / DONATION FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 41-5717-00-00 STREETS FUND | - | - | - | - | - | - |
| EDC FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 15-5595-01-00 GENERAL FUND | (117,890) | (116,318) | (116,318) | (116,318) | (116,318) | (145,855) |
| CAPITAL PROJECTS FUND | | | | | | |
| TRANSFERS OUT | | | | | | |
| 04-5702-00-00 DEBT SERVICE FUND | (106,379) | (104,768) | (103,157) | (103,157) | (103,157) | (106,501) |

GENERAL FUND

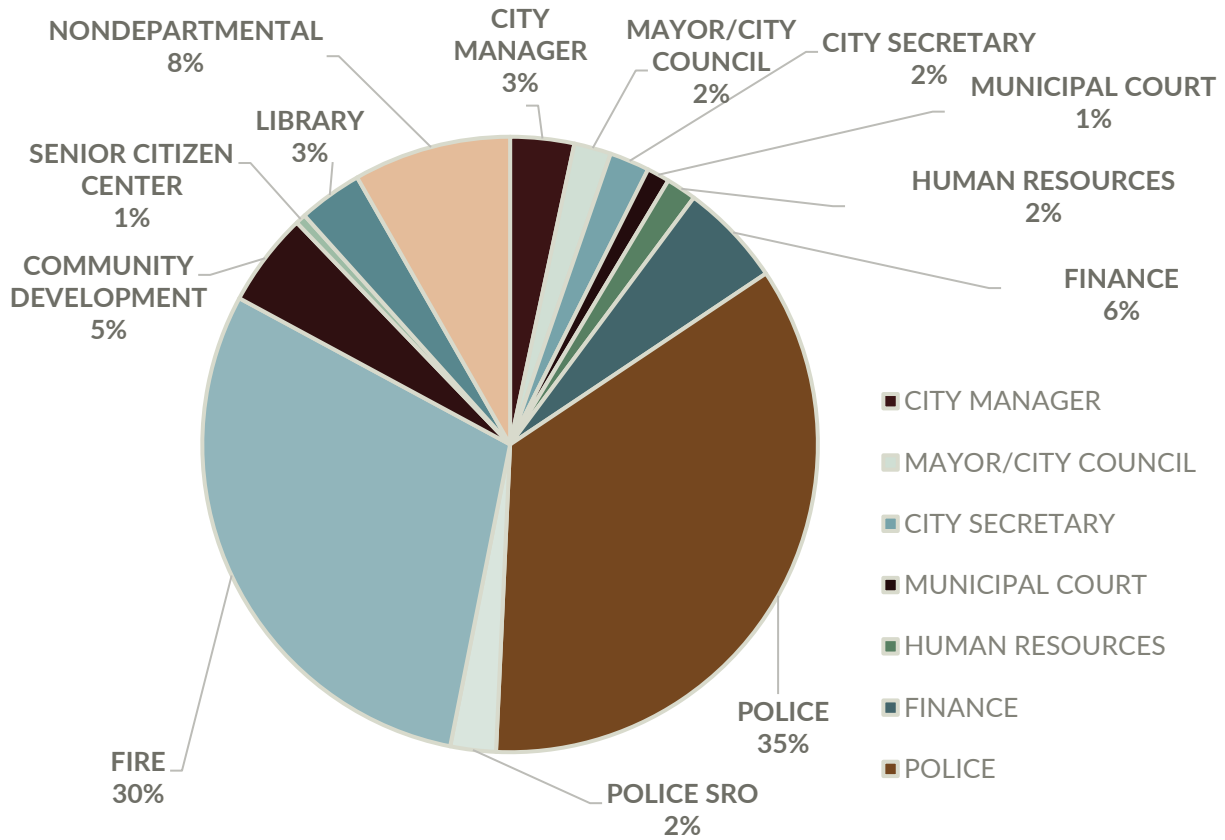
FUND SUMMARY: GENERAL FUND

| REVENUES | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 | PERCENT CHANGE |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED | |
| TOTAL AD VALOREM TAX RATE | 0.725714 | 0.734970 | 0.774085 | 0.774085 | 0.774085 | 0.764085 | -1.3% |
| LESS: I&S TAX RATE | 0.190495 | 0.190541 | 0.191399 | 0.191399 | 0.191399 | 0.191136 | -0.1% |
| M&O TAX RATE/ \$100 VALUATION | 0.535219 | 0.544429 | 0.582686 | 0.582686 | 0.582686 | 0.572949 | -1.7% |
| <i>YEAR-OVER-YEAR M&O COMPARISON</i> | -7.5% | 1.7% | 7.0% | 7.0% | 7.0% | -1.7% | |
| TAXABLE VALUATION | \$ 724,494,406 | \$ 781,196,930 | \$ 802,521,474 | \$ 802,521,474 | \$ 802,521,474 | \$ 848,609,784 | 5.7% |
| | 0.00% | 7.83% | 2.7% | 2.7% | 2.7% | 5.7% | |
| Property Taxes | 3,841,103 | 4,430,487 | 4,629,418 | 4,808,157 | 4,808,157 | 4,813,480 | 0.1% |
| Sales / Beverage Taxes | 1,774,699 | 1,765,997 | 1,438,404 | 1,580,632 | 1,726,483 | 1,824,643 | 5.7% |
| Grants / Contributions | 170,913 | 144,104 | 65,000 | 65,000 | 217,328 | 46,000 | -78.8% |
| Licenses / Permits | 156,819 | 216,700 | 191,605 | 282,485 | 467,908 | 192,680 | -58.8% |
| Fines / Fees | 160,485 | 100,469 | 106,718 | 63,718 | 60,718 | 71,604 | 17.9% |
| Charge for Services | 170,408 | 175,916 | 205,500 | 205,500 | 247,500 | 247,401 | 0.0% |
| Investment Earnings | 62,765 | 22,655 | 24,017 | 12,000 | 1,500 | 1,500 | 0.0% |
| Miscellaneous Income | 47,514 | 26,476 | 5,250 | 5,250 | 21,889 | 25,135 | 14.8% |
| Intergovernmental | 619,898 | 669,946 | 647,243 | 647,243 | 634,243 | 778,217 | 22.7% |
| Surplus Sales/Rentals | 32,748 | 2,052 | 1,500 | 1,500 | 1,500 | 1,500 | 0.0% |
| TOTAL REVENUES | \$ 7,037,352 | \$ 7,554,800 | \$ 7,314,655 | \$ 7,671,485 | \$ 8,187,226 | \$ 8,002,160 | -2.3% |
| | | | | | | | |
| EXPENDITURES | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 | PERCENT CHANGE |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED | |
| City Manager | 329,399 | 329,566 | 316,473 | 321,424 | 573,048 | 298,728 | -47.9% |
| Mayor and City Council | 260,652 | 154,779 | 140,525 | 140,525 | 129,025 | 173,025 | 34.1% |
| City Secretary | 161,794 | 162,833 | 175,454 | 183,777 | 173,777 | 187,082 | 7.7% |
| Municipal Court | 100,009 | 106,964 | 98,215 | 103,477 | 103,127 | 106,204 | 3.0% |
| Human Resources | 96,221 | 114,519 | 125,229 | 135,212 | 133,400 | 141,526 | 6.1% |
| Finance | 342,201 | 390,817 | 438,148 | 464,564 | 451,763 | 484,149 | 7.2% |
| Police | 2,431,402 | 2,327,745 | 2,660,846 | 2,988,697 | 3,060,895 | 3,125,084 | 2.1% |
| Police SRO (School Resource Officer) | 157,368 | 170,645 | 178,017 | 208,698 | 201,171 | 212,749 | 5.8% |
| Fire | 1,931,165 | 1,838,577 | 2,208,977 | 2,492,360 | 2,379,415 | 2,649,247 | 11.3% |
| Community Development | 368,118 | 433,186 | 387,924 | 412,959 | 609,008 | 438,900 | -27.9% |
| Senior Citizen Center | 48,288 | 51,420 | 38,376 | 88,376 | 84,316 | 48,316 | -42.7% |
| Library | 274,999 | 272,693 | 275,755 | 293,924 | 270,719 | 299,681 | 10.7% |
| Non-Departmental | 433,664 | 546,674 | 580,159 | 580,159 | 580,657 | 736,900 | 26.9% |
| TOTAL EXPENDITURES | \$ 6,935,279 | \$ 6,900,418 | \$ 7,624,098 | \$ 8,414,151 | \$ 8,750,320 | \$ 8,901,590 | 1.73% |
| | | | | | | | |
| Total Revenues Over (Under) Exp | \$ 102,073 | \$ 654,383 | \$ (309,443) | \$ (742,666) | \$ (563,094) | \$ (899,430) | 59.7% |
| | | | | | | | |
| TOTAL Transfer In (Out) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ 102,073 | \$ 654,383 | \$ (309,443) | \$ (742,666) | \$ (563,094) | \$ (899,430) | 59.7% |
| BEGINNING FUND BALANCE – OCT 1 | 1,495,520 | 1,597,593 | 940,257 | 2,453,218 | 2,453,218 | 1,890,124 | -23.0% |
| ENDING FUND BALANCE – SEPT 30 | 1,597,593 | 2,453,218 | 630,814 | 1,710,552 | 1,890,124 | 990,694 | -47.6% |
| UNASSIGNED FUND BALANCE – SEPT 30 | 1,597,593 | 2,453,218 | 630,814 | 1,710,552 | 1,890,124 | 990,694 | -47.6% |
| AVERAGE DAILY EXPENDITURES | 19,001 | 18,905 | 20,888 | 23,052 | 23,973 | 24,388 | 1.7% |
| NUMBER OF DAYS RESERVE | 84 | 130 | 30 | 74 | 79 | 41 | -48.5% |
| FUND BALANCE AS A % OF EXPENDITURES | 23.0% | 35.6% | 8.3% | 20.3% | 21.6% | 11.1% | -48.5% |

GENERAL FUND EXPENDITURES BY TYPE



GENERAL FUND EXPENDITURES BY DEPARTMENT



GENERAL FUND REVENUES

| GENERAL FUND REVENUES | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-4001-00-00 | PROPERTY TAX – CURRENT YEAR | 3,793,974 | 4,360,369 | 4,574,418 | 4,753,157 | 4,753,157 | 4,758,480 |
| 01-4011-00-00 | PROPERTY TAX – DELINQUENT / PY | 19,879 | 28,448 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-4041-00-00 | PROPERTY TAX – PENALTY / INTEREST | 27,249 | 41,670 | 25,000 | 25,000 | 25,000 | 25,000 |
| TOTAL AD VALOREM TAXES | | \$ 3,841,103 | \$ 4,430,487 | \$ 4,629,418 | \$ 4,808,157 | \$ 4,808,157 | \$ 4,813,480 |
| | | | | | | | |
| 01-4081-00-00 | SALES TAX | 1,637,356 | 1,646,127 | 1,316,904 | 1,459,132 | 1,622,708 | 1,703,843 |
| 01-4082-00-00 | MIXED BEVERAGE TAX | 1,508 | 532 | 1,500 | 1,500 | 700 | 800 |
| 01-4083-00-00 | SALES TAX – INTERLOCAL | 135,834 | 119,337 | 120,000 | 120,000 | 103,075 | 120,000 |
| TOTAL SALES / MIXED BEVERAGE TAXES | | \$ 1,774,699 | \$ 1,765,997 | \$ 1,438,404 | \$ 1,580,632 | \$ 1,726,483 | \$ 1,824,643 |
| | | | | | | | |
| 01-4087-00-00 | AUTOTHEFT TASK FORCE GRANT | 40,630 | 37,554 | 46,000 | 46,000 | 46,000 | 46,000 |
| 01-4095-00-00 | LONE STAR LIBRARY GRANT | 392 | 2,225 | - | - | 6,181 | - |
| 01-4099-00-00 | GRANTS AND OBLIGATIONS | 73,645 | 63,275 | - | - | 99,948 | - |
| 01-4069-00-00 | TARRANT COUNTY 911 | - | - | - | - | - | - |
| 01-4098-00-00 | FIRE DEPARTMENT GRANTS | 56,247 | 41,050 | 19,000 | 19,000 | 65,199 | - |
| TOTAL GRANTS | | \$ 170,913 | \$ 144,104 | \$ 65,000 | \$ 65,000 | \$ 217,328 | \$ 46,000 |
| | | | | | | | |
| 01-4101-00-00 | BUSINESS LICENSES | 275 | 1,300 | 5,000 | 5,000 | 5,000 | 1,724 |
| 01-4120-00-00 | CONTRACTOR LICENSES | 10,900 | 10,750 | 8,000 | 8,000 | 8,000 | 10,709 |
| 01-4150-00-00 | CERTIFICATE OF OCCUPANCY (CO) | 3,135 | 4,505 | 3,005 | 3,005 | 3,005 | 2,694 |
| 01-4155-00-00 | BUILDING PERMITS | 59,436 | 62,552 | 63,210 | 112,575 | 241,360 | 84,716 |
| 01-4160-00-00 | ELECTRICAL PERMITS | 9,174 | 6,610 | 10,000 | 10,000 | 18,033 | 11,202 |
| 01-4165-00-00 | PLUMBING PERMITS | 9,875 | 7,585 | 10,000 | 10,000 | 16,583 | 11,636 |
| 01-4175-00-00 | MECHANICAL PERMITS | 9,680 | 6,415 | 10,000 | 10,000 | 26,250 | 11,156 |
| 01-4182-00-00 | ALCOHOL PERMITS | 30 | 1,891 | 120 | 120 | 120 | 343 |
| 01-4183-00-00 | CONSTRUCTION INSPECTION FEES | - | 58,397 | 60,000 | 60,000 | - | - |
| 01-4190-00-00 | OTHER PERMITS / FEES | 29,685 | 15,989 | 5,000 | 5,000 | 22,888 | 21,551 |
| 01-4191-00-00 | PLAT FILING FEES | 8,860 | 4,200 | 2,500 | 2,500 | 5,260 | 4,656 |
| 01-4192-00-00 | ZONE CHANGE FEES | 5,530 | 3,620 | 5,000 | 5,000 | 5,000 | 4,734 |
| 01-4193-00-00 | PLAN REVIEW FEES | 7,451 | 18,268 | 8,300 | 49,815 | 95,053 | 18,633 |
| 01-4195-00-00 | ANIMAL IMPOUNDING FEES | 650 | 965 | 1,300 | 1,300 | 1,300 | 673 |
| 01-4196-00-00 | ANIMAL REGISTRATION FEES | 140 | 160 | 170 | 170 | 170 | 1,016 |
| 01-4197-00-00 | DEVELOPER FEES | - | - | - | - | - | - |
| 01-4198-00-00 | MOWING/DEMOLITION CHARGES | 1,944 | 1,435 | - | - | 19,706 | 1,195 |
| 01-4199-00-00 | REINSPECTION FEES | 55 | 12,057 | - | - | 180 | 6,042 |
| TOTAL LICENSES / PERMITS | | \$ 156,819 | \$ 216,700 | \$ 191,605 | \$ 282,485 | \$ 467,908 | \$ 192,680 |

GENERAL FUND REVENUES (CONT'D)

| | | | | | | | |
|-----------------------------------|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 01-4250-00-00 | TRAUNCY / PREVENTION – CITY | - | 984 | 1,020 | 1,020 | 1,020 | 1,002 |
| 01-4251-00-00 | CHILD SAFETY FINES | - | 125 | 225 | 225 | 225 | 175 |
| 01-4252-00-00 | LOCAL TRAFFIC FINES | - | 564 | 495 | 495 | 495 | 529 |
| 01-4253-00-00 | COURT JURY FUND FEES | - | 20 | 18 | 18 | 18 | 19 |
| 01-4255-00-00 | WARRANT FEES | 14,751 | 8,657 | 9,560 | 9,560 | 9,560 | 9,108 |
| 01-4256-00-00 | ARREST FEES | 4,737 | 2,001 | 3,000 | 3,000 | 3,000 | 2,500 |
| 01-4257-00-00 | TRAFFIC CONVICTION FEES | 1,923 | 799 | 1,000 | 1,000 | 1,000 | 900 |
| 01-4258-00-00 | TIME PYMT FEES – CITY PORTION | 1,312 | 980 | 1,100 | 1,100 | 1,100 | 1,040 |
| 01-4259-00-00 | TIME PYMT FEES – JUDICIAL EFFCY | 328 | 165 | 200 | 200 | 200 | 182 |
| 01-4271-00-00 | ADMIN FEES – DRIVER SAFETY | 1,690 | 825 | 1,100 | 1,100 | 1,100 | 963 |
| 01-4281-00-00 | FINES / FORFEITS – FROM 2006 | 129,035 | 80,978 | 83,000 | 40,000 | 40,000 | 50,000 |
| 01-4282-00-00 | COURT COSTS – CITY FROM 2006 | 6,708 | 4,372 | 6,000 | 6,000 | 3,000 | 5,186 |
| TOTAL FINES / FEES | | \$ 160,485 | \$ 100,469 | \$ 106,718 | \$ 63,718 | \$ 60,718 | \$ 71,604 |
| | | | | | | | |
| 01-4380-00-00 | POLICE COPY/REPORTS – FROM 2006 | 783 | 303 | 500 | 500 | 500 | 401 |
| 01-4390-00-00 | AMBULANCE FEES – FROM 2006 | 169,406 | 175,393 | 180,000 | 180,000 | 215,000 | 215,000 |
| 01-4391-00-00 | FIRE DEPARTMENT FEES | 220 | 220 | 3,000 | 3,000 | 10,000 | 10,000 |
| 01-4392-00-00 | FIRE BILLING FEES | - | - | 22,000 | 22,000 | 22,000 | 22,000 |
| TOTAL CHARGE FOR SERVICES | | \$ 170,408 | \$ 175,916 | \$ 205,500 | \$ 205,500 | \$ 247,500 | \$ 247,401 |
| | | | | | | | |
| 01-4401-00-00 | INVESTMENT INCOME | 62,765 | 22,655 | 24,017 | 12,000 | 1,500 | 1,500 |
| TOTAL INVESTMENT INCOME | | \$ 62,765 | \$ 22,655 | \$ 24,017 | \$ 12,000 | \$ 1,500 | \$ 1,500 |
| | | | | | | | |
| 01-4405-00-00 | LIBRARY CARDS | 2,051 | 876 | 1,500 | 1,500 | 300 | 300 |
| 01-4409-00-00 | MISCELLANEOUS INCOME | 2,550 | 6,380 | 2,000 | 2,000 | 2,000 | 24,585 |
| 01-4410-00-00 | CREDIT CARD FEES | 1,461 | 2,074 | 1,500 | 1,500 | 1,100 | - |
| 01-4413-00-00 | SCRAP RECYCLE REVENUE | - | - | - | - | - | - |
| 01-4415-00-00 | INSURANCE REIMBURSEMENTS | 31,989 | 12,140 | - | - | - | - |
| 01-4417-00-00 | OPEN RECORD CHARGES | 1,022 | 70 | 250 | 250 | 250 | 250 |
| 01-4419-00-00 | WORKERS COMPENSATION | 8,442 | 4,936 | - | - | 18,239 | - |
| 01-4499-00-00 | CASH OVER/(UNDER) | - | - | - | - | - | - |
| TOTAL MISCELLANEOUS INCOME | | \$ 47,514 | \$ 26,476 | \$ 5,250 | \$ 5,250 | \$ 21,889 | \$ 25,135 |
| | | | | | | | |
| 01-4500-00-00 | CONTRIBUTION – FIRE | 313 | 234 | - | - | 54 | 54 |
| 01-4505-00-00 | COUNTY CONTRIBUTION – FIRE | 37,800 | 41,580 | 41,580 | 41,580 | 41,580 | 41,580 |
| 01-4507-00-00 | COUNTY CONTRIBUTION – EMS | 25,622 | 19,799 | 25,000 | 25,000 | 12,000 | 12,000 |
| 01-4510-00-00 | ADMIN CHARGE – WATER / SEWER | 355,518 | 370,877 | 355,785 | 355,785 | 355,785 | 433,427 |
| 01-4509-00-00 | ADMIN CHARGE – STREETS FUND | - | 25,983 | 25,983 | 25,983 | 25,983 | 26,925 |
| 01-4512-00-00 | ADMIN CHARGE – EDC | 117,890 | 116,318 | 116,318 | 116,318 | 116,318 | 145,855 |
| 01-4513-00-00 | CONTRIBUTION – KISD SRO | 82,754 | 95,155 | 82,577 | 82,577 | 82,577 | 118,375 |
| TOTAL INVERGOVERNMENTAL | | \$ 619,898 | \$ 669,946 | \$ 647,243 | \$ 647,243 | \$ 634,243 | \$ 778,217 |
| | | | | | | | |
| 01-4805-00-00 | COMMUNITY CENTER RENTAL FEES | 5,290 | 645 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-4806-00-00 | SENIOR CITIZEN BLDG RENTALS | 550 | - | - | - | - | - |
| 01-4807-00-00 | BALLFIELD RENTALS | - | - | - | - | - | - |
| 01-4886-00-00 | SALE OF PARTS / ASSETS – GAIN / LOSS | 26,908 | 1,407 | - | - | - | - |
| TOTAL SALES/RENTALS | | \$ 32,748 | \$ 2,052 | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 |
| | | | | | | | |
| TOTAL REVENUES | | \$ 7,037,352 | \$ 7,554,800 | \$ 7,314,655 | \$ 7,671,485 | \$ 8,187,226 | \$ 8,002,160 |

GENERAL FUND REVENUE DETAIL

01 | GENERAL FUND

| GENERAL FUND REVENUE DETAIL | | | 2021-2022 APPROVED |
|-----------------------------|--|--|-----------------------|
| 01-4001-00-00 | PROPERTY TAX – CURRENT YEAR | \$848,609,784 (SEPT. CERTIFIED NET TAXABLE) / 100% COLLECTION RATE x M&O RATE (\$0.572949) | 4,758,480 |
| 01-4011-00-00 | PROPERTY TAX – DELINQUENT/PY | BASED ON HISTORICAL TREND | 30,000 |
| 01-4041-00-00 | PROPERTY TAX – PENALTY/INTEREST | BASED ON HISTORICAL TREND | 25,000 |
| 01-4081-00-00 | SALES TAX | GENERALLY BUDGET BASED ON HISTORY | 1,703,843 |
| 01-4082-00-00 | MIXED BEVERAGE TAX | BASED ON HISTORICAL TREND | 800 |
| 01-4083-00-00 | SALES TAX – INTERLOCAL | WALMART ILA W/ARLINGTON ; FUNDS RECEIVED DIRECTLY FROM COA; CITIES SHARE 1% TOTAL SALES TAX (SPLIT: 75% ARLINGTON / 25% KENNEDALE) | 120,000 |
| 01-4087-00-00 | TRI-COUNTY AUTO THEFT TASK FORCE GRANT – POLICE | OFFSETS PORTION OF INVESTIGATOR SALARY | 46,000 |
| 01-4098-00-00 | FIRE DEPARTMENT GRANTS | ESD GRANT PENDING (ONE-TIME) | |
| 01-4101-00-00 | BUSINESS LICENSES | SEE SCHEDULE OF FEES FOR AMOUNTS | 1,724 |
| 01-4120-00-00 | CONTRACTOR LICENSES | SEE SCHEDULE OF FEES FOR AMOUNTS | 10,709 |
| 01-4121-00-00 | GAS WELL SAFETY INSPECTION FEES | \$2000 ANNUAL PER PAD SITE + \$300 ANNUAL PER WELL ON SAME SITE; DIRECT OFFSETTING EXPENSES UNDER PLANNING DEPARTMENT | |
| 01-4122-00-00 | AIR QUALITY SAMPLING FEES | \$9000 ANNUAL PER PAD SITE; DIRECT OFFSETTING EXPENSES UNDER PLANNING DEPARTMENT | |
| 01-4150-00-00 | CERTIFICATE OF OCCUPANCY | SEE SCHEDULE OF FEES FOR AMOUNTS | 2,694 |
| 01-4155-00-00 | BUILDING PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 84,716 |
| 01-4160-00-00 | ELECTRICAL PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 11,202 |
| 01-4165-00-00 | PLUMBING PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 11,636 |
| 01-4175-00-00 | MECHANICAL PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 11,156 |
| 01-4180-00-00 | WEIGHT PERMITS | \$50 PER TRUCK PER MONTH (NO LONGER COLLECTING TRINITY/IESI) | |
| 01-4182-00-00 | ALCOHOL (TABC) PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 343 |
| 01-4183-00-00 | CONSTRUCTION INSPECTION FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | |
| 01-4190-00-00 | OTHER PERMITS | SEE SCHEDULE OF FEES FOR AMOUNTS | 21,551 |
| 01-4191-00-00 | PLAT FILING FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 4,656 |
| 01-4192-00-00 | ZONE CHANGE FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 4,734 |
| 01-4193-00-00 | PLAN REVIEW FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 18,633 |
| 01-4195-00-00 | ANIMAL IMPOUNDING FEES | BASED ON HISTORICAL TREND | 673 |
| 01-4196-00-00 | ANIMAL REGISTRATION FEES | BASED ON HISTORICAL TREND | 1,016 |
| 01-4198-00-00 | MOWING / DEMOLITION CHARGES | VERY DYNAMIC; FUNDS COLLECTED GENERALLY UPON SALE OR REFINANCE OF PROPERTY | 1,195 |
| 01-4199-00-00 | REINSPECTION FEES | DO NOT ANTICIPATE; USUALLY ASSOCIATED WITH LARGE DEVELOPMENTS | 6,042 |
| 01-4250-00-00 | TRAUNCY/PREVENTION – CITY | COURT FEE BASED ON TREND OF CITATIONS | 1,002 |
| 01-4251-00-00 | CHILD SAFETY FINES | COURT FEE BASED ON TREND OF CITATIONS | 175 |
| 01-4252-00-00 | LOCAL TRAFFIC FINES | COURT FEE BASED ON TREND OF CITATIONS | 529 |
| 01-4253-00-00 | COURT JURY FUND FEES | COURT FEE BASED ON TREND OF CITATIONS | 19 |
| 01-4255-00-00 | WARRANT FEES | COURT FEE BASED ON TREND OF CITATIONS | 9,108 |
| 01-4256-00-00 | ARREST FEES | COURT FEE BASED ON TREND OF CITATIONS | 2,500 |

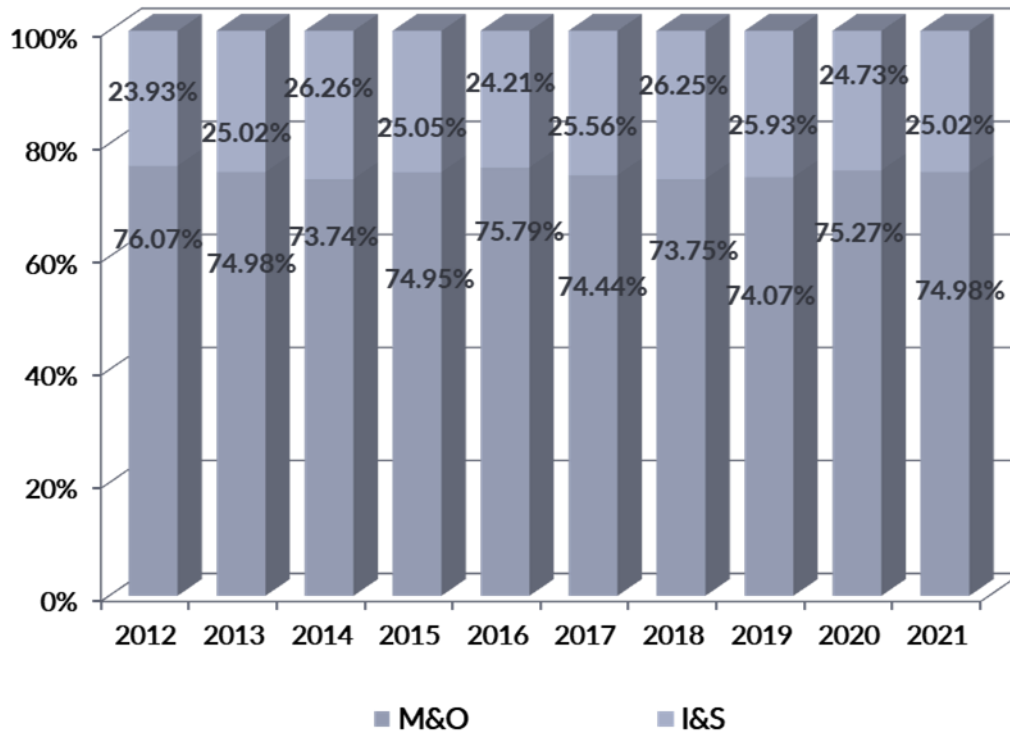
GENERAL FUND REVENUE DETAIL (CONT'D)

| | | | |
|----------------|--|---|--------------|
| 01-4257-00-00 | TRAFFIC CONVICTION FEES | COURT FEE BASED ON TREND OF CITATIONS | 900 |
| 01-4258-00-00 | TIME PAYMENT FEES – CITY | COURT FEE BASED ON TREND OF CITATIONS | 1,040 |
| 01-4259-00-00 | TIME PAYMENT FEES – JUDICIAL EFFICIENCY | COURT FEE BASED ON TREND OF CITATIONS | 182 |
| 01-4271-00-00 | ADMIN FEES – DRIVER SAFETY | COURT FEE BASED ON TREND OF CITATIONS | 963 |
| 01-4281-00-00 | FINES / FORFEITS – FROM 2006 | COURT FEE BASED ON TREND OF CITATIONS | 50,000 |
| 01-4282-00-00 | COURT COSTS – CITY FROM 2006 | COURT FEE BASED ON TREND OF CITATIONS | 5,186 |
| 01-4380-00-00 | POLICE REPORTS – FROM 2006 | SEE SCHEDULE OF FEES FOR AMOUNTS | 401 |
| 01-4390-00-00 | AMBULANCE FEES – FROM 2006 | BASED ON HISTORICAL TREND | 215,000 |
| 01-4391-00-00 | FIRE DEPARTMENT FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 10,000 |
| 01-4392-00-00 | FIRE BILLING FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 22,000 |
| 01-4401-00-00 | INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | 1,500 |
| 01-4405-00-00 | LIBRARY CARDS / FEES | SEE SCHEDULE OF FEES FOR AMOUNTS | 300 |
| 01-4409-00-00 | MISCELLANEOUS INCOME | MISCELLANEOUS INCOME RECEIVED | 24,585 |
| | | TARRANT APPRAISAL DISTRICT REBATE CHECK ONCE TML EQUITY CHECK REBATE, CALCULATED SEP 30 BASED ON LOSS RATIOS & LONGEVITY; PAID IN APRIL ABANDONED/UNCLAIMED PROPERTY FROM POLICE LANDFILL REVENUE | |
| | | OTHER MISCELLANEOUS INCOME RECEIVED | |
| 01-4410-00-00 | CREDIT CARD FEES | CONVENIENCE FEE (PASS-THRU FOR CREDIT CARD PROCESSING FEES FOR CREDIT/E-CHECK/ACH) | |
| 01-4413-00-00 | SCRAP RECYCLE REVENUE | MONEY EARNED FROM SELLING SCRAP METAL PARTS | |
| 01-4415-00-00 | INSURANCE REIMBURSEMENTS | | |
| 01-4417-00-00 | OPEN RECORD CHARGES | SEE SCHEDULE OF FEES FOR AMOUNTS | 250 |
| 01-4499-00-00 | CASH OVER / (UNDER) | CASH OVER/(UNDER) FOR PERMITS AND COURT CASH DRAWERS | |
| 01-4500-00-00 | CONTRIBUTION – FIRE | VARIOUS FIRE-RELATED CONTRIBUTIONS (DONATIONS | 54 |
| 01-4501-00-00 | CONTRIBUTION – LIBRARY | MOVED TO SEPARATE LIBRARY BUILDING FUND | |
| 01-4505-00-00 | COUNTY CONTRIBUTION – FIRE | TARRANT COUNTY CONTRIBUTION PER QUARTER FOR | 41,580 |
| 01-4507-00-00 | COUNTY CONTRIBUTION – AMBULANCE | TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDEALE EMS SERVICES IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA | 12,000 |
| 01-4508-00-00 | DONATION – OTHER | | |
| 01-4510-00-00 | ADMIN CHARGE – WATER/SEWER | CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST / TRANSFERS) | 433,427 |
| 01-4509-00-00 | ADMIN CHARGE – STREETS FUND | CHARGE FOR SERVICES PROVIDED BY GENERAL FUND | 26,925 |
| 01-4512-00-00 | ADMIN CHARGE – EDC | CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (PERCENTAGE PER ACCOUNT ANALYSIS) | 145,855 |
| 01-4513-00-00 | CONTRIBUTION – KISD SRO | 50% PAID FROM KENNEDALE ISD FOR SCHOOL | 118,375 |
| 01-4601-00-00 | DEVELOPMENT DRAINAGE REINSPECTION | | |
| 01-4804-00-00 | TRAINING REVENUE – FIRE DEPT | FEES CHARGED FOR COORDINATING FIRE TRAINING | |
| 01-4805-00-00 | COMMUNITY CENTER RENTALS | RENTAL FEES FOR COMMUNITY CENTER | 1,500 |
| 01-4806-00-00 | SENIOR CENTER RENTALS | RENTAL FEES FOR SENIOR CITIZEN CENTER | |
| TOTAL REVENUES | | | \$ 8,002,160 |



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AD VALOREM (PROPERTY) TAX DISTRIBUTION



| M&O RATE | I&S RATE | TOTAL RATE | % CHG | TAX YEAR | M&O RATE | I&S RATE | TOTAL RATE | % CHG | M&O % | I&S % |
|----------|----------|------------|--------|----------|----------|----------|------------|-------|--------|--------|
| 0.570000 | 0.780000 | 1.350000 | - | 1998 | 0.566296 | 0.045081 | 0.611377 | 1.9% | 92.63% | 7.37% |
| 0.350000 | 1.000000 | 1.350000 | 0.0% | 1999 | 0.554177 | 0.080823 | 0.635000 | 3.9% | 87.27% | 12.73% |
| 0.350000 | 1.000000 | 1.350000 | 0.0% | 2000 | 0.521522 | 0.113478 | 0.635000 | 0.0% | 82.13% | 17.87% |
| 0.350000 | 1.000000 | 1.350000 | 0.0% | 2001 | 0.579841 | 0.112659 | 0.692500 | 9.1% | 83.73% | 16.27% |
| 0.540000 | 0.810000 | 1.350000 | 0.0% | 2002 | 0.617235 | 0.095265 | 0.712500 | 2.9% | 86.63% | 13.37% |
| 0.810000 | 0.540000 | 1.350000 | 0.0% | 2003 | 0.634814 | 0.097686 | 0.732500 | 2.8% | 86.66% | 13.34% |
| 0.740000 | 0.610000 | 1.350000 | 0.0% | 2004 | 0.632409 | 0.090091 | 0.722500 | -1.4% | 87.53% | 12.47% |
| 0.780000 | 0.570000 | 1.350000 | 0.0% | 2005 | 0.624805 | 0.097695 | 0.722500 | 0.0% | 86.48% | 13.52% |
| 0.760000 | 0.490000 | 1.250000 | -7.4% | 2006 | 0.628186 | 0.094314 | 0.722500 | 0.0% | 86.95% | 13.05% |
| 0.770000 | 0.480000 | 1.250000 | 0.0% | 2007 | 0.572665 | 0.149835 | 0.722500 | 0.0% | 79.26% | 20.74% |
| 0.630000 | 0.120000 | 0.750000 | -40.0% | 2008 | 0.569197 | 0.153303 | 0.722500 | 0.0% | 78.78% | 21.22% |
| 0.510000 | 0.100000 | 0.610000 | -18.7% | 2009 | 0.572729 | 0.149771 | 0.722500 | 0.0% | 79.27% | 20.73% |
| 0.510000 | 0.090000 | 0.600000 | -1.6% | 2010 | 0.571103 | 0.151397 | 0.722500 | 0.0% | 79.05% | 20.95% |
| 0.368000 | 0.050500 | 0.418500 | -30.3% | 2011 | 0.516013 | 0.206487 | 0.722500 | 0.0% | 71.42% | 28.58% |
| 0.377100 | 0.048900 | 0.426000 | 1.8% | 2012 | 0.549582 | 0.172918 | 0.722500 | 0.0% | 76.07% | 23.93% |
| 0.323700 | 0.036300 | 0.360000 | -15.5% | 2013 | 0.560454 | 0.187046 | 0.747500 | 3.5% | 74.98% | 25.02% |
| 0.331850 | 0.032750 | 0.364600 | 1.3% | 2014 | 0.551216 | 0.196284 | 0.747500 | 0.0% | 73.74% | 26.26% |
| 0.288120 | 0.031880 | 0.320000 | -12.2% | 2015 | 0.575204 | 0.192296 | 0.767500 | 2.7% | 74.95% | 25.05% |
| 0.327000 | 0.030500 | 0.357500 | 11.7% | 2016 | 0.581711 | 0.185789 | 0.767500 | 0.0% | 75.79% | 24.21% |
| 0.365670 | 0.034230 | 0.399900 | 11.9% | 2017 | 0.578750 | 0.198750 | 0.777500 | 1.3% | 74.44% | 25.56% |
| 0.388500 | 0.051400 | 0.439900 | 10.0% | 2018 | 0.535219 | 0.190495 | 0.725714 | -6.7% | 73.75% | 26.25% |
| 0.525856 | 0.056669 | 0.582525 | 32.4% | 2019 | 0.544429 | 0.190541 | 0.734970 | 1.3% | 74.07% | 25.93% |
| 0.529473 | 0.048604 | 0.578077 | -0.8% | 2020 | 0.582686 | 0.191399 | 0.774085 | 5.3% | 75.27% | 24.73% |
| 0.550544 | 0.049456 | 0.600000 | 3.8% | 2021 | 0.572949 | 0.191136 | 0.764085 | -1.3% | 74.98% | 25.02% |

DEPARTMENT OUTLINE: CITY MANAGER

Kennedale operates under the Council-Manager form of government, which combines the strength of an elected Mayor and Council with a professional manager and staff. The City Manager's Department oversees the day-to-day management of the City, supervises all departments and employees, reports information and makes recommendations to the City Council, and fosters economic development. The City Manager is accountable to the City Council for the proper administration of all the affairs of the City.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued providing many municipal services virtually as a result of COVID-19 while also reopening City facilities in a manner that ensured the safety of both employees and the community we serve
- Continued improving water meter location, repair, and technology and completed the successful transition of customer service and billing to the City of Arlington
- Facilitated the inclusion of the extension of Little School Road in the 2021 Tarrant County Transportation Bond Program (at 50% funding)
- Secured a 20% grant via the Tarrant Water District Board (TWDB) for the streambank stabilization of Valley Lane

SHORT-TERM GOALS

- Maintain and improve virtual services to citizens, developers, and visitors as appropriate
- Continue to improve the City's financial strength and integrity through efficient budget, financial, and debt management practices

LONG-TERM GOALS

- Develop plan for extended development at Kennedale Parkway and I-20 to address crime and security issues
- Develop plan for redevelopment along southeast portion of Kennedale Parkway
- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries
- Determine financing and grant strategies to fund Village Creek restoration project
- Enable/facilitate residential development on New Hope Road (within TIRZ)
- Secure options for transportation funding
- Installation of medians along Kennedale Parkway

STAFFING RESOURCES

- City Manager – 1.0 FTE
- Administrative Assistant – 1.0 FTE

DEPARTMENT BUDGET: CITY MANAGER

| 01 GENERAL FUND | | | | | | | |
|--|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|--|
| 01 CITY MANAGER'S OFFICE | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| PERSONNEL | 286,206 | 283,615 | 268,973 | 273,924 | 528,548 | 242,303 | |
| OPERATIONS | 43,193 | 45,951 | 47,500 | 47,500 | 44,500 | 56,425 | |
| TOTAL CITY MANAGER'S OFFICE | \$ 329,399 | \$ 329,566 | \$ 316,473 | \$ 321,424 | \$ 573,048 | \$ 298,728 | |
| PERSONNEL SUMMARY | | | | | | | |
| FULL-TIME POSITIONS | | | | | | | |
| City Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | |
| TOTAL POSITIONS | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | |
| PERSONNEL | | | | | | | |
| | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 01-5101-01-00 SALARIES | 224,947 | 223,832 | 202,810 | 206,890 | 461,766 | 178,578 | |
| 01-5107-01-00 OVERTIME | 1,353 | 125 | 1,800 | 1,800 | 1,800 | 1,800 | |
| 01-5111-01-00 AUTO ALLOWANCE | 10,230 | 10,261 | 12,000 | 12,000 | 12,000 | 12,000 | |
| 01-5114-01-00 LONGEVITY PAY | 144 | 240 | 496 | 496 | 496 | 796 | |
| 01-5115-01-00 RETIREMENT | 30,283 | 30,037 | 29,700 | 30,258 | 30,258 | 27,233 | |
| 01-5117-01-00 PAYROLL TAXES FICA | 14,281 | 14,442 | 16,609 | 16,921 | 16,921 | 14,778 | |
| 01-5118-01-00 MEDICAL INSURANCE | 4,224 | 4,033 | 4,614 | 4,614 | 4,614 | 5,705 | |
| 01-5120-01-00 LIFE INSURANCE | 637 | 646 | 944 | 945 | 693 | 959 | |
| 01-5121-01-00 DENTAL INSURANCE | 84 | - | - | - | - | 385 | |
| 01-5122-01-00 VISION INSURANCE | 23 | - | - | - | - | 69 | |
| TOTAL PERSONNEL | \$ 286,206 | \$ 283,615 | \$ 268,973 | \$ 273,924 | \$ 528,548 | \$ 242,303 | |
| OPERATIONS | | | | | | | |
| | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 01-5230-01-00 CLEANING SUPPLIES | - | - | 100 | 100 | 100 | 100 | |
| 01-5240-01-00 PRINTED SUPPLIES | - | - | 100 | 100 | 100 | 100 | |
| 01-5260-01-00 GENERAL OFFICE SUPPLIES | 913 | 1,331 | 1,200 | 1,200 | 1,200 | 1,200 | |
| 01-5261-01-00 POSTAGE | 14 | 8 | - | - | - | - | |
| 01-5280-01-00 MINOR EQUIP/SMALL TOOLS | 2,968 | - | - | - | - | - | |
| 01-5290-01-00 EXPENDABLE SUPPLIES | 1,144 | 1,096 | 1,700 | 1,700 | 1,700 | 1,700 | |
| 01-5440-01-00 OFFICE EQUIP/SOFTWARE MAINT | 3,664 | 1,798 | 3,500 | 3,500 | 3,500 | 3,500 | |
| 01-5510-01-00 ASSOCIATION DUES/PUBLICATION | 3,149 | 4,498 | 3,500 | 3,500 | 4,900 | 5,425 | |
| 01-5525-01-00 TRAINING/SEMINARS | 2,510 | 350 | 3,000 | 3,000 | 1,000 | 3,000 | |
| 01-5530-01-00 ELECTRIC SERVICES | 8,714 | 8,603 | 13,000 | 13,000 | 13,000 | 13,000 | |
| 01-5535-01-00 GAS SERVICES | 2,704 | 2,660 | 4,000 | 4,000 | 4,000 | 4,000 | |
| 01-5570-01-00 SPECIAL SERVICES | 1,527 | 7,500 | - | - | 600 | 5,000 | |
| 01-5575-01-00 EQUIPMENT RENTAL | 5,473 | 5,458 | 6,000 | 6,000 | 6,000 | 6,000 | |
| 01-5576-01-00 STRATEGIC PLANNING | - | 4,000 | - | - | - | - | |
| 01-5578-01-00 TRAVEL | 5,369 | 3,586 | 6,000 | 6,000 | 3,000 | 8,000 | |
| 01-5580-01-00 ENGINEERING SERVICES | - | - | - | - | - | - | |
| 01-5585-01-00 TELEPHONE SERVICES | 2,416 | 2,353 | 2,600 | 2,600 | 2,600 | 2,600 | |
| 01-5590-01-00 WATER/SEWER SERVICES | 2,629 | 2,710 | 2,800 | 2,800 | 2,800 | 2,800 | |
| TOTAL OPERATIONS | \$ 43,193 | \$ 45,951 | \$ 47,500 | \$ 47,500 | \$ 44,500 | \$ 56,425 | |
| TOTAL CITY MANAGER'S OFFICE | \$ 329,399 | \$ 329,566 | \$ 316,473 | \$ 321,424 | \$ 573,048 | \$ 298,728 | |

DEPARTMENT DETAIL: CITY MANAGER

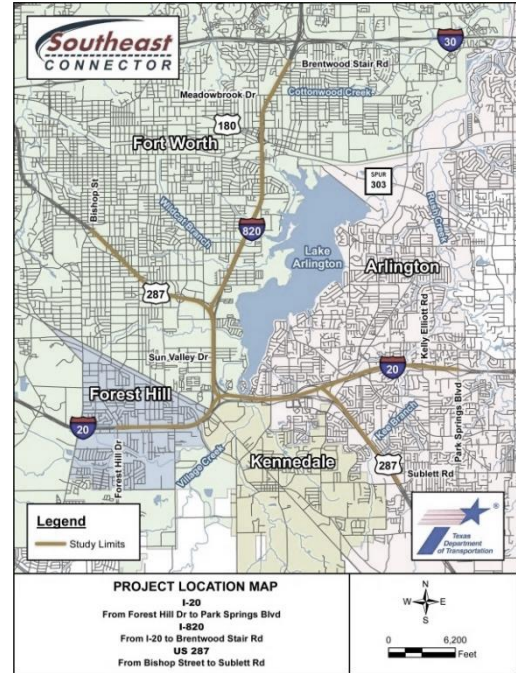
| 01 GENERAL FUND | | | 2021-2022 |
|--------------------|-------------------------------|---|------------|
| 01 CITY MANAGER | | | APPROVED |
| 01-5101-01-00 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 178,578 |
| 01-5107-01-00 | OVERTIME | OVER 40 HRS/WK AT RATE OF 1.5x FOR NON-EXEMPT EMPLOYEES | 1,800 |
| 01-5111-01-00 | AUTO ALLOWANCE | MONTHLY ALLOWANCE TO OFFSET MILEAGE AND WEAR/TEAR FOR MEETINGS | 12,000 |
| 01-5114-01-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 796 |
| 01-5115-01-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS ONE-YEAR LAG DUE TO ACTUARIAL STUDY (E.G., JAN '20 RATE BASED ON DEC '18 STUDY) | 27,233 |
| | | ICMA CONTRIBUTION (BASED ON 12%) | |
| 01-5117-01-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65%; ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 14,778 |
| 01-5118-01-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 5,705 |
| 01-5120-01-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 959 |
| 01-5121-01-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 385 |
| 01-5122-01-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 69 |
| 01-5220-01-00 | UNIFORMS | LOGO SHIRTS | - |
| 01-5230-01-00 | CLEANING SUPPLIES | FOR BOARD/MEETING ROOMS | 100 |
| 01-5240-01-00 | PRINTED SUPPLIES | BUSINESS CARDS | 100 |
| 01-5260-01-00 | GENERAL OFFICE SUPPLIES | WRITING; FILING; ETC. | 1,200 |
| 01-5261-01-00 | POSTAGE | CITY PUBLICATION MAILINGS, ETC. | - |
| 01-5280-01-00 | MINOR EQUIP/SMALL TOOLS<\$5K | SMALL ONE-TIME PURCHASES | - |
| 01-5290-01-00 | EXPENDABLE SUPPLIES | BREAKROOM/COFFEE SERVICE | 1,700 |
| | | PROMOTIONAL ITEMS/GIFTS | |
| | | FOOD/DRINKS FOR MEETINGS | |
| 01-5403-01-00 | BUILDING MAINTENANCE | MOVED TO CITY SECRETARY BUDGET | - |
| 01-5440-01-00 | OFFICE EQUIP/SOFTWARE MAINT | PITNEY BOWES POSTAGE SUPPLIES | 3,500 |
| | | ALLIANCE MAINTENANCE & OVERAGES | |
| 01-5510-01-00 | ASSOC DUES/PUBLICATIONS | MEMBERSHIPS: ICMA, TCMA, NTCMA | 5,425 |
| | | KENNEDALE CHAMBER OF COMMERCE | |
| | | INFARGARD DALLAS ALLIANCE | |
| | | TTC MAG SUBSCRIPTION | |
| | | STEERING COMMITTEES: ATMOS ; ONCOR | |
| | | SAM'S CLUB BUSINESS MEMBERSHIP | |
| 01-5525-01-00 | TRAINING/SEMINARS | TML, ICMA, TCMA, NLC; ADMIN CONT ED | 3,000 |
| | | SUCCESSION PLANNING (1 CPM) | |
| | | BOOKS/VIDEOS FOR STAFF MEETINGS | |
| 01-5530-01-00 | ELECTRIC SERVICES | PROVIDED BY GEXA ENERGY | 13,000 |
| 01-5535-01-00 | GAS SERVICES | PROVIDED BY ATMOS ENERGY | 4,000 |
| 01-5570-01-00 | SPECIAL SERVICES | SPECIAL PROJECTS/STUDIES | 5,000 |
| 01-5575-01-00 | EQUIPMENT RENTAL | PITNEY BOWES POSTAGE (\$516/QTR) | 6,000 |
| | | ALLIANCE/SHARP COPIER RENTAL + MAINT. | |
| 01-5578-01-00 | TRAVEL | TRAVEL ASSOCIATED W/TRAINING/BUSINESS LUNCHES | 8,000 |
| 01-5580-01-00 | ENGINEERING SERVICES | ENGINEERING/DRC MEETINGS | - |
| 01-5585-01-00 | TELEPHONE SERVICES | CITY MANAGER CELL | 2,600 |
| 01-5590-01-00 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ARLINGTON/FORT WORTH | 2,800 |
| 01-5705-01-00 | TRANSFER OUT - CAP REPLACE FU | VEHICLES/EQUIPMENT | - |
| | | COMPUTERS | |
| 01-5820-01-00 | BUILDING IMPROVEMENT | | - |
| 01-5860-01-00 | OFFICE EQUIPMENT | | - |
| TOTAL EXPENDITURES | | | \$ 298,728 |

DEPARTMENT OUTLINE: MAYOR AND COUNCIL

The City Council consists of a Mayor and five Councilmembers elected at-large for two-year terms (with no term limits). Regular meetings are held on the third Tuesday of each month at 5:30 p.m., and special or joint meetings (with Advisory Boards or Commissions) are scheduled as needed.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Attended various community meetings
- Continued collaboration with the City of Arlington to provide operation, maintenance, customer service, and utility billing to Kennedale customers
- Continued actions to establish a connection with the City of Arlington to improve water quality and service
- Continued support of “Safe Routes to School” (SRTS) with NCTCOG for infrastructure improvements in the Crestdale area around James F. Delaney Elementary and James A. Arthur Intermediate Schools
- Continued providing virtual meeting access



GOALS

- Strategic Plan Update
- Increased prioritization of road maintenance and repair
- Continued monitoring of current and expiring special exception/special use permits
- Continue advocating for our community as TxDOT and the Southeast Tarrant Transportation Partnership (SETTP) move forward on the redesign and construction of the I-20/820/287 Interchange (the “Southeast Connector”)
- Coordinate with NCTCOG and TxDOT to develop a traffic access policy
- Restoration and development of Village Creek Park and the Greenways Project

STAFFING RESOURCES

- The City Council’s linkage to the organization is through the City Manager and delegation policies are contained in the adopted Governance Policies

ADVISORY BOARD AND COMMISSION REGULAR MEETING SCHEDULE

| | |
|--|---|
| Board of Adjustment (BOA)/Board of Appeals (BBA) | 2 nd Tuesdays at 6:00 p.m., <i>as needed</i> |
| Economic Development Corporation (EDC) Board | 4 th Tuesdays at 7:00 p.m. |
| Keep Kennedale Beautiful (KKB) Commission | 2 nd Tuesdays at 6:00 p.m. |
| Library Board | As Needed |
| Parks and Recreation Board | 1 st Wednesdays at 7:00 p.m. |
| Planning and Zoning (P&Z) Commission | 2 nd Thursdays at 6:00 p.m. |
| TownCenter Development District (TDD) Board | Annually |
| Tax Increment Reinvestment Zone (TIRZ) #1 Board | Annually |
| Utility and Infrastructure Board (UIB) | As Needed, Upon the Direction of the Council |
| Youth Advisory Council (YAC) | Determined by Membership Annually |

DEPARTMENT BUDGET: MAYOR AND COUNCIL

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 02 MAYOR & CITY COUNCIL | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | - | - | - | - | - | - |
| OPERATIONS | 174,422 | 154,779 | 140,525 | 140,525 | 129,025 | 173,025 |
| TOTAL MAYOR & CITY COUNCIL | \$ 174,422 | \$ 154,779 | \$ 140,525 | \$ 140,525 | \$ 129,025 | \$ 173,025 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| N/A | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5240-02-00 PRINTED SUPPLIES | 300 | - | 600 | 600 | 600 | 600 |
| 01-5260-02-00 GENERAL OFFICE SUPPLIES | 100 | 214 | 200 | 200 | 200 | 200 |
| 01-5261-02-00 POSTAGE | - | - | - | - | - | - |
| 01-5280-02-00 MINOR EQUIP/SMALL TOOLS | - | - | - | - | - | - |
| 01-5290-02-00 EXPENDABLE SUPPLIES | - | - | - | - | - | - |
| 01-5440-02-00 OFFICE EQUIPMENT/SOFTWARE MAINT. | - | - | - | - | - | - |
| 01-5510-02-00 ASSOCIATION DUES PUBLICATIONS | 5,634 | 4,582 | 6,525 | 6,525 | 6,525 | 6,525 |
| 01-5511-02-00 VOLUNTEER MEETINGS | 600 | 386 | 700 | 700 | 700 | 700 |
| 01-5525-02-00 TRAINING/SEMINARS | 2,500 | 3,055 | 3,500 | 3,500 | 2,000 | 3,500 |
| 01-5565-02-00 LEGAL SERVICES | 150,000 | 135,278 | 115,000 | 115,000 | 115,000 | 135,000 |
| 01-5570-02-00 SPECIAL SERVICES | 1,288 | 1,288 | 8,000 | 8,000 | 4,000 | 8,000 |
| 01-5571-02-00 SPECIAL EVENTS | 8,000 | 7,488 | - | - | - | 12,500 |
| 01-5578-02-00 TRAVEL | 6,000 | 595 | 6,000 | 6,000 | - | 6,000 |
| 01-5870-02-00 OTHER EQUIPMENT | - | 1,894 | - | - | - | - |
| TOTAL OPERATIONS | \$ 174,422 | \$ 154,779 | \$ 140,525 | \$ 140,525 | \$ 129,025 | \$ 173,025 |
| TOTAL MAYOR & CITY COUNCIL | \$ 174,422 | \$ 154,779 | \$ 140,525 | \$ 140,525 | \$ 129,025 | \$ 173,025 |

DEPARTMENT DETAIL: MAYOR AND COUNCIL

| 01 GENERAL FUND | | | 2021-2022 |
|---------------------------|------------------------------|---|-------------------|
| 02 MAYOR & CITY COUNCIL | | | APPROVED |
| 01-5240-02-00 | PRINTED SUPPLIES | BOARD NAME PLATES, BUSINESS CARDS COMMUNICATION TOOLS | 600 |
| 01-5260-02-00 | GENERAL OFFICE SUPPLIES | PENS, PENCILS, NOTEBOOKS, PAPER, ETC. | 200 |
| 01-5261-02-00 | POSTAGE | | - |
| 01-5280-02-00 | MINOR EQUIP/SMALL TOOLS<\$5K | SMALL ONE-TIME PURCHASES | - |
| 01-5290-02-00 | EXPENDABLE SUPPLIES | COUNCIL REFRESHMENTS FOR COUNCIL MEETINGS | - |
| 01-5510-02-00 | ASSOC DUES/PUBLICATIONS | NCTCOG (NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS) – OCTOBER MAYOR'S COUNCIL OF TARRANT COUNTY – OCTOBER ASCAP / BMI: MUSIC LICENSES FOR ALL FACILITIES/FUNCTIONS – APRIL TML (TEXAS MUNICIPAL LEAGUE) – SEPTEMBER NLC (NATIONAL LEAGUE OF CITIES) – JUNE TRTC (TARRANT REGIONAL TRANSPORTATION COUNCIL) – SEPTEMBER BILLING ROTARY CLUB TARRANT ASSOCIATION OF BLACK CITY COUNCIL SETTP (SE TARRANT TRANSPORTATION PARTNERSHIP) NORTH TEXAS COMMISSION | 6,525 |
| 01-5511-02-00 | VOLUNTEER MEETINGS | COUNCIL [\$1/MTG X 6 MEMBERS X 20 MTGS/YR] P&Z [\$1/MTG X 9 MEMBERS X 12 MTGS/YR] BOA/BBA [\$1/MTG X 9 MEMBERS X 6 MTGS/YR] LIBRARY BOARD[\$1/MTG X 5 MEMBERS X 4 MTGS/YR] PARKS BOARD [\$1/MTG X 9 MEMBERS X 12 MTGS/YR] UIB [\$1/MTG X 9 MEMBERS X 4 MTGS/YR] KKB/TREE BOARD [\$1/MTG X 9 MEMBERS X 14 | 700 |
| 01-5525-02-00 | TRAINING/SEMINARS | NLC ANNUAL MEETING OTHER COUNCIL TRAINING, EVENTS, LUNCHEONS | 3,500 |
| 01-5565-02-00 | LEGAL SERVICES | LEGAL SERVICES PROVIDED BY TOASE ARLINGTON WATER CONTRACT (ONE-TIME COST) | 135,000 |
| 5570-02-00 | SPECIAL SERVICES | FLOWERS/SYMPATHY CONSULTANT/ACILITATOR FOR ANNUAL COUNCIL TRINITY METRO (FWTA) PARATRANSIT 5310 PROGRAM STRATEGIC PLANNING 2025 UPDATE (ONE-TIME COST) | 8,000 |
| 01-5571-02-00 | SPECIAL EVENTS | TRUNK OR TREAT/PUMPKINPALOOZA INFORMATIONAL BLOCK PARTY GATHERINGS/REFRESHMENTS CHRISTMAS TREE LIGHTING SEED MONEY FOR THEATER IN THE PARK LEGISLATIVE ACTIVITIES YOUTH ADVISORY COUNCIL SEED MONEY <i>(REVENUE & EXPENSES UNDER FUND 41)</i> THEATRE IN THE PARK SEED MONEY <i>(REVENUE & EXPENSES UNDER FUND 41)</i> | 12,500 |
| 01-5577-02-00 | MAYOR EXPENSES | | - |
| 01-5578-02-00 | TRAVEL | HOTEL, MILEAGE, FOOD FOR NLC & LEADERSHIP/COUNCIL RELATED TRAINING | 6,000 |
| TOTAL EXPENDITURES | | | \$ 173,025 |



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DEPARTMENT OUTLINE: CITY SECRETARY

The City Secretary's Office documents, catalogs, safeguards, and provides on-demand access to all business and legal records created or received by the City and the EDC. The Office of Communications disseminates information of interest to residents, stakeholders, and the media via printed publications, the website, social media, the e-newsletter, and press releases.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed certification as a Texas Registered Municipal Clerk (TRMC)
- Continued promotion of the newsletter, resulting in a 250% increase in subscriptions since FY16 and an open rate that is twice the industry average
- Designed promotional materials for City-sponsored events
- Continued informing the community of emerging COVID-19 regulations and information via the web, newsletter, and social media
- Continued providing virtual and/or live-stream meeting access for City Council and Boards during the COVID-19 pandemic, as applicable and allowable

SHORT-TERM GOALS

- Continued growth of online subscriptions and social media
- Strengthen civic engagement by live-streaming all Council and board meetings
- Increase media coverage for community events and achievement announcements
- Train personnel and board members on Open Meetings Act and Public Information Act
- Evaluate status of records both locally and off-site to free up space and reduce costs

LONG-TERM GOALS

- Develop brand standards and increase communication
- Develop Policies and Procedures Manual for the City Secretary's Office
- Strive for accuracy and consistency of municipal code, in all publications, at all times
- Restructure Laserfiche document storage system and train departments on best practices
- Increase regional relationships and coordination with the media and other local entities

STAFFING RESOURCES

- City Secretary - 1.0 FTE

DEPARTMENT BUDGET: CITY SECRETARY

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 03 CITY SECRETARY'S OFFICE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 87,683 | 89,456 | 89,359 | 97,682 | 97,682 | 89,632 |
| OPERATIONS | 74,111 | 73,377 | 86,095 | 86,095 | 76,095 | 97,450 |
| TOTAL CITY SECRETARY'S OFFICE | \$ 161,794 | \$ 162,833 | \$ 175,454 | \$ 183,777 | \$ 173,777 | \$ 187,082 |

PERSONNEL SUMMARY

| FULL-TIME POSITIONS | | | | | | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| City Secretary and Communications Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

| PERSONNEL | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-03-00 SALARIES | 70,996 | 69,030 | 68,598 | 75,457 | 75,457 | 67,447 |
| 01-5114-03-00 LONGEVITY PAY | 360 | 456 | 690 | 690 | 690 | 820 |
| 01-5115-03-00 RETIREMENT | 10,055 | 9,633 | 9,479 | 10,417 | 10,417 | 9,625 |
| 01-5117-03-00 PAYROLL TAXES FICA | 5,457 | 5,042 | 5,301 | 5,826 | 5,826 | 5,223 |
| 01-5118-03-00 MEDICAL INSURANCE | 490 | 4,638 | 4,614 | 4,614 | 4,614 | 5,705 |
| 01-5120-03-00 LIFE INSURANCE | 286 | 303 | 320 | 321 | 321 | 359 |
| 01-5121-03-00 DENTAL INSURANCE | 31 | 286 | 294 | 294 | 294 | 385 |
| 01-5122-03-00 VISION INSURANCE | 7 | 69 | 63 | 63 | 63 | 69 |
| TOTAL PERSONNEL | \$ 87,683 | \$ 89,456 | \$ 89,359 | \$ 97,682 | \$ 97,682 | \$ 89,632 |

| OPERATIONS | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5240-03-00 PRINTED SUPPLIES | 65 | 65 | 300 | 300 | 300 | 300 |
| 01-5261-03-00 POSTAGE | 116 | 62 | 150 | 150 | 150 | 150 |
| 01-5403-03-00 BUILDING MAINTENANCE | 36,474 | 30,692 | 27,500 | 27,500 | 27,500 | 37,500 |
| 01-5440-03-00 OFFICE EQUIP/SOFTWARE MAINT | 23,723 | 27,855 | 25,500 | 25,500 | 25,500 | 25,500 |
| 01-5501-03-00 ADVERTISING | 2,666 | 4,129 | 6,000 | 6,000 | 6,000 | 6,000 |
| 01-5510-03-00 ASSOCIATION DUES/PUBLICATION | 412 | 52 | 500 | 500 | 500 | 700 |
| 01-5525-03-00 TRAINING/SEMINARS | 1,318 | 425 | 525 | 525 | 525 | 1,000 |
| 01-5570-03-00 SPECIAL SERVICES | 3,623 | 9,561 | 11,000 | 11,000 | 13,500 | 11,000 |
| 01-5573-03-00 ELECTION SERVICES | 4,067 | - | 13,000 | 13,000 | 500 | 13,000 |
| 01-5574-03-00 FILING FEES | 102 | 36 | 250 | 250 | 250 | 250 |
| 01-5578-03-00 TRAVEL | 1,546 | 180 | 820 | 820 | 820 | 1,500 |
| 01-5585-03-00 TELEPHONE SERVICES | - | 320 | 550 | 550 | 550 | 550 |
| TOTAL OPERATIONS | \$ 74,111 | \$ 73,377 | \$ 86,095 | \$ 86,095 | \$ 76,095 | \$ 97,450 |

| | | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TOTAL CITY SECRETARY'S OFFICE | \$ 161,794 | \$ 162,833 | \$ 175,454 | \$ 183,777 | \$ 173,777 | \$ 187,082 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

DEPARTMENT DETAIL: CITY SECRETARY

| 01 GENERAL FUND | | | 2021-2022 |
|---------------------------|--|--|-------------------|
| 03 CITY SECRETARY | | | APPROVED |
| 01-5101-03-00 | SALARIES | SEE PERSONNEL SUMMARY OVERVIEW | 67,447 |
| 01-5109-03-00 | TEMPORARY/PART-TIME | SEE PERSONNEL SUMMARY OVERVIEW | - |
| 01-5114-03-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 820 |
| 01-5115-03-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS ONE-YEAR LAG DUE TO ACTUARIAL STUDY (E.G., JAN '20 RATE BASED ON DEC '18 STUDY) | 9,625 |
| 01-5117-03-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65%; ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 5,223 |
| 01-5118-03-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 5,705 |
| 01-5120-03-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 359 |
| 01-5121-03-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 385 |
| 01-5122-03-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 69 |
| 01-5240-03-00 | PRINTED SUPPLIES | STATIONERY, BUSINESS CARDS PRINTED MATERIALS | 300 |
| 01-5260-03-00 | GENERAL OFFICE SUPPLIES | WRITING/FILING/LABELING, ETC. LASER PRINTER CARTRIDGES/DRUMS | - |
| 01-5261-03-00 | POSTAGE | POSTAGE COST FOR MAILOUTS | 150 |
| 01-5280-03-00 | MINOR EQUIP/SMALL TOOLS<\$5K | SMALL ONE-TIME PURCHASES | - |
| 01-5403-03-00 | BUILDING MAINTENANCE | JANITORIAL FLAGS: CITY HALL & TOWNCENTER FLOOR BUFFING + CARPET CLEANING STANLEY SECURITY ANNUAL FIRE EXTINGUISHER INSP. PEST CONTROL CLEANING/PAPER SUPPLIES HEATING/AC SERVICE WINDOW CLEANING ONE-TIME BUILDING IMPROVEMENT KEYS/LOCKS, PLUMBING, ELECTRICAL, MISC. REPAIRS | 37,500 |
| 01-5440-03-00 | OFFICE EQUIP/SOFTWARE MAINT | CIVICLERK AGENDA SOFTWARE CIVICPLUS WEB PLATFORM (CITYOFKENNEDALE.COM) JUST FOIA (MCCI) ORR MANAGEMENT SOFTWARE LASERFICHE (MCCI) & ANNUAL SUPPORT ADOBE READER PRO SUBSCRIPTION DROPBOX PROFESSIONAL (3TB) | 25,500 |
| 01-5501-03-00 | ADVERTISING | LEGAL NOTICES: BIDS, BUDGET/TAX, ORDINANCES, ELECTION, PUBLIC HEARINGS | 6,000 |
| 01-5510-03-00 | ASSOC DUES/PUBLICATIONS | TEXAS MUNICIPAL CLERK'S ASSOCIATION (TMCA) 3CMA MEMBERSHIP TMCA YELLOW ROSE CHAPTER (TAMIO) TEXAS ASSOCIATION OF MUNICIPAL INFORMATION OFFICERS DUES NOTARY LICENSING/SUPPLIES | 700 |
| 01-5525-03-00 | TRAINING/SEMINARS | TMCA SEMINARS, TESTING, CERTIFICATION FEES VARIOUS SEMINARS (UMANT, TAMIO, NTMCA, ETC) | 1,000 |
| 01-5570-03-00 | SPECIAL SERVICES | ACCESS RECORD STORAGE; TRANSPORT; DESTRUCTION MUNICODE: CODIFICATION PAGE PRINTING MUNICODE: ONLINE CODE/CHARTER | 11,000 |
| 01-5573-03-00 | ELECTION SERVICES | GENERAL ELECTION (MAY) SPECIAL ELECTION (NOVEMBER) | 13,000 |
| 01-5574-03-00 | FILING FEES | FILING REAL ESTATE DOCS, ETC. WITH COUNTY CLERK | 250 |
| 01-5578-03-00 | TRAVEL | TMCA TRAVEL EXPENSES YAC SUMMIT MILEAGE: LUNCHEONS, TRAINING, CLERK, ETC. TMCA LUNCHEONS | 1,500 |
| 01-5705-03-00 | TRANSFER OUT-CAP REPLACE FUN | VEHICLES/EQUIPMENT COMPUTERS | - |
| 01-5863-03-00 | TECHNOLOGICAL HARDWARE TELEPHONE SERVICES | | 550 |
| TOTAL EXPENDITURES | | | \$ 187,082 |

Annual Events & Programs

WWW.CITYOFKENNEDALE.COM/CAL

KIDFISH



May

- Kids to Parks Day: Bark in the Park and KIDFISH at Sonora Park
- KKB “Don’t Mess With Texas” Cleanup
- City-Wide Garage Sale
- The Splash Pad at Sonora Park is typically open from Memorial Day to Labor Day

June & July

- The Mayor’s Summer Reading Club
Visit KennedaleLibrary.org/summer for more info!



BARK IN THE PARK



YAC MOVIES IN THE PARK



SUMMER READING CLUB

Throughout the Year

- Bird Workshops: January, April, July, and October
- YAC Movies in the Park and Food Truck Nights
- Library Programs Include: LEGO Club, Babygarten, Storytime, Quilting Group, Movie Matinees, STEM Club for Families, Book Clubs, and Family Place events
- KKB Adopt-A-Spot, Cleanups, and Demonstration Garden
- Public Meetings and Town Halls

September

- KKB Bring It! Cleanup

October

- Public Safety Open House
- KPD Drug Takeback
- Library's Pumpkin-Palooza, YAC Trunk-or-Treat, and Senior Center Craft Fair
- Kennedale Professional Firefighters Association (KPPFA) Golf Tournament

November

- KKB Arbor Day Celebration
- KPPFA Angel Tree

December

- Gingerbread Wonderland at the Library
- Christmas Tree Lighting Festival



Never miss an event! Subscribe at

WWW.CITYOFKENNEDALE.COM/SUBSCRIBE

DEPARTMENT OUTLINE: MUNICIPAL COURT

The function of this department is to provide the highest level of service, in partnership with the community, to foster a safe atmosphere promoting the highest quality of life for all people.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Increased security protocols
- Updated Procedure Manual to reflect current software and protocol
- Partnered with City of Fort Worth Teen Court
- Established Language Line for Limited English Proficiency (LEP) clients
- Ongoing relationship building with other Court Administrators and Directors for resource and information sharing
- Encouraged community engagement and public education by participation in Municipal Court Week and Public Safety Open House
- Achieved Certified Court Clerk Level: II

SHORT-TERM GOALS

- Upgrade LT System
- Dependent on the COVID-19 status and the ability to volunteer-court will coordinate and make presentations at High School/s in Kennedale ISD for Court 101. This will foster a trust relationship between the community -in early stages, and the Municipal Court system.

LONG-TERM GOALS

- Set up information in community events in Town Center Park and the Library
- Pursue CCM (Certified Court Manager) certification through TMCEC

STAFFING RESOURCES

- Court Administrator/Juvenile Case Manager (JCM) – 1.0 FTE
- Municipal Judge – Contracted
- City Prosecutor – Contracted

DEPARTMENT BUDGET: MUNICIPAL COURT

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| 04 MUNICIPAL COURT | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 61,734 | 72,106 | 58,847 | 64,109 | 64,109 | 66,836 |
| OPERATIONS | 38,275 | 34,858 | 39,368 | 39,368 | 39,018 | 39,368 |
| TOTAL MUNICIPAL COURT OFFICE | \$ 100,009 | \$ 106,964 | \$ 98,215 | \$ 103,477 | \$ 103,127 | \$ 106,204 |

| PERSONNEL SUMMARY | | | | | | |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| FULL-TIME POSITIONS | | | | | | |
| Court Administrator/JCM | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PART-TIME POSITIONS | | | | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

| PERSONNEL | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-04-00 SALARIES | 32,481 | 42,706 | 43,368 | 47,705 | 47,705 | 48,670 |
| 01-5107-04-00 OVERTIME | 836 | 332 | 700 | 700 | 700 | 700 |
| 01-5109-04-00 TEMPORARY PART-TIME | 13,238 | 11,995 | - | - | - | - |
| 01-5114-04-00 LONGEVITY PAY | 344 | - | 168 | 168 | 168 | 272 |
| 01-5115-04-00 RETIREMENT | 6,608 | 7,631 | 6,051 | 6,644 | 6,644 | 7,009 |
| 01-5117-04-00 PAYROLL TAXES FICA | 3,566 | 4,215 | 3,384 | 3,716 | 3,716 | 3,798 |
| 01-5118-04-00 MEDICAL INSURANCE | 4,052 | 4,639 | 4,614 | 4,614 | 4,614 | 5,705 |
| 01-5120-04-00 LIFE INSURANCE | 329 | 239 | 205 | 205 | 205 | 228 |
| 01-5121-04-00 DENTAL INSURANCE | 225 | 286 | 294 | 294 | 294 | 385 |
| 01-5122-04-00 VISION INSURANCE | 56 | 64 | 63 | 63 | 63 | 69 |
| TOTAL PERSONNEL | \$ 61,734 | \$ 72,106 | \$ 58,847 | \$ 64,109 | \$ 64,109 | \$ 66,836 |

| OPERATIONS | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5240-04-00 PRINTED SUPPLIES | 78 | 65 | 150 | 150 | 150 | 150 |
| 01-5260-04-00 GENERAL OFFICE SUPPLIES | 485 | 449 | 650 | 650 | 1,100 | 650 |
| 01-5261-04-00 POSTAGE | 620 | 548 | 1,100 | 1,100 | 1,100 | 1,100 |
| 01-5290-04-00 EXPENDABLE SUPPLIES | - | 79 | 125 | 125 | 125 | 125 |
| 01-5440-04-00 OFFICE EQUIPMENT/SOFTWARE MAINT | 9,374 | 8,867 | 9,116 | 9,116 | 9,116 | 9,116 |
| 01-5510-04-00 ASSOCIATION DUES PUBLICATIONS | 996 | 1,180 | 1,090 | 1,090 | 1,090 | 1,090 |
| 01-5525-04-00 TRAINING/SEMINARS | 325 | - | 625 | 625 | 625 | 625 |
| 01-5565-04-00 LEGAL SERVICES | 7,848 | 6,282 | 7,500 | 7,500 | 7,500 | 7,500 |
| 01-5570-04-00 SPECIAL SERVICES | 56 | 901 | 1,200 | 1,200 | 1,200 | 1,200 |
| 01-5575-04-00 EQUIPMENT RENTAL | 1,874 | 1,744 | 1,892 | 1,892 | 1,892 | 1,892 |
| 01-5578-04-00 TRAVEL | 384 | 857 | 800 | 800 | - | 800 |
| 01-5581-04-00 JUDGE SERVICES | 15,600 | 13,200 | 14,400 | 14,400 | 14,400 | 14,400 |
| 01-5585-04-00 TELEPHONE SERVICES | 635 | 686 | 720 | 720 | 720 | 720 |
| TOTAL OPERATIONS | \$ 38,275 | \$ 34,858 | \$ 39,368 | \$ 39,368 | \$ 39,018 | \$ 39,368 |

| | | | | | | |
|------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| TOTAL MUNICIPAL COURT | \$ 100,009 | \$ 106,964 | \$ 98,215 | \$ 103,477 | \$ 103,127 | \$ 106,204 |
|------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|

DEPARTMENT DETAIL: MUNICIPAL COURT

| 01 GENERAL FUND | | 2021-2022 |
|---------------------------|------------------------------|---|
| 04 MUNICIPAL COURT | | APPROVED |
| 01-5101-04-00 | SALARIES | SEE PERSONNEL SUMMARY OVERVIEW 48,670 |
| 01-5107-04-00 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES 700 |
| 01-5109-04-00 | TEMPORARY/PART-TIME | SEE PERSONNEL SUMMARY OVERVIEW - |
| 01-5114-04-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) 272 |
| 01-5115-04-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) 7,009 |
| 01-5117-04-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE 3,798 |
| 01-5118-04-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM 5,705 |
| 01-5120-04-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM 228 |
| 01-5121-04-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM 385 |
| 01-5122-04-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM 69 |
| 01-5240-04-00 | PRINTED SUPPLIES | ENVELOPES (WINDOW AND REGULAR) WARRANT POST CARDS (QUARTERLY MAIL OUT) BUSINESS CARDS NOTIFICATION POST CARDS 150 |
| 01-5260-04-00 | GENERAL OFFICE SUPPLIES | GENERAL OFFICE SUPPLIES (PAPER, PENS, FILING, ETC) 650 |
| 01-5261-04-00 | POSTAGE | NOTICES, WARNINGS, JURY SUMMONS, COURT DATES 1,100 |
| 01-5280-04-00 | MINOR EQUIP/SMALL TOOLS<\$5K | SMALL ONE-TIME PURCHASES |
| 01-5290-04-00 | EXPENDABLE SUPPLIES | TASK FORCE, LUNCHESES, MEETINGS, ETC. 125 |
| 01-5440-04-00 | OFFICE EQUIP/SOFTWARE MAINT | INTOUCH ANNUAL MAINTENANCE CONTRACT (JUN) BRAZOS ANNUAL MAINT. (TICKET WRITERS) (OCT) ALLIANCE MAINT. - \$68/MO / (50% SPLIT WITH UB) INCIDENTAL SOFTWARE MAINTENANCE / REPAIR 9,116 |
| 01-5510-04-00 | ASSOC DUES/PUBLICATIONS | TMCA COURT CLERKS MEMBERSHIP DUES TLO SKIP TRACING NOTARY FOR COURT ADMINISTRATOR TCCA COURT CLERKS MEMBERSHIP DUES 1,090 |
| 01-5525-04-00 | TRAINING/SEMINARS | TMCEC COURT CLERK TRAINING- LOCAL TMCEC LEVEL III PREPARATORY TEST/TEST JUDGE TCCA CONFERENCE (EVERY 4 YEARS - 2024) COURT CLERK LEVEL II TESTING TMCEC CONFERENCE TRAINING 625 |
| 01-5565-04-00 | LEGAL SERVICES | PROSECUTOR SERVICES PROVIDED BY ATTORNEY FOR 7,500 |
| 01-5570-04-00 | SPECIAL SERVICES | COURT REPORTER FOR TRANSCRIPT ON APPEALS LANGUAGE LINE SERVICE COURT INTERPRETER-SPANISH (\$50/HR; 2 HR MIN) 1,892 |
| 01-5575-04-00 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL 1,892 |
| 01-5578-04-00 | TRAVEL | TMCEC COURT CLERKS TRAINING (LOCAL MILEAGE) LT SYSTEM TRAINING - WOODLANDS JUDGE TCCA CONFERENCE (EVERY 4 YEARS - 2024) COURT CLERK TESTING (HOTEL, MILEAGE, FOOD) TMCEC CONFERENCE (HOTEL, MILEAGE, FOOD) 800 |
| 01-5581-04-00 | JUDGE SERVICES | JUDGE CONTRACT JUDGES CONFERENCE TRAINING 14,400 |
| 01-5585-04-00 | TELEPHONE SERVICES | COURT FAX 720 |
| TOTAL EXPENDITURES | | \$ 106,204 |

DEPARTMENT OUTLINE: HUMAN RESOURCES

The mission of this department is to ensure the most effective use of human resources to increase overall value to the organization. The Human Resources Department is responsible for recruitment and retention of qualified employees and the ongoing training and development needed to promote individual success.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continuation of Employee Assistance Program (EAP)
- Increased electronic onboarding capabilities
- Continued evaluation of additional benefit options
- Employee wellness program design
- Reinstated Public-Safety compensation program
- Analysis of civilian employee salary competitiveness

SHORT-TERM GOALS

- Provide additional training and development programs to staff: Active Shooter, Customer Service, Leadership
- Evaluate the need for short- and long-term disability benefits
- Continue adding employee recognition events
- Implement paperless Human Resources Department
- Restructure and refine employee evaluation process
- Continue funding for employee tuition reimbursement program

LONG-TERM GOALS

- Create an orientation video for all new hires that provides an overview of Kennedale history, governance structure, and integrative work culture
- Increased preparedness for COVID-19 with enhanced safety protocols
- Evaluate need for a comprehensive wellness program

STAFFING RESOURCES

- Human Resources Director – 1.0 FTE

DEPARTMENT BUDGET: HUMAN RESOURCES

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 05 HUMAN RESOURCES | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 81,168 | 109,474 | 110,510 | 120,493 | 121,212 | 126,557 |
| OPERATIONS | 15,053 | 5,046 | 14,719 | 14,719 | 12,188 | 14,969 |
| TOTAL HUMAN RESOURCES OFFICE | \$ 96,221 | \$ 114,519 | \$ 125,229 | \$ 135,212 | \$ 133,400 | \$ 141,526 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| Director of Human Resources | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-05-00 SALARIES | 58,375 | 82,545 | 82,276 | 90,504 | 90,504 | 92,314 |
| 01-5114-05-00 LONGEVITY PAY | - | 152 | 248 | 248 | 248 | 344 |
| 01-5115-05-00 RETIREMENT | 8,225 | 11,463 | 11,289 | 12,415 | 12,415 | 13,083 |
| 01-5117-05-00 PAYROLL TAXES FICA | 4,039 | 5,836 | 6,313 | 6,942 | 6,942 | 7,088 |
| 01-5118-05-00 MEDICAL INSURANCE | 9,661 | 9,778 | 9,641 | 9,641 | 10,116 | 12,731 |
| 01-5120-05-00 LIFE INSURANCE | 300 | 309 | 386 | 386 | 495 | 433 |
| 01-5121-05-00 DENTAL INSURANCE | 508 | (673) | 294 | 294 | 429 | 494 |
| 01-5122-05-00 VISION INSURANCE | 61 | 64 | 63 | 63 | 63 | 69 |
| TOTAL PERSONNEL | \$ 81,168 | \$ 109,474 | \$ 110,510 | \$ 120,493 | \$ 121,212 | \$ 126,557 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5125-05-00 TUITION REIMBURSEMENT | 1,542 | (1,542) | 1,560 | 1,560 | 1,560 | 1,560 |
| 01-5240-05-00 PRINTED SUPPLIES | 63 | - | 300 | 300 | 585 | 300 |
| 01-5261-05-00 POSTAGE | 7 | 28 | 50 | 50 | 50 | 50 |
| 01-5280-05-00 MINOR EQUIP/SMALL TOOLS | - | - | - | - | - | - |
| 01-5290-05-00 EXPENDABLE SUPPLIES | 217 | 1,048 | 600 | 600 | 600 | 600 |
| 01-5440-05-00 OFFICE EQUIPMENT/SOFTWARE MAINT | - | - | - | - | 125 | 250 |
| 01-5501-05-00 ADVERTISING | 86 | 149 | 200 | 200 | 200 | 200 |
| 01-5510-05-00 ASSOCIATION DUES PUBLICATIONS | 903 | 75 | 1,734 | 1,734 | 1,734 | 1,734 |
| 01-5525-05-00 TRAINING/SEMINARS | 1,139 | - | 2,491 | 2,491 | 300 | 2,491 |
| 01-5570-05-00 SPECIAL SERVICES | 9,827 | 5,168 | 7,034 | 7,034 | 7,034 | 7,034 |
| 01-5578-05-00 TRAVEL | 1,270 | 120 | 750 | 750 | - | 750 |
| TOTAL OPERATIONS | \$ 15,053 | \$ 5,046 | \$ 14,719 | \$ 14,719 | \$ 12,188 | \$ 14,969 |
| TOTAL HUMAN RESOURCES | \$ 96,221 | \$ 114,519 | \$ 125,229 | \$ 135,212 | \$ 133,400 | \$ 141,526 |

DEPARTMENT DETAIL: HUMAN RESOURCES

| 01 GENERAL FUND | | | 2021-2022 |
|----------------------|------------------------------|--|------------|
| 05 HUMAN RESOURCES | | | APPROVED |
| 01-5101-05-00 | SALARIES | SEE PERSONNEL SUMMARY OVERVIEW | 92,314 |
| 01-5114-05-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 344 |
| 01-5115-05-00 | RETIREMENT | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 13,083 |
| 01-5117-05-00 | FICA | BASED ON MONTHLY PREMIUM | 7,088 |
| 01-5118-05-00 | MEDICAL INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 12,731 |
| 01-5120-05-00 | LIFE INSURANCE | BASED ON MONTHLY PREMIUM | 433 |
| 01-5121-05-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 494 |
| 01-5122-05-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 69 |
| 01-5125-05-00 | TUITION REIMBURSEMENT | TUITION REIMBURSEMENT FOR ALL EMPLOYEES | 1,560 |
| 01-5240-05-00 | PRINTED SUPPLIES | MEDICAL INFORMATION FILES, EMPLOYEE HISTORY FOLDERS, BUSINESS CARDS, EMPLOYEE HANDBOOKS | 300 |
| 01-5260-05-00 | GENERAL OFFICE SUPPLIES | PENS, PAPERCLIPS, LEGAL PADS, FOLDERS, ETC. | - |
| 01-5261-05-00 | POSTAGE | POSTAGE RELATING TO HR FUNCTIONS | 50 |
| 01-5280-05-00 | MINOR EQUIP/SMALL TOOLS<\$5K | | - |
| 01-5290-05-00 | EXPENDABLE SUPPLIES | EMPLOYEE CARE: PLANTS, FLOWERS, CARDS | 600 |
| 01-5440-05-00 | OFFICE EQUIP/SOFTWARE MAIN | ACROBAT PRO DC | 250 |
| 01-5501-05-00 | ADVERTISING | ADVERTISE VACANCIES - NEWSPAPER/PUBLICATIONS | 200 |
| 01-5510-05-00 | ASSOC DUES/PUBLICATIONS | BLR - FLSA, POSTERS AND TRAINING PROGRAMS | 1,734 |
| | | TEXAS MUNICIPAL HR ASSOCIATION (TMHRA) | |
| | | SOCIETY FOR HR MANAGEMENT (SHRM) | |
| | | INTNTL PERSONNEL MANAGEMENT ASSOC (IPMA) | |
| | | NORTH TEXAS SOCIETY FOR HR MANAGEMENT | |
| 01-5525-05-00 | TRAINING/SEMINARS | COBRA/HIPAA; INVESTIGATIONS; EMPLOYMENT LAW; ANNUAL TML OR TMHRA CONFERENCE | 2,491 |
| | | HR SOUTHWEST CONFERENCE | |
| 01-5570-05-00 | SPECIAL SERVICES | EMPLOYEE APPRECIATION DINNER (CODE DONATIONS & GUEST DINNER MONEY TO GF MISC. INCOME) | 7,034 |
| | | EMPLOYEE RECOGNITION EVENTS (LUNCHES, AWARDS) | |
| | | CIVICHR - ONLINE HR SYSTEM | |
| | | BADGES FOR NEW HIRES | |
| | | TXDOT RANDOM DRUG TESTING PROGRAM | |
| 01-5578-05-00 | TRAVEL | TML/TMHRA HOTEL/MEALS (HR SOUTHWEST/TMHRA) | 750 |
| TOTAL EXPENDITURES | | | \$ 141,526 |

DEPARTMENT OUTLINE: FINANCE

The function of this department is to administer, support and guide the financial programs of the City in an effective manner that allows for creation and development of the annual service programs and budgets, monthly report, annual reports and creditable bond ratings.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed and earned awards for annual budget, and audit
- Issued 2021 Certificates of Obligation totaling \$6M
- Completed refunding of 2010 EDC debt, saving over \$100K
- Developed 5-year capital projects plan
- Presented potential bond programming plan for next five years

SHORT-TERM GOALS

- Present bond options to include a local bond election in May 2022
- Update inventory of assets
- Expand investment base

LONG-TERM GOALS

- Exit the Enterprise Lease Program and return to full purchase vehicles
- Increase fund balance reserves in the General Fund

STAFFING RESOURCES

- Finance Director: 1.0 FTE
- Financial Analyst: 1.0 FTE
- Accounting Technician: 1.0 FTE
- Part-Time Customer Service Representative: 0.5 FTE

DEPARTMENT BUDGET: FINANCE

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 07 FINANCE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 203,592 | 258,998 | 287,864 | 314,280 | 302,585 | 319,298 |
| OPERATIONS | 138,608 | 131,818 | 150,284 | 150,284 | 149,178 | 164,851 |
| TOTAL FINANCE | \$ 342,201 | \$ 390,817 | \$ 438,148 | \$ 464,564 | \$ 451,763 | \$ 484,149 |

| PERSONNEL SUMMARY | | | | | | |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| FULL-TIME POSITIONS | | | | | | |
| Director of Finance | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Financial Analyst | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Accounting Technician | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PART-TIME POSITIONS | | | | | | |
| Administrative Assistant | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Accounting Technician | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 3.00 | 3.00 | 4.00 | 4.00 | 4.00 | 4.00 |

| PERSONNEL | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-07-01 SALARIES | 155,109 | 194,568 | 195,839 | 215,423 | 215,423 | 212,603 |
| 01-5107-07-01 OVERTIME | 527 | 292 | 500 | 500 | 500 | 500 |
| 01-5109-07-01 TEMPORARY PART TIME | - | 219 | 21,879 | 24,067 | 15,000 | 24,544 |
| 01-5114-07-01 LONGEVITY PAY | 248 | 152 | 528 | 528 | 528 | 816 |
| 01-5115-07-01 RETIREMENT | 21,938 | 27,062 | 29,924 | 32,902 | 30,776 | 33,671 |
| 01-5117-07-01 PAYROLL TAXES FICA | 11,285 | 13,945 | 16,734 | 18,400 | 16,940 | 18,242 |
| 01-5118-07-01 MEDICAL INSURANCE | 13,058 | 20,706 | 20,473 | 20,473 | 20,994 | 26,491 |
| 01-5120-07-01 LIFE INSURANCE | 706 | 999 | 917 | 917 | 1,170 | 996 |
| 01-5121-07-01 DENTAL INSURANCE | 578 | 864 | 881 | 881 | 1,065 | 1,226 |
| 01-5122-07-01 VISION INSURANCE | 143 | 191 | 189 | 189 | 189 | 208 |
| TOTAL PERSONNEL | \$ 203,592 | \$ 258,998 | \$ 287,864 | \$ 314,280 | \$ 302,585 | \$ 319,298 |

| OPERATIONS | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5240-07-01 PRINTED SUPPLIES | 695 | 814 | 1,589 | 1,589 | 1,589 | 1,589 |
| 01-5260-07-01 GENERAL OFFICE SUPPLIES | 2,199 | 867 | 2,849 | 2,849 | 3,198 | 2,999 |
| 01-5261-07-01 POSTAGE | 1,026 | 906 | 1,100 | 1,100 | 980 | 980 |
| 01-5290-07-01 EXPENDABLE SUPPLIES | - | - | - | - | - | - |
| 01-5440-07-01 OFFICE EQUIP SOFTWARE MAINT | 13,322 | 17,142 | 17,269 | 17,269 | 17,269 | 17,333 |
| 01-5501-07-01 ADVERTISING | - | - | - | - | - | - |
| 01-5510-07-01 ASSOCIATION DUES PUBLICATIONS | 1,829 | 2,537 | 2,000 | 2,000 | 2,000 | 2,709 |
| 01-5525-07-01 TRAINING/SEMINARS | 1,295 | 675 | 1,115 | 1,115 | 2,030 | 2,350 |
| 01-5567-07-01 AUDIT SERVICES | 38,900 | 35,275 | 40,900 | 40,900 | 40,900 | 52,500 |
| 01-5570-07-01 SPECIAL SERVICES | 74,788 | 69,578 | 76,473 | 76,473 | 76,473 | 76,473 |
| 01-5575-07-01 EQUIPMENT RENTAL | 3,687 | 3,396 | 3,699 | 3,699 | 3,699 | 3,699 |
| 01-5578-07-01 TRAVEL | 323 | 95 | 2,750 | 2,750 | 500 | 3,644 |
| 01-5585-07-01 TELEPHONE SERVICES | 543 | 534 | 540 | 540 | 540 | 575 |
| TOTAL OPERATIONS | \$ 138,608 | \$ 131,818 | \$ 150,284 | \$ 150,284 | \$ 149,178 | \$ 164,851 |

| | | | | | | |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TOTAL FINANCE | \$ 342,201 | \$ 390,817 | \$ 438,148 | \$ 464,564 | \$ 451,763 | \$ 484,149 |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|

DEPARTMENT DETAIL: FINANCE

| 01 GENERAL FUND | | | 2021-2022 |
|---------------------------|------------------------------------|--|-------------------|
| 07 FINANCE | | | APPROVED |
| 01-5101-07-01 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 212,603 |
| 01-5107-07-01 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | 500 |
| 01-5109-07-01 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | 24,544 |
| 01-5114-07-01 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 816 |
| 01-5115-07-01 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 33,671 |
| 01-5117-07-01 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 18,242 |
| 01-5118-07-01 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 26,491 |
| 01-5120-07-01 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 996 |
| 01-5121-07-01 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 1,226 |
| 01-5122-07-01 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 208 |
| 01-5240-07-01 | PRINTED SUPPLIES | DEPOSIT TICKETS FOR UB/COURT/PERMITS | 1,589 |
| | | CHECK STOCK FOR AP CHECKS-INTEC BUSINESS | |
| | | DEPOSIT BAGS FOR DAILY BANK DEPOSITS | |
| | | ENVELOPES | |
| 01-5260-07-01 | GENERAL OFFICE SUPPLIES | COPY PAPER | 2,999 |
| | | PRINTING BUDGET BOOKS | |
| | | TAX FORMS | |
| | | BINDERS/FOLDERS/PENS, ETC | |
| 01-5261-07-01 | POSTAGE | POSTAGE FOR CHECKS TO BE MAILED TO VENDORS | 980 |
| 01-5440-07-01 | OFFICE EQUIP/SOFTWARE MAINT | STW - ANNUAL SUPPORT/LEASE FOR BASE FINANCIALS | 17,333 |
| | | STW - ANNUAL STW TOOLS | |
| | | STW - SOFTWARE SUPPORT/BACKUP | |
| | | ACROBAT PRO DC | |
| | | STW - PER USE/TROUBLESHOOTING SUPPORT | |
| | | SAVIN MAINTENANCE | 2,709 |
| 01-5510-07-01 | ASSOC DUES/PUBLICATIONS | GFOAT MEMBERSHIP | |
| | | GFOA NATIONAL MEMBERSHIP (DIRECTOR) | |
| | | ANNUAL TBPC CO-OP PURCHASING PROGRAM - MEMBERSHIP | |
| | | DISTINGUISHED BUDGET AWARD DUES (GFOA) | |
| | | CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING DUES (GFOA) | |
| | | ZACTAX ANNUAL SUBSCRIPTION | |
| | | TEXAS SOCIAL SECURITY PROGRAM | |
| | | AMERICAN PAYROLL ASSOCIATION (ACCT TECH) | |
| 01-5525-07-01 | TRAINING/SEMINARS | GFOA CONFERENCE REGISTRATION (DIRECTOR) | 2,350 |
| | | ETHICS TRAINING, EVERY 2 YRS: DIRECTOR | |
| | | PUBLIC FUNDS INVESTMENT ACT, EVERY 2 YRS- FINANCE DIRECTOR | |
| | | GFOAT CONFERENCE REGISTRATION (DIRECTOR, FINANCIAL ANALYST, & ACCOUNTING TECHNICIAN) | |
| 01-5567-07-01 | AUDIT SERVICES | BKD SERVICES FOR INDEPENDENT ANNUAL AUDIT (FYE19 \$38,150, FYE 20 \$39,525, FYE 21 \$52,500) | 52,500 |
| 01-5570-07-01 | SPECIAL SERVICES | TARRANT COUNTY TAX OFFICE CONTRACT (PD ANNUALLY) | 76,473 |
| | | TARRANT APPRAISAL DISTRICT CONTRACT (PD QTRLY) | |
| | | INFORGRAPHICS SOFTWARE | |
| | | ANNUAL SAFETY DEPOSIT BOX FEE (ANNUAL) | |
| 01-5575-07-01 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL | 3,699 |
| 01-5578-07-01 | TRAVEL | GFOAT REGION 8 LUNCHEONS (DIRECTOR, FINANCIAL ANYLST, & ACCOUNTING TECHNICIAN) | 3,644 |
| | | GFOAT HOTEL/MEALS | |
| | | GFOAT HOTEL/MEALS | |
| 01-5585-07-01 | TELEPHONE SERVICES | FINANCE LOCAL/LONG DISTANCE FAX LINE | 575 |
| TOTAL EXPENDITURES | | | \$ 484,149 |

FY2021-2022
ADOPTED BUDGET

DEPARTMENT OUTLINE: COMMUNITY DEVELOPMENT

The function of this department is to enhance the quality of life for the citizens of Kennedale by encouraging quality growth, development, and redevelopment through planning, use of development regulations, and enforcement of building and construction codes to ensure the safe and lawful use of buildings and properties, thereby safeguarding each resident's health and welfare and the stability of our neighborhoods.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Processed permits, code compliance cases, and BOA and P&Z cases
- Magnolia Hills and Oaks Court infrastructure completed and neighborhoods nearing build-out; 5869 Eden Road in review; Hammack Creek Apartments are under construction; Alta 287 in progress; four commercial pad sites at Joplin and Sublett in progress
- Updated permits software and continued partnership with SafeBuilt for inspections
- Safe Routes to School (SRTS) project continues to progress
- Continuing to add interactive GIS map layers for use by both staff and the public

SHORT-TERM GOALS

- Staff liaison for Planning & Zoning (P&Z) Commission, Board of Adjustment (BOA)/Building Board of Appeals (BBA), and Economic Development Corporation (EDC)
- Proactively providing education and seeking code compliance to beautify the City
- Continue pursuing economic development strategies and projects
- Put policies/ordinances in place to pave the way for positive infill development
- Initiate developments to improve quality of life and increase tax base
- Continue to provide excellent customer service for all users of Planning and Development

LONG-TERM GOALS

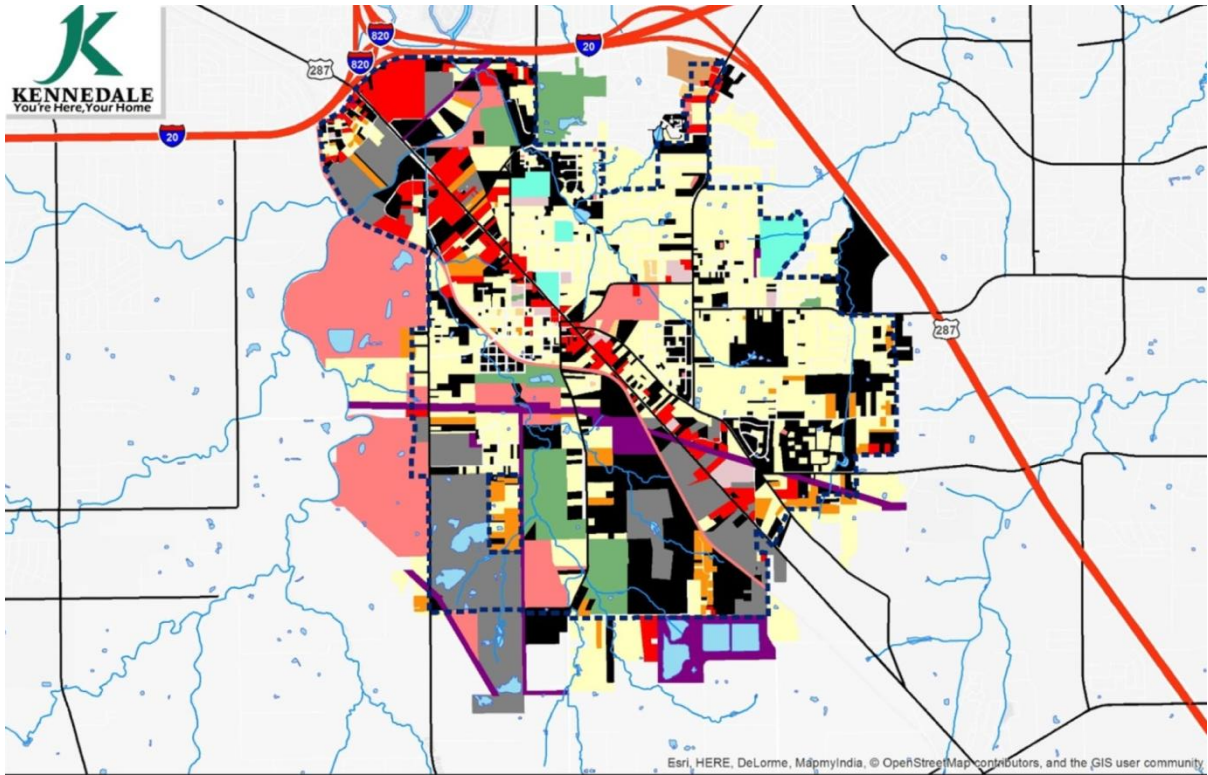
- Improve Kennedale Parkway aesthetically and with infill development
- Refine the review and approval processes to attract high-quality development and business
- Foster quality of life through positive planning and economic development
- Strengthen TownCenter with additional development and tenants
- Leverage external funding opportunities

STAFFING RESOURCES

- Planning Director – 1.0 FTE
- Code Enforcement Officer – 1.0 FTE
- Permits Clerk – 1.0 FTE
- Planner – 0.5 FTE

| Category | Counts | Acres | Percentage |
|---------------------------|------------|----------------|------------|
| Cemeteries | 2 | 43.48 | 0.82% |
| Commercial | 107 | 281.15 | 5.32% |
| Communication | 1 | 0.88 | 0.02% |
| Education | 4 | 80.49 | 1.52% |
| Group quarters | 1 | 2.71 | 0.05% |
| Industrial | 29 | 574.30 | 10.87% |
| Institutional/semi-public | 14 | 51.22 | 0.97% |
| Landfill | 2 | 496.61 | 9.40% |
| Mobile home | 50 | 173.84 | 3.29% |
| Multi-family | 7 | 14.54 | 0.28% |
| Parks/recreation | 7 | 264.58 | 5.01% |
| Railroad | 5 | 44.20 | 0.84% |
| Ranch land | 15 | 147.16 | 2.79% |
| Residential acreage | 3 | 68.78 | 1.30% |
| Retail | 1 | 26.07 | 0.49% |
| Single family | 264 | 1629.51 | 30.85% |
| Small water bodies | 8 | 18.66 | 0.35% |
| Under construction | 6 | 2.82 | 0.05% |
| Utilities | 20 | 229.36 | 4.34% |
| Vacant | 293 | 1098.35 | 20.80% |
| Others | 3 | 32.84 | 0.62% |
| Grand Total | 842 | 5281.57 | 100 |

The predominant land use in the City of Kennedale is single-family residential, which constitutes 30% of the total area. One of the land use strengths of the City is the availability of vacant lands, with 293 parcels. Another significant land use is industrial, with about 11% of the land area coverage.



Land Use



DEPARTMENT BUDGET: COMMUNITY DEVELOPMENT

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 12 COMMUNITY DEVELOPMENT | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 294,138 | 321,427 | 281,662 | 306,697 | 320,696 | 279,188 |
| OPERATIONS | 73,980 | 111,759 | 106,262 | 106,262 | 288,312 | 159,712 |
| TOTAL COMMUNITY DEVELOPMENT | \$ 368,118 | \$ 433,186 | \$ 387,924 | \$ 412,959 | \$ 609,008 | \$ 438,900 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| Planning & Development Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Building Official | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Code Enforcement | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Permit Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Planner I | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| PART-TIME POSITIONS | | | | | | |
| Planner I | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.63 |
| TOTAL POSITIONS | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 3.63 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-12-01 SALARIES | 210,706 | 237,740 | 204,255 | 224,889 | 238,888 | 172,254 |
| 01-5107-12-01 OVERTIME | 1,538 | 685 | 2,500 | 2,500 | 2,500 | 2,500 |
| 01-5109-12-01 TEMPORARY PART TIME | 5,876 | 180 | - | - | - | 28,045 |
| 01-5114-12-01 LONGEVITY PAY | 1,718 | 3,128 | 1,960 | 1,960 | 1,960 | 2,412 |
| 01-5115-12-01 RETIREMENT | 30,931 | 33,534 | 28,552 | 31,375 | 31,375 | 28,953 |
| 01-5117-12-01 PAYROLL TAXES FICA | 15,974 | 17,498 | 15,967 | 17,545 | 17,545 | 15,699 |
| 01-5118-12-01 MEDICAL INSURANCE | 25,182 | 26,193 | 26,046 | 26,046 | 26,046 | 26,969 |
| 01-5120-12-01 LIFE INSURANCE | 1,058 | 865 | 955 | 955 | 955 | 876 |
| 01-5121-12-01 DENTAL INSURANCE | 916 | 1,353 | 1,175 | 1,175 | 1,175 | 1,273 |
| 01-5122-12-01 VISION INSURANCE | 239 | 250 | 252 | 252 | 252 | 208 |
| TOTAL PERSONNEL | \$ 294,138 | \$ 321,427 | \$ 281,662 | \$ 306,697 | \$ 320,696 | \$ 279,188 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5220-12-01 UNIFORMS | 383 | 165 | 300 | 300 | 300 | 300 |
| 01-5240-12-01 PRINTED SUPPLIES | 1,033 | 599 | 1,000 | 1,000 | 750 | 750 |
| 01-5260-12-01 GENERAL OFFICE SUPPLIES | 1,566 | 1,627 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-5261-12-01 POSTAGE | 1,433 | 1,067 | 1,200 | 1,200 | 1,000 | 1,000 |
| 01-5280-12-01 MINOR EQUIP SMALL TOOLS | 966 | 1,518 | 1,600 | 1,600 | 1,000 | 1,000 |
| 01-5285-12-01 FUEL | 668 | 426 | 1,000 | 1,000 | 500 | 500 |
| 01-5290-12-01 EXPENDABLE SUPPLIES | - | - | - | - | - | - |
| 01-5430-12-01 MOTOR VEHICLE MAINT | 434 | 808 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-5440-12-01 OFFICE EQUIP/SOFTWARE MAINT | 23,104 | 19,186 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-5501-12-01 ADVERTISING | 2,794 | 2,687 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-5510-12-01 ASSOCIATION DUES PUBLICATION: | 735 | 755 | 988 | 988 | 988 | 988 |
| 01-5525-12-01 TRAINING/SEMINARS | 870 | 30 | 200 | 200 | 3,800 | 200 |
| 01-5570-12-01 SPECIAL SERVICES | 2,564 | 27,236 | 40,000 | 40,000 | 175,000 | 50,000 |
| 01-5572-12-01 CODE ENFORCEMENT SERVICES | 4,662 | 215 | 10,000 | 10,000 | 5,000 | 5,000 |
| 01-5574-12-01 FILING FEES | 2,193 | 441 | 500 | 500 | 500 | 500 |
| 01-5575-12-01 EQUIPMENT RENTAL | 4,981 | 4,143 | 4,070 | 4,070 | 4,070 | 4,070 |
| 01-5578-12-01 TRAVEL | 180 | - | 500 | 500 | 500 | 500 |
| 01-5580-12-01 ENGINEERING SERVICES | 23,850 | 49,566 | 24,000 | 24,000 | 74,000 | 74,000 |
| 01-5585-12-01 TELEPHONE SERVICES | 1,563 | 1,290 | 1,404 | 1,404 | 1,404 | 1,404 |
| TOTAL OPERATIONS | \$ 73,980 | \$ 111,759 | \$ 106,262 | \$ 106,262 | \$ 288,312 | \$ 159,712 |
| TOTAL COMMUNITY DEVELOPMENT | \$ 368,118 | \$ 433,186 | \$ 387,924 | \$ 412,959 | \$ 609,008 | \$ 438,900 |

DEPARTMENT DETAIL: COMMUNITY DEVELOPMENT

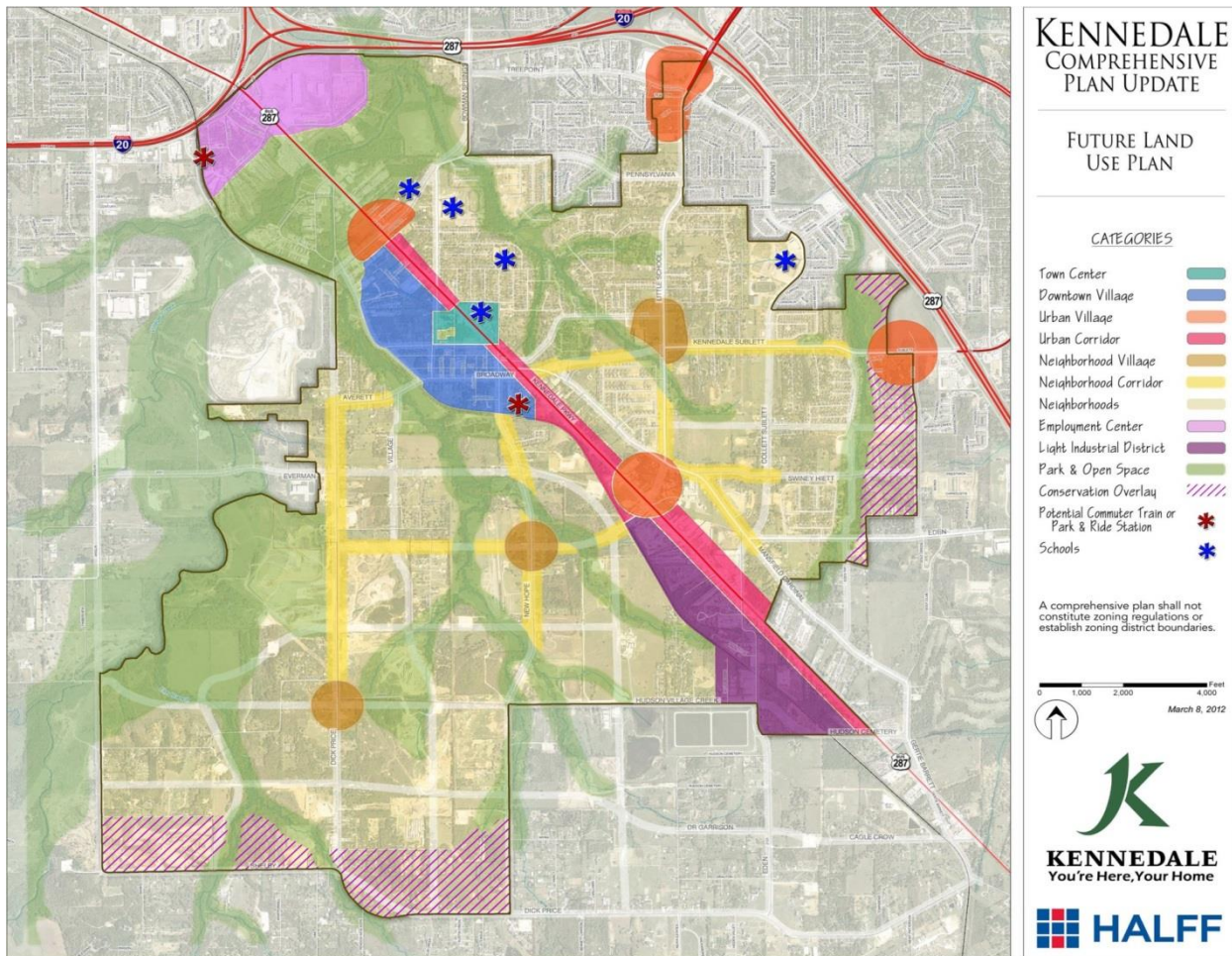
| 01 GENERAL FUND | | | 2021-2022 |
|----------------------------|--|--|-----------|
| 12 COMMUNITY DEVELOPMENT | | | APPROVED |
| 01-5101-12-01 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 172,254 |
| 01-5107-12-01 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | 2,500 |
| 01-5109-12-01 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | 28,045 |
| 01-5114-12-01 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 2,412 |
| 01-5115-12-01 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 28,953 |
| 01-5117-12-01 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 15,699 |
| 01-5118-12-01 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 26,969 |
| 01-5120-12-01 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 876 |
| 01-5121-12-01 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 1,273 |
| 01-5122-12-01 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 208 |
| 01-5220-12-01 | UNIFORMS | SHIRTS FOR CODE COMPLIANCE OFFICER | 300 |
| 01-5240-12-01 | PRINTED SUPPLIES | BUSINESS CARDS AND ENVELOPES | 750 |
| | | MAPS: COLOR ZONING MAPS PRINTED | |
| | | SIGNS FOR PLANNING & ZONING, BOARD OF ADJUSTMENT, AND BBA CASES | |
| 01-5260-12-01 | GENERAL OFFICE SUPPLIES | OFFICE SUPPLIES FOR STAFF & BOARDS, PLOTTER TONER/PAPER | 1,500 |
| 01-5261-12-01 | POSTAGE | BOARD LETTER, CODE COMPLIANCE, PERMIT MAILINGS, NOTIFICATION LETTERS, CONTRACTOR RENEWAL LETTERS, ZONING CODE UPDATE, NEIGHBORHOOD/ PUBLIC MEETING NOTICES | 1,000 |
| 01-5280-12-01 | MINOR EQUIP/SMALL TOOLS<\$5K | MINOR TOOLS | 1,000 |
| | | TOOLS FOR BUILDING MAINTENANCE | |
| 01-5285-12-01 | FUEL | FUEL FOR 1 STAFF VEHICLE - CODE COMPLIANCE | 500 |
| 01-5290-12-01 | EXPENDABLE SUPPLIES | MEETING REFRESHMENTS | |
| 01-5430-12-01 | MOTOR VEHICLE MAINTENANCE | MAINTENANCE OF 1 STAFF VEHICLE | 1,000 |
| 01-5440-12-01 | OFFICE EQUIP/SOFTWARE MAINT | ANNUAL ARCVIEW GIS MAINTENANCE | 15,000 |
| | | PERMITS & CODE ENFORCEMENT SOFTWARE: MY GOV. | |
| | | ADOBE PHOTOSHOP/ILLUSTRATOR | |
| | | SAVIN MONTHLY MAINTENANCE (\$103.81/MO-SPLIT 50% WITH FIRE) + \$250 WIDE SCANNER | |
| 01-5501-12-01 | ADVERTISING | LEGAL NOTICES FOR BOA, P&Z AND BBA CASES | 2,000 |
| 01-5510-12-01 | ASSOC DUES/PUBLICATIONS | TEXAS STATE BOARD OF PLUMBING EXAMINERS (CODE ENFORCEMENT OFFICER: INTERNATIONAL CODE COMMITTEE CONGRESS FOR NEW URBANISM MEMBERSHIP, PLANNING DIRECTOR CONGRESS FOR NEW URBANISM CERTIFICATION (PLANNING DIRECTOR) APA MEMBERSHIP DUES PLANNING DIRECTOR FLOODPLAIN MANAGER MEMBERSHIP (TFMA) CODE ENFORCEMENT OFFICER LICENSE RENEWAL, | |
| 01-5525-12-01 | TRAINING/SEMINARS | CODE COMPLIANCE TRAINING (1 EMPLOYEE; TRAINING REQUIRED TO MAINTAIN STATE LICENSE) TX APA CONFERENCE & CNU CONFERENCE; COG ; BPI FLOODPLAIN MANAGER EXAM, CERTIFICATION, AND TRAINING NATIONAL ELECTRIC CODE CONGRESS FOR NEW URBANISM CLASS ONLINE TRAINING/WEBINARS FOR STAFF PLUMBING INSPECTORS CONT. EDUCATION | 200 |

DEPARTMENT DETAIL: COMMUNITY DEVELOPMENT (CONT'D)

| | | | |
|---------------------------|---------------------------|---|-------------------|
| 01-5570-12-01 | SPECIAL SERVICES | 3RD-PARTY INSPECTOR 3RD-PARTY PLAN REVIEWER CONSULTANT FEES FOR COMPREHENSIVE PLAN UPDATES (ONE-TIME COST) MAP UPDATES TITLE REPORTS FOR BBA 3@\$200 EACH (approx) AIR MONITORING (PASS THROUGH/REVENUES COLLECTED AGAINST THIS LINE ITEM) GAS WELL SAFETY INSPECTION FEES (PASS THROUGH/REVENUES COLLECTED AGAINST THIS LINE ITEM) | 50,000 |
| 01-5572-12-01 | CODE ENFORCEMENT SERVICES | MOWING OF PROPERTY MATCH FOR HOME PROGRAM DEMOLITION OF SUBSTANDARD STRUCTURES | 5,000 |
| 01-5574-12-01 | FILING FEES | NOTICE OF LIEN & STATEMENT OF EXPENSES - MOWING, LIENS, PLATS, EASEMENTS, ETC. | 500 |
| 01-5575-12-01 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL - SPLIT WITH FIRE); WIDE FORMAT COPIER/SCANNER - | 4,070 |
| 01-5578-12-01 | TRAVEL | LOCAL TRAVEL EXPENSE ALL STAFF | 500 |
| 01-5580-12-01 | ENGINEERING SERVICES | ENGINEERING SERVICES/DRC MEETINGS | 74,000 |
| 01-5585-12-01 | TELEPHONE SERVICES | CELL PHONES AND IPADS USAGE/MO) | 1,404 |
| TOTAL EXPENDITURES | | | \$ 438,900 |

FUTURE LAND USE PLAN

SOURCE: 2012 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNEDALE.COM/GOVDOCS



DEPARTMENT OUTLINE: SENIOR CITIZEN CENTER

The function of this department is to support the senior citizens in the community by offering opportunities for education, social events, and food security.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Re-opened the center after the COVID-19 facility closures
- Brought staffing of this facility back in-house
- Refurbished restrooms to meet updated ADA requirements
- Added key-card access to the building

SHORT-TERM GOALS

- Continue to increase programing, including both social and educational opportunities
- Increase membership and re-instate the daily congregate meal program
- Identify additional volunteers for programming
- Install KNOX Box for emergency access

LONG-TERM GOALS

- Increase presence in the community by participation in local events and promotion of collaboration with other organizations within the city
- Increase attendance to individual activities and overall attendance
- Continue identifying and seeking to meet the needs of seniors in our community



DEPARTMENT BUDGET: SENIOR CITIZEN CENTER

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| 16 SENIOR CITIZEN CENTER | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | - | - | - | - | - | - |
| OPERATIONS | 48,288 | 51,420 | 38,376 | 88,376 | 84,316 | 48,316 |
| TOTAL SENIOR CITIZEN CENTER | \$ 48,288 | \$ 51,420 | \$ 38,376 | \$ 88,376 | \$ 84,316 | \$ 48,316 |
| PERSONNEL SUMMARY | | | | | | |
| NO PERSONNEL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5280-16-00 MINOR EQUIP/SMALL TOOLS <\$5K | | 1,847 | | | | 2,000 |
| 01-5285-16-00 FUEL | - | - | 500 | 500 | 500 | 500 |
| 01-5403-16-00 BUILDING MAINTENANCE | 14,422 | 15,602 | 17,950 | 67,950 | 67,950 | 17,950 |
| 01-5430-16-00 MOTOR VEHICLE MAINT | 779 | 775 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-5440-16-00 OFFICE EQUIP/SOFTWARE MAINT | 449 | 254 | 1,516 | 1,516 | 1,516 | 1,516 |
| 01-5530-16-00 ELECTRIC SERVICES | 4,400 | 4,288 | 5,500 | 5,500 | 5,500 | 5,500 |
| 01-5535-16-00 GAS SERVICES | 1,425 | 1,046 | 2,500 | 2,500 | 2,500 | 2,500 |
| 01-5570-16-00 SPECIAL SERVICES | 23,340 | 24,040 | 4,060 | 4,060 | - | 12,000 |
| 01-5575-16-00 EQUIPMENT RENTAL | 1,189 | 1,226 | 1,350 | 1,350 | 1,350 | 1,350 |
| 01-5590-16-00 WATER/SEWER SERVICES | 2,283 | 2,341 | 4,000 | 4,000 | 4,000 | 4,000 |
| TOTAL OPERATIONS | \$ 48,288 | \$ 51,420 | \$ 38,376 | \$ 88,376 | \$ 84,316 | \$ 48,316 |
| TOTAL SENIOR CITIZEN CENTER | \$ 48,288 | \$ 51,420 | \$ 38,376 | \$ 88,376 | \$ 84,316 | \$ 48,316 |

DEPARTMENT DETAIL: SENIOR CITIZEN CENTER

| 01 GENERAL FUND | | 2021-2022 |
|---|---|------------------|
| 16 SENIOR CITIZEN CENTER | | APPROVED |
| 01-5260-16-00 GENERAL OFFICE SUPPLIES | PENS, PAPER, PENCILS, NOTEPADS, PAPERCLIPS | |
| 01-5261-16-00 POSTAGE | MINOR POSTAGE EXPENSE | |
| 01-5280-16-00 MINOR EQUIP/SMALLS TOOLS<\$5K | | 2,000 |
| 01-5285-16-00 FUEL | FUEL CONTRACT FOR 1 VEHICLE | 500 |
| 01-5403-16-00 BUILDING MAINTENANCE | ROUTINE MONTHLY CLEANING | 17,950 |
| | MONTHLY BUG SPRAY + ANNUAL ROACH TREATMENT | |
| | INTERIOR PAINTING AND LOCKS | |
| | MISC BUILDING REPAIRS (PLUMBING, LIGHTING, ETC) | |
| | ANNUAL A/C MAINTENANCE+ SERVICE/REPAIRS | |
| | FIRE EXTINGUISHER INSPECTION | |
| | FLOORS STRIP, WAX & BUFFED; FLOORS RESTORED | |
| 01-5430-16-00 MOTOR VEHICLE MAINTENANCE | ENTERPRISE MAINT; INSPECTION/TAGS, REPAIRS | 1,000 |
| 01-5440-16-00 OFFICE EQUIP/SOFTWARE MAINT | SAVIN MONTHLY MAINTENANCE | 1,516 |
| 01-5530-16-00 ELECTRIC SERVICES | PROVIDED BY GEXA ENERGY | 5,500 |
| 01-5535-16-00 GAS SERVICES | PROVIDED BY ATMOS ENERGY | 2,500 |
| 01-5570-16-00 SPECIAL SERVICES | PROGRAMMING / FOOD ITEMS | 12,000 |
| 01-5575-16-00 EQUIPMENT RENTAL | SAVIN COPIER RENTAL | 1,350 |
| 01-5590-16-00 WATER/SEWER SERVICES | PROVIDED BY KENNEDALE/ARLINGTON/FT. WORTH | 4,000 |
| TOTAL EXPENDITURES | | \$ 48,316 |

DEPARTMENT OUTLINE: LIBRARY

The Kennedale Public Library serves the community as a central hub for information. The library connects patrons with their community by offering innovative programs, gathering spaces, and services to enrich their lives.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured \$2,000 grant to purchase Chromebooks to replace library computers
- Implemented Virtual children’s programs and E-cards to serve public during COVID-19
- Expand Adult Programs to include yoga, cooking classes, and Russian word of the day
- Partnered with Historical Society and Mayor to provided monthly History Lecture series
- Retrofitted the library to facilitate augmented services during COVID-19
- Called over 550 seniors to do wellness checks during COVID-19

SHORT-TERM GOALS

- Continue to refine service models to facilitate social distancing during COVID-19 health crisis while maintaining maximum access to materials, services & information.
- Update the print collection to reflect the current information needs of the community
- Apply for grant funding to expand library programs and services
- Increase resident awareness of library services through effective community engagement
- Investigate best practices for 21st Century libraries and implement appropriate efficiency measures and customer service protocols
- Assume responsibility for Senior Center programming

LONG-TERM GOALS

- Become a centralized information access point for the community
- Provide quality programs that enrich patrons’ lives
- Plan for eventual expansion of facilities to meet the needs of the community

STAFFING RESOURCES

- Library Director – 1.0 FTE
- Library Clerk – 4.0 FTE

DEPARTMENT BUDGET: LIBRARY

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 17 LIBRARY | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 192,170 | 190,916 | 206,431 | 224,600 | 202,828 | 228,835 |
| OPERATIONS | 82,829 | 81,777 | 69,324 | 69,324 | 67,891 | 70,846 |
| TOTAL LIBRARY | \$ 274,999 | \$ 272,693 | \$ 275,755 | \$ 293,924 | \$ 270,719 | \$ 299,681 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| Library Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Library Clerks | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| PART-TIME POSITIONS | | | | | | |
| Library Clerk | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| TOTAL POSITIONS | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-17-00 SALARIES | 108,567 | 120,442 | 118,993 | 130,892 | 130,892 | 133,521 |
| 01-5107-17-00 OVERTIME | 441 | 250 | - | - | 50 | - |
| 01-5109-17-00 TEMPORARY PART TIME | 31,051 | 16,697 | 30,451 | 33,527 | 17,150 | 33,330 |
| 01-5114-17-00 LONGEVITY PAY | 2,772 | 3,108 | 3,476 | 3,476 | 3,476 | 3,956 |
| 01-5115-17-00 RETIREMENT | 20,124 | 19,487 | 20,919 | 22,968 | 21,667 | 24,118 |
| 01-5117-17-00 PAYROLL TAXES FICA | 10,302 | 10,221 | 11,698 | 12,844 | 12,159 | 13,067 |
| 01-5118-17-00 MEDICAL INSURANCE | 17,405 | 19,067 | 19,264 | 19,264 | 15,440 | 18,738 |
| 01-5120-17-00 LIFE INSURANCE | 598 | 575 | 560 | 559 | 707 | 633 |
| 01-5121-17-00 DENTAL INSURANCE | 727 | 876 | 881 | 881 | 1,098 | 1,264 |
| 01-5122-17-00 VISION INSURANCE | 182 | 192 | 189 | 189 | 189 | 208 |
| TOTAL PERSONNEL | \$ 192,170 | \$ 190,916 | \$ 206,431 | \$ 224,600 | \$ 202,828 | \$ 228,835 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5230-17-00 CLEANING SUPPLIES | 113 | 68 | 488 | 488 | 200 | 150 |
| 01-5240-17-00 PRINTED SUPPLIES | 132 | 184 | 150 | 150 | 150 | 180 |
| 01-5260-17-00 GENERAL OFFICE SUPPLIES | 652 | 56 | 370 | 370 | 370 | 200 |
| 01-5261-17-00 POSTAGE | 398 | 213 | 300 | 300 | 225 | 225 |
| 01-5290-17-00 EXPENDABLE SUPPLIES | 4,350 | 3,106 | 4,190 | 4,190 | 4,190 | 4,190 |
| 01-5292-17-00 LIBRARY PROCESSING SUPPLIES | 399 | 181 | 400 | 400 | 200 | 200 |
| 01-5293-17-00 LIBRARY GRANT EXPENDITURES | - | 4,314 | - | - | - | - |
| 01-5294-17-00 LIBRARY BOOK CITY FUND | 29,502 | 24,037 | 23,500 | 23,500 | 23,500 | 23,500 |
| 01-5403-17-00 BUILDING MAINTENANCE | 15,882 | 14,604 | 11,436 | 11,436 | 11,436 | 11,436 |
| 01-5440-17-00 OFFICE EQUIP/SOFTWARE MAINT | 7,926 | 9,311 | 7,582 | 7,582 | 7,582 | 7,582 |
| 01-5510-17-00 ASSOCIATION DUES PUBLICATIONS | 401 | 661 | 345 | 345 | 345 | 345 |
| 01-5525-17-00 TRAINING/SEMINARS | 1,101 | 1,265 | 300 | 300 | - | 1,265 |
| 01-5530-17-00 ELECTRIC SERVICES | 6,597 | 6,317 | 7,700 | 7,700 | 7,700 | 6,600 |
| 01-5535-17-00 GAS SERVICES | 1,213 | 991 | 1,200 | 1,200 | 1,200 | 1,000 |
| 01-5570-17-00 SPECIAL SERVICES | 5,893 | 6,832 | 4,601 | 4,601 | 4,601 | 6,831 |
| 01-5575-17-00 EQUIPMENT RENTAL | 1,898 | 1,495 | 1,462 | 1,462 | 1,462 | 1,462 |
| 01-5578-17-00 TRAVEL | 1,772 | 2,918 | 820 | 820 | 250 | 1,200 |
| 01-5585-17-00 TELEPHONE SERVICES | 1,055 | 1,129 | 780 | 780 | 780 | 780 |
| 01-5590-17-00 WATER/SEWER SERVICES | 3,546 | 4,094 | 3,700 | 3,700 | 3,700 | 3,700 |
| TOTAL OPERATIONS | \$ 82,829 | \$ 81,777 | \$ 69,324 | \$ 69,324 | \$ 67,891 | \$ 70,846 |
| TOTAL LIBRARY | \$ 274,999 | \$ 272,693 | \$ 275,755 | \$ 293,924 | \$ 270,719 | \$ 299,681 |

DEPARTMENT DETAIL: LIBRARY

| 01 GENERAL FUND | | | 2021-2022 |
|-------------------|--|---|-----------|
| 17 LIBRARY | | | APPROVED |
| 01-5101-17-00 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 133,521 |
| 01-5107-17-00 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | - |
| 01-5109-17-00 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | 33,330 |
| 01-5114-17-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 3,956 |
| 01-5115-17-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 24,118 |
| 01-5117-17-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 13,067 |
| 01-5118-17-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 18,738 |
| 01-5120-17-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 633 |
| 01-5121-17-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 1,264 |
| 01-5122-17-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 208 |
| 01-5230-17-00 | CLEANING SUPPLIES | DISINFECTANT WIPES; PAPER TOWELS; TRASH BAGS; DUSTERS; TOILET PAPER; CHEMICALS | 150 |
| 01-5240-17-00 | PRINTED SUPPLIES | PRINTER PAPER PUBLIC COPIER | 180 |
| 01-5260-17-00 | GENERAL OFFICE SUPPLIES | PENCILS, FILE LABELS, STAPLES, ENVELOPES, ETC DVD CLEANING MACHINE FLUIDS PRINTER PAPER | 200 |
| 01-5261-17-00 | POSTAGE | POSTAGE FOR ROUTINE WEEKLY MAIL OUTS TO SUPPORT INTERLIBRARY LOAN PROGRAM | 225 |
| 01-5275-17-00 | FURNITURE & FIXTURES | | |
| 01-5280-17-00 | MINOR EQUIP/SMALL TOOL <\$5K | | |
| 01-5290-17-00 | EXPENDABLE SUPPLIES | SUMMER READING SUPPLIES STORYTIME CRAFT SUPPLIES TEEN PROGRAM SUPPLIES SUMMER READING PRIZES SUMMER READING FLYERS ADULT SPECIAL PROGRAM SUPPLIES PUMPKIN PALOOZA SUPPLIES BATTERIES FOR VARIOUS EQUIPMENT UPS (BACK-UP) BATTERY FOR SERVER (EVERY 2 YEARS) | 4,190 |
| 01-5292-17-00 | LIBRARY PROCESSING SUPPLIES | PURCHASE SUPPLIES TO PROCESS LIBRARY INVENTORY - REPLENISH SUPPLIES | 200 |
| 01-5293-17-00 | LIBRARY GRANT EXPENDITURES | | |
| 01-5294-17-00 | LIBRARY BOOK-CITY FUND | ADULT BOOKS CHILDREN / YOUTH BOOKS PERIODICALS OVERDRIVE AND HOOPLA E-BOOKS DVDS DATABASES LARGE PRINT BOOKS PROGRAM MISC. NONFICTION & REFERENCE BOOKS | 23,500 |
| 01-5295-17-00 | LIBRARY BOOKS - FRIENDS' FUND | | |
| 01-5403-17-00 | BUILDING MAINTENANCE | JANITORIAL SERVICE - 3 TIMES A WEEK PEST CONTROL HEATING & A/C MAINTENANCE WINDOW CLEANING - STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS CARPET CLEANING CLEAN LOBBY TILE TWICE A YEAR | 11,436 |
| 01-5440-17-00 | OFFICE EQUIP/SOFTWARE MAINT | SAVIN MONTHLY MAINTENANCE ORANGEBOY DATA ANALYTICS SOFTWARE LICENSE BARCODE SCANNERS FOR CIRCULATION AND OFFICE POLARIS (ANNUAL MAINTENANCE) CASSIE/LIBRARICA PRINT MANAGEMENT SYSTEM | 7,582 |
| 01-5501-17-00 | ADVERTISING | | |

DEPARTMENT DETAIL: LIBRARY (CONT'D)

| | | | |
|--------------------|------------------------------|---|------------|
| 01-5525-17-00 | TRAINING/SEMINARS | TLA CONFERENCE REGISTRATION | 1,265 |
| | | PLA CONFERENCE REGISTRATION | |
| | | PLANT ANNUAL CONFERENCE FOR DIRECTOR | |
| 01-5510-17-00 | ASSOC DUES/PUBLICATIONS | TEXAS LIBRARY ASSOCIATION DUES | 345 |
| | | ANNUAL MEMBERSHIP IN PLANT | |
| | | (PUBLIC LIBRARY ADMIN OF NORTH TEXAS) | |
| | | TEXSHARE DATABASES - TX STATE LIBRARY | |
| | | TEXAS MUNICIPAL LIBRARY DIRECTORS ASSOCIATION | |
| | | AMERICAN LIBRARY ASSOCIATION ANNUAL | |
| | | MEMBERSHIP FOR DIRECTOR | |
| | | AMAZON PRIME MEMBERSHIP | |
| 01-5530-17-00 | ELECTRIC SERVICES | PROVIDED BY GEXA ENERGY | 6,600 |
| 01-5535-17-00 | GAS SERVICES | PROVIDED BY ATMOS ENERGY | 1,000 |
| 01-5570-17-00 | SPECIAL SERVICES | STORYTELLERS & OTHER LIBRARY PROGRAMS | 6,831 |
| | | CONSORTIUM COSTS (ARLINGTON PARTNERSHIP) | |
| | | LEGO CLUB AND BABYGARTEN EQUIPMENT | |
| | | DOMAIN NAME REGISTRATION | |
| 01-5575-17-00 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL | 1,462 |
| 01-5578-17-00 | TRAVEL | PLANT MEETINGS (MONTHLY) 10 MEETINGS - | 1,200 |
| | | MILEAGE & MEALS | |
| | | PLA CONFERENCE | |
| | | TLA: 2 DAYS HOUSTON MEALS, HOTEL & MILEAGE | |
| 01-5585-17-00 | TELEPHONE SERVICES | FAX LINE - | 780 |
| 01-5590-17-00 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ARLINGTON/FORT WORTH | 3,700 |
| 01-5705-17-00 | TRANSFER OUT-CAP REPLACE FUN | VEHICLE/EQUIPMENT | |
| | | COMPUTERS | |
| 01-5850-17-00 | OFFICE FURNITURE | | - |
| 01-5870-17-00 | OTHER EQUIPMENT | | - |
| 01-5820-17-00 | BUILDING IMPROVEMENTS | DIRECTOR'S OFFICE AND STORAGE | - |
| TOTAL EXPENDITURES | | | \$ 299,681 |

DEPARTMENT BUDGET: NON-DEPARTMENTAL

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 90 NON-DEPARTMENTAL | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | - | - | - | - | - | - |
| OPERATIONS | 433,664 | 546,674 | 580,159 | 580,159 | 580,657 | 736,900 |
| TOTAL NON-DEPARTMENTAL | \$ 433,664 | \$ 546,674 | \$ 580,159 | \$ 580,159 | \$ 580,657 | \$ 736,900 |
| PERSONNEL SUMMARY | | | | | | |
| NO PERSONNEL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5116-90-00 UNEMPLOYMENT INSURANCE | 3,502 | 10,819 | 11,628 | 11,628 | 11,628 | 11,628 |
| 01-5119-90-00 WORKERS COMPENSATION | 78,978 | 102,766 | 117,455 | 117,455 | 117,455 | 140,946 |
| 01-5123-90-00 HEALTH ADMIN FEES | 38,709 | 46,279 | 20,565 | 20,565 | 20,565 | 20,565 |
| 01-5440-90-00 OFFICE EQUIPMENT/SOFTWARE MAIN | 9,471 | 12,231 | 12,000 | 12,000 | 12,000 | 12,000 |
| 01-5540-90-00 INSURANCE-AUTO | 27,861 | 39,685 | 41,153 | 41,153 | 41,153 | 46,660 |
| 01-5545-90-00 INSURANCE-PROPERTY | 23,938 | 26,095 | 28,247 | 28,247 | 28,247 | 31,071 |
| 01-5550-90-00 INSURANCE-GENERAL LIABILITY | 8,668 | 12,028 | 13,478 | 13,478 | 13,478 | 13,478 |
| 01-5560-90-00 INSURANCE-LAW ENFORCEMENT | 9,637 | 8,835 | 10,215 | 10,215 | 10,215 | 10,215 |
| 01-5569-90-00 IT SUPPORT | 125,400 | 107,692 | 119,700 | 119,700 | 119,700 | 119,700 |
| 01-5570-90-00 SPECIAL SERVICES | 103,268 | 117,702 | 142,902 | 142,902 | 143,400 | 143,400 |
| 01-5585-90-00 TELEPHONE SERVICES | 4,233 | 4,443 | 4,716 | 4,716 | 4,716 | 4,716 |
| 01-5705-90-00 TRANSFER OUT-CAP RELACE FUND | - | 58,100 | 58,100 | 58,100 | 58,100 | 182,521 |
| TOTAL OPERATIONS | \$ 433,664 | \$ 546,674 | \$ 580,159 | \$ 580,159 | \$ 580,657 | \$ 736,900 |
| TOTAL NON-DEPARTMENTAL | \$ 433,664 | \$ 546,674 | \$ 580,159 | \$ 580,159 | \$ 580,657 | \$ 736,900 |

DEPARTMENT DETAIL: NON-DEPARTMENTAL

| 01 GENERAL FUND | | 2021-2022 |
|-----------------------|----------------------------------|-----------|
| 90 NON-DEPARTMENTAL | | APPROVED |
| 01-5116-90-00 | UNEMPLOYMENT INSURANCE | 11,628 |
| 01-5119-90-00 | WORKERS' COMPENSATION | 140,946 |
| 01-5123-90-00 | HEALTH ADMIN FEES | 20,565 |
| 01-5440-90-00 | OFFICE EQUIP/ SOFTWARE MAINT | 12,000 |
| 01-5540-90-00 | INSURANCE - AUTO | 46,660 |
| 01-5545-90-00 | INSURANCE-PROPERTY | 31,071 |
| 01-5550-90-00 | INSURANCE - GENERAL LIABILITY | 13,478 |
| 01-5560-90-00 | INSURANCE - LAW ENFORCEMENT | 10,215 |
| 01-5569-90-00 | IT SUPPORT | 119,700 |

DEPARTMENT DETAIL: NON-DEPARTMENTAL (CONT'D)

| | | | |
|---------------------------|----------------------------------|--|-------------------|
| 01-5570-90-00 | SPECIAL SERVICES | FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) | 143,400 |
| | | 2 GODADDY WEB DOMAINS | |
| | | CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/ %25 EDC) | |
| | | PROPERTY TAXES 380 REIMBURSEMENT | |
| | | ANNUAL SMARTDATA FEE FOR PURCHASE CARDS | |
| | | CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY | |
| | | CREDIT CARD: MERCHANT FEES FOR PLANNING, LIBRARY & COURT THROUGH CENTURY | |
| | | PORTION OF PROPERTY TAX DUE TO TIF #1 | |
| | | COMPLIANCE HOTLINE - ANNUAL FEE | |
| | | CREDIT CARD: ONLINE GATEWAY FEES FOR PLANNING (\$10 MONTHLY) THROUGH AUTHORIZE.NET | |
| 01-5585-90-00 | TELEPHONE SERVICES | PHONE SERVICE PROVIDED BY LOGIX SHARED 50% BETWEEN GENERAL FUND AND WATER/SEWER FUND, DEPT 90) | 4,716 |
| 01-5702-90-00 | TRANSFER OUT - DEBT SERVICE FUND | | |
| 01-5705-90-00 | TRANSFER OUT - CAP REPLACE FUND | TRANSFER TO CAPITAL REPLACEMENT FUND TO PROVIDE FUNDING FOR VEHICLES | 182,521 |
| 01-5717-90-00 | TRANSFER OUT - STREETS FUND | | - |
| TOTAL EXPENDITURES | | | \$ 736,900 |

DEPARTMENT OUTLINE: POLICE

The Kennedale Police Department is a value-driven professional organization dedicated to building a quality of life community through mutual trust, leadership, integrity, excellence, personalized service, and customer relationships.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Successfully renewed Recognized Department status as a Best Practices Agency by the Texas Police Chiefs Association (TPCA) (2012-2024)
- Continued providing increased services to residents through a combined dispatch and jail agreement with the City of Mansfield
- Continued participation in a task force dealing with auto theft and burglary investigations using a grant with the Mansfield Police Department
- Continuation of the School Resource Officer (SRO) program to increase campus safety
 - Coordinate daily with the district's Safety and Security Director
 - Conduct active shooter training for district personnel each year
 - Kennedale Youth Police Academy
 - National Night Out
- Continued use of reserve officers (primarily for non-patrol functions including Criminal Investigations Division (CID), recognition program, and annual reporting)
- Use of grants to fund major technology improvements
 - Federal ballistic vest partnership (Ongoing)
 - Radar Trailer/Message Board (2018)
 - Upgraded mobile in-car radios to next generation (2019)
 - Equipped all uniformed and investigative officers with body cameras (2020)
 - Received \$98,090 firearms simulator for training (2021)
 - In-house instructors in high-liability areas such as firearms, active shooter, and less-lethal options
 - Firearms training conducted every 60 to 90 days
 - Six mental health peace officers on staff
- Successfully funded out of budget to reconfigure office space and increase the size of the male locker room to accommodate growth
- Replaced lockers in both male and female locker rooms

SHORT-TERM GOALS

- Continue sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement leadership training
- Continue to identify and apply for grants for equipment and positions that enhance the department's ability to deliver varied and high-quality services
- Work to maintain Recognized status through the TPCA Foundation
- Prepare a five-year plan for department growth and needs assessment
- Activities that allow us to partner with our community and increase understanding
 - Conduct the first Kennedale Citizens Police Academy

- Continue Kennedale Youth Academy
- Continue National Night Out
- Open House
- Coffee with a cop
- Continue to be a Recognized Agency with Texas Police Chief Association
- Seek grant funding for LED speed limit signs to enhance traffic control
- Enhance patrol tactics training to meet the evolving needs of our community
- Implement capital replacement plans for patrol vehicles
- Within the next two years, hire an additional 3 officers to keep pace with the residential and economic development within our community

LONG-TERM GOALS

- Continue to develop a strategic plan for future personnel and equipment growth needs
- Seek out grants for building renovations and improvements
- Improve or replace the current police facility with a more efficient building and floor plan
- Continue
- Implement non-profit organization for the police department. (Kennedale Police Department Foundation)

STAFFING RESOURCES

- Police Chief - 1.0 FTE
- Police Captain - 1.0 FTE
- Sergeant - 4.0 FTE
- Corporal - 3.0 FTE
- Police Officer - 9.0 FTE
- Auto Theft Task Force Officer - 1.0 FTE
- School Resource Officer - 2.0 FTE
- *Reserve Police Officer - 1.0 Sworn Non-Paid*
- Animal Control Officer - 1.0 FTE
- Evidence/Records Clerk - 1.0 FTE
- Administrative Assistant - 1.00 FTE

DEPARTMENT BUDGET: POLICE

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 09 POLICE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 1,740,889 | 1,651,835 | 1,936,431 | 2,264,282 | 2,246,525 | 2,369,275 |
| OPERATIONS | 690,512 | 675,909 | 724,414 | 724,414 | 814,369 | 755,809 |
| TOTAL POLICE | \$ 2,431,402 | \$ 2,327,745 | \$ 2,660,845 | \$ 2,988,696 | \$ 3,060,895 | \$ 3,125,084 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| Chief of Police | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Captain | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Sergeants | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Corporals | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 3.00 |
| Police Officers | 7.00 | 7.00 | 8.00 | 8.00 | 8.00 | 9.00 |
| Auto Theft Task Force Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Evidence/Records Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Animal Control Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.00 |
| PART-TIME POSITIONS | | | | | | |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| TOTAL POSITIONS | 21.00 | 21.00 | 22.00 | 22.00 | 22.00 | 22.00 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-09-01 SALARIES | 1,192,722 | 1,142,300 | 1,342,438 | 1,610,443 | 1,610,443 | 1,689,042 |
| 01-5107-09-01 OVERTIME | 58,011 | 46,276 | 55,000 | 55,000 | 55,000 | 65,000 |
| 01-5109-09-01 TEMPORARY PART TIME | 19,394 | 17,140 | 20,969 | 23,066 | 23,066 | - |
| 01-5110-09-01 UNIFORM ALLOWANCE | - | - | - | - | - | - |
| 01-5112-09-01 ASSIGNMENT PAY | - | - | - | - | - | 9,800 |
| 01-5113-09-01 INCENTIVE PAY | 38,777 | 35,946 | 35,750 | 35,750 | 35,750 | 35,100 |
| 01-5114-09-01 LONGEVITY PAY | 26,922 | 22,058 | 24,524 | 24,524 | 24,524 | 26,074 |
| 01-5115-09-01 RETIREMENT | 186,682 | 174,896 | 202,284 | 239,234 | 239,234 | 255,790 |
| 01-5117-09-01 PAYROLL TAXES FICA | 96,476 | 92,422 | 113,119 | 133,918 | 133,918 | 138,583 |
| 01-5118-09-01 MEDICAL INSURANCE | 111,458 | 110,185 | 129,431 | 129,431 | 110,009 | 133,065 |
| 01-5120-09-01 LIFE INSURANCE | 5,184 | 5,012 | 6,080 | 6,080 | 7,350 | 7,618 |
| 01-5121-09-01 DENTAL INSURANCE | 4,186 | 4,605 | 5,576 | 5,576 | 6,039 | 7,842 |
| 01-5122-09-01 VISION INSURANCE | 1,078 | 995 | 1,260 | 1,260 | 1,192 | 1,361 |
| TOTAL PERSONNEL | \$ 1,740,889 | \$ 1,651,835 | \$ 1,936,431 | \$ 2,264,282 | \$ 2,246,525 | \$ 2,369,275 |

DEPARTMENT BUDGET: POLICE (CONT'D)

| OPERATIONS | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 01-5220-09-01 UNIFORMS | 13,582 | 9,386 | 14,125 | 14,125 | 14,125 | 15,000 |
| 01-5230-09-01 CLEANING SUPPLIES | 624 | 444 | 600 | 600 | 600 | 600 |
| 01-5240-09-01 PRINTED SUPPLIES | 3,065 | 5,638 | 6,000 | 6,000 | 5,000 | 5,000 |
| 01-5260-09-01 GENERAL OFFICE SUPPLIES | 2,275 | 1,853 | 2,500 | 2,500 | 2,500 | 2,500 |
| 01-5261-09-01 POSTAGE | 220 | 105 | 200 | 200 | 200 | 200 |
| 01-5280-09-01 MINOR EQUIPEMENT SMALL TOOLS | 7,827 | 4,465 | 13,400 | 13,400 | 13,400 | 18,000 |
| 01-5285-09-01 FUEL | 36,272 | 25,486 | 36,000 | 36,000 | 36,000 | 40,000 |
| 01-5289-09-01 MEDICAL SUPPLY AND EQUIPMENT | | | | | | 2,000 |
| 01-5290-09-01 EXPENDABLE SUPPLIES | 3,190 | 3,040 | 3,900 | 3,900 | 2,000 | 3,500 |
| 01-5291-09-01 GRANT FUNDED SUPPLIES | 73,645 | 62,345 | - | - | 98,090 | 33,859 |
| 01-5403-09-01 BUILDING MAINTENANCE | 17,357 | 31,823 | 25,235 | 25,235 | 55,000 | 25,000 |
| 01-5420-09-01 MACHINERY/TOOL MAINTENANCE | 1,737 | 3,942 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-5430-09-01 MOTOR VEHICLE MAINTENANCE | 28,611 | 30,603 | 31,800 | 31,800 | 31,800 | 35,000 |
| 01-5440-09-01 OFFICE EQUIPMENT/SOFTWARE MAINT | 3,666 | 5,268 | 7,178 | 7,178 | 7,178 | 9,000 |
| 01-5460-09-01 RADIO MAINTENANCE | 16,192 | 18,892 | 25,728 | 25,728 | 25,728 | 26,000 |
| 01-5501-09-01 ADVERTISING | - | - | 50 | 50 | 50 | 50 |
| 01-5510-09-01 ASSOCIATION DUES PUBLICATIONS | 2,644 | 1,440 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-5517-09-01 FIREARMS TRAINING | | | | | | 8,000 |
| 01-5525-09-01 TRAINING/SEMINARS | 13,096 | 6,526 | 15,925 | 15,925 | 15,925 | 8,000 |
| 01-5530-09-01 ELECTRIC SERVICES | 11,224 | 12,119 | 16,000 | 16,000 | 16,000 | 16,000 |
| 01-5535-09-01 GAS SERVICES | 1,422 | 1,202 | 1,800 | 1,800 | 1,800 | 2,000 |
| 01-5564-09-01 COMMUNITY RELATIONS | | | | | | 6,500 |
| 01-5570-09-01 SPECIAL SERVICES | 31,650 | 23,688 | 30,167 | 30,167 | 30,167 | 35,000 |
| 01-5575-09-01 EQUIPMENT RENTAL | 6,402 | 6,176 | 6,197 | 6,197 | 6,197 | 6,200 |
| 01-5578-09-01 TRAVEL | 3,796 | 3,155 | 3,500 | 3,500 | 3,500 | 3,500 |
| 01-5583-09-01 ANIMAL CONTROL | 25,901 | 29,576 | 55,000 | 55,000 | 20,000 | 25,000 |
| 01-5585-09-01 TELEPHONE SERVICES | 23,566 | 23,956 | 26,376 | 26,376 | 26,376 | 27,000 |
| 01-5590-09-01 WATER/SEWER SERVICES | 1,598 | 2,273 | 2,500 | 2,500 | 2,500 | 2,700 |
| 01-5598-09-01 INTERGOV CITY OF MANSFIELD | 360,951 | 362,508 | 393,233 | 393,233 | 393,233 | 393,200 |
| TOTAL OPERATIONS | \$ 690,512 | \$ 675,909 | \$ 724,414 | \$ 724,414 | \$ 814,369 | \$ 755,809 |
| | | | | | | |
| TOTAL POLICE | \$ 2,431,402 | \$ 2,327,745 | \$ 2,660,845 | \$ 2,988,696 | \$ 3,060,895 | \$ 3,125,084 |

DEPARTMENT DETAIL: POLICE

| 01 GENERAL FUND | | | 2021-2022 |
|-------------------|--|---|-----------------------|
| 09 POLICE | | | APPROVED |
| 01-5101-09-01 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 1,689,042 |
| 01-5107-09-01 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | 65,000 |
| 01-5109-09-01 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | - |
| 01-5110-09-01 | UNIFORM ALLOWANCE | MONTHLY ALLOWANCE TO OFFSET WEAR/TEAR ASSOCIATED WITH ACTIVITIES IN THE FIELD AND ON SCENE (\$500 PER MONTH FOR DETECTIVES) | - |
| 01-5112-09-01 | ASSIGNMENT PAY | ADDITION PAY FOR WORKING ABOVE ASSIGNED POSITION | 9,800 |
| 01-5113-09-00 | CERTIFICATION PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 35,100 |
| 01-5114-09-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 26,074 |
| 01-5115-09-01 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 255,790 |
| 01-5117-09-01 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 138,583 |
| 01-5118-09-01 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 133,065 |
| 01-5120-09-01 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 7,618 |
| 01-5121-09-01 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 7,842 |
| 01-5122-09-01 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 1,361 |
| 01-5220-09-01 | UNIFORMS | PD UNIFORM SHIRTS PD UNIFORM PANTS BULLET PROOF VEST P.A.C.A. LEVEL 3A NAME TAGS, LEATHER GEAR, MISC. EQUIPMENT UNIFORM HATS UNIFORM JACKETS | 15,000 |
| 01-5230-09-01 | CLEANING SUPPLIES | CLEANER SUPPLIES, TRASH BAGS, MOP HEADS, PAPER PRODUCTS, SOAP, MISC. SUPPLIES AS NEEDED | 600 |
| 01-5240-09-01 | PRINTED SUPPLIES | CRIME PREVENTION SUPPLIES INDIVIDUAL VINYL DECAL BADGE OFFICER TRADING CARDS BUSINESS CARDS RECEIPT BOOKS GENERAL PRINTING | 5,000 |
| 01-5260-09-01 | GENERAL OFFICE SUPPLIES | BINDERS, LABELS, LEGAL PADS, PENS, PENCILS, SHARPIES, MESSAGE PADS, STENO PADS, LABEL MAKER TAPE, SCOTCH TAPE. PLASTIC REPORT COVERS, ENVELOPES, FILE FOLDERS, HANGING FILES, POST-IT-NOTES, CORRECTION TAPE, PRINTER PAPER, BINDER AND PAPER CLIPS, HIGHLIGHTERS | 2,500 |
| 01-5261-09-01 | POSTAGE | GENERAL POSTAGE FEES, SHIPPING FEES, ETC. | 200 |
| 01-5280-09-01 | MINOR EQUIP/SMALL TOOLS<\$5K | REPLACEMENT TASERS/PEPPER GUNS REPLACEMENT OFFICE EQUIPMENT (TVS, LOCKERS, DESKS, ETC.) OFFICE CHAIRS UNEXPECTED REPAIRS | 18,000 - - - |
| 01-5285-09-01 | FUEL | USE OF FORT WORTH PURCHASING CONTRACT WITH MARTIN EAGLE OIL COMPANY-VEHICLE FUEL | 40,000 |
| 01-5289-09-01 | MEDICAL SUPPLY AND EQUIPMENT | PATROL SUPPLIES (GLOVES, WATER, EMS, ETC.) | 2,000 |
| 01-5290-09-01 | EXPENDABLE SUPPLIES | AMERICAN/TEXAS FLAGS BATTERIES , CRIME SCENE MEMORY CARDS, ETC. LUNCHEONS, EMPLOYEE MEALS | 3,500 |
| 01-5291-09-01 | GRANT FUNDED SUPPLIES | PURCHASES FUNDED BY GRANT FUNDS | 33,859 |
| 01-5403-09-01 | BUILDING MAINTENANCE | WINDOW CLEANING/PEST CONTROL SERVICES CLEANING SERVICE FLOORS , CARPETS STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS A/C, PLUMBING SERVICES AND REPAIR | 25,000 - - - |

FY2021-2022
ADOPTED BUDGET

DEPARTMENT DETAIL: POLICE (CONT'D)

| | | | |
|---------------------------|-------------------------------|---|---------------------|
| 01-5420-09-01 | MACHINERY/TOOL MAINTENANCE | GENERATOR MAINTENANCE | 5,000 |
| 01-5430-09-01 | MOTOR VEHICLE MAINTENANCE | BRAKE SERVICE | 35,000 |
| | | TIRES | - |
| | | SUSPENSION WORK | - |
| | | GENERAL ENGINE MAINTENANCE | - |
| | | BODY REPAIRS | - |
| | | ROUTINE MAINT. (OIL CHANGE, TRANS SERVICE, ETC.) | - |
| 01-5440-09-01 | OFFICE EQUIP/SOFTWARE MAINT | WARRANTRY EXTENSION FOR MVS (4 MOBILE, 3 BODY CAMS, SERVER) | 9,000 |
| | | SAVIN SHREDDER ANNUAL MAINT. AGREEMENT | |
| | | NET MOTION MAINTENANCE FOR WIRELESS MOBILE | |
| | | SAVIN MONTHLY MAINTENANCE | |
| | | LEADS ON LINE | |
| 01-5460-09-01 | RADIO MAINTENANCE | FW RADIO AGREEMENT | 26,000 |
| | | MOTOROLA RADIO MAINTENANCE | |
| 01-5501-09-01 | ADVERTISING | ABANDONED PROPERTY ADVERTISEMENTS | 50 |
| 01-5510-09-01 | ASSOC DUES/PUBLICATIONS | TPCA/NTPCA DUES | 2,000 |
| | | ASSOCIATION DUES (ACO, GANG OFFS. ASSN., TTPOA) | |
| | | TRADE JOURNALS/PERIODICALS | |
| | | BEST PRACTICES RECOGNITION PROGRAM | |
| | | TCLEDDS ACCESS | |
| 01-5517-09-01 | FIREARMS TRAINING | FIREARMS/TASER TRAINING (AMMO, RANGE, ETC) | 8,000 |
| 01-5525-09-01 | TRAINING/SEMINARS | INTERMEDIATE CORE COURSES | 8,000 |
| | | GENERAL TRAINING, BASIC ACADEMY, TAPEIT, HOSTAGE NEGOTIATION | |
| 01-5530-09-01 | ELECTRIC SERVICES | PROVIDED BY GEXA ENERGY | 16,000 |
| 01-5535-09-01 | GAS SERVICES | PROVIDED BY ATMOS ENERGY | 2,000 |
| 01-5564-09-01 | COMMUNITY RELATIONS | BUILD RELATIONSHIPS IN COMMUNITY | 6,500 |
| 01-5570-09-01 | SPECIAL SERVICES | EVIDENCE TESTING (SEXUAL ASSAULT, DRUG, LABS | 35,000 |
| | | PRE-EMPLOYMENT TESTING, RACIAL PROFILE REPORT | |
| | | CRIME SCENE EVIDENCE PROCESSING | - |
| | | ONE SAFE PLACE FUNDING/ALLIANCE FOR CHILDREN | - |
| 01-5575-09-01 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL | 6,200 |
| | | SHREDDER | |
| | | LEASE ON BREAKROOM WATER/ICE MACHINE | |
| 01-5578-09-01 | TRAVEL | MILEAGE, HOTEL, CAPTAIN'S MANDATED TRAINING, CHIEF'S CONFERENCE AND MANDATED TRAINING | 3,500 |
| 01-5583-09-01 | ANIMAL CONTROL | FORT WORTH ACO SHELTER CHARGES | 25,000 |
| | | BARK IN THE PARK (ANNUAL EVENT) SEED MONEY | |
| 01-5585-09-01 | TELEPHONE SERVICES | MISC EQUIPMENT, LICENSE TAGS, VET SUPPLIES, TRAPS | |
| | | ATT MOBILITY (CELL PHONES, MDC AIR CARDS, DATA) | 27,000 |
| | | MANSFIELD FIBER OPTIC | |
| | | ATT LAND LINES (\$200 MONTH) | |
| 01-5590-09-01 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ARLINGTON/FORT WORTH | 2,700 |
| 01-5598-09-01 | INTERGOV-CITY OF MANSFIELD | PERSONNEL (QUARTERLY \$62,924) PER NOTICE | 393,200 |
| | | JAIL SERVICES | |
| | | SOFTWARE MAINTENANCE/CONNECTIVITY | |
| 01-5705-09-01 | TRANSFER OUT- CAP REPLACE FUN | VEHICLES/EQUIPMENT | - |
| | | COMPUTERS | - |
| 01-5870-09-01 | OTHER EQUIPMENT | | - |
| TOTAL EXPENDITURES | | | \$ 3,125,084 |

DEPARTMENT BUDGET: POLICE SRO

| 01 GENERAL FUND | | | | | | | |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| 09 POLICE | | | | | | | |
| 02 SRO PROGRAM / COPS GRANT | | | | | | | 2021-2022 |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 | |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED | |
| PERSONNEL | 157,368 | 170,645 | 178,017 | 208,698 | 201,171 | 212,749 | |
| OPERATIONS | - | - | - | - | - | - | |
| TOTAL POLICE SRO OFFICE | \$ 157,368 | \$ 170,645 | \$ 178,017 | \$ 208,698 | \$ 201,171 | \$ 212,749 | |
| PERSONNEL SUMMARY | | | | | | | |
| FULL-TIME POSITIONS | | | | | | | |
| Resource Officers | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| TOTAL POSITIONS | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 | |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED | |
| 01-5101-09-02 SALARIES | 103,912 | 116,379 | 121,928 | 147,215 | 140,177 | 149,387 | |
| 01-5107-09-02 OVERTIME | 9,092 | 6,560 | 5,000 | 5,000 | 5,000 | 7,000 | |
| 01-5113-09-02 INCENTIVE PAY | 3,911 | 4,282 | 4,550 | 4,550 | 4,550 | 1,950 | |
| 01-5114-09-02 LONGEVITY PAY | 1,170 | 1,510 | 1,760 | 1,760 | 1,760 | 2,078 | |
| 01-5115-09-02 RETIREMENT | 16,637 | 17,852 | 18,227 | 21,686 | 21,686 | 22,651 | |
| 01-5117-09-02 PAYROLL TAXES FICA | 8,293 | 9,178 | 10,193 | 12,127 | 12,127 | 12,272 | |
| 01-5118-09-02 MEDICAL INSURANCE | 13,244 | 13,720 | 15,096 | 15,096 | 14,420 | 15,862 | |
| 01-5120-09-02 LIFE INSURANCE | 491 | 494 | 549 | 549 | 652 | 671 | |
| 01-5121-09-02 DENTAL INSURANCE | 494 | 550 | 588 | 588 | 673 | 741 | |
| 01-5122-09-02 VISION INSURANCE | 123 | 120 | 126 | 126 | 126 | 139 | |
| TOTAL PERSONNEL | \$ 157,368 | \$ 170,645 | \$ 178,017 | \$ 208,698 | \$ 201,171 | \$ 212,749 | |
| TOTAL SRO | \$ 157,368 | \$ 170,645 | \$ 178,017 | \$ 208,698 | \$ 201,171 | \$ 212,749 | |

DEPARTMENT DETAIL: POLICE SRO

| 01 GENERAL FUND | | | 2021-2022 |
|-------------------------------|-------------------|--|-------------------|
| 09 POLICE | | | APPROVED |
| 02 SRO PROGRAM / COPS GRANT | | | |
| 01-5101-09-02 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 149,387 |
| 01-5107-09-02 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | 7,000 |
| 01-5113-09-02 | INCENTIVE PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 1,950 |
| 01-5114-09-02 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 2,078 |
| 01-5115-09-02 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 22,651 |
| 01-5117-09-02 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 12,272 |
| 01-5118-09-02 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 15,862 |
| 01-5120-09-02 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 671 |
| 01-5121-09-02 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 741 |
| 01-5122-09-02 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 139 |
| TOTAL EXPENDITURES | | | \$ 212,749 |

DEPARTMENT OUTLINE: FIRE

The mission of this department is the protection of life and property of the citizens of Kennedale through public education, fire prevention code enforcement, and the response of highly trained professional emergency response personnel.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Fully staffed emergency response
- Continued education. Four of our personnel completed paramedic school
- Received a grant to fund 25% towards the purchase of a new fire engine
- CPR/AED training for city staff
- Last year we responded to 1329 calls for service last year 744 were EMS
- Established a fire billing revenue stream
- Completed a basic remodel of the fire station

SHORT-TERM GOALS

- Recruitment and Retention
- Establish and implement a capitol replacement plan.
- FD facilities evaluation for the future
- Update all Standard Operating Policies and Procedures
- Public education, begin delivery of CPR training to the public.
- Evaluate staffing needs for the future
- Develop a fire prevention program that ensures all businesses are compliant with current codes and also provides enforcement for citizen's safety
- Evaluate EMS subscription service
- Deliver EMS safety tips to the community

LONG-TERM GOALS

- Recruitment and Retention
- Increase ambulance revenue
- Continuation of the capital replacement plan
- Facility replacement, including station, administration and training
- Develop a fire prevention program that ensures all businesses are compliant with current codes and provides enforcement for citizens' safety
- Sufficient staffing to conduct all business inspections to reduce the support from operations personnel. Provide strong support to operations personnel with pre-fire plans

STAFFING RESOURCES

- Fire Chief - 1.0 FTE
- Fire Services Administrator - 1.0 FTE
- Lieutenants -3.0 FTE
- Drivers/Engineers - 3.0 FTE
- Firefighters/Paramedics -12.0 FTE

DEPARTMENT BUDGET: FIRE

| 01 GENERAL FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 10 FIRE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 1,592,959 | 1,488,742 | 1,850,018 | 2,133,401 | 1,990,228 | 2,282,747 |
| OPERATIONS | 338,206 | 349,835 | 358,959 | 358,959 | 389,187 | 366,500 |
| TOTAL FIRE | \$ 1,931,165 | \$ 1,838,577 | \$ 2,208,977 | \$ 2,492,360 | \$ 2,379,415 | \$ 2,649,247 |

| PERSONNEL SUMMARY | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| FULL-TIME POSITIONS | | | | | | |
| Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lieutenants | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Engineers | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Firefighter/Paramedic | 8.00 | 8.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Firefighter/EMT | 4.00 | 4.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Administrative Assistant (Fire Services Administrator) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 20.00 | 20.00 | 20.00 | 20.00 | 20.00 | 20.00 |

| PERSONNEL | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 01-5101-10-00 SALARIES | 877,032 | 928,093 | 1,159,437 | 1,392,905 | 1,300,266 | 1,461,587 |
| 01-5107-10-00 OVERTIME | 167,978 | 70,074 | 110,000 | 110,000 | 110,000 | 110,000 |
| 01-5108-10-00 FLSA OVERTIME | 105,155 | 121,960 | 123,964 | 123,964 | 123,964 | 161,408 |
| 01-5109-10-00 TEMPORARY PART TIME | 65,232 | - | - | - | - | - |
| 01-5112-10-00 ASSIGNMENT PAY | | | | | | 5,000 |
| 01-5113-10-00 INCENTIVE PAY | 22,879 | 27,536 | 29,900 | 29,900 | 29,900 | 29,900 |
| 01-5114-10-00 LONGEVITY PAY | 8,084 | 8,822 | 9,970 | 9,970 | 9,970 | 10,850 |
| 01-5115-10-00 RETIREMENT | 165,025 | 158,769 | 196,347 | 228,285 | 208,210 | 250,453 |
| 01-5117-10-00 PAYROLL TAXES FICA | 91,469 | 84,158 | 109,799 | 127,775 | 113,905 | 135,692 |
| 01-5118-10-00 MEDICAL INSURANCE | 81,412 | 79,246 | 98,582 | 98,582 | 80,972 | 102,312 |
| 01-5120-10-00 LIFE INSURANCE | 4,041 | 4,793 | 5,241 | 5,241 | 5,824 | 6,574 |
| 01-5121-10-00 DENTAL INSURANCE | 3,768 | 4,373 | 5,581 | 5,581 | 6,172 | 7,655 |
| 01-5122-10-00 VISION INSURANCE | 883 | 920 | 1,197 | 1,197 | 1,045 | 1,317 |
| TOTAL PERSONNEL | \$ 1,592,959 | \$ 1,488,742 | \$ 1,850,018 | \$ 2,133,401 | \$ 1,990,228 | \$ 2,282,747 |

DEPARTMENT BUDGET: FIRE (CONT'D)

| OPERATIONS | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 01-5220-10-00 UNIFORMS | 13,055 | 10,038 | 10,000 | 10,000 | 10,000 | 10,000 |
| 01-5225-10-00 LIFE SAFETY EQUIPMENT | 8,720 | 18,446 | 15,000 | 15,000 | 18,000 | 15,000 |
| 01-5230-10-00 CLEANING SUPPLIES | 1,529 | 1,764 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-5240-10-00 PRINTED SUPPLIES | 1,687 | 1,084 | 1,250 | 1,250 | 1,000 | 1,200 |
| 01-5260-10-00 GENERAL OFFICE SUPPLIES | 863 | 1,001 | 1,300 | 1,300 | 1,300 | 1,200 |
| 01-5261-10-00 POSTAGE | 265 | 138 | 250 | 250 | 100 | 200 |
| 01-5280-10-00 MINOR EQUIPMENT SMALL TOOLS | 7,347 | 11,770 | 12,000 | 12,000 | 12,000 | 12,000 |
| 01-5285-10-00 FUEL | 7,692 | 8,163 | 9,000 | 9,000 | 9,000 | 9,000 |
| 01-5288-10-00 EMS SUPPLIES | 25,212 | 25,004 | 25,000 | 25,000 | 28,000 | 28,000 |
| 01-5290-10-00 EXPENDABLE SUPPLIES | 4,275 | 3,461 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-5291-10-00 GRANT FUNDED SUPPLIES | 42,096 | 14,020 | 19,000 | 19,000 | 24,202 | - |
| 01-5296-10-00 CITY GRANT MATCH | 2,095 | - | - | - | - | - |
| 01-5297-10-00 FIRE OPERATIONS EXPENDABLE SU | 919 | 1,526 | 6,000 | 6,000 | 6,000 | 6,000 |
| 01-5403-10-00 BUILDING MAINTENANCE | 24,705 | 41,071 | 38,657 | 38,657 | 60,000 | 40,000 |
| 01-5420-10-00 MACHINERY/TOOL MAINTENANCE | 16,046 | 12,628 | 18,000 | 18,000 | 18,000 | 18,000 |
| 01-5430-10-00 MOTOR VEHICLE MAINTENANCE | 76,120 | 32,561 | 65,000 | 65,000 | 65,000 | 65,000 |
| 01-5440-10-00 OFFICE EQUIPMENT/SOFTWARE M. | 4,821 | 13,137 | 9,900 | 9,900 | 9,900 | 9,900 |
| 01-5460-10-00 RADIO MAINTENANCE | 7,634 | 5,470 | 9,000 | 9,000 | 9,000 | 9,000 |
| 01-5510-10-00 ASSOCIATION DUES PUBLICATIONS | 6,535 | 5,700 | 5,526 | 5,526 | 5,500 | 5,500 |
| 01-5525-10-00 TRAINING/SEMINARS | 12,612 | 18,926 | 18,000 | 18,000 | 18,000 | 18,000 |
| 01-5527-10-00 PUBLIC SAFETY EDUCATION | - | - | 1,500 | 1,500 | 1,800 | 2,500 |
| 01-5530-10-00 ELECTRIC SERVICES | 7,729 | 8,077 | 9,500 | 9,500 | 9,500 | 9,500 |
| 01-5535-10-00 GAS SERVICES | 1,601 | 1,461 | 1,900 | 1,900 | 2,200 | 2,500 |
| 01-5570-10-00 SPECIAL SERVICES | 48,696 | 59,980 | 43,918 | 43,918 | 45,000 | 50,000 |
| 01-5575-10-00 EQUIPMENT RENTAL | 4,077 | 4,569 | 4,558 | 4,558 | 5,200 | 5,500 |
| 01-5578-10-00 TRAVEL | 3,310 | 1,333 | 700 | 700 | 500 | 3,000 |
| 01-5585-10-00 TELEPHONE SERVICES | 4,011 | 3,435 | 4,000 | 4,000 | 3,500 | 3,500 |
| 01-5590-10-00 WATER/SEWER SERVICES | 4,555 | 3,782 | 4,000 | 4,000 | 3,500 | 3,500 |
| 01-5870-10-00 OTHER EQUIPMENT | - | 41,289 | 19,000 | 19,000 | 15,985 | 31,500 |
| TOTAL OPERATIONS | \$ 338,206 | \$ 349,835 | \$ 358,959 | \$ 358,959 | \$ 389,187 | \$ 366,500 |
| TOTAL FIRE | \$ 1,931,165 | \$ 1,838,577 | \$ 2,208,977 | \$ 2,492,360 | \$ 2,379,415 | \$ 2,649,247 |

DEPARTMENT DETAIL: FIRE

| 01 GENERAL FUND | | | 2021-2022 |
|-------------------|---|---|-----------|
| 10 FIRE | | | APPROVED |
| 01-5101-10-00 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 1,461,587 |
| 01-5107-10-00 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES (COVERS NON-BUILT-IN HOURS ASSOCIATED WITH VACATION / SICK / PERSONAL DAY COVERAGE FOR FULL-TIME FIREFIGHTERS) | 110,000 |
| 01-5108-10-00 | FLSA OVERTIME | ADDITIONAL PAY OVER 106 HOURS PER PAY PERIOD FOR FULL-TIME, NON-EXEMPT FIREFIGHTERS (HOURS BUILT IN AND GENERALLY RECEIVED UNLESS SICK TIME TAKEN) | 161,408 |
| 01-5109-10-00 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW (REFERS TO PART-TIME FIREFIGHTER COVERAGE) | |
| 01-5112-10-00 | ASSIGNMENT PAY | ADDITION PAY FOR WORKING ABOVE ASSIGNED POSITION | 5,000 |
| 01-5113-10-00 | CERTIFICATION PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 29,900 |
| 01-5114-10-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 10,850 |
| 01-5115-10-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (E.G., JAN 2020 RATE BASED ON DEC 2018 STUDY) | 250,453 |
| 01-5117-10-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65% ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 135,692 |
| 01-5118-10-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 102,312 |
| 01-5120-10-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 6,574 |
| 01-5121-10-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 7,655 |
| 01-5122-10-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 1,317 |
| 01-5220-10-00 | UNIFORMS | DUTY & DRESS UNIFORMS, COATS, GLOVES, BOOTS | 10,000 |
| 01-5225-10-00 | LIFE SAFETY EQUIPMENT | PERSONAL PROTECTIVE ENSEMBLE - PPE (COAT, PANTS, BOOTS, HOOD, & GLOVES) SCBA PAKS, BOTTLES AND MASK | 15,000 |
| 01-5230-10-00 | CLEANING SUPPLIES | APPARATUS CLEANING AND POLISHING SUPPLIES | 2,000 |
| 01-5240-10-00 | PRINTED SUPPLIES | KITCHEN, STATION, CLOTHING CLEANING SUPPLIES AMA FORMS, HIPPA FORMS | 1,200 |
| | | SHIFT CALENDARS, BUSINESS CARDS | |
| | | OPEN HOUSE SAFETY HANDOUTS | |
| | | PAT TAGS, EMS PROTOCOLS | |
| 01-5260-10-00 | GENERAL OFFICE SUPPLIES | COPYING, FILING, TRAINING, AND GENERAL SUPPLIES | 1,200 |
| 01-5261-10-00 | POSTAGE | COMPLIANCE: CERTIFICATION, CODE ENFORCEMENT | 200 |
| 01-5280-10-00 | MINOR EQUIP/SMALL TOOLS<\$5K | HYDRAULIC TOOLS, SAWS, FIREFIGHTING TOOLS | 12,000 |
| | | LAWN AND WORKOUT EQUIPMENT | |
| | | EXTRACTOR/WASHER/DRYER | |
| | | HOSE, NOZZLES, HAND TOOLS, ROPES, SALVAGE EQUIP | |
| 01-5285-10-00 | FUEL | DIESEL VIA INTERLOCAL PURCHASING AGREEMENT | 9,000 |
| | | FUEL FOR MINOR EQUIPMENT | |
| | | GASOLINE VIA INTERLOCAL PURCHASING AGREEMENT | |
| 01-5288-10-00 | EMS SUPPLIES | OXYGEN, MEDICATION, DRESSINGS, EMS/IV SUPPLIES, EQUIPMENT BATTERIES | 28,000 |
| 01-5290-10-00 | EXPENDABLE SUPPLIES | STATION SUPPLIES: PAPER GOODS | 5,000 |
| | | KITCHEN SUPPLIES, HAND CLEANER, SANITIZER | |
| 01-5297-10-00 | FIRE OPERATIONS EXPENDABLE SUPPL | FOAM, SAW BLADES, HYDRANT REFLECTORS-RINGS | 6,000 |
| | | HAZMAT SUPPLIES, TARP, SHOP SUPPLIES, BATTERIES | |
| | | INTNL BUILDING, FIRE, FUEL/GAS CODE (EVERY 3 YEARS) | |
| 01-5296-10-00 | CITY GRANT MATCH | MATCHING AFG GRANT (ONE TIME COST) | - |
| 01-5291-10-00 | GRANT FUNDED SUPPLIES | WILL ONLY EXPEND IF GRANT MONIES RECEIVED: ESD, GRANT, NCTTRAC GRANT, HELPING HAND HEROS GRANT (KOCH PIPELINE), FIREHOUSE SUBS GRANT | - |
| 01-5403-10-00 | BUILDING MAINTENANCE | FIRE STATION STRUCTURE REPAIR, A/C HEATER REPAIRS, ELECTRICAL REPAIRS, LIGHTS, PLUMBING PEST CONTROL, HVAC MAINTENANCE, EMERGENCY GENERATOR MAINTENANCE AGREEMENT | 40,000 |
| | | HVAC MAINTENANCE | |
| | | STATION EMERGENCY GENERATOR MAINT. (HOLT) | |

| DEPARTMENT DETAIL: FIRE (CONT'D) | | | |
|----------------------------------|-------------------------------|---|--------------|
| 01-5420-10-00 | MACHINERY/TOOL MAINTENANCE | BAUER SCBA AIR COMPRESSOR SERVICE CONTRACT | 18,000 |
| | | SCBA FLOW, FIT, & CYLINDER HYDROSTRAT TESTING | |
| | | 4-GAS DETECTOR CALIBRATION AND REPAIRS | |
| | | MINOR EQUIPMENT MAINTENANCE | |
| | | PHYSIO CONTROL SERVICE CONTRACT | |
| | | EKG MAINTENANCE AND REPAIRS | |
| | | HYDRAULIC EXTRICATION TOOLS | |
| | | LADDER AND SCBA TESTING AND REPAIRS | |
| 01-5430-10-00 | MOTOR VEHICLE MAINTENANCE | AMBULANCE OR FIRE VEHICLE MECHANICAL, CHASIS, PUMP, WATER TANK, LADDERS, TIRES, WHEELS, BATTERIES, LUBRICATION, ELECTRONICS, LIGHTS, PUMP MAINTENANCE CONTRACTS | 65,000 |
| 01-5440-10-00 | OFFICE EQUIP/SOFTWARE MAINT | ALLIANCE (SHARP) COPY USAGE, ESO/RMS | 9,900 |
| | | OSSI CAD ANNUAL MAINTENANCE | |
| | | FIRE HOUSE SUPPORT - FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT RENEWAL, FIRE HOUSE MODULE UPDATE/SUPPORT RENEWAL-, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT PER MODULE | |
| | | FIRE HOUSE CAD INTERFACE UPDATE/SUPPORT | |
| 01-5460-10-00 | RADIO MAINTENANCE | REPAIR CONTRACT W/DFW COMM (\$34/MO FOR 18 RADIOS) 800 MHZ CONTRACT W/CITY OF FT WORTH MAINT. (REPAIRS, BATTERIES, DISPOSABLE ITEMS) \$7,000 | 9,000 |
| | | RADIO MAINTENANCE (REPAIRS, BATTERIES, DISPOSABLE ITEMS) \$2,000 | |
| 01-5510-10-00 | ASSOC DUES/PUBLICATIONS | NCTTRAC, TDSHS, CLIA | 5,500 |
| | | SERPA, SFFMA, NTFMMA | |
| | | TCFP DEPARTMENT RENEWAL | |
| | | EMS PROVIDER LICENSE RENEWAL | |
| | | PARAMEDIC RENEWALS, TCFP CERTIFICATIONS | |
| | | NCTCOG EMERGENCY MANAGEMENT CONSORTIUM | |
| | | TARRANT COUNTY HAZ MAP | |
| | | FIRE HOUSE MAGAZINE, SAM'S CLUB | |
| 01-5525-10-00 | TRAINING/SEMINARS | EMS CONFERENCE | 18,000 |
| | | ACLS, PHTLS, PALS | |
| | | CITY CPR TRAINING CARDS | |
| | | CONTRACT FF/PARAMEDIC CONT. EDUCATION (TCC) | |
| | | EMS CONTINUING EDUCATION (TARGET SOLUTIONS) | |
| | | PARAMEDIC SCHOOL (BOOKS, LAB FEES, UNIFORMS) | |
| | | NATIONAL FIRE ACADEMY | |
| | | FIRE TRAINING - INSPECTOR/INVESTIGATOR, COMMISSION TEST FEES, CITY CPR CARDS. | |
| 01-5527-10-00 | PUBLIC SAFETY EDUCATION | CPR/AED EDUCATION MATERIALS FOR PUBLIC AND STAFF; PUBLIC SAFETY OPEN HOUSE SUPPLIES | 2,500 |
| 01-5530-10-00 | ELECTRIC SERVICES | PROVIDED BY GEXA ENERGY | 9,500 |
| 01-5535-10-00 | GAS SERVICES | PROVIDED BY ATMOS ENERGY | 2,500 |
| 01-5570-10-00 | SPECIAL SERVICES | FIT FOR DUTY PHYSICAL ASSESSMENT | 50,000 |
| | | MEDICAL DIRECTOR CONTRACT: PROTOCOLS, CONTINUING EDUCATION, AND MEDICAL CONTROL | |
| | | CABLE TV/INTERNET | |
| | | AMBULANCE BILLING CONTRACT W/EMERGICON (1.5% CONTINGENCY FEE OF AMBULANCE REVENUE) | |
| | | CRIMINAL CHECKS, POLY EXAMS, NEW HIRE PHYSICALS | |
| | | ON CALL MEDICAL WASTE SERVICE | |
| 01-5575-10-00 | EQUIPMENT RENTAL | ALLIANCE (SHARP) OFFICE SYSTEMS (\$194/MO) + (\$144.16/MO - 50% SPLIT WITH PERMITS) | 5,500 |
| 01-5578-10-00 | TRAVEL | HOTEL/FOOD/MILEAGE/AIRFARE TIED TO TRAINING | 3,000 |
| 01-5585-10-00 | TELEPHONE SERVICES | 4 ATT WIRELESS AIR CARDS, 2 IPADS, 3 PHONES | 3,500 |
| 01-5590-10-00 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ARLINGTON/FORT WORTH | 3,500 |
| 01-5705-10-00 | TRANSFER OUT-CAP REPLACE FUND | AMBULANCE GRANT (ONE-TIME COST) | |
| 01-5870-10-00 | OTHER EQUIPMENT | REPLACEMENT OF 4 SCBA | 31,500 |
| TOTAL EXPENDITURES | | | \$ 2,649,247 |



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DEBT SERVICE FUND

BUDGET OVERVIEW: DEBT SERVICE FUND

REVENUES

Property Taxes are the main source of revenue for the Debt Service Fund. Money is also transferred in from the economic development corporation and the stormwater fund to cover corresponding indebtedness.

PROPERTY TAXES

Property Values increased over 5% in Fiscal 2021-2022, largely due to the favorable location in the DFW area and improvements through the community. Property Taxes make up 93.8% of the Debt Service Fund Budget revenues. Please see the tax summary information for more information on tax rates and property values. **The chart below shows the values and levy for the past four years:**



EXPENDITURES

All expenditures in the Debt Service Fund are associated with principal and interest payments and miscellaneous fees. See the debt summaries for more detailed information on each bond. The Bond Rating for the City of Kennedale is from Standard & Poor's (AA-).

FUND BUDGET: DEBT SERVICE FUND

| 02 DEBT SERVICE FUND | | | | | | |
|--|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| GENERAL DEBT SERVICE | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| I&S Tax Rate/\$100 Valuation | | | 0.191399 | 0.191399 | 0.191399 | 0.191136 |
| Taxable Valuation | 724,494,406 | | 802,521,474 | 802,521,474 | 802,521,474 | 848,609,784 |
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 02-4001-00-00 Current Ad Valorem Taxes | 1,326,857 | 1,526,003 | 1,520,658 | 1,520,658 | 1,520,658 | 1,605,779 |
| 02-4011-00-00 Delinquent Ad Valorem Taxes | 6,406 | 10,125 | 7,500 | 7,500 | 7,500 | 7,500 |
| 02-4041-00-00 Penalties & Interest | 27,249 | 12,355 | 7,500 | 7,500 | 7,500 | 7,500 |
| 02-4401-00-00 Interest Income | 8,812 | 5,497 | 6,000 | 6,000 | 425 | 425 |
| 02-4960-00-00 Transfer In - Capital Projects Fund | 106,379 | 104,768 | 103,157 | 103,157 | 103,157 | 106,501 |
| 02-4902-00-00 Proceeds-Debt/Loan/Lease | | 1,260,000 | | | | |
| 02-4915-00-00 Transfer In - EDC Fund | 154,825 | | | | | |
| 02-4913-00-00 Transfer In - Capital Bond Fund | | | | | | |
| TOTAL REVENUES | \$ 1,630,528 | \$ 2,918,747 | \$ 1,644,815 | \$ 1,644,815 | \$ 1,639,240 | \$ 1,727,705 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 02-5602-01-00 2007 GO Refunding Bonds Principal \$4.365M | 197,600 | 203,775 | 213,038 | 213,038 | 213,038 | 120,413 |
| 02-5612-01-00 2007 GO Refunding Bonds Interest \$4.365M | 35,424 | 27,457 | 19,183 | 19,183 | 19,183 | 12,564 |
| 02-5644-01-00 2007A CO Bonds Principal \$2.735M | 175,000 | 185,000 | 190,000 | 190,000 | 190,000 | 200,000 |
| 02-5643-01-00 2007A CO Bonds Interest \$2.735M | 43,500 | 36,300 | 28,800 | 28,800 | 28,800 | 21,000 |
| 02-5648-01-00 2008 CO Bonds Principal \$4.5M | | | | | | |
| 02-5647-01-00 2008 CO Bonds Interest \$4.5M | | | | | | |
| 02-5624-01-00 2010 CO Bonds Principal \$2.0M | 90,000 | | | | | |
| 02-5623-01-00 2010 CO Bonds Interest \$2.0M | 64,825 | | | | | |
| 02-5650-01-00 2011 CO Bonds Principal \$3.26M | 115,000 | 120,000 | 120,000 | 120,000 | 121,800 | - |
| 02-5649-01-00 2011 CO Bonds Interest \$3.26M | 69,725 | 66,000 | 62,400 | 62,400 | - | - |
| 02-5606-01-00 2016 GO Refunding Bonds Principal \$3.72M | 340,000 | 350,000 | 255,000 | 255,000 | 255,000 | 265,000 |
| 02-5607-01-00 2016 GO Refunding Bonds Interest \$3.72M | 60,234 | 54,058 | 34,681 | 34,681 | 34,681 | 30,027 |
| 02-5638-01-00 2018 Tax Notes Principal \$760K | 185,000 | 240,000 | 335,000 | 335,000 | 335,000 | - |
| 02-5639-01-00 2018 Tax Notes Interest \$760K | 12,006 | 11,195 | 4,188 | 4,188 | 4,188 | - |
| 02-5655-01-00 2020A GO Refunding Bonds Principal \$1.54M | | | | | | 145,000 |
| 02-5656-01-00 2020A GO Refunding Bonds Interest \$1.54M | | | | | | 17,904 |
| 02-5652-01-00 Radio Lease Principal \$125K | 19,662 | | | | | |
| 02-5651-01-00 Radio Lease Interest \$125K | 688 | | | | | |
| 02-5653-01-00 2019 Tax Notes Principal \$2.0M | | 60,000 | 135,000 | 135,000 | 135,000 | 275,000 |
| 02-5654-01-00 2019 Tax Notes Interest \$2.0M | | 32,469 | 35,578 | 35,578 | 35,578 | 31,683 |
| 02-5637-01-00 Governmental Capital Lease Principal \$367,218 | 91,380 | 94,687 | - | - | - | - |
| 02-5636-01-00 Governmental Capital Lease Interest \$367,218 | 6,756 | 3,367 | - | - | - | - |
| 02-5606-01-00 Dick Price Road Principal \$3.72M | | | 90,000 | 90,000 | 90,000 | 95,000 |
| 02-5607-01-00 Dick Price Road Interest \$3.72M | | | 13,157 | 13,157 | 13,157 | 11,501 |
| 02-5657-01-00 2021 Certificates of Obligation Principal \$6M | | | | | | 315,000 |
| 02-5658-01-00 2021 Certificates of Obligation Interest \$6M | | | | | | 125,823 |
| 02-5621-01-00 Paying Agent Fees | 600 | 1,200 | 600 | 600 | 49,738 | 600 |
| 02-5622-01-00 Arbitrage/Disclosures | 2,250 | 2,250 | 2,250 | 2,250 | 2,250 | 2,250 |
| 02-5625-01-00 Issuance Costs | | 42,570 | | | | |
| 02-5626-01-00 Pmt to Escrow Agent | | 1,214,150 | | | | |
| TOTAL EXPENDITURES | \$ 1,509,649 | \$ 2,744,478 | \$ 1,538,873 | \$ 1,538,873 | \$ 1,527,413 | \$ 1,668,763 |
| NET CHANGE IN FUND BALANCE | \$ 120,879 | \$ 174,269 | \$ 105,942 | \$ 105,942 | \$ 111,827 | \$ 58,942 |
| RESTRICTED FUND BALANCE – OCTOBER 1 | 194,137 | 315,016 | 573,006 | 489,285 | 489,285 | 601,112 |
| RESTRICTED FUND BALANCE – SEPTEMBER 30 | 315,016 | 489,285 | 678,948 | 595,227 | 601,112 | 660,054 |

DEBT SCHEDULES: DEBT SERVICE FUND

| FY 2021-2022 DEBT PAYMENT SCHEDULE | | |
|--|------------------|---------------------|
| DEBT SERVICE FUND | | |
| | Interest | Principal |
| 2007 GO Refunding Bonds | 7,477 | 120,413 |
| | 5,087 | |
| 2007A CO Bonds | 12,500 | 200,000 |
| | 8,500 | |
| 2011 CO Bonds (Refunded in FY 20-21) | - | - |
| | - | |
| 2016 GO Refunding Bonds | 16,200 | 265,000 |
| | 13,828 | |
| 2020A GO Refunding Bonds | 9,394 | 145,000 |
| | 8,510 | |
| Governmental Capital Lease (Completed in FY 19-20) | - | - |
| 2018 Tax Notes (Completed in FY 20-21) | - | - |
| 2019 Tax Notes | 31,683 | 275,000 |
| 2021 CO Bonds | 125,823 | 315,000 |
| Dick Price Road | 6,176 | 95,000 |
| (A portion is paid from Capital Projects) | 5,325 | |
| INTEREST/PRINCIPAL TOTAL FOR DEBT SERVICE | 250,501 | 1,415,413 |
| TOTAL PAYMENTS FROM DEBT SERVICE 2021-2022 | | \$ 1,665,913 |
| WATER FUND | | |
| | Interest | Principal |
| 2007 GO Refunding Bonds | 4,632 | 74,588 |
| | 3,151 | |
| 2007 CO Bonds | 23,165 | 170,000 |
| | 19,680 | |
| INTEREST/PRINCIPAL TOTALS FOR WATER DEBT | \$ 50,627 | \$ 244,588 |
| TOTAL PAYMENTS FROM WATER 2021-2022 | | \$ 295,215 |
| ECONOMIC DEVELOPMENT CORPORATION (EDC) FUND | | |
| | Interest | Principal |
| 2007 Sales Tax Revenue Bonds | 18,591 | 75,000 |
| | 18,591 | |
| 2010 CO Bonds (Refunded in FY 19-20) | - | - |
| | - | |
| 2020 GO Refunding Bonds | 11,049 | 120,000 |
| | 9,891 | - |
| INTEREST/PRINCIPAL TOTALS FOR EDC DEBT | \$ 58,123 | \$ 195,000 |
| TOTAL PAYMENTS FROM EDC 2021-2022 | | \$ 253,123 |

BOND PUPOSES: DEBT SERVICE FUND

| BOND PURPOSES | |
|---|---|
| Series 2016 \$3,720,000 Bonds | 1) Refund outstanding 2005 and 2008 bonds |
| Series 2010 \$2,000,000 Bonds | 1) Construct improvement and extensions to the City's waterworks, sewer, and storm sewer systems 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvmeents, traffic and street signalization, landscaping and lighting improvements 3) Relocate and restore Historic Section House (\$385,711.19) 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements |
| Series 2011 \$3,260,000 Bonds | 1) ROW; Construct street, curb, sidewalk improvements; Utility relocation and drainage improvements 2) Acquire and equip public safety vehicles including an ambulance and a fire truck (\$750,000) |
| Series 2008 \$4,500,000 Bonds | 1) ROW; Construct street, curb, sidewalk improvements; Utility relocation and drainage improvements |
| Series 2007A \$2,735,000 Bonds | 1) ROW; Construct street, curb, sidewalk improvements; Utility relocation and drainage improvements |
| Series 2007 \$4,365,000 Bonds | 1) Construction of a new municipal complex and the acquisition of land 2) Improvements to streets in the City 3) Improvements to the City's water system, including a new water well, new ground and elevated water storage facilities and water lines |
| <i>Originally 1998 Bonds</i> | |
| Series 2007 \$2,900,000 Bonds | 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems |
| Series 2007 \$1,200,000 Bonds | 1) Provide funds for the purchase of land and related improvements in TownCenter district |
| Series 2005 \$790,000 Bonds | 1) Construction of new Library and Community Center; acquisition of interests in land relating to such facility; construction of related parking |
| Series 2018 \$760,000 Tax Note | 1) Provide certain combined street and sidewalk projects |
| Series 2020 \$1,260,000 Bonds | 1) Construct improvement and extensions to the City's waterworks, sewer, and storm sewer systems 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvmeents, traffic and street signalization, landscaping and lighting improvements 3) Relocate and restore Historic Section House (\$385,711.19) 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements |
| <i>Originally 2010 Bonds</i> | |
| Series 2019 \$2,000,000 Tax Note | 1) Provide funds for street and drainage projects and facilities |
| Series 2021 \$6,000,000 Bonds | 1) Provide funds for street and drainage projects and public safety vehicles |



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CAPITAL PROJECTS FUNDS

FUND OVERVIEW: CAPITAL REPLACEMENT FUND

REVENUES

The Capital Replacement Fund is supported by oil and gas royalties and transfers from other funds. Water Fund assets are also included in the Capital Replacement Schedule but charged directly to that Fund.

EXPENDITURES

The City of Kennedale utilizes a replacement schedule for capital assets including vehicles, equipment, and computers. Items have projected replacement periods, which are adjusted as needed. The continued scheduled replacement of vehicles and equipment is included in this budget. In December 2016, the City moved to a leasing strategy for the majority of its vehicles.



FUND BUDGET: CAPITAL REPLACEMENT FUND

| 05 CAPITAL REPLACEMENT FUND | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|--------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| REVENUES | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 05-4401-00-00 | INTEREST | 5,811 | 856 | 1,000 | 1,000 | 40 | 40 |
| 05-4409-00-00 | MISCELLANEOUS INCOME | 20,892 | 12,281 | 15,000 | 15,000 | 15,000 | 15,000 |
| 05-4902-00-00 | PROCEEDS-DEBT/LOAN/LEASE | 375,278 | - | - | - | - | - |
| 05-4906-00-00 | TRANSFER IN GENERAL FUND | - | 58,100 | 58,100 | 58,100 | 58,100 | 182,521 |
| 05-4917-00-00 | TRANSFER IN STREET FUND | 79,058 | 79,058 | 24,302 | 24,302 | 24,302 | 37,142 |
| TOTAL REVENUES | | \$ 481,039 | \$ 150,295 | \$ 98,402 | \$ 98,402 | \$ 97,442 | \$ 234,703 |
| EXPENDITURES | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 05-5601-01-00 | ENTERPRISE LEASE POLICE | 158,855 | 127,708 | 126,305 | 126,305 | 126,305 | 141,725 |
| 05-5602-01-00 | ENTERPRISE LEASE STREETS | 18,896 | 22,898 | 24,302 | 24,302 | 24,302 | 37,142 |
| 05-5603-01-00 | ENTERPRISE LEASE SENIOR CENTER | 10,780 | 10,780 | 10,780 | 10,780 | 10,780 | 21,769 |
| 05-5604-01-00 | ENTERPRISE LEASE FIRE | 16,054 | 13,901 | 14,127 | 14,127 | 14,127 | 14,127 |
| 05-5605-01-00 | ENTERPRISE LEASE COM DEV | 10,318 | 6,690 | 4,900 | 4,900 | 4,900 | 4,900 |
| 05-5606-01-00 | LEASE PRINCIPAL | - | - | - | - | - | - |
| 05-5607-01-00 | ENTERPRISE LEASE WATER | - | - | - | - | - | - |
| 05-5636-01-00 | LEASE INTEREST | - | - | - | - | - | - |
| 05-5861-01-00 | MOTOR VEHICLES | 392,436 | - | - | - | - | - |
| 05-5870-01-00 | OTHER EQUIPMENT | 19,107 | 3,810 | - | - | 3,300 | - |
| TOTAL EXPENDITURES | | \$ 626,446 | \$ 185,786 | \$ 180,414 | \$ 180,414 | \$ 183,714 | \$ 219,663 |
| REVENUES OVER (UNDER) EXPENDITURES | | \$ (145,408) | \$ (35,490) | \$ (82,012) | \$ (82,012) | \$ (86,272) | \$ 15,040 |
| NET CHANGE IN FUND BALANCE | | \$ (145,408) | \$ (35,490) | \$ (82,012) | \$ (82,012) | \$ (86,272) | \$ 15,040 |
| RESTRICTED FUND BALANCE – OCT 1 | | 296,225 | 150,817 | 150,817 | 115,327 | 115,327 | 29,055 |
| RESTRICTED FUND BALANCE – SEP 30 | | 150,817 | 115,327 | 68,805 | 33,315 | 29,055 | 44,095 |

FUND DETAIL: CAPITAL REPLACEMENT FUND

| 05 CAPITAL REPLACEMENT FUND | | | | 2021-2022 |
|-----------------------------------|--------------------------|--|--|-------------------|
| 01 VEHICLE/COMPUTER REPLACEMENT | | | | APPROVED |
| 05-5601-01-00 | ENTERPRISE LEASE POLICE | VEHICLE LEASE PAYMENTS / PAYOFF | | 141,725 |
| 05-5602-01-00 | ENTERPRISE LEASE STREETS | VEHICLE LEASE PAYMENTS / PAYOFF | | 37,142 |
| 05-5603-01-00 | ENTERPRISE LEASE SENIOR | VEHICLE LEASE PAYMENTS / PAYOFF | | 21,769 |
| 05-0604-01-00 | ENTERPRISE LEASE FIRE | VEHICLE LEASE PAYMENTS / PAYOFF | | 14,127 |
| 05-0605-01-00 | ENTERPRISE LEASE COMMDEV | VEHICLE LEASE PAYMENTS / PAYOFF | | 4,900 |
| 05-0606-01-00 | ENTERPRISE LEASE WATER | VEHICLE LEASE PAYMENTS / PAYOFF | | - |
| 05-5861-01-00 | MOTOR VEHICLE | REPLACE GENERAL FUND VEHICLES/EQUIPMENT PER REPLACEMENT SCHEDULE (PAY FROM FUND 5) | | - |
| 05-5870-01-00 | OTHER EQUIPMENT | | | - |
| TOTAL EXPENDITURES | | | | \$ 219,663 |

FUND BUDGET: CAPITAL PROJECTS FUND

| 04 CAPITAL PROJECTS FUND | | | | | | |
|--|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 04-4401-00-00 INTEREST | 757 | 182 | 250 | 250 | 60 | 60 |
| 04-4409-00-00 MISCELLANEOUS INCOME | - | - | - | - | - | - |
| 04-4421-00-00 LANDFILL REVENUE - WASTE CONNECTIONS | 86,624 | 213,444 | 83,000 | 83,000 | 120,000 | 120,000 |
| TOTAL FUND REVENUES | \$ 87,381 | \$ 213,626 | \$ 83,250 | \$ 83,250 | \$ 120,060 | \$ 120,060 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 04-5701-00-00 TRANSFER TO GENERAL FUND | - | - | - | - | - | - |
| 04-5702-00-00 TRANSFER TO DEBT SERVICE FUND | 106,379 | 104,768 | 103,157 | 103,157 | 103,157 | 106,501 |
| TOTAL FUND EXPENDITURES | \$ 106,379 | \$ 104,768 | \$ 103,157 | \$ 103,157 | \$ 103,157 | \$ 106,501 |
| REVENUES OVER (UNDER) EXPENDITURES | \$ (18,998) | \$ 108,858 | \$ (19,907) | \$ (19,907) | \$ 16,903 | \$ 13,559 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ (18,998) | \$ 108,858 | \$ (19,907) | \$ (19,907) | \$ 16,903 | \$ 13,559 |
| RESTRICTED FUND BALANCE - OCT 1 | 11,398 | (7,600) | (58,700) | 101,258 | 101,258 | 118,161 |
| RESTRICTED FUND BALANCE - SEP 30 | (7,600) | 101,258 | (78,607) | 81,351 | 118,161 | 131,720 |

FUND DETAIL: CAPITAL PROJECTS FUND

| 04 CAPITAL PROJECTS FUND | | | 2021-2022 APPROVED |
|---|--|--|-----------------------|
| 04-4401-00-00 INVESTMENT INCOME | EARNING BASED UPON AVG BALANCE/INTEREST RATES | | 60 |
| 04-4409-00-00 MISCELLANEOUS INCOME | ROYALTY REVENUE RECEIVED FROM LANDFILL: CITY PAID \$0.25 PER TON MONTHLY (AVG. 26,000 TONS/MO.) | | |
| 04-4421-00-00 LANDFILL REVENUE | ROYALTY REVENUE FROM LANDFILL: CITY PAID \$0.25 PER TON MONTHLY (AVG. 26,000 TONS/MO.) | | 120,000 |
| TOTAL REVENUES | | | \$ 120,060 |
| 04 CAPITAL PROJECTS FUND | | | 2021-2022 APPROVED |
| 00 TRANSFERS | | | APPROVED |
| 04-5701-00-00 TRANSFER OUT - GENERAL FUND | | | - |
| 04-5702-00-00 TRANSFER OUT - DEBT SERVICE | ASSIST IN REPAYMENT OF 2008 CO BOND VIA LANDFILL ROYALTY INCOME (\$1.5M OF \$4.5M FOR DICK PRICE ROAD, SCHEDULED PORTION PAYMENT OF \$110.700) | | 106,501 |
| TOTAL EXPENDITURES | | | \$ 106,501 |

FUND BUDGET: CAPITAL BOND FUND

| 13 CAPITAL BOND FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 13-4401-00-00 INVESTMENT INCOME | 13,307 | 21,436 | 8,000 | 8,000 | 1,235 | 1,235 |
| 13-4902-00-00 PROCEEDS-DEBT/LOAN/LEASE | 736,450 | - | - | - | - | - |
| 13-4903-00-00 2019 TAX NOTES | 1,957,000 | - | - | - | - | - |
| 13-4904-00-00 2021 CERTIFICATES OF OBLIGATION | - | - | 6,000,000 | 6,000,000 | 6,000,000 | - |
| TOTAL REVENUES | \$ 2,706,757 | \$ 21,436 | \$ 6,008,000 | \$ 6,008,000 | \$ 6,001,235 | \$ 1,235 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 13-5625-03-00 ENGINEERING SVCS PENNSYLVANIA | - | - | - | - | - | - |
| 13-5625-07-00 ENGINEERING SVCS BOWMAN SPRINGS | - | - | - | - | - | - |
| 13-5850-08-00 TX DOT BRIDGE PROJECT | 116,764 | 97,509 | 196,588 | 196,588 | - | - |
| 13-5851-09-00 SAFE ROUTES TO SCHOOL (SRTS) | - | - | - | - | - | - |
| 13-5852-10-00 TRENT STREET INFRASTRUCTURE | - | 53,959 | 203,953 | 203,953 | - | - |
| 13-5853-10-00 LINDA ROAD IMPROVEMENTS | - | 61,378 | 40,000 | 40,000 | - | - |
| 13-5854-10-00 COLLETT SUBLETT INFRASTRUCTURE | - | 94,941 | 1,881,900 | 1,881,900 | - | - |
| 13-5856-10-00 ARCHITECTURE SERVICES | - | 3,500 | - | - | - | - |
| 13-5857-10-00 PEGGY LANE INFRASTRUCTURE | - | 89,692 | 10,000 | 10,000 | - | - |
| 13-5858-11-00 BEACON HILL | - | - | 193,735 | 193,735 | - | - |
| 13-5859-11-00 VALLEY LANE | - | - | 300,000 | 300,000 | - | - |
| 13-5860-11-00 KENNEDALE SUBLETT REALIGN AT KP | - | - | 100,000 | 100,000 | - | - |
| 13-5861-11-00 SPLASH PAD IMPROVEMENTS | - | - | 40,000 | 40,000 | - | - |
| 13-5862-11-00 PARK IMPROVEMENTS | - | - | 25,000 | 25,000 | - | - |
| TOTAL FUND EXPENDITURES | \$ 116,764 | \$ 400,978 | \$ 2,991,176 | \$ 2,991,176 | \$ - | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | 2,589,992 | (379,543) | 3,016,824 | 3,016,824 | 6,001,235 | 1,235 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ 2,589,992 | \$ (379,543) | \$ 3,016,824 | \$ 3,016,824 | \$ 6,001,235 | \$ 1,235 |
| RESTRICTED FUND BALANCE, OCT 1 | - | 2,589,992 | 1,187,265 | 2,210,449 | 2,210,449 | 8,211,684 |
| RESTRICTED FUND BALANCE, SEP 30 | 2,589,992 | 2,210,449 | 4,204,089 | 5,227,273 | 8,211,684 | 8,212,919 |

FUND DETAIL: CAPITAL BOND FUND

| 13 CAPITAL BOND FUND | | | 2021-2022 APPROVED |
|---|---|--|-----------------------|
| 00 REVENUES | | | |
| 13-4401-00-00 INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | | 1,235 |
| 13-4904-00-00 2021 CERTIFICATES OF OBLIGATION | | | |
| TOTAL REVENUES | | | \$ 1,235 |
| 13 CAPITAL BOND FUND | | | 2021-2022 APPROVED |
| 03 TXDOT SIDEWALK PROJECT | | | |
| 13-5625-03-00 ENGINEERING SERVICES | TXDOT/COG REGIONAL TOLL SIDEWALK GRANT | | - |
| 13-5850-08-00 TXDOT BRIDGE PROJECT | TXDOT NEW HOPE ROAD PROJECT | | |
| 13-5851-09-00 SAFE ROUTES TO SCHOOL | SAFE ROUTES TO SCHOOL PROJECT | | |
| 13-5851-09-00 SAFE ROUTES TO SCHOOL | SAFE ROUTES TO SCHOOL | | |
| 13-5852-10-00 TRENT STREET INFRASTRUCTURE | TRENT STREET INFRASTRUCTURE | | |
| 13-5853-10-00 LINDA ROAD IMPROVEMENTS | LINDA ROAD IMPROVEMENTS | | |
| 13-5854-10-00 COLLETT SUBLETT INFRASTRUCTURE | COLLETT SUBLETT INFRASTRUCTURE | | |
| 13-5856-10-00 ARCHITECTURE SERVICES | ARCHITECTURE SERVICES | | |
| 13-5857-10-00 PEGGY LANE INFRASTRUCTURE | PEGGY LANE INFRASTRUCTURE | | |
| 13-5858-11-00 BEACON HILL | BEACON HILL | | |
| 13-5859-11-00 VALLEY LANE | VALLEY LANE | | |
| 13-5860-11-00 KENNEDALE SUBLETT REALIGN AT KP | KENNEDALE SUBLETT REALIGN AT KP | | |
| 13-5861-11-00 SPLASH PAD IMPROVEMENTS | SPLASH PAD IMPROVEMENTS | | |
| 13-5862-11-00 PARK IMPROVEMENTS | PARK IMPROVEMENTS | | |
| TOTAL EXPENDITURES | | | \$ - |



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STORMWATER FUND

DEPARTMENT OUTLINE: STORMWATER UTILITY

The function of this department is to identify, prevent, and abate stormwater issues.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Achieved Silver iSWM Certification through North Central Texas Council of Governments
- Submitted year four of the City’s Stormwater Permit to TCEQ

SHORT-TERM GOALS

- Complete Stormwater/Drainage Master Plan
- Utilize the Stormwater Utility Fund to fund stormwater improvement projects
- Utilize the Creek Geomorphology study to establish design and priority guidelines for erosion issues along creek banks within the city
- Continue ditch cleaning program with Tarrant County

LONG-TERM GOALS

- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries

STAFFING RESOURCES

- 0.666 FTE

WHAT DOES THE CITY OWN?

The inventory components of the stormwater drainage system are outlined in the table (at left). The entire system consists of approximately 3.7 miles of stormwater mains.

| Asset Type | Asset Component | Quantity |
|----------------------------|------------------------------|----------|
| Stormwater Drainage System | Stormwater Pipe (12-15 inch) | 555 ft |
| | Stormwater Pipe (16-21 inch) | 2,720 ft |
| | Stormwater Pipe (24 inch) | 8,289 ft |
| | Stormwater Pipe (27 inch) | 1,921 ft |
| | Stormwater Pipe (30 inch) | 1,441 ft |
| | Stormwater Pipe (32-36 inch) | 2,775 ft |
| | Stormwater Pipe (39-42 inch) | 915 ft |
| | Stormwater Pipe (48-51 inch) | 1,186 ft |
| | Stormwater Pipe (54 inch) | 70 ft |
| | Culverts | 22 |
| | Ditch | 36 miles |
| | Flume | 200 ft |
| | Inlet | 201 |

SUMMARY: STORMWATER UTILITY

| 07 STORMWATER UTILITY FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| Penalites | 4,045 | 402 | 1,200 | 1,200 | - | - |
| Grant Revenue | | | | | | |
| Drainage Fees | 264,552 | 254,474 | 320,952 | 320,952 | 266,000 | 266,000 |
| Investment Income | 733 | 743 | 1,000 | 1,000 | 175 | 175 |
| Miscellaneous Income | | | | | | |
| TOTAL REVENUES | \$ 269,329 | \$ 255,619 | \$ 323,152 | \$ 323,152 | \$ 266,175 | \$ 266,175 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| Stormwater Utility | 135,739 | 118,708 | 561,929 | 565,644 | 172,173 | 229,343 |
| TOTAL FUND EXPENDITURES | \$ 135,739 | \$ 136,168 | \$ 561,929 | \$ 565,644 | \$ 172,173 | \$ 229,343 |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 133,590 | \$ 119,451 | \$ (238,777) | \$ (242,492) | \$ 94,002 | \$ 36,832 |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ 133,591 | \$ 119,451 | \$ (238,777) | \$ (242,492) | \$ 94,002 | \$ 36,832 |
| RESTRICTED FUND BALANCE – OCT 1 | 1,145,148 | 1,278,739 | 928,123 | 1,398,190 | 1,398,190 | 1,492,192 |
| RESTRICTED FUND BALANCE – SEP 30 | 1,278,739 | 1,398,190 | 689,346 | 1,155,698 | 1,492,192 | 1,529,024 |
| | | | | | | |
| UNRESTRICTED FUND BALANCE – OCT | 113,180 | 198,778 | (151,838) | 287,257 | 287,257 | 381,259 |
| UNRESTRICTED FUND BALANCE – SEP | 198,778 | 287,257 | (390,615) | 44,765 | 381,259 | 418,091 |

DEPARTMENT BUDGET: STORMWATER UTILITY

| 07 STORMWATER UTILITY FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 01 STORMWATER UTILITY FEE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 18,888 | 44,091 | 43,440 | 47,155 | 47,155 | 48,993 |
| OPERATIONS | 98,093 | 110,833 | 518,489 | 518,489 | 125,018 | 180,350 |
| TOTAL STORMWATER | \$ 116,982 | \$ 154,924 | \$ 561,929 | \$ 565,644 | \$ 172,173 | \$ 229,343 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| W/S FACILITIES MAINT MANAGER | 0.00 | 0.66 | 0.66 | 0.66 | 0.66 | 0.66 |
| Total Positions | 0.00 | 0.66 | 0.66 | 0.66 | 0.66 | 0.66 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 07-5101-01-00 SALARIES | 13,391 | 30,841 | 30,911 | 33,973 | 33,973 | 34,647 |
| 07-5113-01-00 INCENTIVE PAY | 879 | 1,961 | 1,300 | 1,300 | 1,300 | 1,300 |
| 07-5114-01-00 LONGEVITY PAY | - | 432 | 660 | 660 | 660 | 780 |
| 07-5115-01-00 RETIREMENT | 2,012 | 4,608 | 4,497 | 4,916 | 4,916 | 5,186 |
| 07-5116-01-00 UNEMPLOYMENT INSURANCE | - | 98 | - | - | - | - |
| 07-5117-01-00 PAYROLL TAXES FICA | 1,082 | 2,522 | 2,515 | 2,749 | 2,749 | 2,810 |
| 07-5118-01-00 MEDICAL INSURANCE | 1,343 | 3,156 | 3,168 | 3,168 | 3,168 | 3,805 |
| 07-5120-01-00 LIFE INSURANCE | 76 | 228 | 144 | 144 | 144 | 163 |
| 07-5121-01-00 DENTAL INSURANCE | 87 | 203 | 202 | 202 | 202 | 257 |
| 07-5122-01-00 VISION INSURANCE | 19 | 43 | 43 | 43 | 43 | 46 |
| TOTAL PERSONNEL | \$ 18,888 | \$ 44,091 | \$ 43,440 | \$ 47,155 | \$ 47,155 | \$ 48,993 |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 07-5240-01-00 PRINTED SUPPLIES | 65 | - | 250 | 250 | 100 | 100 |
| 07-5261-01-00 POSTAGE | 8 | - | 50 | 50 | 50 | 50 |
| 07-5408-01-00 STORMWATER MAINTENANCE | 2,722 | 16,339 | 20,000 | 20,000 | 20,000 | 20,000 |
| 07-5440-01-00 OFFICE EQUIP/SOFTWARE MAINT | - | - | 1,855 | 1,855 | 1,855 | 1,855 |
| 07-5501-01-00 ADVERTISING | 120 | - | 250 | 250 | 250 | 250 |
| 07-5510-01-00 ASSOCIATION DUES PUBLICATION: | 6,602 | 7,503 | 9,915 | 9,915 | 4,168 | 4,500 |
| 07-5525-01-00 TRAINING/SEMINARS | 140 | 155 | 600 | 600 | 500 | 500 |
| 07-5565-01-00 LEGAL SERVICES | - | - | 25,000 | 25,000 | - | 25,000 |
| 07-5570-01-00 SPECIAL SERVICES | 2,385 | - | 8,000 | 8,000 | 8,000 | 8,000 |
| 07-5574-01-00 FILING FEES | 100 | 100 | 100 | 100 | 100 | 100 |
| 07-5580-01-00 ENGINEERING SERVIES | 65,957 | 48,766 | 55,000 | 55,000 | 65,000 | 65,000 |
| 07-5591-01-00 TRASH/DISPOSAL/DUMP SERVICES | - | - | 5,000 | 5,000 | 5,000 | 5,000 |
| 07-5598-01-00 ADMIN CHARGE-STREET FUND | 19,995 | - | 19,995 | 19,995 | 19,995 | 19,995 |
| 07-5700-01-00 BAD DEBT EXPENSE | - | - | - | - | - | - |
| 07-5800-01-00 LAND | - | - | 30,000 | 30,000 | - | 30,000 |
| 07-5821-01-00 DRAINAGE IMPROVEMENTS | - | - | 342,474 | 342,474 | - | - |
| 07-5801-01-00 GRANT EXPENDITURES | - | - | - | - | - | - |
| 07-5635-90-00 DEPRECIATION | - | 18,757 | - | - | - | - |
| 07-5637-90-00 DEPRECIATION EXPENSE | - | 19,213 | - | - | - | - |
| TOTAL OPERATIONS | \$ 98,093 | \$ 110,833 | \$ 518,489 | \$ 518,489 | \$ 125,018 | \$ 180,350 |
| TOTAL STORMWATER | \$ 116,982 | \$ 154,924 | \$ 561,929 | \$ 565,644 | \$ 172,173 | \$ 229,343 |

DEPARTMENT DETAIL: STORMWATER UTILITY

| 07 STORMWATER UTILITY FUND | | | 2021-2022 |
|------------------------------|-----------------------------|---|-------------------|
| 01 STORMWATER UTILITY FEE | | | APPROVED |
| 07-4040-00-00 | PENALTIES | FEES PER ORDINANCE ON DELINQUENT ACCOUNTS | |
| 07-4085-00-00 | GRANT REVENUE | FEMA GRANT | |
| 07-4201-00-00 | DRAINAGE FEES | MONTHLY UTILITY FEES ASSESSED ON PROPERTY AND ITS CORRESPONDING IMPERVIOUS COVERAGE | 266,000 |
| 07-4401-00-00 | INVESTMENT INCOME | EARNING BASED UPON AVG BALANCE/INTEREST RATES | 175 |
| 07-4409-00-00 | MISCELLANEOUS INCOME | CORP OF ENGINEERS REFUND PURCHASE OF LAND | - |
| TOTAL REVENUE | | | \$ 266,175 |

| 07 STORMWATER UTILITY FUND | | | 2021-2022 |
|------------------------------|--|--|-------------------|
| 01 STORMWATER UTILITY FEE | | | APPROVED |
| 07-5101-01-00 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 34,647 |
| 07-5107-01-00 | OVERTIME | OVER 40 HRS/WK AT 1.5x FOR NON-EXEMPT EMPLOYEES | - |
| 07-5109-01-00 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | - |
| 07-5113-01-00 | CERTIFICATION PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 1,300 |
| 07-5114-01-00 | LONGEVITY PAY | PAID ANNUALLY TO EMPLOYEES WITH 12+ MOS OF SERVICE PRIOR TO SEPTEMBER 30. \$8, 10, OR 12/MO (BASED ON SERVICE LENGTH) | 780 |
| 07-5115-01-00 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1,000 CALENDAR HOURS; RATE RECEIVED IN MAY HAS ONE-YEAR LAG DUE TO ACTUARIAL STUDY (E.G., JAN '20 RATE BASED ON DEC '18 STUDY) | 5,186 |
| 07-5117-01-00 | FICA | BASED ON 6.20% SOCIAL SECURITY = 1.45%; FICA = 7.65%; ASSESSED ON ANY FORM OF COMPENSATION TO EMPLOYEE | 2,810 |
| 07-5118-01-00 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 3,805 |
| 07-5120-01-00 | LIFE INSURANCE | BASED ON LIFE AND AD&D PREMIUM | 163 |
| 07-5121-01-00 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 257 |
| 07-5122-01-00 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 46 |
| 07-5190-01-00 | VACATION/SICK/TERM/LEAVE ADJ | VACATION/SICK TIME PAYOUT | - |
| 07-5240-01-00 | PRINTED SUPPLIES | EDUCATIONAL PAMPHLETS | 100 |
| 07-5260-01-00 | GENERAL OFFICE SUPPLIES | ITEMS RELATED TO STORMWATER | - |
| 07-5261-01-00 | POSTAGE | MAILING COSTS | 50 |
| 07-5280-01-00 | MINOR EQUIP/SMALL TOOLS<\$5K | ONE-TIME SMALL PURCHASES | - |
| 07-5408-01-00 | STORMWATER MAINTENANCE | ANNUAL CONTRACT WITH TARRANT COUNTY FOR DITCH CLEANING, CULVERT REPLACEMENT, DITCH RIP RAP REPLACEMENT, AND OUTLET REPAIRS; SUPPLIES FOR STORMWATER MANAGEMENT | 20,000 |
| 07-5420-01-00 | MACHINERY/TOOL MAINTENANCE | | |
| 07-5440-01-00 | OFFICE EQUIP/SOFTWARE MAINT | GIS AERIAL MAPPING | 1,855 |
| 07-5501-01-00 | ADVERTISING | EDUCATIONAL TIPS & OTHER RELATED ITEMS FOR PUBLIC NOTICES | 250 |
| 07-5510-01-00 | ASSOC DUES/PUBLICATIONS | ANNUAL MEMBERSHIP FOR URBANIZED PLANNING REGIONAL PUBLIC WORKS PROGRAM ANNUAL COG MEMBERSHIP FOR STORMWATER PARTICIPATION | 4,500 |
| 07-5525-01-00 | TRAINING/SEMINARS | NCTCOG STORMWATER CLASSES | 500 |
| 07-5565-01-00 | LEGAL SERVICES | REVIEW OF STORMWATER MATERIALS ENVIRONMENTAL LEGAL | 25,000 |
| 07-5570-01-00 | SPECIAL SERVICES | HALF OF GIS (SHIELD ENGINEERING) COST (SHARED W/COMM DEV) | 8,000 |
| 07-5574-01-00 | FILING FEES | STORMWATER PERMIT FEE WITH TCEQ/STATE (\$100 ANNUALLY, \$100 EVERY 5 YEARS BEGINNING FY13/14) | 100 |
| 07-5578-01-00 | TRAVEL | MILEAGE FOR NCTCOG TRAINING | |
| 07-5580-01-00 | ENGINEERING SERVICES | HALF ANNUAL STORM WATER REPORT FOR ANNUAL TCEQ PERMIT | 65,000 |
| 07-5591-01-00 | TRASH/DISPOSAL/DUMP SERVICES | HAZMAT CLEANUP FOR HOUSEHOLD HAZARDOUS WASTE | 5,000 |
| 07-5598-01-00 | ADMIN CHARGE-STREET FUND | CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES | 19,995 |
| 07-5713-01-00 | TRANSFER OUT-DEBT SERVICE FUND | REIMBURSE FOR DEBT PROJECT EXPENSE | |
| 07-5800-01-00 | LAND | FLOOD PLAIN ACQUISITION | 30,000 |
| 07-5821-01-00 | DRAINAGE IMPROVEMENTS | PER STORMWATER CAPITAL SCHEDULE | |
| 07-5870-01-00 | OTHER EQUIPMENT | REPLACE EQUIPMENT PER REPLACEMENT SCHEDULE | - |
| TOTAL EXPENDITURES | | | \$ 229,343 |

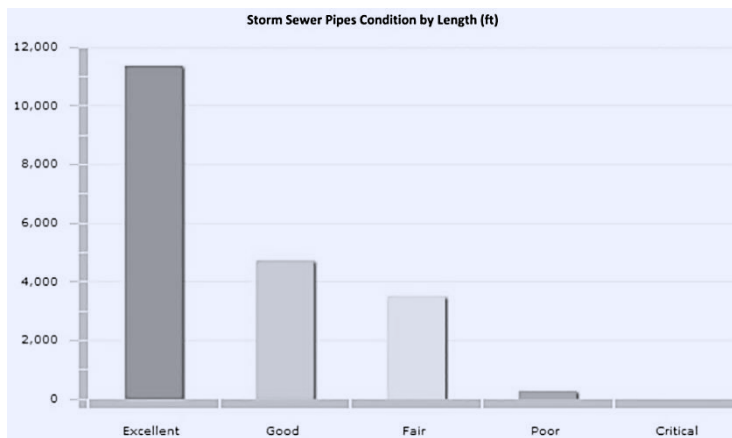
STORMWATER DRAINAGE SYSTEM

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

| Stormwater Drainage System Replacement Value | | | | |
|--|------------------------------|----------------|----------------------------|-------------------------------|
| Asset type | Asset component | Quantity/units | 2015 Unit Replacement Cost | 2015 Overall Replacement Cost |
| Stormwater Drainage System | Stormwater Pipe (12-15 inch) | 555 ft | User-Defined | \$15,175 |
| | Stormwater Pipe (16-21 inch) | 2,720 ft | User-Defined | \$97,800 |
| | Stormwater Pipe (24 inch) | 8,289 ft | User-Defined | \$356,427 |
| | Stormwater Pipe (27 inch) | 1,921 ft | User-Defined | \$90,287 |
| | Stormwater Pipe (30 inch) | 1,441 ft | User-Defined | \$73,443 |
| | Stormwater Pipe (32-36 inch) | 2,775 ft | User-Defined | \$185,225 |
| | Stormwater Pipe (39-42 inch) | 915 ft | User-Defined | \$77,025 |
| | Stormwater Pipe (48-51 inch) | 1,186 ft | User-Defined | \$130,460 |
| | Stormwater Pipe (54 inch) | 70 ft | User-Defined | \$9,800 |
| | Culverts | 22 | User-Defined | \$809,400 |
| | Ditch | 36 miles | User-Defined | \$270,000 |
| | Flume | 200 ft | User-Defined | \$48,000 |
| | Inlet | 201 | User-Defined | \$1,206,000 |
| | | | | \$3,369,082 |

WHAT IS THE VALUE OF THE STORMWATER DRAINAGE SYSTEM?

The estimated replacement value of the stormwater drainage system (in 2015 dollars) is approximately \$3.3 million. The cost per household for the stormwater drainage system is \$1,416 based on the number of households in FY2015.



WHAT IS THE CONDITION OF THE STORMWATER DRAINAGE SYSTEM?

Based on assessed condition ratings, 87% of the City's stormwater pipes and 100% of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'

WATER SEWER FUND

DEPARTMENT OUTLINE: WATER/SEWER FUND

REVENUES

The 2021-2022 Water/Sewer Fund Budget includes \$4,521,797 in revenues, which represents a 1.2% decrease from prior year. The City has completed negotiations with the City of Arlington for Operations and Maintenance of Water and Sewer. The primary source of revenue for the Water/Sewer Budget is charges for services, which accounts for 95% of all revenue.

WATER DISTRIBUTION SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

The City of Kennedale is responsible for the following water distribution system inventory which includes approximately 48 miles of water mains:

| Asset Type | Asset Component | Quantity/Units |
|---------------------------|-----------------------|----------------|
| Water Distribution System | Water Pipe (1.5 inch) | 3,644.62 ft |
| | Water Pipe (2 inch) | 7,079.26 ft |
| | Water Pipe (6 inch) | 73,576.03 ft |
| | Water Pipe (8 inch) | 92,372.76 ft |
| | Water Pipe (10 inch) | 7,301.84 ft |
| | Water Pipe (12 inch) | 44,870.42 ft |
| | Water Pipe (16 inch) | 26,532.19 ft |
| | Hydrants | 487 |
| | Equipment | 6 |
| | Facilities | 27 |
| | Vehicles | 14 |

WHAT IS THE VALUE OF THE WATER DISTRIBUTION SYSTEM?

The estimated replacement value of the water distribution system (in 2015 dollars) is approximately \$24 Million. The cost per household for the water distribution system is \$10,851 based on the number of households in FY2015.

| Asset Type | Asset Component | Quantity/Units | 2015 Unit Replacement Cost | 2015 Overall Replacement Cost* |
|---------------------------|-----------------------|----------------|----------------------------|--------------------------------|
| Water Distribution System | Water Pipe (1.5 inch) | 3,644.62 ft | User-Defined | \$153,075 |
| | Water Pipe (2 inch) | 7,079.26 ft | User-Defined | \$297,329 |
| | Water Pipe (6 inch) | 73,576.03 ft | User-Defined | \$3,090,196 |
| | Water Pipe (8 inch) | 92,372.76 ft | User-Defined | \$5,283,722 |
| | Water Pipe (10 inch) | 7,301.84 ft | User-Defined | \$522,082 |
| | Water Pipe (12 inch) | 44,870.42 ft | User-Defined | \$3,849,883 |
| | Water Pipe (16 inch) | 26,532.19 ft | User-Defined | \$3,035,280 |
| | Hydrants | 487 | User-Defined | \$798,680 |
| | Equipment | 6 | User-Defined | \$188,215 |
| | Facilities | 27 | User-Defined | \$6,668,420 |
| | Vehicles | 14 | User-Defined | \$133,583 |
| | | | | \$24,020,465 |

FUND SUMMARY: WATER/SEWER FUND

| 10 WATER / SEWER FUND SUMMARY | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| Water Service | 2,376,545 | 2,456,141 | 2,128,290 | 2,128,290 | 2,239,404 | 2,239,404 |
| Sewer Service | 1,660,530 | 1,678,516 | 1,700,194 | 1,700,194 | 1,700,194 | 1,700,194 |
| Sewer Surcharge | 13,189 | 1,990 | 2,705 | 2,705 | - | - |
| Penalties | 53,673 | 9,729 | 13,231 | 13,231 | - | - |
| Administrative Fees | 15,080 | 2,978 | 3,762 | 3,762 | 559 | - |
| Water Tap Fees | - | 8,887 | 2,856 | 2,856 | 4,000 | 4,000 |
| Meter Purchase / Install | 10,501 | 1,969 | 3,645 | 3,645 | 40,677 | 3,645 |
| Sewer Tap Fees | - | 1,486 | 1,768 | 1,768 | 1,768 | 1,768 |
| Engineer Review Fees | 8,643 | 4,500 | 6,120 | 6,120 | 23,757 | 6,120 |
| Sanitation Billing Fees | 18,979 | 19,344 | 15,507 | 15,507 | 15,507 | 15,507 |
| Other Fees - Water / Sewer | 10,170 | 1,534 | 1,984 | 1,984 | 1,984 | 1,984 |
| Sales Tax | 114 | 136 | 139 | 139 | 139 | 139 |
| Arlington Operator Cost | - | 442,348 | 354,500 | 354,500 | 354,500 | 354,500 |
| Investment Income | 37,606 | 14,827 | 19,179 | 19,179 | 1,100 | 1,100 |
| Miscellaneous Income | 31,404 | 269 | 4,911 | 4,911 | 4,911 | 4,911 |
| Cash Over / Under | 1 | - | - | - | - | - |
| Equipment Sale Gain (Loss) | - | (20,261) | - | - | - | - |
| Sale of Parts / Assets | 345 | 40,237 | 1,000 | 1,000 | 1,000 | 1,000 |
| Transfer In - Water Impact Fund | 152,525 | 152,525 | - | - | - | - |
| Transfer In - Sewer Impact Fund | 60,000 | 35,000 | - | - | - | 60,000 |
| Transfer In- Roadway Impact Fund | - | - | 187,525 | 187,525 | 187,525 | 127,525 |
| Total Revenues | \$ 4,449,305 | \$ 4,852,153 | \$ 4,447,316 | \$ 4,447,316 | \$ 4,577,025 | \$ 4,521,797 |
| EXPENDITURES | | | | | | |
| | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| Utility Billing | 1,380,723 | 1,582,710 | 1,460,295 | 1,460,295 | 1,407,226 | 1,343,331 |
| Operations | 1,061,011 | 1,455,136 | 1,375,369 | 1,377,223 | 1,384,223 | 1,388,069 |
| Debt Service | 337,171 | 354,505 | 358,559 | 358,559 | 358,559 | 295,216 |
| Capital Projects | 8,670 | - | 600,000 | 600,000 | 117,000 | 483,000 |
| Non-Departmental | 1,395,296 | 1,546,989 | 710,477 | 710,477 | 710,283 | 867,846 |
| Total Expenditures | \$ 4,182,872 | \$ 4,939,341 | \$ 4,504,700 | \$ 4,506,554 | \$ 3,977,291 | \$ 4,377,462 |
| Total Revenues Over (Under) Exp | \$ 266,434 | \$ (87,188) | \$ (57,384) | \$ (59,238) | \$ 599,734 | \$ 144,335 |
| 00-Other Funding Sources In (Out): | | | | | | |
| TOTAL Other In (Out) | | | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ 266,434 | \$ (87,188) | \$ (57,384) | \$ (59,238) | \$ 599,734 | \$ 144,335 |
| BEGINNING FUND BALANCE - OCTOBER 1 | | 2,471,302 | 2,076,297 | 2,946,002 | 2,946,002 | 3,545,736 |
| ENDING FUND BALANCE - SEPTEMBER 3 | 2,471,302 | 2,946,002 | 2,018,912 | 2,886,764 | 3,545,736 | 3,690,071 |
| AVERAGE DAILY EXPENDITURES | 11,460 | 13,532 | 12,342 | 12,347 | 10,897 | 11,993 |
| NUMBER OF DAYS RESERVE | 216 | 218 | 164 | 234 | 325 | 308 |
| FUND BALANCE AS A % OF EXPENDITUR | 59.08% | 59.64% | 44.82% | 64.06% | 89.15% | 84.30% |

DEPARTMENT BUDGET: UTILITY BILLING

| 10 WATER / SEWER FUND SUMMARY | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 01 UTILITY BILLING | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 27,302 | - | - | - | - | - |
| OPERATIONS | 1,353,421 | 1,582,710 | 1,460,295 | 1,460,295 | 1,407,226 | 1,343,331 |
| TOTAL UTILITY BILLING | \$ 1,380,723 | \$ 1,582,710 | \$ 1,460,295 | \$ 1,460,295 | \$ 1,407,226 | \$ 1,343,331 |
| PERSONNEL SUMMARY | | | | | | |
| FULL-TIME POSITIONS | | | | | | |
| Utility Billing Administrator | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| PART-TIME POSITIONS | | | | | | |
| Administrative Assistant | 0.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Positions | 1.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| PERSONNEL | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5101-01-01 SALARIES | 16,638 | - | - | - | - | - |
| 10-5109-01-01 TEMPORARY/PART-TIME | 5,655 | - | - | - | - | - |
| 10-5114-01-01 LONGEVITY PAY | - | - | - | - | - | - |
| 10-5115-01-01 RETIREMENT | 3,118 | - | - | - | - | - |
| 10-5117-01-01 PAYROLL TAXES FICA | 1,577 | - | - | - | - | - |
| 10-5118-01-01 MEDICAL INSURANCE | 1,210 | - | - | - | - | - |
| 10-5120-01-01 LIFE INSURANCE | 91 | - | - | - | - | - |
| 10-5121-01-01 DENTAL INSURANCE | 84 | - | - | - | - | - |
| 10-5122-01-01 VISION INSURANCE | 23 | - | - | - | - | - |
| 10-5190-01-01 VACATION/SICK/TERM/LEAVE | (1,092) | - | - | - | - | - |
| TOTAL PERSONNEL | \$ 27,302 | \$ - | \$ - | \$ - | \$ - | \$ - |
| OPERATIONS | | | | | | |
| | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5240-01-01 PRINTED SUPPLIES | - | - | 50 | 50 | 50 | 50 |
| 10-5260-01-01 GENERAL OFFICE SUPPLIES | - | - | - | - | - | - |
| 10-5261-01-01 POSTAGE | 7 | - | - | - | - | - |
| 10-5290-01-01 EXPENDABLE SUPPLIES | - | - | - | - | - | - |
| 10-5440-01-01 OFFICE EQUIP/SOFTWARE | 8,461 | 6,102 | 9,912 | 9,912 | 6,000 | 6,000 |
| 10-5510-01-01 ASSOCIATION DUES PUBLICATIONS | - | - | - | - | - | - |
| 10-5525-01-01 TRAINING/SEMINARS | - | - | - | - | - | - |
| 10-5570-01-01 SPECIAL SERVICES | 194,105 | 461,531 | 237,881 | 237,881 | 192,924 | 103,380 |
| 10-5575-01-01 EQUIPMENT RENTAL | 1,586 | 1,744 | 1,892 | 1,892 | 1,892 | 1,892 |
| 10-5578-01-01 TRAVEL | - | - | - | - | - | - |
| 10-5591-01-01 TRASH/DISPOSAL/DUMP SERVICES | 3,178 | 2,298 | 6,200 | 6,200 | 2,000 | 4,000 |
| 10-5592-01-01 INTERGOV-FORT WORTH SEWER | 30,716 | 22,892 | 21,900 | 21,900 | 21,900 | 21,900 |
| 10-5594-01-01 INTERGOV-ARLINGTON SEWER | 985,841 | 881,143 | 987,960 | 987,960 | 987,960 | 1,007,719 |
| 10-5597-01-01 INTERGOV-FORT WORTH WATER | 129,528 | 207,001 | 194,500 | 194,500 | 194,500 | 198,390 |
| 10-5598-01-01 INTERGOV-ARLINGTON WATER | - | - | - | - | - | - |
| TOTAL OPERATIONS | \$ 1,353,421 | \$ 1,582,710 | \$ 1,460,295 | \$ 1,460,295 | \$ 1,407,226 | \$ 1,343,331 |
| TOTAL UTILITY BILLING | \$ 1,380,723 | \$ 1,582,710 | \$ 1,460,295 | \$ 1,460,295 | \$ 1,407,226 | \$ 1,343,331 |

DEPARTMENT DETAIL: UTILITY BILLING

| 10 WATER SEWER FUND | | 2021-2022 |
|-----------------------|------------------------------|--|
| 01 UTILITY BILLING | | APPROVED |
| 10-5101-01-01 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW |
| 10-5107-01-01 | OVERTIME | ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES. |
| 10-5109-01-01 | TEMPORARY/PART - TIME | REFER TO PERSONNEL SUMMARY OVERVIEW |
| 10-5114-01-01 | LONGEVITY PAY | PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY. |
| 10-5115-01-01 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY) |
| 10-5117-01-01 | FICA | BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE |
| 10-5118-01-01 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM |
| 10-5120-01-01 | LIFE INSURANCE | BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM |
| 10-5121-01-01 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM |
| 10-5122-01-01 | VISION INSURANCE | BASED ON MONTHLY PREMIUM |
| 10-5240-01-01 | PRINTED SUPPLIES | SIGNS FOR CLEAN-UP CAMPAIGN |
| | | UB INSERTS |
| 10-5440-01-01 | OFFICE EQUIP/SOFTWARE MAINT | STW - ANNUAL SUPPORT/LEASE FOR UTILITY BILLING |
| | | SAVIN MONTHLY MAINTENANCE - \$68/MTH (50% SPLIT WITH COURT) |
| 10-5570-01-01 | SPECIAL SERVICES | MONTHLY MAINTENANCE FEE FOR KIOSK |
| | | ARLINGTON-BILLING & READS (PER CONTRACT) |
| | | (\$8615.00 MONTHLY) |
| 10-5575-01-01 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL - \$144.50/MONTH + YEARLY INSURANCE (50% SPLIT WITH COURT) |
| 10-5591-01-01 | TRASH/DISPOSAL/DUMP SERVICES | TIRE DISPOSAL FROM BI-ANNUAL CLEANUP |
| | | HAZARDOUS HOUSEHOLD DROP OFF (AVERAGE 3 PER MONTH)+ Clean Up Event |
| 10-5592-01-01 | INTERGOV-FORT WORTH SEWER | CHARGES FOR WASTEWATER SERVICE PROVIDED BY FORT WORTH: |
| | | VOLUME CHARGE |
| | | BOD CHARGE |
| | | TSS CHARGE |
| | | MONTHLY ADMINISTRATIVE CHARGE |
| 10-5594-01-01 | INTERGOV-ARLINGTON SEWER | CHARGES FOR WASTEWATER SERVICE PROVIDED BY ARLINGTON: |
| 10-5597-01-01 | INTERGOV-FORT WORTH WATER | CHARGES FOR WHOLESALE WATER SERVICE PROVIDED BY CITY OF FORT WORTH: |
| | | CONSUMPTION CHARGE |
| | | METER CHARGE |
| | | MAX/PEAK DAY CHARGE |
| | | MAX/PEAK HOUR CHARGE |
| TOTAL EXPENDITURES | | \$ 1,343,331 |

DEPARTMENT BUDGET: WATER INTERLOCAL (CITY OF ARLINGTON)

| 10 WATER SEWER FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 02 UTILITY OPERATIONS (ARLINGTON) | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| PERSONNEL | 204,293 | 23,383 | 21,471 | 23,325 | 23,325 | 24,170 |
| OPERATIONS | 856,718 | 1,431,754 | 1,353,898 | 1,353,898 | 1,360,898 | 1,363,899 |
| TOTAL UTILITY OPERATIONS | \$ 1,061,011 | \$ 1,455,136 | \$ 1,375,369 | \$ 1,377,223 | \$ 1,384,223 | \$ 1,388,069 |

PERSONNEL SUMMARY

FULL-TIME POSITIONS

| | | | | | | |
|------------------------------------|---------------|-------------|--------------|--------------|--------------|--------------|
| Administrative Assistant | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Utilities Crew Chief | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Backflow/CSI Inspector | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Utilities Inspector | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Utilities Operator | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| W/S Facilities Maintenance Manager | 0.00 | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 |
| Total Positions | 10.000 | 0.33 | 0.333 | 0.333 | 0.333 | 0.333 |

| PERSONNEL | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5101-01-02 SALARIES | 173,437 | 15,398 | 15,581 | 17,109 | 17,109 | 17,446 |
| 10-5107-01-02 OVERTIME | 8,891 | - | - | - | - | - |
| 10-5109-01-02 TEMPORARY/PART-TIME | 26,010 | - | - | - | - | - |
| 10-5113-01-02 CERTIFICATION PAY | 2,871 | - | 650 | 650 | 650 | 650 |
| 10-5114-01-02 LONGEVITY PAY | 5,638 | - | - | - | - | - |
| 10-5115-01-02 RETIREMENT | 32,778 | 5,131 | 2,220 | 2,429 | 2,429 | 2,555 |
| 10-5117-01-02 PAYROLL TAXES FICA | 15,984 | 1,168 | 1,242 | 1,359 | 1,359 | 1,384 |
| 10-5118-01-02 MEDICAL INSURANCE | 14,785 | 1,482 | 1,582 | 1,582 | 1,582 | 1,900 |
| 10-5120-01-02 LIFE INSURANCE | 824 | - | 74 | 74 | 74 | 84 |
| 10-5121-01-02 DENTAL INSURANCE | 715 | 95 | 101 | 101 | 101 | 128 |
| 10-5122-01-02 VISION INSURANCE | 216 | 20 | 21 | 21 | 21 | 23 |
| 10-5190-01-02 VACATION/SICK/TERM/ LEAVE | (77,856) | 88 | - | - | - | - |
| TOTAL PERSONNEL | \$ 204,293 | \$ 23,383 | \$ 21,471 | \$ 23,325 | \$ 23,325 | \$ 24,170 |



DEPARTMENT BUDGET: WATER INTERLOCAL (CONT'D)

| OPERATIONS | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---------------------------------|------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5210-01-02 | CHEMICAL SUPPLIES | 9,171 | - | | | | |
| 10-5220-01-02 | UNIFORMS | 1,407 | - | | | | |
| 10-5230-01-02 | CLEANING SUPPLIES | 665 | - | | | | |
| 10-5240-01-02 | PRINTED SUPPLIES | - | - | | | | |
| 10-5260-01-02 | GENERAL OFFICE SUPPLIES | 679 | - | | | | |
| 10-5261-01-02 | POSTAGE | 45 | - | | | | |
| 10-5280-01-02 | MINOR EQUIP SMALL TOOLS | 653 | - | | | | |
| 10-5285-01-02 | FUEL | 5,820 | - | | | | |
| 10-5290-01-02 | EXPENDABLE SUPPLIES | 3,079 | - | | | | |
| 10-5403-01-02 | BUILDING MAINTENANCE | 2,183 | 949 | 12,000 | 12,000 | 9,000 | 12,000 |
| 10-5409-01-02 | WASTEWATER SYSTEM MAINTENAI | 12,685 | - | | | | |
| 10-5410-01-02 | WATER SYSTEM MAINTENANCE | 10,350 | - | | | | |
| 10-5411-01-02 | WATER STORAGE TANK MAINTENA | - | - | | | | |
| 10-5412-01-02 | METER/BOXES/HYDRANTS | 8,206 | - | | | | |
| 10-5420-01-02 | MACHINERY/TOOL MAINTENANCE | 113 | - | | | | |
| 10-5430-01-02 | MOTOR VEHICLE MAINTENANCE | 17,446 | - | | | | |
| 10-5440-01-02 | OFFICE EQUIP/SOFTWARE MAINT | 689 | 421 | 1,386 | 1,386 | 1,386 | 1,386 |
| 10-5450-01-02 | PUMP/MOTOR MAINTENANCE | - | - | | | | |
| 10-5480-01-02 | SIGNS/FENCE/SIDEWALK MAINTEN | - | - | | | | |
| 10-5501-01-02 | ADVERTISING | - | - | | | | |
| 10-5510-01-02 | ASSOC DUES/PUBLICATIONS | 432 | - | | | | |
| 10-5525-01-02 | TRAINING/SEMINARS | 111 | - | | | | |
| 10-5530-01-02 | ELECTRIC SERVICES | 76,771 | 171,077 | 165,400 | 165,400 | 165,400 | 165,400 |
| 10-5535-01-02 | GAS SERVICES | 504 | 441 | 800 | 800 | 800 | 800 |
| 10-5565-01-02 | LEGAL SERVICES | 75 | 800 | | | | |
| 10-5570-01-02 | SPECIAL SERVICES | 31,859 | 12,294 | 20,000 | 20,000 | 20,000 | 20,000 |
| 10-5575-01-02 | EQUIPMENT RENTAL | 1,227 | - | 3,000 | 3,000 | 3,000 | 3,000 |
| 10-5578-01-02 | TRAVEL | 4 | - | | | | |
| 10-5580-01-02 | ENGINEERING SERVICES | 58,703 | 39,697 | 40,000 | 40,000 | 50,000 | 50,000 |
| 10-5585-01-02 | TELEPHONE SERVICES | 5,640 | 530 | 500 | 500 | 500 | 500 |
| 10-5590-01-02 | WATER/SEWER SERVICES | 3,557 | 2,732 | 3,000 | 3,000 | 3,000 | 3,000 |
| 10-5591-01-02 | TRASH/DISPOSAL/DUMP SERVICES | - | - | | | | |
| 10-5599-01-02 | INTERGOV-ARLINGTON O&M | 600,000 | 1,050,000 | 900,000 | 900,000 | 900,000 | 900,000 |
| 10-5593-01-02 | INTERGOV-TARRANT COUNTY WA1 | 4,644 | - | 55,000 | 55,000 | 55,000 | 55,000 |
| 10-5653-01-02 | 2012 WATER METERS INTEREST | | 44,557 | 39,947 | 39,947 | 39,947 | 35,590 |
| 10-5654-01-02 | 2012 WATER METERS PRINCIPAL | | 108,256 | 112,865 | 112,865 | 112,865 | 117,222 |
| TOTAL OPERATIONS | | \$ 856,718 | \$ 1,431,754 | \$ 1,353,898 | \$ 1,353,898 | \$ 1,360,898 | \$ 1,363,899 |
| TOTAL UTILITY OPERATIONS | | \$ 1,061,011 | \$ 1,455,136 | \$ 1,375,369 | \$ 1,377,223 | \$ 1,384,223 | \$ 1,388,069 |

DEPARTMENT DETAIL: WATER INTERLOCAL (CITY OF ARLINGTON)

| 10 WATER SEWER FUND | | | 2021-2022 |
|-------------------------------------|--|---|-----------|
| 02 UTILITY OPERATIONS (ARLINGTON) | | | APPROVED |
| 10-5101-01-02 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 17,446 |
| 10-5107-01-02 | OVERTIME | ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES. | - |
| 10-5109-01-02 | TEMPORARY/PART-TIME | REFER TO PERSONNEL SUMMARY OVERVIEW | - |
| 10-5113-01-02 | CERTIFICATION PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 650 |
| 10-5114-01-02 | LONGEVITY PAY | PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY. | - |
| 10-5115-01-02 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). | 2,555 |
| 10-5117-01-02 | FICA | BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE | 1,384 |
| 10-5118-01-02 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 1,900 |
| 10-5120-01-02 | LIFE INSURANCE | BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM | 84 |
| 10-5121-01-02 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 128 |
| 10-5122-01-02 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 23 |
| 10-5210-01-02 | CHEMICAL SUPPLIES | CHLORINE 150# BOTTLES + RENTAL AND STORAGE | |
| 10-5220-01-02 | UNIFORMS | WRANGLER JEANS FOR STAFF | |
| 10-5230-01-02 | CLEANING SUPPLIES | APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES | |
| 10-5240-01-02 | PRINTED SUPPLIES | CCRS, INDUSTRIAL WASTE FORMS/LETTERS | |
| 10-5260-01-02 | GENERAL OFFICE SUPPLIES | PENS, PAPER, PENCILS, ETC. | |
| 10-5261-01-02 | POSTAGE | POSTAGE FOR CCRS AND LIQUID WASTE HAULERS | |
| 10-5280-01-02 | MINOR EQUIP/SMALL TOOLS<\$5K | LIGHT BARS, TOOL BOXES, HEADACHE RACKS | |
| 10-5285-01-02 | FUEL | FUEL FOR GAS POWERED VEHICLES | |
| 10-5290-01-02 | EXPENDABLE SUPPLIES | MARKING FLAGS/MARKING PAINT | |
| 10-5403-01-02 | BUILDING MAINTENANCE | ANNUAL REPAIRS TO BOOSTER ROOMS & CL2 BLDGS | 12,000 |
| | | A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/STREETS) | |
| | | STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO) | |
| | | SHOP & TRAILER MAINT./REPAIRS (50% SHARED W/STREETS) | |
| | | PEST CONTROL (\$90 QTR. COST SHARED W/STREETS) | |
| | | JANITORIAL (\$250 MTH, 50% SHARED W/STREETS) | |
| 10-5409-01-02 | WASTEWATER SYSTEM MAINTENANCE | WASTEWATER LINE MAINTENANCE AND REPAIRS | |
| 10-5410-01-02 | WATER SYSTEM MAINTENANCE | WATER LINE MAINTENANCE AND REPAIRS | |
| 10-5411-01-02 | WATER STORAGE TANK MAINTENANCE | STORAGE TANK INSPECTIONS | |
| 10-5412-01-02 | METER/BOXES/HYDRANTS | ELECTRONIC METERS 3/4" (\$131.25 EACH) | |
| 10-5420-01-02 | MACHINERY/TOOL MAINTENANCE | SERVICE & PARTS FOR SMALL/NON-DRIVABLE | |
| 10-5430-01-02 | MOTOR VEHICLE MAINTENANCE | MAINTENANCE OF WATER & SEWER VEHICLES | |
| 10-5440-01-02 | OFFICE EQUIP/SOFTWARE MAINT | SAVIN MAINTENANCE (\$115.50/MO) | 1,386 |
| 10-5450-01-02 | PUMP MAINTENANCE | REPAIRS TO WATER WELLS | |
| 10-5460-01-02 | RADIO MAINTENANCE | | |
| 10-5480-01-02 | SIGNS/FENCE/SIDEWALK MAINT | TRAFFIC SIGNS/CONES | |
| 10-5501-01-02 | ADVERTISING | EMPLOYMENT ADVERTISEMENTS | |
| 10-5510-01-02 | ASSOC DUES/PUBLICATIONS | TCEQ WATER LICENSE RENEWALS | |
| 10-5525-01-02 | TRAINING/SEMINARS | VARIOUS WATER & WASTEWATER TRAINING COURSES | |
| 10-5530-01-02 | ELECTRIC SERVICES | PROVIDED BY DIRECT ENERGY. | 165,400 |
| 10-5535-01-02 | GAS SERVICES | PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP. NO GAS TO TRAILER. | 800 |

DEPARTMENT DETAIL: WATER INTERLOCAL (CONT'D)

| | | | |
|---------------------------|------------------------------|--|---------------------|
| 10-5570-01-02 | SPECIAL SERVICES | WATER SAMPLING (BACTERIOLOGY) TARRANT COUNTY PUBLIC HEALTH INSPECTION SERVICE FOR DEVELOPMENT TCEQ WATER RENEWAL FEE VELOCITY METER STUDY STATE WATER SAMPLING INDEPENDENT SAMPLER HR RELATED COSTS, SUCH AS PRE-EMPLOYMENT PHYSICALS (\$160), DOT DRUG TEST PROGRAM (\$382) ANNUAL WATER/SEWER RATE STUDY WATER/SEWER/ROADWAY IMPACT FEE STUDY (EVERY 5 YEARS BEGINNING 2016) | 20,000 |
| 10-5575-01-02 | EQUIPMENT RENTAL | SAVIN COPIER RENTAL - (\$257.90 MO) + (\$89.00 MO) RENTAL OF VARIOUS EQUIPMENT (BACKHOE, TRENCHERS, PUMPS) | 3,000 |
| 10-5578-01-02 | TRAVEL | VARIOUS TRAVEL FOR TRAINING & MEALS | - |
| 10-5580-01-02 | ENGINEERING SERVICES | ENGINEERING & MISCELLANEOUS (WATER/SEWER PLAN) | 50,000 |
| 10-5585-01-02 | TELEPHONE SERVICES | 6 CELL PHONES (\$200 BASE/MO, \$20 USAGE/MO, 5 DATA CARDS (\$60 BASE/MO, \$45 USAGE/MO), 5 GALAXY TABLETS (\$50 BASE/MO, \$5 USAGE/MO) SCADA SYSTEM PHONE SERVICE FAX (\$35/MO) | 500 |
| 10-5590-01-02 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ARLINGTON/FORT WORTH | 3,000 |
| 10-5591-01-02 | TRASH/DISPOSAL/DUMP SERVICES | SPOIL TO IESI/WASTEWATER SLUDGE DISPOSAL TO COLD SPRINGS | |
| 10-5590-01-02 | INTERGOV - ARLINGTON O&M | 12 MONTHS AT \$900K ANNUALLY | 900,000 |
| 10-5593-01-02 | INTERGOV - TARRANT COUNTY W | TARRANT COUNTY GROUND WATER CONSERVATION FEES (PAID UP FRONT IN FEB FOR ENTIRE YEAR TO RECOGNIZE A DISCOUNT, SETTLE UP COMPLETED AT END OF YEAR, RATE \$.125 PER 1000 GALLONS DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER) | 55,000 |
| 10-5653-01-02 | 2012 \$1.72M - INTEREST | DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER) | 35,590 |
| 10-5654-01-02 | 2012 \$1.72M - PRINCIPAL | DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER) | 117,222 |
| TOTAL EXPENDITURES | | | \$ 1,388,069 |

DEPARTMENT BUDGET: WATER/SEWER FUND DEBT SERVICE

| 10 WATER SEWER FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 03 WATER DEBT SERVICE | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5603-01-03 2007 \$4.365M GO RFND - PRINCIPAL | - | 126,225 | 131,963 | 131,963 | 131,963 | 74,588 |
| 10-5613-01-03 2007 \$4.365M GO RFND - INTEREST | 21,174 | 17,007 | 11,883 | 11,883 | 11,883 | 7,783 |
| 10-5625-01-03 ISSUANCE COSTS | - | - | - | - | - | - |
| 10-5643-01-03 2007 \$2.9M CO - INTEREST | 61,918 | 56,273 | 49,713 | 49,713 | 49,713 | 42,845 |
| 10-5644-01-03 2007 \$2.9M CO - PRINCIPAL | - | 155,000 | 165,000 | 165,000 | 165,000 | 170,000 |
| 10-5653-01-03 2012 \$1.72M WATER METERS INTEREST | 49,624 | - | - | - | - | - |
| 10-5654-01-03 2012 \$1.72M WATER METERS PRINCIPAL | 204,456 | - | - | - | - | - |
| TOTAL DEBT SERVICE | \$ 337,171 | \$ 354,505 | \$ 358,559 | \$ 358,559 | \$ 358,559 | \$ 295,216 |

DEPARTMENT DETAIL: WATER/SEWER FUND DEBT SERVICE

| 10 WATER SEWER FUND | 2021-2022 |
|---|-------------------|
| 03 WATER DEBT SERVICE | APPROVED |
| 10-5603-01-03 2007 \$4.365M GO RFND - PRINCIP DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND) | 74,588 |
| 10-5613-01-03 2007 \$4.365M GO RFND - INTERES DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND) | 7,783 |
| | |
| | |
| 10-5621-01-03 PAYING AGENT FEES | |
| 10-5625-01-03 ISSUANCE COSTS | |
| | |
| 10-5643-01-03 2007 \$2.9M CO - INTEREST | 42,845 |
| | |
| | |
| 10-5644-01-03 2007 \$2.9M CO - PRINCIPAL | 170,000 |
| | |
| 10-5653-01-03 2012 \$1.721M - INTEREST | - |
| 10-5654-01-03 2012 \$1.721M - PRINCIPAL | - |
| TOTAL EXPENDITURES | \$ 295,216 |

DEPARTMENT BUDGET: WATER/SEWER CAPITAL PROJECTS

| 10 WATER SEWER FUND | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-------------------------------|---------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| 03 WATER CAPITAL PROJECTS | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5833-01-04 | CDBG SEWER PROJECT | | 85,000 | 85,000 | 22,000 | 63,000 |
| 10-5834-01-04 | WATER LINE INSTALLATION | | 200,000 | 200,000 | - | 200,000 |
| 10-5835-01-04 | SEWER LINE INSTALLATION | 4,338 | 215,000 | 215,000 | 95,000 | 120,000 |
| 10-5837-01-04 | MOTOR VEHICLES | 4,332 | | | | |
| 10-5838-01-04 | OTHER EQUIPMENT | | | | | |
| 10-5839-01-04 | COA WATER CONNECTION LINE | | 100,000 | 100,000 | - | 100,000 |
| TOTAL CAPITAL PROJECTS | \$ 8,670 | \$ - | \$ 600,000 | \$ 600,000 | \$ 117,000 | \$ 483,000 |

DEPARTMENT DETAIL: WATER/SEWER CAPITAL PROJECTS

| 10 WATER SEWER FUND | | | 2021-2022 |
|---------------------------|---------------------------|---|-------------------|
| 04 CAPITAL PROJECTS | | | APPROVED |
| 10-5820-01-04 | BUILDING IMPROVEMENTS | REMODEL SHOP/ADMIN BUILDING; UPDATES TO EXISTING STRUCTURES | - |
| 10-5832-01-04 | CDBG WATER PROJECT | | - |
| 10-5833-01-04 | CDBG PROJECT | | 63,000 |
| 10-5834-01-04 | WATER LINE INSTALLATION | ANNUAL PROJECT | 200,000 |
| 10-5835-01-04 | SEWER LINE INSTALLATION | CRESTDALE SANITARY SEWER LINDA ROAD SANITARY SEWER CAPITAL PROJECTS SCHEDULE PROJECTS | 120,000 |
| 10-5836-01-04 | DEPRECIATION EXPENSE | PORTION OF ASSET VALUE REDUCED OVER TIME DUE GIVEN ENTERPRISE FUND, BASED ON HISTORIC VALUE | - |
| 10-5837-01-04 | MOTOR VEHICLES | REPLACE WATER FUND VEHICLES/ EQUIPMENT PER REPLACEMENT SCHEDULE VEHICLE LEASES | - |
| 10-5838-01-04 | OTHER EQUIPMENT | REPLACE WATER FUND COMPUTERS PER REPLACEMENT SCHEDULE | - |
| 10-5839-01-04 | COA WATER CONNECTION LINE | | 100,000 |
| TOTAL EXPENDITURES | TOTAL EXPENDITURES | | \$ 483,000 |

DEPARTMENT BUDGET: WATER/SEWER FUND NON-DEPARTMENTAL

| 10 WATER SEWER FUND | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
|-------------------------------|-------------------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| 90 NON-DEPARTMENTAL | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 10-5115-90-00 | RETIREMENT | 11,180 | (14,950) | | | | |
| 10-5116-90-00 | UNEMPLOYMENT INSURANCE | 510 | 46 | 171 | 171 | 46 | 150 |
| 10-5119-90-00 | WORKERS COMPENSATION | 8,775 | 298 | 569 | 569 | 500 | 569 |
| 10-5123-90-00 | HEALTH ADMIN FEES | 8,124 | - | | | | |
| 10-5440-90-00 | OFFICE EQUIP / SOFTWARE MAINT | 2,951 | - | | | | |
| 10-5540-90-00 | INSURANCE - AUTO | 13,838 | - | | | | |
| 10-5545-90-00 | INSURANCE PROPERTY | 12,332 | 12,086 | 13,566 | 13,566 | 13,566 | 14,244 |
| 10-5550-90-00 | INSURANCE GENERAL LIABILITY | 4,465 | 5,311 | 5,961 | 5,961 | 5,961 | 6,259 |
| 10-5570-90-00 | SPECIAL SERVICES | 18,572 | 10,358 | 19,113 | 19,113 | 19,113 | 19,113 |
| 10-5585-90-00 | TELEPHONE SERVICES | 4,233 | 4,443 | 4,000 | 4,000 | 4,000 | 4,000 |
| 10-5595-90-00 | ADMIN CHARGE - GENERAL FUND | 355,518 | 370,877 | 355,785 | 355,785 | 355,785 | 433,427 |
| 10-5596-90-00 | PAYMENT IN LIEU OF TAX STREET | 189,869 | 267,106 | 311,312 | 311,312 | 311,312 | 390,084 |
| 10-5635-90-00 | DEPRECIATION EXPENSE | 779,656 | 736,720 | | | | |
| 10-5700-90-00 | BAD DEBT EXPENSE | (14,727) | 154,694 | | | | |
| TOTAL NON-DEPARTMENTAL | | \$ 1,395,296 | \$ 1,546,989 | \$ 710,477 | \$ 710,477 | \$ 710,283 | \$ 867,846 |

DEPARTMENT DETAIL: WATER/SEWER NON-DEPARTMENTAL

| 10 WATER SEWER FUND | | 2021-2022 |
|---------------------------|---|-------------------|
| 90 NON-DEPARTMENTAL | | APPROVED |
| 10-5116-90-00 | UNEMPLOYMENT INSURANCE | 150 |
| | PROVIDED BY TEXAS WORKFORCE COMMISSION; CITY PAYS 1% OF THE FIRST \$9,000 OF ALL CURRENT EMPLOYEE SALARIES; PAID QUARTERLY BASED ON # OF CLAIMS AND TURNOVER; BASED ON JAN-DEC CALENDAR YEAR; NEW RATE IN MAR OF NEW FY; OCT-DEC BILLS AT | |
| 10-5119-90-00 | WORKERS' COMPENSATION | 569 |
| | PROVIDED BY INTERGOVERNMENTAL RISK POOL (TMLIRP); PAID UPFRONT IN OCT TO OBTAIN 3% DISCOUNT, UNLESS FUNDED QUARTERLY; BASED ON OCT-SEP OF CURRENT FY; NEW RATE IN OCT OF NEW FY AFTER TENTATIVE PAYROLL FIGURES PROVIDED, AUDIT COMPLETED | |
| 10-5123-90-00 | HEALTH ADMIN FEES | - |
| | TASC CHARGES PAID FOR ADMINISTRATION OF CAFETERIA/FLEX 125 SPENDING PROGRAM (SPLIT 50% WITH GENERAL FUND 90) | |
| 10-5545-90-00 | INSURANCE - PROPERTY | 14,244 |
| | PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PROPERTY INSURANCE PREMIUMS FOR PROPERTY (USE 68% GENERAL FUND / 32% WATER FUND OF EXPENSE). | |
| 10-5550-90-00 | INSURANCE - GENERAL LIABILITY | 6,259 |
| | PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PERSON/PROPERTY COVERAGE FOR VENDORS, CITIZENS, AND CUSTOMERS TO WHICH THE CITY CAUSES DAMAGE TO INCLUDE ERRORS & OMISSIONS, PUBLIC EMPLOYEE DISHONESTY, THEFT AND FRAUD (USE 68% GENERAL FUND / 32% WATER FUND) | |
| 10-5570-90-00 | SPECIAL SERVICES | 19,113 |
| | FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES , SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) | |
| | CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY (SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND) | |
| 10-5585-90-00 | TELEPHONE SERVICES | 4,000 |
| | CREDIT CARD MERCHANT FEES (\$69.80/MO) DIGITAL PHONE SERVICE PROVIDED BY LOGIX (\$704 PER MONTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) | |
| 10-5595-90-00 | ADMIN CHARGE - GENERAL FUND | 433,427 |
| | CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS) | |
| 10-5596-90-00 | FRANCHISE FEE - STREET FUND | 390,084 |
| | ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES. BASED ON 9% OF REVENUES LESS TRANSFERS/INTEREST | |
| 10-5700-90-00 | BAD DEBT EXPENSE | - |
| | ESTIMATE PORTION OF UTILITY BILLS THAT WILL BE UNCOLLECTABLE & WRITTEN OFF DESPITE DELINQUENT ACCOUNT COLLECTION EFFORTS | |
| TOTAL EXPENDITURES | | \$ 867,846 |



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EDC FUNDS

FUND OVERVIEW: EDC 4B FUND

REVENUES

The 2021-2022 Economic Development Corporation 4B (EDC4B) includes \$800,048 in revenues, which represents a \$76,108 increase from the prior year.

The main sources of revenue in the EDC4B Fund are sales taxes and rental income, which accounts for 64.3% and 30.4%, respectively of all revenue.

FUND BUDGET: EDC 4B

| 15 EDC4B FUND | | | | | | | |
|--|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|---------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 15-4002-00-00 | | | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 15-4081-00-00 | | | 420,148 | 420,148 | 506,000 | 515,000 | 515,000 |
| 15-4401-00-00 | 6,536 | 3,809 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 15-4409-00-00 | 35,897 | 25,284 | 30,000 | 30,000 | 30,000 | 4,200 | 4,200 |
| 15-4412-00-00 | | 150,368 | - | - | - | | |
| 15-4415-00-00 | | | - | - | - | | |
| 15-4805-00-00 | 228,241 | 224,073 | 236,792 | 236,792 | 236,792 | 243,848 | 243,848 |
| 15-4806-00-00 | | | - | - | - | | |
| 15-4886-00-00 | | | - | - | - | | |
| 15-4902-00-00 | | | - | - | - | | |
| 15-4971-00-00 | | | - | - | - | | |
| 15-4885-00-00 | | | - | - | - | | |
| TOTAL REVENUES | \$ 816,460 | \$ 952,244 | \$ 723,940 | \$ 723,940 | \$ 809,792 | \$ 800,048 | |
| | | | | | | | |
| EDC ADMINISTRATION EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 15-5240-01-00 | | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 15-5260-01-00 | | | 50 | 50 | 50 | 50 | 50 |
| 15-5261-01-00 | | | 50 | 50 | 50 | 50 | 50 |
| 15-5501-01-00 | | 234 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 15-5510-01-00 | 4,932 | 1,125 | 3,500 | 3,500 | 1,575 | 1,575 | 1,575 |
| 15-5525-01-00 | | | 250 | 250 | 250 | 250 | 250 |
| 15-5565-01-00 | 6,581 | 8,854 | 15,000 | 15,000 | 18,000 | 18,000 | 18,000 |
| 15-5567-01-00 | 4,250 | 4,250 | 4,250 | 4,250 | 4,250 | 4,250 | 4,250 |
| 15-5570-01-00 | 2,286 | 11,616 | 42,838 | 42,838 | 8,738 | 48,738 | 48,738 |
| 15-5574-01-00 | | | | | | | |
| 15-5578-01-00 | | | 100 | 100 | 100 | 100 | 100 |
| 15-5580-01-00 | | | | | | | |
| 15-5595-01-00 | 117,890 | 116,318 | 116,318 | 116,318 | 116,318 | 145,855 | 145,855 |
| 15-5615-01-00 | 29,745 | 27,151 | 32,831 | 32,831 | 32,831 | 32,831 | 32,831 |
| 15-5800-01-00 | | | - | - | - | | |
| TOTAL ADMINISTRATION EXPENDITURES | \$ 165,684 | \$ 169,548 | \$ 218,387 | \$ 218,387 | \$ 185,362 | \$ 254,899 | |

FUND BUDGET: EDC 4B (CONT'D)

| EDC DEBT SERVICE EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|---|-----------------------------|-----------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| 15-5643-01-03 2007 \$1.2M TAX BOND - INTEREST | 50,689 | 46,496 | 42,048 | 42,048 | 42,048 | 37,182 |
| 15-5644-01-03 2007 \$1.2M TAX BOND - PRINCIPA | 60,000 | 65,000 | 70,000 | 70,000 | 70,000 | 75,000 |
| 15-5645-01-03 2011 \$1.7M TX LEVERAGE - INT | 12,920 | 13,924 | 9,196 | 9,196 | 9,196 | 7,656 |
| 15-5646-01-03 2011 \$1.7M TX LEVERAGE - PRIN | 42,038 | 43,912 | 46,680 | 46,680 | 46,680 | 48,220 |
| 15-5702-01-03 TRANSFER OUT - DEBT SERV FUND | 154,825 | 122,750 | - | - | - | - |
| 15-5667-01-03 2020 \$1.26M GO REFUNDING - PRI | - | - | 115,000 | 115,000 | 115,000 | 120,000 |
| 15-5668-01-03 2020 \$1.26M GO REFUNDING - INT | - | 11,889 | 23,208 | 23,208 | 23,208 | 20,940 |
| TOTAL DEBT SERVICE EXPENDITURES | \$ 320,471 | \$ 303,969 | \$ 306,132 | \$ 306,132 | \$ 306,132 | \$ 308,998 |
| TOWNCENTER SHOPPING EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 15-5403-02-00 BUILDING MAINTENANCE | 51,652 | 49,602 | 54,195 | 54,195 | 54,195 | 32,616 |
| 15-5530-02-00 ELECTRIC SERVICES | 5,372 | 4,413 | 5,700 | 5,700 | 5,700 | 5,960 |
| 15-5545-02-00 INSURANCE - PROPERTY | 11,139 | 9,976 | 13,000 | 13,000 | 13,000 | 13,000 |
| 15-5570-02-00 SPECIAL SERVICES | 6,000 | 7,282 | 9,600 | 9,600 | 9,600 | 9,600 |
| TOTAL TOWN SHOPPING CENTER EXPENDITURES | \$ 74,164 | \$ 71,272 | \$ 82,495 | \$ 82,495 | \$ 82,495 | \$ 61,176 |
| TOWNCENTER REDEVELOPMENT EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 15-5580-03-00 ENGINEERING SERVICES | - | - | - | - | - | - |
| 15-5847-03-00 CONSTRUCTION | 5,738 | - | - | - | - | - |
| TOTAL TOWN CENTER REDEVELOPMENT EXPENDITURES | \$ 5,738 | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL FUND EXPENDITURES | \$ 566,057 | \$ 544,790 | \$ 607,014 | \$ 607,014 | \$ 573,989 | \$ 625,073 |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 250,403 | \$ 407,454 | \$ 116,926 | \$ 116,926 | \$ 235,803 | \$ 174,975 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ 250,403 | \$ 407,454 | \$ 116,926 | \$ 116,926 | \$ 235,803 | \$ 174,975 |
| FUND BALANCE - OCT 1 | 168,179 | 418,582 | 770,219 | 826,036 | 826,036 | 1,061,839 |
| FUND BALANCE - SEP 30 | 418,582 | 826,036 | 887,145 | 942,962 | 1,061,839 | 1,236,814 |

FUND DETAIL: EDC 4B

| 15 EDC4B FUND | | 2021-2022 APPROVED | |
|----------------------|---------------------------------|---|-------------------|
| 15-4002-00-00 | MMD TAX - CURRENT YEAR | BASED ON ASSESSED VALUE OF \$2,783,693 AND TOTAL TAX RATE OF 2.880965 PER \$100 (MINUS TRACT 1R FOR SURPLUS) CITY OF KENNEDALE: \$0.747500 KENNEDEALE ISD: \$1.492068 TARRANT COUNTY: \$0.264000 TARRANT HOSPITAL: \$0.227897 TARRANT COLLEGE: \$0.149500 | 35,000 |
| 15-4081-00-00 | SALES TAX | BASED ON PRIOR 3 YEARS OF HISTORY | 515,000 |
| 15-4401-00-00 | INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | 2,000 |
| 15-4409-00-00 | MISCELLANEOUS INCOME | | 4,200 |
| | | MONTHLY FEE FROM CHAMBER PER RENTAL AGREEMENT (\$10 MONTH) PLUS \$100 DEPOSIT | |
| 15-4411-00-00 | TX LEVERAGE PROG REIMBURSEMENTS | PRINCIPAL & INTEREST RECEIVED FROM GROVER TO REIMBURSE THE STATE EDC FOR \$1.7M LOAN | - |
| 15-4805-00-00 | RENTAL FEES - SHOPPING CENTER | | 243,848 |
| | | DOLLAR GENERAL (\$5577 until 2020; \$6864 until 2023) | 82,368 |
| | | ETRON, INC 07/01/21 10/31/21 \$0 11/01/21 10/31/22 \$3097.50 11/01/22 10/31/23 \$3269.58 11/01/23 10/31/24 \$3441.67 11/01/24 10/31/25 \$3613.75 11/01/25 10/31/26 \$3785.83 | 34,073 |
| | | CITY ELECTRIC 05/01/18 10/31/18 \$2,573.67 11/01/18 10/31/19 \$2,941.33 11/01/19 10/31/20 \$3,309.00 11/01/20 10/31/21 \$3,676.67 11/01/21 04/30/23 \$4,044.33 | 48,165 |
| | | IRON WHEEL ANTIQUES 10/01/18 06/30/19 \$4,509.75 07/01/18 06/30/20 \$5,154.00 07/01/20 06/30/21 \$5,798.25 07/01/21 06/30/22 \$6,442.50 07/01/22 09/30/23 \$7,086.75 | 79,243 |
| 15-4806-00-00 | RENTAL INSURANCE | | - |
| TOTAL REVENUE | | | \$ 800,048 |

FUND DETAIL: EDC 4B (CONT'D)

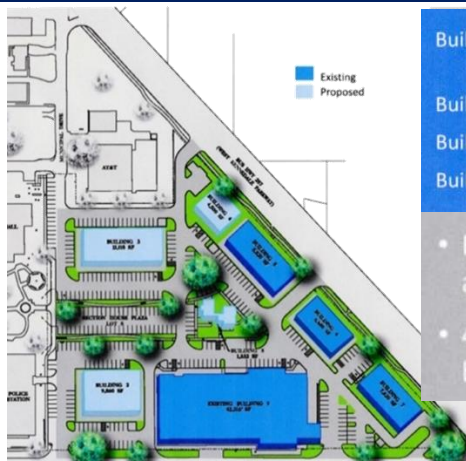
| 15 EDC4B FUND | | | 2021-2022 |
|--|-----------------------------|--|-------------------|
| 01 ADMINISTRATION | | | APPROVED |
| 15-5240-01-00 | PRINTED SUPPLIES | PRINTED MAPS OF ENTIRE CITY EDC COPIES/BROCHURES | 2,000 |
| 15-5260-01-00 | GENERAL OFFICE SUPPLIES | FILES/FOLDERS/PAPER/PENCILS | 50 |
| 15-5261-01-00 | POSTAGE | FOR MAIL OUTS/MARKETING | 50 |
| 15-5501-01-00 | ADVERTISING | PROMOTIONAL ADVERTISING, LEGAL NOTICES AND BUDGET HEARING AD | 1,200 |
| 15-5510-01-00 | ASSOC DUES/PUBLICATIONS | DALLAS CHAMBER (\$1125) TOWN CENTER STUDY OUTCOME | 1,575 |
| 15-5525-01-00 | TRAINING/SEMINARS | EDC TRAINING THROUGH VARIOUS ASSOCIATIONS BY BOARD | 250 |
| 15-5565-01-00 | LEGAL SERVICES | BILLABLE HOURS FOR CITY ATTORNEY ON EDC RELATED PROJECTS (I.E., HOTEL, OTHER POTENTIAL | 18,000 |
| 15-5567-01-00 | AUDIT SERVICES | INDEPENDENT ANNUAL AUDIT | 4,250 |
| 15-5570-01-00 | SPECIAL SERVICES | CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/%25 EDC) TOWN CENTER REDEVELOPMENT MOWING EDC PROPERTIES | 48,738 |
| 15-5575-01-00 | EQUIPMENT RENTAL | | |
| 15-5578-01-00 | TRAVEL | TRAVEL RELATED TO OTHER EDC TRAINING/SEMINARS BY STAFF/BOARD | 100 |
| 15-5580-01-00 | ENGINEERING | TIED TO POTENTIAL ACTIVITIES/PROJECTS (I.E., HOTEL, | |
| 15-5585-01-00 | TELEPHONE SERVICES | | |
| 15-5595-01-00 | ADMIN CHARGE - GENERAL FUND | CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (BASED | 145,855 |
| 15-5615-01-00 | FUNCTIONAL GRANT | H20 380 SALES TAX AGREEMENT | 32,831 |
| 15-5701-01-00 | TRANSFER OUT - GENERAL FUND | | |
| 15-5800-01-00 | LAND | LAND PURCHASE | |
| TOTAL ADMINISTRATION EXPENDITURES | | | \$ 254,899 |

| 15 EDC4B FUND | | | 2021-2022 |
|--|----------------------------------|---|-------------------|
| 01 ADMINISTRATION | | | APPROVED |
| 03 DEBT SERVICE | | | |
| AGENT FEES - BOND AMORTIZATIONS | | | |
| 15-5620-01-03 | ISSUANCE COSTS | FEES RELATED TO THE ACQUISITION | |
| 15-5621-01-03 | PAYING AGENT FEES | DUE 11/01 | |
| 15-5643-01-03 | 2007 \$1.2M TAX BOND - INTEREST | DUE 05/01 | 18,591 |
| | | DUE 05/01 | 18,591 |
| 15-5644-01-03 | 2007 \$1.2M TAX BOND - PRINCIPAL | DUE BY 1ST OF EACH MONTH (BEGINS 11/01/2011) | 75,000 |
| 15-5645-01-03 | 2011 \$1.7M TX LEVERAGE - INT | DUE BY 1ST OF EACH MONTH (BEGINS 11/01/2011) | 7,656 |
| 15-5646-01-03 | 2011 \$1.7M TX LEVERAGE - PRIN | DUE 02/15 | 48,220 |
| 15-5668-01-03 | 2020 \$1.26M GO REFUNDING - INT | DUE 08/15 | 11,049 |
| | | DUE 02/15 | 9,891 |
| 15-5667-01-03 | 2020 \$1.26M GO REFUNDING - PRIN | DUE 11/01 INTEREST: 2010 \$2.0M CO BOND | 120,000 |
| TOTAL DEBT SERVICE EXPENDITURES | | | \$ 308,998 |

FUND DETAIL: EDC 4B (CONT'D)

| 15 EDC4B FUND | | | 2021-2022 |
|--|---------------------------|---|-------------------|
| 02 TOWNCENTER SHOPPING AREA | | | APPROVED |
| 15-5530-02-00 | BUILDING MAINTENANCE | WATER/TRASH FIRE SPRINKLER - (\$58/MO) LANDSCAPE/MATERIALS - (\$1300/MO) MAINTENANCE/REPAIRS | 32,616 |
| 15-5512-02-00 | CONTRACTUAL SERVICES | | |
| 15-5530-02-00 | ELECTRIC SERVICES | ELECTRICITY | 5,960 |
| 15-5545-02-00 | INSURANCE - PROPERTY | COVERAGE THROUGH TML | 13,000 |
| 15-5570-02-00 | SPECIAL SERVICES | PROPERTY/ASSET MANAGEMENT (\$800 PER MONTH) | 9,600 |
| TOTAL TOWNCENTER SHOPPING AREA EXPENDITURES | | | \$ 61,176 |
| 15 EDC4B FUND | | | 2021-2022 |
| 03 TOWNCENTER REDEVELOPMENT | | | APPROVED |
| 15-5570-03-00 | SPECIAL SERVICES | | - |
| 15-5579-03-00 | ARCHITECT/DESIGN SERVICES | PARKING LOT MODIFICATION | - |
| 15-5580-03-00 | ENGINEERING SERVICES | CHICKEN EXPRESS BUILDING HEALTH INSPECTIONS/ASBESTOS SURVEY | - |
| 15-5847-03-00 | CONSTRUCTION | DUE 05/01 CHICKEN EXPRESS PARKING LOT MODIFICATION POTENTIAL ACTIVITIES/PROJECTS | - |
| TOTAL TOWNCENTER REDEVELOPMENT EXPENDITURES | | | \$ - |
| 15 EDC4B FUND | | | 2021-2022 |
| 04 TEXAS LEVERAGE PROGRAM | | | APPROVED |
| 15-5580-04-00 | ENGINEERING SERVICES | | - |
| 15-5615-04-00 | FUNCTIONAL GRANT | AGENT FEES - BOND AMORTIZATIONS | - |
| 15-5620-04-00 | ISSUANCE COSTS | | - |
| 15-5800-04-00 | LAND | DUE 05/01 | - |
| 15-5847-04-00 | CONSTRUCTION | OAK CREST DEVELOPMENT & EAST CORNER INCENTIVES | - |
| TOTAL TEXAS LEVERAGE PROGRAM EXPENDITURES | | | \$ - |
| TOTAL FUND EXPENDITURES | | | \$ 625,073 |

TOWN CENTER PROJECT (CURRENT AND PROPOSED)



| | | | |
|------------|---|------------|--|
| Building 1 | Suite 100 20,000 sf Suite 160 8,000 sf | Building 5 | Suite 512 972 sf Suite 508 1,441 sf Suite 516 1,000 sf |
| Building 2 | 9,945 sf (Proposed) | Building 6 | 6,600 sf (Proposed) |
| Building 3 | 11,220 sf (Proposed) | Building 7 | Under Construction Fully Leased |
| Building 4 | 4,500 sf (Proposed) | | |

- Restaurant and retail spaces available from 972 SF to 11,220 sf
- 4,500 sf stand-alone restaurant build-to-suit facility available

FUND BUDGET: EDC 4B CAPITAL BOND FUND

| 19 EDC4B CAPITAL BOND FUND | | | | | | |
|--|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 19-4401-00-00 INVESTMENT INCOME | - | - | - | - | - | - |
| TOTAL REVENUES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 19-5702-01-00 TRANSFER OUT - DEBT SERVIC | - | - | - | - | - | - |
| TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | | \$ - |
| NET CHANGE IN FUND BALANCE | \$ - | \$ - | \$ - | \$ - | | \$ - |
| RESTRICTED FUND BALANCE – OCT 1 | | | | | | - |
| RESTRICTED FUND BALANCE – SEP 30 | | | | | | - |

FUND DETAIL: EDC 4B CAPITAL BOND FUND

| 19 EDC4B CAPITAL BOND FUND | | 2021-2022 APPROVED |
|---------------------------------|--|-----------------------|
| 19-4401-00-00 INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | - |
| TOTAL REVENUES | | \$ - |

FUND BUDGET: EDC 4B BOND RESERVE FUND

| 95 EDC43 BOND RESERVE FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 95-4401-00-00 INVESTMENT INCOME | 2,608 | 1,061 | 500 | 500 | 55 | 55 |
| TOTAL REVENUES | \$ 2,608 | \$ 1,061 | \$ 500 | \$ 500 | \$ 55 | \$ 55 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TOTAL FUND EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 2,608 | \$ 1,061 | \$ 500 | \$ 500 | \$ 55 | \$ 55 |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ 2,608 | \$ 1,061 | \$ 500 | \$ 500 | \$ 55 | \$ 55 |
| RESTRICTED FUND BALANCE – OCT 1 | 121,999 | 124,607 | 128,586 | 125,668 | 125,668 | 125,723 |
| RESTRICTED FUND BALANCE – SEP 30 | 124,607 | 125,668 | 129,086 | 126,168 | 125,723 | 125,778 |

FUND DETAIL: EDC 4B BOND RESERVE FUND

| 95 EDC4B RESERVE FUND | | 2021-2022 APPROVED |
|-----------------------------------|---|-----------------------|
| 95-4401-00-00 INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | 55 |
| 95-4915-00-00 TRANSFER IN - EDC4B | PER BOND COVENANTS, WE ARE REQUIRED TO ESTABLISH THIS FUND AND DEPOSIT INTO IT A SPECIFIC AMOUNT OF RESERVES TO BE USED SOLELY FOR THE PURPOSE OF RETIRING THE LAST OF ANY PARITY BONDS AS THEY BECOME DUE OR PAYING OFF ANY PRINCIPAL/INTEREST | - |
| TOTAL REVENUES | | \$ 55 |

STREETS FUND

FUND OVERVIEW: STREET IMPROVEMENT FUND

FUND HEALTH


Since the FY17-18 reduction of the franchise fee from the Water and Sewer fund from 9% to 5%, the fund has been imbalanced. The percentage of the franchise fee reflected in this year's budget is 9%. There are not enough recurring revenues to fund the current level of service from the Fund. It is being suggested that Council explore the implementation of a Street Maintenance Fee to improve street maintenance and balance the fund.

REVENUES

The FY21-22 Street Improvement Fund Budget includes \$917,506 in revenues, which represents an increase of 9.3% from the prior year. This is primarily due to increase in the franchise fee from the water sewer fund (from 7% to 9%), which represents approximately \$78,772 in additional revenue.

The primary source of revenue for the Street Improvement Fund is franchise fees, which accounts for 97.4% of all revenue.

TxDOT EMP: Averett Road and Valley Lane



Purpose

Structural repairs to Bridges on Averett Road and Valley Lane to satisfy equal match funds from TxDOT for New Hope Road.

Opinion of Probable Cost

| | | |
|--------------|-----------|----------------|
| Engineering | \$ | EMP |
| Construction | \$ | EMP |
| Total | \$ | 214,946 |

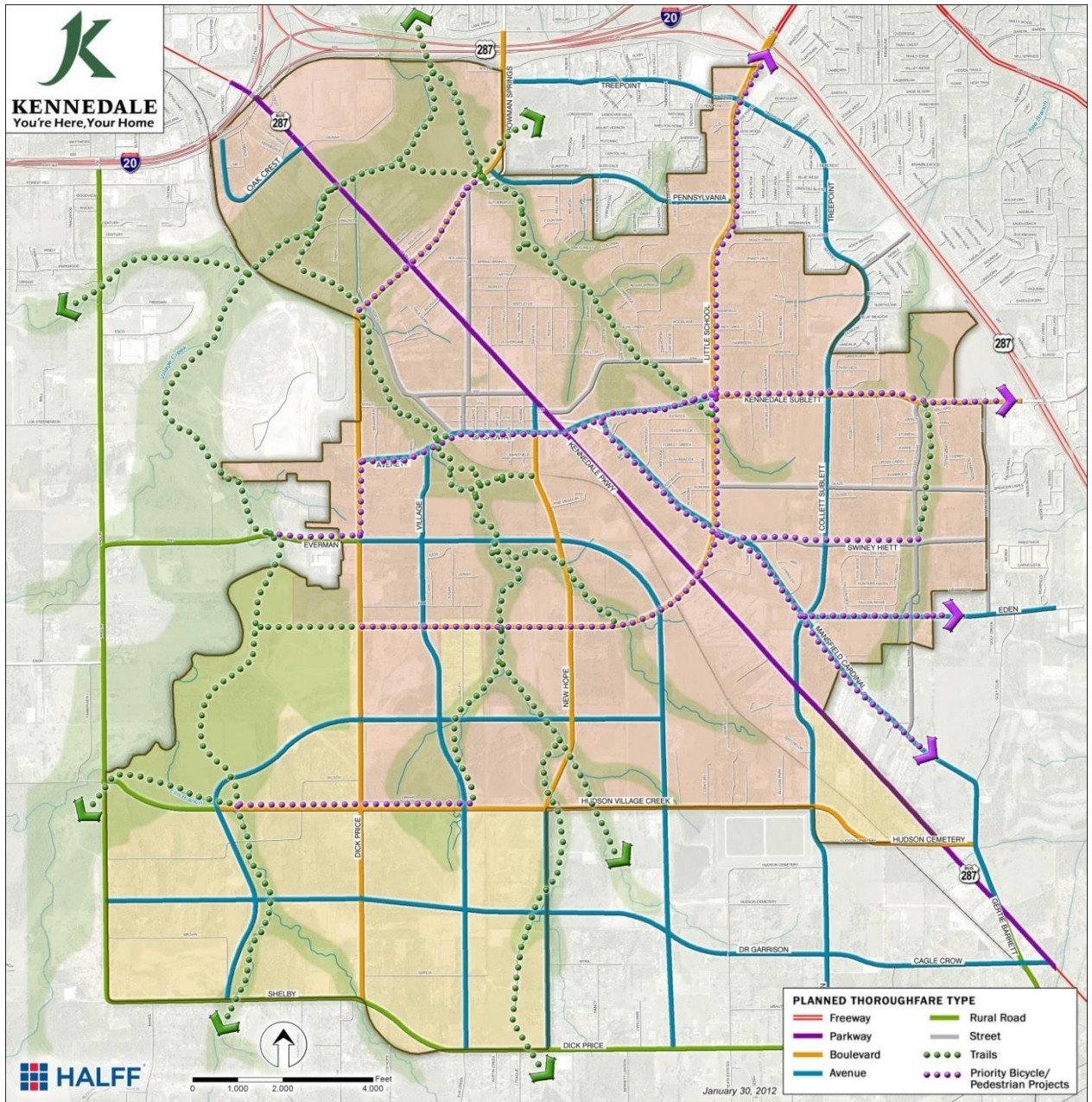
Location of bridges on Averett Road (top) and Valley Lane (bottom) to be repaired.

FUND BUDGET: STREET IMPROVEMENT FUND

| 17 STREET IMPROVEMENT FUND SUMMARY | | | | | | | |
|--------------------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|-------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | PERCENT CHANGE |
| FRANCHISE FEES - TELEPHONE | 35,046 | 23,833 | 36,256 | 36,256 | 18,558 | 18,558 | 0.0% |
| FRANCHISE FEES - GARBAGE | 85,403 | 80,554 | 68,607 | 68,607 | 68,607 | 68,607 | 0.0% |
| FRANCHISE FEES - GAS | 65,778 | 58,349 | 64,469 | 64,469 | 64,469 | 63,767 | -1.1% |
| FRANCHISE FEES - ELECTRICITY | 323,792 | 330,139 | 312,427 | 312,427 | 312,427 | 312,427 | 0.0% |
| FRANCHISE FEES - CABLE | 64,999 | 46,134 | 53,906 | 53,906 | 41,000 | 41,000 | 0.0% |
| FRANCHISE FEES - WATER/WASTEWATER | 189,869 | 267,106 | 311,312 | 311,312 | 311,312 | 390,084 | 25.3% |
| INVESTMENT INCOME | 8,173 | 3,078 | 6,930 | 6,930 | 110 | 110 | 0.0% |
| MISC. INCOME | 1,640 | 1,100 | - | - | - | - | - |
| ADMIN CHARGE - STORMWATER | 19,995 | - | 19,995 | 19,995 | 19,995 | 19,995 | 0.0% |
| PARK PAVILION RENTAL | 3,105 | 370 | 3,663 | 3,663 | 2,750 | 2,908 | 5.7% |
| BALLFIELD RENTAL | 50 | - | 50 | 50 | 50 | 50 | 0.0% |
| SALE OF PARTS/ASSETS | - | - | - | - | - | - | - |
| TRANSFER IN PARK DEDICATION | 35,000 | - | - | - | - | - | - |
| TRANSFER IN TIF FUND | - | - | - | - | - | - | - |
| TRANSFER IN DONATION FUND | - | - | - | - | - | - | - |
| Total Revenues | \$ 832,850 | \$ 810,663 | \$ 877,615 | \$ 877,615 | \$ 839,278 | \$ 917,506 | 9.3% |
| | | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | PERCENT CHANGE |
| Street Maintenance | 719,814 | 819,797 | 868,448 | 915,994 | 920,644 | 997,624 | 8.4% |
| Park Maintenance | 99,665 | 78,857 | 122,920 | 122,920 | 80,000 | 120,000 | 50.0% |
| Capital Projects | 79,058 | 79,058 | 24,302 | 24,302 | 24,302 | 37,142 | 52.8% |
| Total Expenditures | \$ 898,538 | \$ 977,711 | \$ 1,015,670 | \$ 1,063,216 | \$ 1,024,946 | \$ 1,154,766 | 12.7% |
| | | | | | | | |
| Total Revenues Over (Under) Exp | \$ (65,688) | \$ (167,049) | \$ (138,055) | \$ (185,601) | \$ (185,668) | \$ (237,260) | 27.8% |
| Other Funding Sources In (Out): | | | - | - | | - | |
| | | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ (65,688) | \$ (167,049) | \$ (138,055) | \$ (185,601) | \$ (185,668) | \$ (237,260) | 27.8% |
| BEGINNING FUND BALANCE - OCTOBER 1 | 488,007 | 553,695 | 341,246 | 386,646 | 386,646 | 200,978 | -48.0% |
| ENDING FUND BALANCE - SEPTEMBER 30 | 553,695 | 386,646 | 203,191 | 201,045 | 200,978 | (36,282) | -118.1% |
| | | | | | | | |
| AVERAGE DAILY EXPENDITURES | 2,462 | 2,679 | 2,783 | 2,913 | 2,808 | 3,164 | 12.7% |
| NUMBER OF DAYS RESERVE | 225 | 144 | 73 | 69 | 72 | (11) | -116.0% |
| FUND BALANCE AS A % OF EXPENDITURES | 61.6% | 39.5% | 20.0% | 18.9% | 19.6% | -3.1% | -116.0% |

FUTURE TRANSPORTATION PLAN

SOURCE: 2016 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNEDALE.COM/GOVDOCS



DEPARTMENT OUTLINE: STREETS AND PARK MAINTENANCE

The function of the Streets Department is to sustain and optimize the structural life of the City's roadways in the most effective manner, to provide preventive maintenance to existing concrete and asphalt streets, and to develop capital projects for major street construction. The function of the Parks Department is to provide quality parks, open spaces, and trails to enhance the quality of life for the residents we serve.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Promoting safety protocols for staff and residents during the ongoing COVID-19 pandemic
- Wood fiber replacement in playground areas and park drainage improvements
- Developed and presented to Council prioritized street projects for a potential debt issuance

SHORT-TERM GOALS

- Continued partnership with Tarrant County Precinct 2 for street maintenance and rebuilding
- Update Public Works Manual to current standards to include safe distancing
- Continue to explore efficiencies in right-of-way (ROW) maintenance
- Obtain software to document public projects and inventory
- Continued monitoring and inspection of roadways for needed maintenance and repairs
- Continued systematic replacement of street signage
- Develop and implement a Street Maintenance Fee to fund maintenance and capital projects
- Complete a Tree Inventory with the State Forester
- Acquire parkland on Hudson Village Road
- Establish and maintain a partnership with a Foundation to hold land for future parks

LONG-TERM GOALS

- Utilize the Asset Management Plan (AMP) to prioritize streets and parks projects
- Secure legislative option for transportation funding
- Develop a water, wastewater, stormwater and street coordinated replacement plan
- Develop strategies to fund and develop new parks and amenities
- Restoration and development of Village Creek Park
- Develop linear park system and hike and bike trail

STAFFING RESOURCES

- Public Works Director - 1.0 FTE
- Streets and Parks Manager - 1.0 FTE
- Streets Field Worker - 5.0 FTE
- Temp Worker - 2.9 FTE
- Administrative Assistant - 0.5 FTE

DEPARTMENT BUDGET: STREETS AND PARKS

17 | STREET IMPROVEMENT FUND

| STREET MAINTENANCE EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|--|------------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 17-5101-12-02 | SALARIES | 286,263 | 328,393 | 328,179 | 358,712 | 358,712 | 361,098 |
| 17-5107-12-02 | OVERTIME | 14,270 | 11,410 | 14,000 | 14,000 | 14,000 | 14,000 |
| 17-5109-12-02 | TEMPORARY / PART TIME | 34,516 | 62,124 | 63,698 | 72,352 | 72,352 | 71,478 |
| 17-5113-12-02 | INCENTIVE PAY | 3,420 | 5,229 | 5,200 | 5,200 | 5,200 | 5,200 |
| 17-5114-12-02 | LONGEVITY PAY | 6,332 | 9,116 | 10,336 | 10,336 | 10,336 | 11,346 |
| 17-5115-12-02 | RETIREMENT | 53,396 | 57,730 | 57,649 | 63,010 | 63,010 | 65,393 |
| 17-5117-12-02 | FICA | 25,733 | 31,168 | 32,238 | 35,236 | 35,236 | 35,429 |
| 17-5118-12-02 | MEDICAL INSURANCE | 22,565 | 29,598 | 31,096 | 31,096 | 31,096 | 37,819 |
| 17-5120-12-02 | LIFE INSURANCE | 1,276 | 1,518 | 1,439 | 1,439 | 1,439 | 1,592 |
| 17-5121-12-02 | DENTAL INSURANCE | 1,352 | 1,745 | 1,814 | 1,814 | 1,814 | 2,309 |
| 17-5122-12-02 | VISION INSURANCE | 335 | 389 | 397 | 397 | 397 | 416 |
| 17-5210-12-02 | CHEMICAL SUPPLIES | 4,780 | 1,645 | 4,000 | 4,000 | 2,000 | 4,000 |
| 17-5220-12-02 | UNIFORMS | 4,328 | 3,891 | 4,500 | 4,500 | 4,500 | 4,500 |
| 17-5230-12-02 | CLEANING SUPPLIES | 1,836 | 1,435 | 700 | 700 | 350 | 700 |
| 17-5240-12-02 | PRINTED SUPPLIES | 129 | - | 250 | 250 | 250 | 250 |
| 17-5260-12-02 | GENERAL OFFICE SUPPLIES | 2,107 | 391 | 1,000 | 1,000 | 1,000 | 1,000 |
| 17-5280-12-02 | MINOR EQUIP / SMALL TOOLS | 7,814 | 7,003 | 7,000 | 7,000 | 5,000 | 7,000 |
| 17-5285-12-02 | FUEL | 14,654 | 11,535 | 16,000 | 16,000 | 16,000 | 20,000 |
| 17-5290-12-02 | EXPENDABLE SUPPLIES | 1,549 | 980 | 2,000 | 2,000 | 1,500 | 1,500 |
| 17-5403-12-02 | BUILDING MAINTENANCE | 5,666 | 3,065 | 10,015 | 10,015 | 10,015 | 10,015 |
| 17-5407-12-02 | STREET MAINTENANCE | 66,434 | 48,082 | 80,000 | 80,000 | 40,000 | 80,000 |
| 17-5409-12-02 | IRRIGATION MAINTENANCE | 1,677 | 1,703 | 2,000 | 2,000 | 1,000 | 1,000 |
| 17-5420-12-02 | MACHINERY / TOOL MAINTENANCE | 4,187 | 5,065 | 10,000 | 10,000 | 10,000 | 10,000 |
| 17-5430-12-02 | MOTOR VEHICLE MAINT. | 27,595 | 32,565 | 15,000 | 15,000 | 15,000 | 15,000 |
| 17-5440-12-02 | OFFICE EQUIPMENT/SOFTWARE M. | 37 | - | - | - | - | - |
| 17-5480-12-02 | SIGNS/FENCE/SIDEWALK MAINT. | 7,858 | 5,379 | 22,000 | 22,000 | 15,000 | 22,000 |
| 17-5510-12-02 | ASSOC DUES / PUBLICATIONS | 147 | 357 | 357 | 357 | 357 | 357 |
| 17-5525-12-02 | TRAINING / SEMINARS | 240 | 686 | 1,000 | 1,000 | 500 | 500 |
| 17-5530-12-02 | ELECTRIC SERVICES | 59,130 | 64,403 | 65,781 | 65,781 | 65,781 | 65,781 |
| 17-5535-12-02 | GAS SERVICES | 551 | 492 | 1,186 | 1,186 | 1,186 | 1,186 |
| 17-5570-12-02 | SPECIAL SERVICES | 6,000 | 5,203 | 5,500 | 5,500 | 5,500 | 5,500 |
| 17-5575-12-02 | EQUIPMENT RENTAL | 8,984 | 5,834 | 6,000 | 6,000 | 6,000 | 6,000 |
| 17-5578-12-02 | TRAVEL | - | 4 | 130 | 130 | 130 | 130 |
| 17-5580-12-02 | ENGINEERING SERVICES | 33,176 | 44,432 | 30,000 | 30,000 | 90,000 | 90,000 |
| 17-5585-12-02 | TELEPHONE SERVICES | 5,808 | 7,093 | 4,000 | 4,000 | 4,000 | 4,000 |
| 17-5591-12-02 | TRASH/DISPOSAL/DUMP SERVICES | 5,671 | 4,152 | 8,000 | 8,000 | 6,000 | 6,000 |
| 17-5701-12-02 | TRANSFER OUT - GENERAL FUND | - | 25,983 | 25,983 | 25,983 | 25,983 | 26,925 |
| 17-5870-12-02 | OTHER EQUIPMENT | - | - | - | - | - | 8,200 |
| TOTAL STREET MAINTENANCE EXPENDITURES | | \$ 719,814 | \$ 819,797 | \$ 868,448 | \$ 915,994 | \$ 920,644 | \$ 997,624 |

| PARK MAINTENANCE EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|--|----------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 17-5404-12-03 | RODGERS FARM | 4,151 | 840 | 4,000 | 4,000 | 3,000 | 4,000 |
| 17-5405-12-03 | TOWNCENTER PLAZA | 26,744 | 23,608 | 34,000 | 34,000 | 20,000 | 34,000 |
| 17-5406-12-03 | SONORA PARK | 16,830 | 22,811 | 17,000 | 17,000 | 17,000 | 17,000 |
| 17-5408-12-03 | OTHER PARKS/MISC. | 6,000 | 3,624 | 6,420 | 6,420 | 6,000 | 6,000 |
| 17-5530-12-03 | ELECTRIC SERVICES | 5,817 | 4,899 | 10,000 | 10,000 | 7,500 | 7,500 |
| 17-5575-12-03 | EQUIPMENT RENTAL | - | - | 1,500 | 1,500 | 1,500 | 1,500 |
| 17-5590-12-03 | WATER/SEWER SERVICES | 40,124 | 23,074 | 50,000 | 50,000 | 25,000 | 50,000 |
| TOTAL PARK MAINTENANCE EXPENDITURES | | \$ 99,665 | \$ 78,857 | \$ 122,920 | \$ 122,920 | \$ 80,000 | \$ 120,000 |

| CAPITAL PROJECTS EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
|--|-------------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| 17-5705-12-04 | TRANSFER OUT - CAP REPLACE FU | 79,058 | 79,058 | 24,302 | 24,302 | 24,302 | 37,142 |
| 17-5800-12-04 | LAND | - | - | - | - | - | - |
| 17-5810-12-04 | STREET PROJECTS | - | - | - | - | - | - |
| TOTAL CAPITAL PROJECTS EXPENDITURES | | \$ 79,058 | \$ 79,058 | \$ 24,302 | \$ 24,302 | \$ 24,302 | \$ 37,142 |

| | | | | | | | |
|--------------------------------|--|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| TOTAL FUND EXPENDITURES | | \$ 898,538 | \$ 977,711 | \$ 1,015,670 | \$ 1,063,217 | \$ 1,024,946 | \$ 1,154,766 |
|--------------------------------|--|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|

DEPARTMENT DETAIL: STREETS AND PARKS

| 17 STREET IMPROVEMENT FUND | | | 2021-2022 APPROVED |
|------------------------------|-----------------------------------|---|-----------------------|
| 17-4071-00-00 | FRANCHISE FEES - TELEPHONE | ROW: % OF GROSS QTRLY REVENUES FOR COMPANIES WITH LANDLINES; BASED ON LINE RATES ADOPTED BY COUNCIL AND SUBMITTED TO PUC; ADJUSTED ANNUALLY MIDYEAR FOR CPI | 18,558 |
| 17-4072-00-00 | FRANCHISE FEES - GARBAGE | ROW: AGREEMENT WITH WASTE CONNECTIONS 10% OF GROSS MONTHLY REVENUES (6% GROSS BILLINGS IN LIMITS, 4% GROSS BILLING/ COLLECTION FEE); ADJUSTED ANNUALLY IN FEB FOR CPI | 68,607 |
| 17-4073-00-00 | FRANCHISE FEES - GAS | ROW: AGREEMENT WITH ATMOS; 5% OF GROSS CALENDAR YEAR REVENUES; RECEIVED IN FEB | 63,767 |
| 17-4074-00-00 | FRANCHISE FEES - ELECTRICITY | ROW: AGREEMENT WITH ONCOR/GEXA; BASED ON 1998 REVENUE; RECEIVED IN MAR | 312,427 |
| 17-4075-00-00 | FRANCHISE FEES - CABLE | ROW: AGREEMENT WITH CHARTER; 5% OF GROSS QUARTERLY REVENUES | 41,000 |
| 17-4076-00-00 | FRANCHISE FEES - WATER/SEWER | ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES; BASED ON 9% OF REVENUES LESS TRANSFERS/ INTEREST | 390,084 |
| 17-4401-00-00 | INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | 110 |
| 17-4409-00-00 | MISCELLANEOUS INCOME | TML HAIL DAMAGE REPAIR FOR RESTROOMS (\$4,358.84 - \$1,697.70 FOR DEPRECIATION) (ONE-TIME REVENUE) | |
| 17-4805-00-00 | PARK PAVILLION RENTAL | RENTAL FEES FOR PARK PAVILLION USE | 2,907 |
| 17-4807-00-00 | BALLFIELDS RENTAL | BALLFIELD RENTAL FEES (EXCEPT KYA) | 50 |
| 17-4808-00-00 | KYA BALLFIELD RENTAL | AGREEMENT WITH KENNEDALE YOUTH ASSOCIATION | |
| 17-4511-00-00 | ADMIN CHARGE - STORMWATER UTILITY | CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES | 19,995 |
| 17-4908-00-00 | TRANSFER IN - PARK DEDICATION | TRANSFER | - |
| 17-4921-00-00 | TRANSFER IN - TIF FUND | TRANSFER TO COVER BLOXOM PARK ROAD PROJECT | - |
| 17-4941-00-00 | TRANSFER IN - DONATION FUND | TRANSFER PARK RENTAL FEES TO STREETS FUND | - |
| TOTAL REVENUES | | | \$ 917,506 |

| 17 STREET IMPROVEMENT FUND | | | 2021-2022 APPROVED |
|------------------------------|---------------------|--|-----------------------|
| 12 COMMUNITY DEVELOPMENT | | | |
| 02 STREETS | | | |
| 17-5101-12-02 | SALARIES | REFER TO PERSONNEL SUMMARY OVERVIEW | 361,098 |
| 17-5107-12-02 | OVERTIME | ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES | 14,000 |
| 17-5109-12-02 | TEMPORARY/PART-TIME | FLAG WORKERS | 71,478 |
| 17-5113-12-02 | CERTIFICATION PAY | REFER TO PERSONNEL SUMMARY OVERVIEW | 5,200 |
| 17-5114-12-02 | LONGEVITY PAY | PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY. | 11,346 |
| 17-5115-12-02 | RETIREMENT | REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF | 65,393 |
| 17-5117-12-02 | FICA | BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE. | 35,429 |
| 17-5118-12-02 | MEDICAL INSURANCE | BASED ON MONTHLY PREMIUM | 37,819 |
| 17-5120-12-02 | LIFE INSURANCE | BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM | 1,592 |
| 17-5121-12-02 | DENTAL INSURANCE | BASED ON MONTHLY PREMIUM | 2,309 |
| 17-5122-12-02 | VISION INSURANCE | BASED ON MONTHLY PREMIUM | 416 |

DEPARTMENT DETAIL: STREETS AND PARKS (CONT'D)

| | | | |
|--------------------|------------------------------|--|------------|
| 17-5210-12-02 | CHEMICAL SUPPLIES | APPLIES TO SHOP ONLY: SOLVENTS & CLEANERS, ANNUAL PARTS CLEANER MAINTENANCE, PESTICIDES | 4,000 |
| 17-5220-12-02 | UNIFORMS | UNIFORM, SHIRTS, HATS FOR ALL STAFF MEMBERS | 4,500 |
| 17-5230-12-02 | CLEANING SUPPLIES | BUILDING CLEANING SUPPLIES (SHOP ONLY) | 700 |
| 17-5240-12-02 | PRINTED SUPPLIES | LETTERHEAD / BUSINESS CARDS | 250 |
| 17-5260-12-02 | GENERAL OFFICE SUPPLIES | PRINTING PAPER & MISCELLANEOUS SUPPLIES | 1,000 |
| 17-5280-12-02 | MINOR EQUIP/SMALL TOOLS<\$5K | WEEDEATER REPLACEMENT AS NEEDED | 7,000 |
| 17-5285-12-02 | FUEL | VARIOUS HAND TOOLS REPLACEMENT AS NEEDED FUEL AND OIL FOR 4 PICKUP TRUCKS, DUMP TRUCK, CRACK SEAL MACHINE, BACKHOE, BOOM MOWER, 2 TRACTORS, & SMALL GAS-POWERED EQUIPMENT | 20,000 |
| 17-5290-12-02 | EXPENDABLE SUPPLIES | HYDRATING WATER, COOLERS, FOOD ITEMS COUNTY LUNCHES | 1,500 |
| 17-5403-12-02 | BUILDING MAINTENANCE | HVAC REPAIRS FOR SERVICE CENTER & TRAILER STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO) SHOP & TRAILER MAINTENANCE/REPAIRS PEST CONTROL SERVICES (\$90 QTR) | 10,015 |
| 17-5404-12-02 | PARK MAINTENANCE | DO NOT CODE ANYTHING TO THIS LINE; ALL PARKS AND ENTRANCEWAY COSTS GO TO DEPT 03 | - |
| 17-5407-12-02 | STREET MAINTENANCE | ASPHALT STREET REPAIRS/CONCRETE STREET REPAIRS LINK STREET RELOCATION | 80,000 |
| 17-5409-12-02 | IRRIGATION MAINTENANCE | STRIPING, POT HOLES, TRAFFIC BUTTONS,MISC. MAINTAIN IRRIGATION AREAS | 1,000 |
| 17-5420-12-02 | MACHINERY/TOOL MAINTENANCE | SERVICE & PARTS FOR SMALL EQUIPMENT | 10,000 |
| 17-5430-12-02 | MOTOR VEHICLE MAINTENANCE | VEHICLE REPAIR AND INSPECTIONS MAINTENANCE/REPAIRS TO MOBILE EQUIPMENT | 15,000 |
| 17-5440-12-02 | OFFICE EQUIP/SOFTWARE MAINT | MYGOV (\$100/MO. FOR 2 USERS) | - |
| 17-5460-12-02 | RADIO MAINTENANCE | | - |
| 17-5480-12-02 | SIGNS/FENCE/SIDEWALK MAINT | REPLACE STREET SIGNS TO MEET STATE REQ SIDEWALK REPAIRS REPAIRS TO EXISTING FENCES | 22,000 |
| 17-5501-12-02 | ADVERTISING | | - |
| 17-5510-12-02 | ASSOC DUES/PUBLICATIONS | AMERICAN PUBLIC WORKS ASSOCIATION DUES VECTOR CONTROL LICENSE (\$12) & TWUA DUES(\$60) PARKS & WILDLIFE DUES | 357 |
| 17-5525-12-02 | TRAINING/SEMINARS | TRAFFIC CONTROL CLASSES CLASS D WATER (2 EMPLOYEES) CLASS C WASTEWATER DEALING W/DIFFICULT PEOPLE (2 EMPLOYEES) MISCELLANEOUS CLASSES | 500 |
| 17-5530-12-02 | ELECTRIC SERVICES | PROVIDED BY DIRECT ENERGY; THIS LINE APPLIES ONLY TO SHOP/STORAGE AND STREET LIGHTS; ALL PARKS/ ENTRANCES GO TO DEPT 03 | 65,781 |
| 17-5535-12-02 | GAS SERVICES | PROVIDED BY ATMOS ENERGY | 1,186 |
| 17-5570-12-02 | SPECIAL SERVICES | KKB FUNDING MOWING FOR CODE ENFORCEMENT ISSUES/LEINS NCTCOG PAVEMENT ANALYSIS SERVICES | 5,500 |
| 17-5575-12-02 | EQUIPMENT RENTAL | THIS LINE APPLIES ONLY TO TOOLS AND EQUIPMENT RENTED THROUGHOUT THE YEAR FOR SHOP. INDIVIDUAL PARKS BUDGETED UNDER PARK MAINTENANCE. SAVIN COPIER (\$89 MO) | 6,000 |
| 17-5578-12-02 | TRAVEL | MILEAGE REIMBURSEMENT AS NEEDED | 130 |
| 17-5580-12-02 | ENGINEERING SERVICES | ENGINEERING FEES & SERVICES FOR PROJECTS RELATED TO STREETS & PARKS | 90,000 |
| 17-5585-12-02 | TELEPHONE SERVICES | CELL PHONES: (\$108 BASE + \$2 USAGE/MO); IPHONE REPLACEMENT (\$200) + 1 ON-CALL REPLACEMENT (\$100) + DATA CARD (\$20 BASE + \$5 USAGE/MO) | 4,000 |
| 17-5590-12-02 | WATER/SEWER SERVICES | PARKS/ENTRANCEWAYS CODE TO DEPT 03 (PARK MAINTENANCE) | |
| 17-5591-12-02 | TRASH/DISPOSAL SERVICES | HAUL OFF OF BRUSH/SPOIL/ASPHALT/CONCRETE | 6,000 |
| 17-5701-12-02 | TRANSFER OUT - GENERAL FUND | TRANSFER TO GENERAL FUND | 26,925 |
| 17-5870-12-02 | OTHER EQUIPMENT | 48" ZERO TURN MOWER | 8,200 |
| TOTAL EXPENDITURES | | | \$ 997,624 |

DEPARTMENT DETAIL: STREETS AND PARKS (CONT'D)

| 17 STREET IMPROVEMENT FUND | | | 2021-2022 |
|------------------------------|---------------------------|--|-------------------|
| 12 COMMUNITY DEVELOPMENT | | | APPROVED |
| 03 PARK MAINTENANCE | | | |
| 17-5404-12-03 | ROGERS PARK | | 4,000 |
| | | CLEANING SUPPLIES | |
| | | CHEMICALS, FERTILIZER, GRASS SEED | |
| | | REPAIR & MAINTENANCE | |
| 17-5405-12-03 | TOWN CENTER PLAZA | MOWING CONTRACT | 34,000 |
| | | CHEMICALS, FERTILIZER, GRASS SEED | |
| | | REPAIR & MAINTENANCE | |
| 17-5406-12-03 | SONORA PARK | CLEANING SUPPLIES | 17,000 |
| | | CHEMICALS, FERTILIZER, GRASS SEED | |
| | | REPAIR & MAINTENANCE | |
| 17-5408-12-03 | OTHER PARKS/MISCELLANEOUS | CLEANING SUPPLIES | 6,000 |
| | | CHEMICALS, FERTILIZER, GRASS SEED | |
| | | REPAIR & MAINTENANCE | |
| | | PARK WIFI | |
| | | TRUST/FOUNDATION TO HOLD LAND | |
| 17-5530-12-03 | ELECTRIC SERVICES | PROVIDED BY DIRECT ENERGY; | 7,500 |
| | | COVERS ALL PARKS AND ENTRANCES | |
| 17-5535-12-03 | GAS SERVICES | PROVIDED BY ATMOS ENERGY; | - |
| | | COVERS ALL PARKS AND ENTRANCES | |
| 17-5575-12-03 | EQUIPMENT RENTAL | MAINTENANCE ONLY; DO NOT INCLUDE ANNUAL | 1,500 |
| | | SPECIAL EVENTS; COVERS ALL PARKS AND ENTRANCES | |
| 17-5590-12-03 | WATER/SEWER SERVICES | PROVIDED BY THE CITY/ ARLINGTON/FORT WORTH; | 50,000 |
| | | COVERS ALL PARKS AND ENTRANCES | |
| TOTAL EXPENDITURES | | | \$ 120,000 |

| 17 STREET IMPROVEMENT FUND | | | 2021-2022 |
|------------------------------|---|--|------------------|
| 12 COMMUNITY DEVELOPMENT | | | APPROVED |
| 04 CAPITAL PROJECTS | | | |
| 17-5705-12-04 | TRANSFER OUT-CAP REPLACE FUN VEHICLES/EQUIPMENT | | 37,142 |
| 17-5800-12-04 | LAND | LINK STREET LAND PURCHASE | - |
| 17-5810-12-04 | STREET PROJECTS | NEW/RECONSTRUCTION TIED TO 5 YEAR STREET | - |
| | | SCHEDULE (NOT FUNDED UNLESS VIA DEBT ISSUANCE) | |
| 17-5820-12-04 | BUILDING IMPROVEMENTS | | - |
| 17-5861-12-04 | MOTOR VEHICLES | FROM CAPITAL REPLACEMENT SCHEDULE | - |
| 17-5870-12-04 | OTHER EQUIPMENT | FROM CAPITAL REPLACEMENT SCHEDULE | - |
| TOTAL EXPENDITURES | | | \$ 37,142 |



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SPECIAL REVENUE FUNDS

FUND BUDGET: PARK DEDICATION

| 14 PARK DEDICATION FUND | | | | | | | |
|---|-------------------------|--------------------|------------------|---------------|---------------|-------------------|---------------|
| REVENUES | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 14-4194-00-00 | PARK DEDICATION FEES | | 16,800 | - | - | 212,400 | - |
| 14-4401-00-00 | INVESTMENT INCOME | 3,613 | 792 | 500 | 500 | 75 | 75 |
| 14-4409-00-00 | MISC INCOME-PAVERS | 300 | | 300 | 300 | 300 | 300 |
| 14-4409-01-00 | MISC INCOME-PAVERS | | | | | | |
| TOTAL REVENUES | | \$ 3,913 | \$ 17,592 | \$ 800 | \$ 800 | \$ 212,775 | \$ 375 |
| EXPENDITURES | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| 14-5580-01-00 | BRICK PAVERS | 371 | 90 | 170 | 170 | 280 | 170 |
| 14-5703-01-00 | TRANSFER TO PARK MAINT. | 35,000 | | - | - | - | - |
| 14-5955-02-00 | SONORA PARK BALLFIELDS | 42,526 | | - | - | - | - |
| TOTAL FUND EXPENDITURES | | \$ 77,896 | \$ 90 | \$ 170 | \$ 170 | \$ 280 | \$ 170 |
| REVENUES OVER (UNDER) EXPENDITURES | | \$ (73,983) | \$ 17,502 | \$ 630 | \$ 630 | \$ 212,495 | \$ 205 |
| OTHER FINANCING SOURCES (USES) | | 2018-2019 | 2019-2020 | 2020-2021 | 2020-2021 | 2020-2021 | 2021-2022 |
| | | ACTUAL | ACTUAL | APPROVED | AMENDED | PROJECTED | APPROVED |
| TRANSFERS IN (OUT) | | | | - | - | | - |
| TOTAL OTHER FINANCING SOURCES (USES) | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | | \$ (73,983) | \$ 17,502 | \$ 630 | \$ 630 | \$ 212,495 | \$ 205 |
| RESTRICTED FUND BALANCE, OCT 1 | | 158,091 | 84,108 | 54,885 | 101,610 | 101,610 | 314,105 |
| RESTRICTED FUND BALANCE, SEP 30 | | 84,108 | 101,610 | 55,515 | 102,240 | 314,105 | 314,310 |

FUND DETAIL: PARK DEDICATION

| 14 PARK DEDICATION FUND | | | 2021-2022 |
|---------------------------|------------------------------|---|---------------|
| | | | APPROVED |
| 14-4194-00-00 | PARK DEDICATION FEE | DEVELOPER GENERALLY DONATES LAND OR PAYS EQUIVALENT FUNDS PER ACRE UPON FINAL PLAT (SWINEY DEVELOPMENT - 35 LOTS) | - |
| 14-4401-00-00 | INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES | 75 |
| 14-4409-00-00 | MISC INCOME-PAVERS | PAVER REVENUES | 300 |
| 14-4409-01-00 | MISC INCOME-PAVERS | PAVER REVENUES | - |
| TOTAL REVENUES | | | \$ 375 |
| 14 PARK DEDICATION FUND | | | 2021-2022 |
| 00 PARK EXPENDITURES | | | APPROVED |
| 14-5580-01-00 | BRICK PAVERS | PAVERS FOR TOWN CENTER | 170 |
| 14-5621-00-00 | ENGINEERING SERVICES | ENGINEERING SERVICES | - |
| 14-5800-00-00 | LAND | LAND | - |
| 14-5875-00-00 | SONORA PARK BALLFIELDS | SONORA PARK BALLFIELDS | - |
| 14-5703-01-00 | TRANSFER TO PARK MAINTENANCE | TRANSFER TO PARK MAINTENANCE | - |
| 14-5955-02-00 | SONORA PARK BALLFIELDS | SONORA PARK BALLFIELDS RENOVATIONS | - |
| TOTAL EXPENDITURES | | | \$ 170 |

FUND BUDGET: PARKS/REC, OTHER DONATION FUND

| 41 PARKS AND RECREATION / OTHER DONATION FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 41-4401-00-00 INVESTMENT INCOME | 379 | 198 | 50 | 50 | 13 | 13 |
| 41-4805-00-00 RENTAL FEES | | | - | - | | - |
| TOTAL REVENUES | \$ 379 | \$ 198 | \$ 50 | \$ 50 | \$ 13 | \$ 13 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 41-5717-00-00 TRANSFER OUT - STREETS FUND | - | - | - | - | | - |
| TOTAL FUND EXPENDITURES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 379 | \$ 198 | \$ 50 | \$ 50 | \$ 13 | \$ 13 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | | \$ - |
| NET CHANGE IN FUND BALANCE | \$ 379 | \$ 198 | \$ 50 | \$ 50 | \$ 13 | \$ 13 |
| RESTRICTED FUND BALANCE – OCT 1 | (834) | (455) | (405) | (257) | (257) | (244) |
| RESTRICTED FUND BALANCE – SEP 30 | (455) | (257) | (355) | (207) | (244) | (231) |

FUND BUDGET: TREE REFORESTATION FUND

| 83 TREE REFORESTATION FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 83-4401-00-00 INVESTMENT INCOME | 1,474 | 600 | 500 | 500 | 30 | 30 |
| TOTAL REVENUES | \$ 1,474 | \$ 600 | \$ 500 | \$ 500 | \$ 30 | \$ 30 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 1,474 | \$ 600 | \$ 500 | \$ 500 | \$ 30 | \$ 30 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | | \$ - |
| NET CHANGE IN FUND BALANCE | \$ 1,474 | \$ 600 | \$ 500 | \$ 500 | \$ 30 | \$ 30 |
| RESTRICTED FUND BALANCE – OCT 1 | 68,949 | 70,423 | 70,923 | 71,023 | 71,023 | 71,053 |
| RESTRICTED FUND BALANCE – SEP 30 | 70,423 | 71,023 | 71,423 | 71,523 | 71,053 | 71,083 |

FUND BUDGET: COURT SECURITY FUND

| 12 COURT SECURITY FUND | | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|--|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 12-4250-00-00 SECURITY FEES | 2,917 | 2,181 | 2,100 | 2,100 | 2,100 | 2,100 | |
| 12-4401-00-00 INVESTMENT INCOME | 393 | 184 | 200 | 200 | 15 | 15 | |
| TOTAL REVENUES | \$ 3,310 | \$ 2,365 | \$ 2,300 | \$ 2,300 | \$ 2,115 | \$ 2,115 | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 12-5107-01-00 OVERTIME | - | - | - | - | - | - | |
| TOTAL FUND EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| REVENUES OVER (UNDER) EXPENDITURES | 3,310 | 2,365 | 2,300 | 2,300 | 2,115 | 2,115 | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| TRANSFERS IN (OUT) | - | - | - | - | - | - | |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| NET CHANGE IN FUND BALANCE | \$ 3,310 | \$ 2,365 | \$ 2,300 | \$ 2,300 | \$ 2,115 | \$ 2,115 | |
| RESTRICTED FUND BALANCE, OCT 1 | 17,554 | 20,864 | 23,864 | 23,229 | 23,229 | 25,344 | |
| RESTRICTED FUND BALANCE, SEP 30 | 20,864 | 23,229 | 26,164 | 25,529 | 25,344 | 27,459 | |

FUND BUDGET: COURT TECHNOLOGY FUND

| 16 COURT TECHNOLOGY FUND | | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|--|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 16-4251-00-00 TECHNOLOGY FEES | 3,893 | 2,409 | 1,200 | 1,200 | 1,200 | 1,200 | |
| 16-4401-00-00 INVESTMENT INCOME | 171 | 93 | 120 | 120 | 10 | 10 | |
| TOTAL REVENUES | \$ 4,064 | \$ 2,503 | \$ 1,320 | \$ 1,320 | \$ 1,210 | \$ 1,210 | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| 16-5280-00-00 MINOR EQUIP/SMALL TOOLS | - | - | - | - | - | - | |
| 16-5440-00-00 OFFICE EQUIP/SOFTWARE MAINT. | 1,095 | - | 875 | 875 | - | 875 | |
| TOTAL FUND EXPENDITURES | \$ 1,095 | \$ - | \$ 875 | \$ 875 | \$ - | \$ 875 | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ 2,969 | \$ 2,503 | \$ 445 | \$ 445 | \$ 1,210 | \$ 335 | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED | |
| TRANSFERS IN (OUT) | - | - | - | - | - | - | |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| NET CHANGE IN FUND BALANCE | \$ 2,969 | \$ 2,503 | \$ 445 | \$ 445 | \$ 1,210 | \$ 335 | |
| RESTRICTED FUND BALANCE, OCT 1 | 7,032 | 10,001 | 15,886 | 12,504 | 12,504 | 13,714 | |
| RESTRICTED FUND BALANCE, SEP 30 | 10,001 | 12,504 | 16,331 | 12,949 | 13,714 | 14,049 | |

FUND BUDGET: JUVENILE CASE MANAGER (JCM) FUND

| 18 JUVENILE CASE MANAGER FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|-----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 18-4250-00-00 JUVENILE CASE MANAGER FEE | 5,257 | 2,287 | 2,000 | 2,000 | 1,200 | 1,200 |
| 18-4401-00-00 INVESTMENT INCOME | 274 | 58 | 150 | 150 | 5 | 5 |
| TOTAL REVENUES | \$ 5,531 | \$ 2,345 | \$ 2,150 | \$ 2,150 | \$ 1,205 | \$ 1,205 |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 APPROVED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 18-5101-01-00 SALARIES | 10,710 | 996 | - | - | - | - |
| 18-5107-01-00 OVERTIME | 50 | - | - | - | - | - |
| 18-5115-01-00 RETIREMENT | 1,514 | 140 | - | - | - | - |
| 18-5117-01-00 FICA | 823 | 76 | - | - | - | - |
| 18-5525-01-00 TRAINING/SEMINARS | \$ - | \$ - | \$ - | \$ - | - | \$ - |
| 18-5578-01-00 TRAVEL | - | - | - | - | - | - |
| TOTAL FUND EXPENDITURES | \$ 13,097 | \$ 1,213 | \$ - | \$ - | \$ - | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | \$ (7,566) | \$ 1,132 | \$ 2,150 | \$ 2,150 | \$ 1,205 | \$ 1,205 |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ (7,566) | \$ 1,132 | \$ 2,150 | \$ 2,150 | \$ 1,205 | \$ 1,205 |
| RESTRICTED FUND BALANCE – OCT 1 | 13,645 | 6,352 | (10,367) | 7,484 | 7,484 | 8,689 |
| RESTRICTED FUND BALANCE – SEP 30 | 6,079 | 7,484 | (8,217) | 9,634 | 8,689 | 9,894 |

FUND DETAIL: JUVENILE CASE MANAGER (JCM) FUND

| 18 JUVENILE CASE MANAGER FUND | | | 2021-2022 APPROVED |
|--|--|--------------------|-----------------------|
| REVENUES | | | |
| 18-4250-00-00 JUVENILE CASE MANAGER FEES | BASED IN FEE OF \$5 | BASED PER CITATION | 1,200 |
| 18-4401-00-00 INVESTMENT INCOME | EARNING BASED UPON AVERAGE BALANCE/INTEREST | RATES | 5 |
| TOTAL REVENUES | | | \$ 1,205 |
| 18 JUVENILE CASE MANAGER FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | |
| 18-5101-01-00 SALARIES | DEPUTY COURT & JUVENILE CLERK (3 HRS PER PAY | PERIOD) | - |
| 18-5525-01-00 TRAINING/SEMINARS | JUVENILE CASE MANAGER ANNUAL REQUIRED | TRAINING | - |
| 18-5578-01-00 TRAVEL | JUVENILE CASE MANAGER HOTEL, MEALS | | - |
| TOTAL EXPENDITURES | | | \$ - |

TAX INCREMENT REINVESTMENT ZONE (TIRZ) PROJECTS

Tax Increment Financing (TIF) is a tool authorized by Chapter 311 of the Texas Tax Code by which local governments can publicly finance needed structural improvements and enhanced infrastructure within a defined area – a **Tax Increment Reinvestment Zone (TIRZ)** – to encourage desired development. The tax increment is derived from the difference in appraised value between the year in which the reinvestment zone is established (base year) and each year the reinvestment zone is in existence.

FUND BUDGET: TIF #1 NEW HOPE ROAD FUND

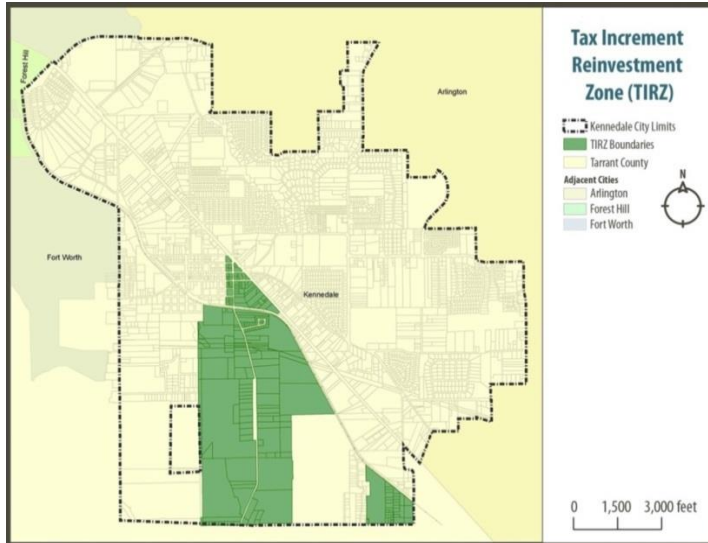
| 21 TIF#1 (NEW HOPE ROAD) FUND | | | | | | | |
|---|-----------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 21-4401-00-00 | INVESTMENT INCOME | 1,370 | 1,369 | 700 | 700 | 164 | 164 |
| 21-4516-00-00 | INTERGOV TARR COUNTY | 14,863 | 23,523 | 24,659 | 24,659 | 27,490 | 31,946 |
| 21-4517-00-00 | INTERGOV TARR HOSPITAL | 9,849 | 15,304 | 15,767 | 15,767 | 18,040 | 17,913 |
| 21-4518-00-00 | INTERGOV TARR COLLEGE | 6,819 | 9,219 | 9,145 | 9,145 | 10,394 | 10,394 |
| 21-4519-00-00 | INTERGOV CITY OF KENNEDALE | 88,287 | 103,329 | 102,462 | 102,462 | 122,330 | 122,330 |
| 21-4945-00-00 | TRANSFER IN ROADWAY IMPACT | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| TOTAL REVENUES | | \$ 131,189 | \$ 162,743 | \$ 162,734 | \$ 162,734 | \$ 188,418 | \$ 192,748 |
| EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 21-5570-01-00 | SPECIAL SERVICES | - | - | - | - | - | - |
| 21-5580-01-00 | ENGINEERING SERVICES | - | - | - | - | - | - |
| 21-5717-01-00 | TRANSFER OUT - STREETS FUND | - | - | - | - | - | - |
| TOTAL FUND EXPENDITURES | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | | \$ 204,558 | \$ 162,743 | \$ 162,734 | \$ 162,734 | \$ 188,418 | \$ 192,748 |
| OTHER FINANCING SOURCES (USES) | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | | \$ 204,558 | \$ 162,743 | \$ 162,734 | \$ 162,734 | \$ 188,418 | \$ 192,748 |
| RESTRICTED FUND BALANCE – OCT 1 | | (787,392) | (582,834) | (393,825) | (420,091) | (420,091) | (231,673) |
| RESTRICTED FUND BALANCE – SEP 30 | | (582,834) | (420,091) | (231,091) | (257,358) | (231,673) | (38,926) |

| TAX YEAR | TAXABLE VALUE (OTHER 3 ENTITIES) | TAXABLE VALUE (KENNE DALE) |
|----------|-------------------------------------|-------------------------------|
| 2012 | 17,700,978 | 17,655,478 |
| 2013 | 17,808,364 | 17,763,264 |
| 2014 | 17,662,023 | 17,616,923 |
| 2015 | 17,584,589 | 17,584,589 |
| 2016 | 18,627,347 | 18,627,347 |
| 2017 | 21,296,176 | 21,296,176 |
| 2018 | 27,678,654 | 27,765,412 |
| 2019 | 31,894,693 | 31,789,193 |
| 2020 | 31,706,452 | 31,596,452 |
| 2021 | 34,640,452 | 34,790,767 |

FUND DETAIL: TIF #1 NEW HOPE ROAD FUND

| 21 TIF #1 (NEW HOPE) FUND | | | 2021-2022 |
|-----------------------------|------------------------------|---|-------------------|
| REVENUES | | | APPROVED |
| 21-4401-00-00 | INVESTMENT INCOME | | 164 |
| 21-4516-00-00 | INTERGOV - TARRANT COUNTY | 2012 BASE YEAR EQUALS \$17,655,478; 75% PARTICIPATION RATE, MAX PARTICIPATION \$2,481,849 | 31,946 |
| 21-4517-00-00 | INTERGOV - TARRANT HOSPITAL | 2012 BASE YEAR EQUALS \$17,655,478; 50% PARTICIPATION RATE, MAX PARTICIPATION \$1,427,690 | 17,913 |
| 21-4518-00-00 | INTERGOV - TARRANT COLLEGE | 2012 BASE YEAR EQUALS \$17,655,478; 50% PARTICIPATION RATE, MAX PARTICIPATION \$939,000 | 10,394 |
| 21-4519-00-00 | INTERGOV - CITY OF KENNEDALE | 2012 BASE YEAR EQUALS \$17,655,478; 100% PARTICIPATION RATE | 122,330 |
| 21-4945-00-00 | TRANSFER IN - ROADWAY IMPACT | FUND QUALIFYING TIF PROJECTS | 10,000 |
| TOTAL REVENUES | | | \$ 192,748 |

| 21 TIF #1 (NEW HOPE) FUND | | | 2021-2022 |
|-----------------------------|-----------------------------|--|-------------|
| EXPENDITURES | | | APPROVED |
| 21-5570-01-00 | SPECIAL SERVICES | | - |
| 21-5580-01-00 | ENGINEERING SERVICES | NEW HOPE ROAD ENGINEERING (\$225,676 CONTRACT WITH FREESE AND NICHOLS) | - |
| | | NEW HOPE ROAD ENGINEERING FOR SEWER LINE EXTENSION TO TEXAS RACEWAY (\$119,920 CONTRACT WITH FREESE AND NICHOLS) | - |
| 21-5717-01-00 | TRANSFER OUT - STREETS FUND | TRANSFER OUT TO RETURN BLOXOM PARK ROAD FUNDS | - |
| TOTAL EXPENDITURES | | | \$ - |



PARTICIPANTS

City of Kennedale: 100%
(MAX. \$2,481,849)

Tarrant County: 75%
(MAX. \$2,481,849)

Tarrant County College
District: 50% (MAX. \$939,000)

Tarrant County Hospital
District: 50% (MAX. \$1,427,690)

COMPLETED PROJECTS

- New Hope Road: Sewer Line Route Study
- Bloxom Park Road: Water and Wastewater Lines and Street

PROJECTS UNDERWAY

- New Hope Road: Wastewater Line and Street Engineering

DEVELOPMENTS SECURED

- Kennedale Seniors, Ltd.

FUND BUDGET: HOTEL MOTEL OCCUPANCY TAX (HOT) FUND

| 30 HOTEL MOTEL OCCUPANCY TAX (HOT) FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 30-4084-00-00 OCCUPANCY TAX | | 13,332 | 5,000 | 5,000 | 10,670 | 11,000 |
| 30-4401-00-00 INVESTMENT INCOME | | 3 | 50 | 50 | 6 | 6 |
| TOTAL REVENUES | \$ - | \$ 13,335 | \$ 5,050 | \$ 5,050 | \$ 10,676 | \$ 11,006 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 30-5561-01-00 RECREATION | | | | | | |
| 30-5562-01-00 TOURISM | | | - | - | | - |
| TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ - | | \$ - |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ - | \$ 13,335 | \$ 5,050 | \$ 5,050 | \$ 10,676 | \$ 11,006 |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | | | | | | |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ - | \$ 13,335 | \$ 5,050 | \$ 5,050 | \$ 10,676 | \$ 11,006 |
| RESTRICTED FUND BALANCE – OCT 1 | | | 5,927 | 13,335 | 13,335 | 24,011 |
| RESTRICTED FUND BALANCE – SEP 30 | | 13,335 | 10,977 | 18,385 | 24,011 | 35,017 |

FUND DETAIL: HOTEL MOTEL OCCUPANCY TAX (HOT) FUND

| 30 HOTEL MOTEL OCCUPANCY TAX (HOT) FUND | | 2021-2022 |
|---|--|-----------|
| REVENUES | | APPROVED |
| 30-4084-00-00 OCCUPANCY TAX | | 11,000 |
| 30-4401-00-00 INVESTMENT INCOME | | 6 |
| TOTAL REVENUES | | \$ 11,006 |
| | | |
| 30 HOTEL MOTEL OCCUPANCY TAX (HOT) FUND | | 2021-2022 |
| EXPENDITURES | | APPROVED |
| 30-5561-01-00 RECREATION | | - |
| 30-5562-01-00 TOURISM | | - |
| TOTAL EXPENDITURES | | \$ - |

FUND BUDGET: LIBRARY BUILDING FUND

| 32 LIBRARY BUILDING FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 32-4401-00-00 INVESTMENT INCOME | 18 | - | - | - | - | - |
| 32-4406-00-00 LIBRARY FINES | 1,408 | 619 | - | - | 110 | 110 |
| 32-4501-00-00 CONTRIBUTION-LIBRARY | 1,232 | 724 | 160 | 160 | 159 | - |
| TOTAL REVENUES | \$ 2,658 | \$ 1,343 | \$ 160 | \$ 160 | \$ 269 | \$ 110 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 32-5403-00-00 BUILDING MAINTENANCE | 5,353 | - | - | - | - | - |
| TOTAL FUND EXPENDITURES | \$ 5,353 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ (2,695) | \$ 1,343 | \$ 160 | \$ 160 | \$ 269 | \$ 110 |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ (2,695) | \$ 1,343 | \$ 160 | \$ 160 | \$ 269 | \$ 110 |
| RESTRICTED FUND BALANCE – OCT 1 | (1,199) | (3,894) | (2,489) | (2,551) | (2,551) | (2,282) |
| RESTRICTED FUND BALANCE – SEP 30 | (3,894) | (2,551) | (2,329) | (2,391) | (2,282) | (2,172) |

FUND DETAIL: LIBRARY BUILDING FUND

| 32 LIBRARY BUILDING FUND | | | 2021-2022 APPROVED |
|--|--|--|-----------------------|
| REVENUES | | | |
| 32-4401-00-00 INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | | - |
| 32-4406-00-00 LIBRARY FINES | FINES RECEIVED FOR OVERDUE LIBRARY MATERIALS | | 110 |
| 32-4501-00-00 CONTRIBUTION - LIBRARY | DONATIONS RECEIVED ON UTILITY BILLS | | - |
| TOTAL REVENUES | | | \$ 110 |
| | | | |
| 32 LIBRARY BUILDING FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | |
| 32-5280-00-00 MINOR EQUIP/SMALL TOOLS<\$5K | | | - |
| 32-5403-00-00 BUILDING MAINTENANCE | REPAIRS FOR LIBRARY BUILDING | | - |
| 32-5570-00-00 SPECIAL SERVICES | | | - |
| TOTAL EXPENDITURES | | | \$ - |

FUND BUDGET: LEOSE FUND

The State Comptroller of Public Accounts collects and deposits proceeds from court costs into the Law Enforcement Officer Standards and Education (LEOSE) account of the state treasury, which is then distributed to local law enforcement agencies. Local agencies must use the funds to provide continuing education or necessary training for law enforcement officers. Under the Texas Occupations Code, twenty percent of the appropriated amount is distributed to all participating agencies in equal shares, and eighty percent is distributed based on the number of qualifying officers at each entity.

| 34 LEOSE FUND | | | | | | | |
|---|-----------------------------|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 34-4094-00-00 | LEOSE POLICE TRAINING GRANT | 1,767 | 1,741 | 1,740 | 1,740 | 1,740 | 1,740 |
| 34-4401-00-00 | INVESTMENT INCOME | 31 | 21 | - | - | - | - |
| TOTAL REVENUES | | \$ 1,799 | \$ 1,761 | \$ 1,740 | \$ 1,740 | \$ 1,740 | \$ 1,740 |
| | | | | | | | |
| EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 34-5515-01-00 | TRAINING/SEMINARS | 1,650 | - | 1,650 | 1,650 | 1,650 | 1,650 |
| TOTAL EXPENDITURES | | \$ 1,650 | \$ - | \$ 1,650 | \$ 1,650 | \$ 1,650 | \$ 1,650 |
| | | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | | \$ 149 | \$ 1,761 | \$ 90 | \$ 90 | \$ 90 | \$ 90 |
| | | | | | | | |
| OTHER FINANCING SOURCES (USES) | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | |
| NET CHANGE IN FUND BALANCE | | \$ 149 | \$ 1,761 | \$ 90 | \$ 90 | \$ 90 | \$ 90 |
| RESTRICTED FUND BALANCE – OCT 1 | | 1,747 | 1,895 | 2,012 | 3,657 | 3,657 | 2,102 |
| RESTRICTED FUND BALANCE – SEP 30 | | 1,895 | 3,657 | 2,102 | 3,747 | 3,747 | 2,192 |

FUND DETAIL: LEOSE FUND

| 34 LEOSE FUND | | | 2021-2022 APPROVED |
|---------------------------|-------------------------|--|-----------------------|
| REVENUES | | | APPROVED |
| 34-4094-00-00 | POLICE TRAINING GRANT | RECEIVED FROM THE STATE LAW ENFORCEMENT OFFICER STANDARDS AND EDUCATION (LEOSE) AND BASED ON TOTAL NUMBER OF ELIGIBLE LAW ENFORCEMENT POSITIONS. MUST BE UTILIZED TO ENSURE THE CONTINUING EDUCATION OF PERSON LICENSED UNDER CHAPTER 1701, OCCUPATIONS CODE | 1,740 |
| 34-4401-00-00 | INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | - |
| TOTAL REVENUES | | | \$ 1,740 |
| | | | |
| 34 LEOSE FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | APPROVED |
| 34-5515-01-00 | TRAINING/SEMINARS-LEOSE | POLICE SUPERVISORY TRAINING | 1,650 |
| TOTAL EXPENDITURES | | | \$ 1,650 |

FUND BUDGET: DISASTER RECOVERY

| 35 DISASTER RECOVERY FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 35-4085-00-00 CARES ACT FUNDING | | 420,750 | - | - | - | - |
| 35-4401-00-00 INVESTMENT INCOME | | 206 | 100 | 100 | - | - |
| TOTAL REVENUES | \$ - | \$ 420,956 | \$ 100 | \$ 100 | \$ - | \$ - |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 35-5240-01-00 PRINTED SUPPLIES | | | - | - | | - |
| 35-5241-01-00 PUBLIC SAFETY MEASURES | | 805 | 83,687 | 83,687 | 15,774 | - |
| 35-5260-01-00 GENERAL OFFICE SUPPLIES | | | - | - | | - |
| 35-5280-01-00 MINOR EQUIP/SMALL TOOLS<\$5K | | 62 | - | - | | - |
| 35-5290-01-00 EXPENDABLE SUPPLIES | | 2,173 | - | - | | - |
| 35-5291-01-00 DISINFECTION OF PUBLIC AREAS | | 954 | | | 3,062 | - |
| 35-5292-01-00 MEDICAL SUPPLIES | | 1,128 | 12,185 | 12,185 | 563 | - |
| 35-5403-01-00 BUILDING MAINTENANCE | | 376 | - | - | | - |
| 35-5440-01-00 OFFICE EQUIP/SOTWARE MAINT | | 1,600 | - | - | | - |
| 35-5441-01-00 OTHER ECONOMIC EXPENSES | | 22,624 | 35,731 | 35,731 | 2,966 | - |
| 35-5442-01-00 OTHER COMPLIANCE EXPENSES | | 1,294 | 84,199 | 84,199 | | - |
| 35-5443-01-00 TELEWORK | | 1,350 | | | 52,657 | - |
| 35-5444-01-00 COMMUNICATION AND ENFORCEMENT | | | | | 755 | - |
| 35-5570-01-00 SPECIAL SERVICES | | | | | | - |
| 35-5555-01-00 COVID PAYROLL EXPENSES | | 312,098 | 205,048 | 205,048 | | - |
| TOTAL FUND EXPENDITURES | \$ - | \$ 344,462 | \$ 420,850 | \$ 420,850 | \$ 75,777 | \$ - |
| REVENUES OVER (UNDER) EXPENDITURES | \$ - | \$ 76,494 | \$ (420,750) | \$ (420,750) | \$ (75,777) | \$ - |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | | | | | | |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | \$ - | \$ 76,494 | \$ (420,750) | \$ (420,750) | \$ (75,777) | \$ - |
| RESTRICTED FUND BALANCE – OCT 1 | | | | | 76,494 | 717 |
| RESTRICTED FUND BALANCE – SEP 30 | | 76,494 | (420,750) | (344,256) | 717 | 717 |

FUND DETAIL: DISASTER RECOVERY

| 35 DISASTER RECOVERY FUND | | 2021-2022 |
|---------------------------------------|--|-----------|
| REVENUES | | APPROVED |
| 35-4085-00-00 CARES ACT FUNDING | | - |
| 35-4401-00-00 INVESTMENT INCOME | | - |
| TOTAL REVENUES | | \$ - |
| 35 DISASTER RECOVERY FUND | | 2021-2022 |
| EXPENDITURES | | APPROVED |
| 35-5441-01-00 OTHER ECONOMIC EXPENSES | | |
| 35-5292-01-00 OTHER MEDICAL EXPENSES | | |
| 35-5241-01-00 PUBLIC HEALTH | | |
| 35-5555-01-00 PAYROLL EXPENSES | | |
| 35-5442-01-00 COMPLIANCE | | |
| TOTAL EXPENDITURES | | \$ - |

FUND BUDGET: ROADWAY IMPACT FEE FUND

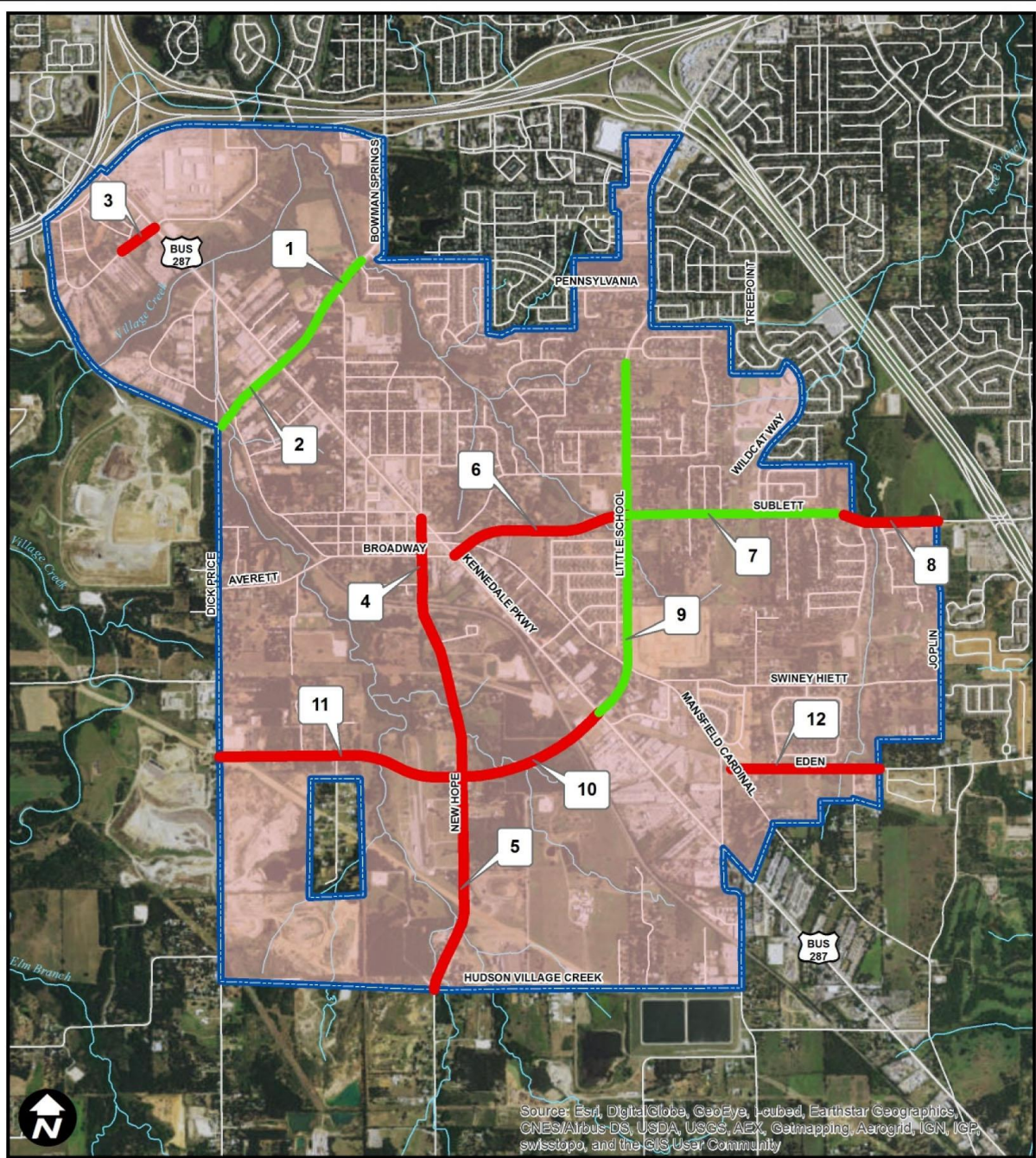
| 45 ROADWAY IMPACT FEE FUND | | | | | | | |
|---|----------------------------|---------------------|---------------------|-----------------------|----------------------|-----------------------|-----------------------|
| REVENUES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 202-2021 PROJECTED | 2021-2022 APPROVED |
| 45-4215-00-00 | IMPACT FEES | 25,390 | 10,691 | 12,000 | 12,000 | 347,339 | 12,000 |
| 45-4401-00-00 | INVESTMENT INCOME | 5,272 | 2,372 | 3,000 | 3,000 | 130 | 130 |
| TOTAL REVENUES | | \$ 30,662 | \$ 13,063 | \$ 15,000 | \$ 15,000 | \$ 347,469 | \$ 12,130 |
| EXPENDITURES | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 202-2021 PROJECTED | 2021-2022 APPROVED |
| 45-5798-00-00 | TRANSFER OUT - TIF #1 FUND | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 45-5582-01-00 | IMPACT FEE STUDY | | 49,739 | - | - | | |
| 45-5711-00-00 | TRANSFER OUT - W / S FUND | | - | 187,525 | 187,525 | 187,525 | 127,525 |
| TOTAL FUND EXPENDITURES | | \$ 10,000 | \$ 59,739 | \$ 197,525 | \$ 197,525 | \$ 197,525 | \$ 137,525 |
| REVENUES OVER (UNDER) EXPENDITURES | | \$ 20,662 | \$ (46,676) | \$ (182,525) | \$ (182,525) | \$ 149,944 | \$ (125,395) |
| OTHER FINANCING SOURCES (USES) | | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 202-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | | - | - | - | - | | - |
| TOTAL OTHER FINANCING SOURCES (USES) | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CHANGE IN FUND BALANCE | | \$ 20,662 | \$ (46,676) | \$ (182,525) | \$ (182,525) | \$ 149,944 | \$ (125,395) |
| RESTRICTED FUND BALANCE – OCT 1 | | 554,128 | 574,791 | 489,910 | 528,114 | 528,114 | 678,058 |
| RESTRICTED FUND BALANCE – SEP 30 | | 574,791 | 528,114 | 307,385 | 345,589 | 678,058 | 552,663 |

FUND DETAIL: ROADWAY IMPACT FEE FUND

| 45 ROADWAY IMPACT FEE FUND | | | 2021-2022 APPROVED |
|------------------------------|---------------------------------|--|-----------------------|
| REVENUES | | | |
| 45-4215-00-00 | IMPACT FEES | BASED ON 2021 IMPACT FEE STUDY: SINGLE-FAMILY RESIDENTIAL: \$2.056 OFFICE BUILDING PER 10,000 SQUARE FEET: \$23,853 LIGHT INDUSTRIAL PER 50,000 SQUARE FEET: \$62,675 | 12,000 |
| 45-4401-00-00 | INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | 130 |
| 45-4907-00-00 | TRANSFER IN-STORM WTR UTILITY | | - |
| TOTAL REVENUES | | | \$ 12,130 |
| 45 ROADWAY IMPACT FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | |
| 45-5570-00-00 | SPECIAL SERVICES | | - |
| 45-5580-00-00 | ENGINEERING SERVICES | INITIAL PHASE OF SOUTH NEW HOPE ROAD: RECONSTRUCTION FROM SONORA PARK/RAILROAD TO HUDSON VILLAGE CREEK | - |
| 45-5798-00-00 | TRANSFER OUT-TIF #1 FUND | FUND INITIAL TIF PROJECT EFFORTS | 10,000 |
| 45-5582-01-00 | IMPACT FEE STUDY | | |
| 45-5711-00-00 | TRANSFER OUT - WATER/SEWER FUND | | 127,525 |
| TOTAL EXPENDITURES | | | \$ 137,525 |

ROADWAY IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY



Source: Esri, DigitalGlobe, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AEX, Getmapping, Aerogrid, IGN, IGP, swisstopo, and the GIS User Community



**CITY OF KENNEDALE
ROADWAY IMPACT FEE
PROPOSED
CAPITAL IMPROVEMENTS PLAN**

- LEGEND**
- Kennedale City Limit
 - Rdwy Service Area
 - IFCIP**
 - New
 - Recoup

FUND BUDGET: WATER IMPACT FEE FUND

| 61 WATER IMPACT FEE FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 61-4201-00-00 IMPACT FEES | 34,455 | 6,119 | 52,562 | 52,562 | 170,454 | 52,562 |
| 61-4401-00-00 INVESTMENT INCOME | 2,579 | 98 | 1,676 | 1,676 | 98 | 98 |
| TOTAL REVENUES | \$ 37,034 | \$ 6,217 | \$ 54,238 | \$ 54,238 | \$ 170,552 | \$ 52,660 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 61-5710-00-00 TRANSFER OUT - W/S FUND | 152,525 | 152,525 | - | - | - | - |
| TOTAL FUND EXPENDITURES | \$ 152,525 | \$ 152,525 | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ (115,491) | \$ (146,308) | \$ 54,238 | \$ 54,238 | \$ 170,552 | \$ 52,660 |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | 0 | 0 | 0 | 0 | | 0 |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ (115,491) | \$ (146,308) | \$ 54,238 | \$ 54,238 | \$ 170,552 | \$ 52,660 |
| RESTRICTED FUND BALANCE – OCT 1 | 129,193 | 13,702 | (165,667) | (132,606) | (132,606) | 37,946 |
| RESTRICTED FUND BALANCE – SEP 30 | 13,702 | (132,606) | (111,429) | (78,368) | 37,946 | 90,606 |

FUND DETAIL: WATER IMPACT FEE FUND

| 61 WATER IMPACT FEE FUND | | | 2021-2022 APPROVED |
|---|---|--|-----------------------|
| REVENUES | | | |
| 61-4201-00-00 IMPACT FEES | BASED ON 2021 IMPACT FEE STUDY: SIMPLE 3/4" METER : \$1,357.00 SIMPLE 1" METER : \$2,266.19 SIMPLE 2" METER : \$7,232.81 | | 52,562 |
| 61-4401-00-00 INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | | 98 |
| TOTAL REVENUES | | | \$ 52,660 |
| | | | |
| 61 WATER IMPACT FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | |
| 61-5570-00-00 SPECIAL SERVICES | | | - |
| 61-5710-00-00 TRANSER OUT - W/S FUND | MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE) | | - |
| 61-5831-00-00 EKB ROAD 16' LINE ENGINEERING | | | - |
| 61-5875-00-00 CONSTRUCTION | | | - |
| TOTAL EXPENDITURES | | | \$ - |

FUND BUDGET: SEWER IMPACT FEE FUND

| 62 SEWER IMPACT FEE FUND | | | | | | |
|---|---------------------|---------------------|-----------------------|----------------------|------------------------|-----------------------|
| REVENUES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 62-4201-00-00 IMPACT FEES | 16,791 | 3,980 | 16,918 | 16,918 | 113,874 | 16,918 |
| 62-4401-00-00 INVESTMENT INCOME | 2,412 | 630 | 1,587 | 1,587 | 30 | 30 |
| TOTAL REVENUES | \$ 19,202 | \$ 4,610 | \$ 18,505 | \$ 18,505 | \$ 113,904 | \$ 16,948 |
| | | | | | | |
| EXPENDITURES | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| 62-5710-00-00 TRANSFER OUT - W/S FUND | 60,000 | 35,000 | - | - | - | 60,000 |
| TOTAL FUND EXPENDITURES | \$ 60,000 | \$ 35,000 | \$ - | \$ - | \$ - | \$ 60,000 |
| | | | | | | |
| REVENUES OVER (UNDER) EXPENDITURES | \$ (40,798) | \$ (30,390) | \$ 18,505 | \$ 18,505 | \$ 113,904 | \$ (43,052) |
| | | | | | | |
| OTHER FINANCING SOURCES (USES) | 2018-2019 ACTUAL | 2019-2020 ACTUAL | 2020-2021 APPROVED | 2020-2021 AMENDED | 2020-2021 PROJECTED | 2021-2022 APPROVED |
| TRANSFERS IN (OUT) | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| NET CHANGE IN FUND BALANCE | \$ (40,798) | \$ (30,390) | \$ 18,505 | \$ 18,505 | \$ 113,904 | \$ (43,052) |
| RESTRICTED FUND BALANCE - OCT 1 | 119,789 | 78,992 | 20,306 | 48,602 | 48,602 | 162,506 |
| RESTRICTED FUND BALANCE - SEP 30 | 78,992 | 48,602 | 38,811 | 67,107 | 162,506 | 119,454 |

FUND DETAIL: SEWER IMPACT FEE FUND

| 62 SEWER IMPACT FEE FUND | | | 2021-2022 APPROVED |
|--------------------------------------|---|--|-----------------------|
| REVENUES | | | |
| 62-4201-00-00 IMPACT FEES | BASED ON 2021 IMPACT FEE STUDY: SIMPLE 3/4" METER: \$1,837.00 SIMPLE 1" METER: \$3,067.79 SIMPLE 2" METER: \$9,791.21 | | 16,918 |
| 62-4401-00-00 INVESTMENT INCOME | EARNING BASED ON AVG BALANCE/INTEREST RATES | | 30 |
| TOTAL REVENUES | | | \$ 16,948 |
| | | | |
| 62 SEWER IMPACT FUND | | | 2021-2022 APPROVED |
| EXPENDITURES | | | |
| 62-5570-00-00 SPECIAL SERVICES | | | - |
| 62-5710-00-00 TRANSER OUT - W/S FUND | MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE) | | 60,000 |
| TOTAL EXPENDITURES | | | \$ 60,000 |



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APPENDICES



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APPENDIX A: ORDINANCE NO. 732, ADOPTING FY21-22 BUDGET

ORDINANCE NO. 732

AN ORDINANCE OF THE CITY OF KENNEDALE, TEXAS, ADOPTING THE BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021, AND ENDING SEPTEMBER 30, 2022; APPROPRIATING RESOURCES FOR EACH DEPARTMENT, PROJECT, OPERATION, ACTIVITY, PURCHASE, ACCOUNT AND OTHER EXPENDITURES; PROVIDING FOR EMERGENCY EXPENDITURES AND EXPENDITURES AS ALLOWED BY APPLICABLE STATE LAW; PROVIDING FOR THE FILING AND POSTING OF THE BUDGET AS REQUIRED BY STATE LAW; PROVIDING A SEVERABILITY CLAUSE AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Kennedale, Texas, is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Manager of the City has filed with the City Secretary a budget outlining all proposed expenditures of the government of the City for the fiscal year beginning October 1, 2021, and ending September 30, 2022, (hereinafter referred as the "Budget"); and

WHEREAS, the Budget specifically sets forth each of the various projects for which appropriations are delineated, and the estimated amount of money carried in the Budget for each of such projects; and

WHEREAS, the Budget has been filed with the City Secretary for at least thirty (30) days before the date the City Council makes its tax levy for the fiscal year and such Budget has been available for inspection by any taxpayer; and

WHEREAS, notice of a public hearing on the proposed Budget, stating the date, time, place and subject matter of said public hearing, was given as required by the laws of the State of Texas; and

WHEREAS, such public hearing was held on September 15, 2021, prior approval of such date being ratified and confirmed by the City Council, and those wishing to speak on the Budget were heard; and

WHEREAS, the City Council has studied the Budget and listened to the comments of the taxpayers at the public hearing held thereon and has determined that the Budget, a copy of which is attached hereto as Exhibit "A" and incorporated herein for all purposes, is in the best interest of the City and that same should be approved and adopted.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF KENNEDALE, TEXAS, THAT:

INCLUDING EXHIBIT A, PAGE 1 OF 4
0732 CITY OF KENNEDALE, TX 2021

SECTION 1.

All of the above premises are found to be true and correct and are incorporated into the body of this Ordinance as if copied in their entirety.

SECTION 2.

The Budget of the revenue of the City and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2021, and ending September 30, 2022, is hereby adopted and approved, and there is hereby appropriated from the funds indicated therein such sums for the projects, operations, activities, purchases, accounts and other expenditures proposed in the Budget, as set forth in Exhibit "A".

SECTION 3.

No expenditure of the funds of the City of Kennedale shall hereafter be made except in compliance with the Budget and applicable state law; provided, however, that in case of grave public necessity to meet unusual and unforeseen conditions, which could not by reasonable, diligent thought and attention have been included in the original Budget, expenditures may from time to time be authorized by the City Council as amendments to the original Budget.

SECTION 4.

A copy of the approved Budget, including the cover page, shall be posted on the City's website, along with the record vote of each member of the City Council, as required by law. In addition, the City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, with the City Secretary. The City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget attached hereto, and any amendments thereto, in the office of the County Clerk of Tarrant County, Texas, as required by State law.

SECTION 5.

It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared invalid or unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such invalidity or unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such invalid or unconstitutional phrase, clause, sentence, paragraph or section.

INCLUDING EXHIBIT A, PAGE 2 OF 4
0732 CITY OF KENNEDALE, TX 2021

SECTION 6.

That this ordinance be in full force and effect from and after its adoption.

**PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF
KENNEDALE, TEXAS, THIS THE 21ST DAY OF SEPTEMBER 2021.**

APPROVED:




MAYOR LINDA RHODES

ATTEST:



CITY SECRETARY LESLIE E. GALLOWAY

APPROVED AS TO FORM AND LEGALITY:



CITY ATTORNEY DREW LARKIN



INCLUDING EXHIBIT A, PAGE 3 OF 4
0732 CITY OF KENNEDALE, TX 2021

**ORDINANCE NO. 732
EXHIBIT "A"**

| CITY OF KENNEDALE | | | |
|--|-----------------------|----------------------------------|-----------------------|
| FY 2021-2022 ALL FUNDS REVENUE AND EXPENDITURE SUMMARY | | | |
| REVENUE | | EXPENDITURES | |
| | 2021-2022 PROPOSED | | 2021-2022 PROPOSED |
| GENERAL FUND | 8,002,160 | GENERAL FUND | 8,901,590 |
| CAPITAL REPLACEMENT FUND | 234,703 | CAPITAL REPLACEMENT FUND | 219,663 |
| COURT SECURITY FUND | 2,115 | COURT SECURITY FUND | - |
| COURT TECHNOLOGY FUND | 1,210 | COURT TECHNOLOGY FUND | 875 |
| STREET IMPROVEMENT FUND | 917,506 | STREET IMPROVEMENT FUND | 1,154,766 |
| JUVENILE CASE MANAGER FUND | 1,205 | JUVENILE CASE MANAGER FUND | - |
| PARK REC/OTHER DONATION FUND | 13 | PARK REC/OTHER DONATION FUND | - |
| TREE REFORESTATION FUND | 30 | TREE REFORESTATION FUND | - |
| UNCLAIMED PROPERTY FUND | - | UNCLAIMED PROPERTY FUND | - |
| GENERAL FUNDS | \$ 9,158,942 | GENERAL FUNDS | \$ 10,276,894 |
| GENERAL DEBT SERVICE FUND | \$ 1,727,705 | GENERAL DEBT SERVICE FUND | \$ 1,668,763 |
| WATER/SEWER FUND | 4,521,797 | WATER/SEWER FUND | 4,377,462 |
| STORMWATER UTILITY FUND | 266,175 | STORMWATER UTILITY FUND | 229,343 |
| WATER IMPACT FUND | 52,660 | WATER IMPACT FUND | - |
| SEWER IMPACT FUND | 16,948 | SEWER IMPACT FUND | 60,000 |
| WATER IMPROVEMENT FUND | - | WATER IMPROVEMENT FUND | - |
| WATER AND SEWER FUNDS | \$ 4,857,580 | WATER AND SEWER FUNDS | \$ 4,666,804 |
| EDC4B FUND | 800,048 | EDC4B FUND | 625,073 |
| EDC4B CAPITAL BOND FUND | - | EDC4B CAPITAL BOND FUND | - |
| EDC4B BOND RESERVE FUND | 55 | EDC4B BOND RESERVE FUND | - |
| EDC4B FUNDS | \$ 800,103 | EDC4B FUNDS | \$ 625,073 |
| CAPITAL PROJECTS FUND | 120,060 | CAPITAL PROJECTS FUND | 106,501 |
| CAPITAL BOND FUND | 1,235 | CAPITAL BOND FUND | - |
| PARK DEDICATION FUND | 375 | PARK DEDICATION FUND | 170 |
| LIBRARY BUILDING FUND | 110 | LIBRARY BUILDING FUND | - |
| ROADWAY IMPACT FEE FUND | 12,130 | ROADWAY IMPACT FEE FUND | 137,525 |
| CAPITAL PROJECT FUNDS | \$ 133,910 | CAPITAL PROJECT FUNDS | \$ 244,196 |
| TIF #1 (NEW HOPE) FUND | 192,748 | TIF #1 (NEW HOPE) FUND | - |
| HOTEL/MOTEL TAX FUND | 11,006 | HOTEL/MOTEL TAX FUND | - |
| POLICE SEIZURE FUND | - | POLICE SEIZURE FUND | - |
| LEOSE FUND | 1,740 | LEOSE FUND | 1,650 |
| DISASTER RECOVERY | - | DISASTER RECOVERY FUND | - |
| SPECIAL REVENUE FUNDS | \$ 205,494 | SPECIAL REVENUE FUNDS | \$ 1,650 |
| TOTAL REVENUES | \$ 16,888,733 | TOTAL EXPENDITURES | \$ 17,483,381 |

INCLUDING EXHIBIT A, PAGE 4 OF 4
0732 CITY OF KENNEDALE, TX 2021

CITY OF KENNEDALE



PURCHASING POLICY

ORIGINALLY ADOPTED BY CITY COUNCIL: NOVEMBER 13, 2008

PREFACE

State law (Local Government Code, Chapter 252: Purchasing and Contracting Authority of Municipalities) serves as the primary purchasing authority for the City of Kennedale. In addition to several administrative updates, which further establish standard practices and procedures to create uniformity, economy, efficiency and effectiveness in our purchasing program, Staff incorporated a major revision due to a change in statute. Specifically, the expenditure threshold increased from \$25,000 to \$50,000 in reference to competitive bidding and proposal requirements per Senate Bill 1765.

This policy was formally adopted by the Council on November 13, 2008. However, prior to this date, it was created on May 16, 2005 and reviewed administratively.

It is our intent to bring forth this policy to Council for review at least annually. In order to demonstrate that review, it will be custom practice for the governing board of a municipality to adopt a resolution to make the review an official public record.

SUBSEQUENT REVIEW & ADOPTION

NOVEMBER 5, 2009
NOVEMBER 17, 2011
OCTOBER 3, 2012
OCTOBER 1, 2013
OCTOBER 13, 2014
OCTOBER 19, 2015
OCTOBER 17, 2016
MARCH 5, 2018
OCTOBER 16, 2018
OCTOBER 15, 2019
JUNE 15, 2021

I. **PURPOSE**

The purpose of this policy is to establish standard practices and procedures to create a uniformity, economy, efficient and effective purchasing program for the City of Kennedale.

II. **POLICY**

It is the policy of the City of Kennedale to authorize purchases at time and place needed in the proper quantity and of the proper quality, all goods and services required for City operations. Goods and services shall be procured at the lowest possible cost consistent with prevailing economic conditions while establishing and maintaining a reputation for fairness and integrity, with the express intent to promote open and fair conduct in all aspects of the purchasing process.

III. **GOVERNING AUTHORITY**

The primary governing authority for the City of Kennedale's Purchasing Policy shall be the City's Charter, in conjunction with Chapter 252 of the Local Government Code: Purchasing and Contracting Authority of Municipalities. All procurement activity shall be governed in accordance with applicable federal, state, and local statutes, ordinances, and codes.

IV. **CODE OF ETHICS**

Every time items are purchased, city funds are committed. Therefore, this is a responsibility that should not be taken lightly. By participating in the purchasing process, employees of the City of Kennedale agree to:

- A. Make purchases in the conduct of the City's business only. **To acquire or purchase goods and services for other than official use of the City is fraudulent use and may subject the employee to disciplinary action, up to and including dismissal as specified in the City's Personnel Policy and/or criminal prosecution.**
- B. Avoid the intent and appearance of unethical or compromising practice in relationships, actions, and communications.
- C. Demonstrate loyalty to the City of Kennedale by diligently following the lawful instructions of the employer, using reasonable care, and only authority granted.
- D. Refrain from any private business or professional activity that would create a conflict between personal interests and the interest of the City of Kennedale.
- E. Refrain from soliciting or accepting money, loans, credits, or prejudicial discounts, and the acceptance of gifts, entertainment, favors, or services from present or potential suppliers that might influence, or appear to influence purchasing decisions.

- F. Never discriminate unfairly by the dispensing of special favors or privileges to anyone, whether as payment for services or not; and never accept for himself or herself or for family members, favors or benefits under circumstance which might be construed by reasonable persons as influencing the performance of Governmental duties.
- G. Engage in no business with the City of Kennedale, directly or indirectly, which is inconsistent with the conscientious performance of Governmental duties.
- H. Handle confidential or proprietary information belonging to employer or suppliers with due care and proper consideration of ethical and legal ramifications and governmental regulations.
- I. Never use any information gained confidentially in the performance of Governmental duties as a means of making private profit.
- J. Promote positive supplier relationships through courtesy and impartiality in all phases of the purchasing cycle.
- K. Know and obey the letter and spirit of laws governing the purchasing function and remain alert to the legal ramifications of purchasing decisions.
- L. Expose corruption and fraud wherever discovered.
- M. Uphold these principles, ever conscious that public office is a public trust.

V. FUND AVAILABILITY & PAYMENT AUTHORIZATION

- A. Verification of fund availability is the responsibility of the User Department.
- B. Finance Department shall verify available funds through the City's financial reporting system during requisition entry. If funds are not available at the time, no purchase will be made until funds are made available with approval from City Manager.
- C. At a minimum, payment approval is required from Department Head to pay for **all** products and/or services.
- D. As a tax-exempt government agency, the City of Kennedale does **not** pay sales tax on applicable items. The cardholders can request a copy of the City's tax exemption certificate from Accounts Payable City's. Furthermore, a sales tax identification number is provided on the face of the City's Procurement Card should it be utilized. Employees are responsible for ensuring that the vendor does not include sales tax in the transaction, unless an item is subject to sales tax. **If tax is included in error, the employee may be responsible for reimbursing the tax to the City if it is not recovered from the vendor.** Contact Accounts Payable for questions in regards to which purchases are subject to tax.

- E. Approved invoices are forwarded directly to the Finance Department with the appropriate supporting documentation and signatures. **If an employee misplaces or loses a receipt or is unable to provide adequate details concerning a purchase, a *Missing Or Lost Receipt Form* must accompany the employer’s request for payment. Recurring instances of misplaced or lost receipts may result in the revocation of employee purchasing privileges. Furthermore, the employee will be responsible for reimbursing the City of Kennedale for all applicable charges, and the City is authorized to deduct any applicable charges from the payroll of the employee if not otherwise reimbursed.**
- F. Payments for goods and services must be paid **no later than 30 days after the later of:**
 - 1) Receipt of goods/services OR receipt of the invoice for the goods/services.
 - 2) Goods/services will be considered received when they have been accepted as usable by the User Department.

VI. LEGAL REQUIREMENTS

- A. Texas Local Government Code, Subchapter B, Section 252.021 defines the requirements for competitive bids. Under no circumstances shall multiple requisitions be used in combination to avoid otherwise applicable bidding requirements or City Council approval. Intentionally splitting purchases to circumvent the competitive bid process (i.e. two or more purchases made to keep the amount under \$50,000) will result in disciplinary action.
- B. Likewise, intentionally splitting purchases to circumvent the three (3) quote requirement process (i.e. two or more purchases made to keep the amount under \$3,000.01) will result in disciplinary action.
- C. Purchases made through an approved Cooperative Purchasing Program satisfy state law competitive bid requirements, as well the City of Kennedale’s requirement for any quote process. Cooperative purchasing occurs when **two or more** governmental entities coordinate some or all purchasing efforts to reduce administrative costs, take advantage of quantity discounts, share specifications, and create a heightened awareness of legal requirements. Cooperative purchasing can occur through interlocal agreements, state contracts, piggybacking, and joint purchases.
- D. Any exemption per Section 252.022, General Exemption of Texas Local Government Code will need the approval from City Manager. The Department Head will need to include a written explanation, as well as copies of all the quotes for City Manager review. Upon approval from City Manager, attach written explanation and all documentation and send to Finance Department for payment.

VII. QUOTES

- A. Purchases of non-contract goods or services totaling **\$3000 or less require no quotation**. In such instances, departments should make every effort to use the City’s procurement card.
- B. Except where otherwise exempted by applicable State law, purchases totaling **\$3,000.01 to \$49,999.99 require a minimum of three (3) quotes**. All quotations received must be in writing from the vendor and will be evaluated by the Department Head who will then authorize the purchase.
 - 1) Chapter 252.0215 of the Local Government Code: Competitive Bidding in Relation to Historically Underutilized Business (HUB) Vendors, states that a municipality, in making an expenditure of **more than \$3,000 but less than \$50,000**, shall contact at **least two HUBs** on a rotating basis. If the list fails to identify a disadvantaged business in the county in which the City is situated, the City is exempt from this section.
 - 2) Historically Underutilized Business (HUB) are defined as any business determined by the State of Texas to be a disadvantaged (minority/woman owned) vendor.
 - 3) Refer to Appendix B for specific instructions on how to conduct a HUB search.

VIII. SEALED COMPETITIVE PROCESS

Except as otherwise exempted by applicable State law, requisitions for item(s) whose aggregate total cost is **\$50,000 or more** must be processed as competitive solicitations (e.g. sealed bids, request for proposals).

- 1) With the approval from the City Manager to begin the competitive process, the User Department shall prepare a bid package with specifications and any other pertinent information. Along with the specifications and other information, the Department may submit suggested vendors for the item(s) requested.
- 2) A notice will be published in Kennedale’s official newspaper to indicate the City’s intent to accept bids in accordance with State law. **Bids must be advertised for two (2) consecutive weeks with the first publication at least 14 days prior to the bid opening date.**
- 3) Vendor pre-bid conferences may be conducted if, in the opinion of requesting Department, further explanation or coordination is needed due to the nature of the bid.
- 4) The City Secretary or designee shall publicly open the bids received and read them aloud at a designated time and as indicated in the bid packet. The City Secretary or designee will indicate to those present when the Council will most likely address this item and will make available to those present the names of the vendors and the amount of their respective bids. In the case of an RFP, only the submitter’s names will be announced. A tabulation will then be created. A representative from the User Department should be present during bid openings.

IX. AWARD OF CONTRACT

The City of Kennedale shall award contracts based on criteria deemed in the best interest of the City. The Texas Local Government Code, Section 252.043, states, in part:

- 1) If the competitive sealed bidding requirement applies to the contract for goods or services, the contract must be awarded to the lowest responsible bidder or to the bidder who provides goods or services at the best value for the municipality.
- 2) Before awarding a contract under this section, a municipality must indicate in the bid specifications and requirements that the contract may be awarded either to the lowest responsible bidder or to the bidder who provides goods or services at the best value for the municipality.

X. RECIPROCITY

The State of Texas Reciprocity Law provides that the State or political subdivision cannot award contracts or purchases to non-resident bidders having local preference laws in their resident states, unless their bid is lower than the lowest bid submitted by a responsible Texas resident bidder by the amount that a Texas resident bidder would be required to underbid a nonresident bidder to obtain a comparable contract in the state in which the nonresident's principal place of business is located.

XI. DISCLOSURE OF INFORMATION

Access to bidder-declared trade secrets or confidential information shall be in accordance with the Texas Government Code Chapter 552, the Public Information Act, and applicable City policies implementing this chapter. The Texas Local Government Code Chapter 252.049(b) states, in part:

- A. If provided in a Request For Proposal (RFP), proposals shall be opened in a manner that avoids disclosure of the contents to competing offers and keeps the proposals secret during negotiations. All proposals are open for public inspection after the contract is awarded, but trade secrets and confidential information in the proposals are not open for public inspection.

XII. AUTOMATED INFORMATION TECHNOLOGY PURCHASES

Departments may contact the Finance Department for all technology procurements, so that it can coordinate with Information Technology to ensure that the appropriate solicitation procedure is used and product is sought. Automated information technology purchases include:

- A. The computers on which the information system is automated;
- B. A service related to the automation of the system, including computer software, or the computer; and
- C. A telecommunications apparatus or device that serves as a component of a voice, data, or video communications network for transmitting, switching, routing, multiplexing, modulating, amplifying, or receiving signals on the network.

XIII. PROFESSIONAL SERVICES (EXEMPT FROM SEALED COMPETITIVE PROCESS)

Personal and professional services are exempted from the competitive bidding process and are procured through the use of Request for Qualification (RFQ) documents. The Finance Department is available to consult with departments regarding the preparation of information; however, the presentation of technical and qualifications aspects of personal and/or professional services included in the RFQ documents is the sole responsibility of the requesting department.

- A. Texas Government Code, Chapter 2254, Subchapter A, Professional Services, states that contracts for the procurement of defined professional services may not be awarded on the basis of competitive bids. Instead, they must be awarded on the basis:
 - 1) Of demonstrated competence and qualifications to perform the services;
 - 2) For a fair and reasonable price;
 - 3) Fees are allowed;
 - 4) Must be consistent with and not higher than the recommended practices and fees published by the applicable professional associations; and
 - 5) May not exceed any maximum provided by law.
- B. Professional Services, for the purposes of Government Code Chapter 2254, are defined as those “services within the scope of the practice, as defined by state law, of accounting, architecture, landscape architecture, land surveying, medicine, optometry, professional engineering, real estate appraising, or professional nursing, or provided in connection with the professional employment or practice of a person who is licensed or registered as a certified public accountant, an architect, a landscape architect, a land surveyor, a physician, including a surgeon, an optometrist, a professional engineer, a state certified or state licensed real estate appraiser, or a registered nurse.”

XIV. SOLE SOURCE PURCHASES (EXEMPT FROM SEALED COMPETITIVE PROCESS)

Sole-source purchases are items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies as defined by local government code. When a department has identified a specific item with unique features or characteristics essential and necessary to the requesting department and no alternate products are available, a written justification must be provided to the Finance Department upon purchase. The legislature exempted certain items from sealed bidding in the Vernon's Texas Codes Annotated - Local Government Code Section 252.022 (a) 7, in part:

- A. Items that are available from only one source because of patents, copyrights, secret processes, or natural monopolies;
- B. films, manuscripts, or books;
- C. gas, water and other utility services;
- D. capital replacement parts or components for equipment;
- E. books, papers, and other library materials for a public library that are available only from the person holding exclusive distribution rights to the materials; and
- F. management services provided by a nonprofit organization to a municipal museum, park, zoo, or other facility to which the organization has provided significant financial or other benefits.

XV. EMERGENCY PURCHASES (EXEMPT FROM SEALED COMPETITIVE PROCESS)

Valid emergencies are those that occur as a result of the breakdown of equipment, which must be kept in operation to maintain the public's safety or health, or whose breakdown would result in the disruption of City operations. When this situation occurs, the department shall contact the Finance Department to conduct the procurement of supplies and services. The Legislature exempted certain items from the competitive sealed process in the Texas Local Government Code Section 252.022(a), including, but not limited to:

- A. A procurement made because of a public calamity that requires the immediate appropriation of money to relieve the necessity of the municipality's residents or to preserve the property of the municipality;
- B. A procurement necessary to preserve or protect the public health or safety of the municipality's residents;
- C. A procurement necessary.

XVI. INELIGIBLE VENDORS

- A. An ineligible vendor shall not be allowed to conduct business until:
 - 1) Financial arrears are paid in full.
 - 2) Inappropriate practices are corrected.
 - 3) Vendors have satisfied any and all penalties imposed by the City.
 - 4) If applicable, a listing of ineligible vendors will be developed and distributed annually by the Finance Department to all other departments, unless a greater frequency is determined by the Director of Finance.
 - 5) At the recommendation of a User Department, the Finance Department may declare a vendor ineligible if it has failed to comply with the terms of a previous award, specifications of a bid or conducted inappropriate business practices.
 - 6) The penalty imposed may be for a period of up to twelve (12) months during which time bids submitted by such vendor shall not be considered.
 - 7) A penalty greater than twelve (12) months due to the severity of the infraction requires the approval of the City Manager or designee.
- B. The City of Kennedale reserves the right to change, modify, amend, revoke or rescind all or part of this policy in the future.

XVII. AUDIT OF DEPARTMENTAL RECORDS

The Finance Department may audit User Department purchasing files to ensure compliance with the procedures described herein.

XVIII. ANNUAL REVIEW

The Director of Finance shall, at a minimum, submit proposed amendments of this policy to the City Council annually.

APPENDIX A

CITY OF KENNEDALE, TEXAS
 PURCHASING MATRIX

| <i>PURCHASE</i> | <i>\$0 - \$3,000.00</i> | <i>\$3,000.01 - \$24,999.99</i> | <i>\$25,000 & Above</i> |
|---|---|---|--|
| <i>SIGNATURES REQUIRED</i> | <ul style="list-style-type: none"> ▪ Department Head | <ul style="list-style-type: none"> ▪ Department Head ▪ City Manager | <ul style="list-style-type: none"> ▪ City Manager ▪ City Council |
| <i>PURCHASE ORDER</i> | <ul style="list-style-type: none"> ▪ Not Required ▪ Only If Vendor Needs | <ul style="list-style-type: none"> ▪ Not Required ▪ Only If Vendor Needs | <ul style="list-style-type: none"> ▪ Not Required ▪ Only If Vendor Needs |
| <i>LEGAL REQUIREMENT</i> | <ul style="list-style-type: none"> ▪ N/A | <ul style="list-style-type: none"> ▪ Three (3) Quotes ▪ Two (2) Of Three (3) Quotes Must Be HUB Vendors In Tarrant County ▪ If HUB(s) not listed, City Is Exempt | <ul style="list-style-type: none"> ▪ Competitive Bid Or ▪ Competitive Proposal |
| <i>EXEMPT FROM LEGAL REQUIREMENT</i> | <ul style="list-style-type: none"> ▪ N/A | <ul style="list-style-type: none"> ▪ Cooperative Programs Purchases ▪ Sole Source Purchases ▪ Emergency Purchases ▪ Professional Service Purchase | <ul style="list-style-type: none"> ▪ Cooperative Programs Purchases ▪ Sole Source Purchases ▪ Emergency Purchases ▪ Professional Service Purchase - MUST USE REQUEST FOR QUALIFICATIONS PROCESS. REFER TO SECTION XIII. |
| <i>MINIMUM PAYMENT DOCUMENT(S)</i> | <ul style="list-style-type: none"> ▪ Pay Request ▪ Invoice (Not Quote) ▪ Applicable Receipts ▪ Backup Documents | <ul style="list-style-type: none"> ▪ Pay Request ▪ Invoice (Not Quote) ▪ Applicable Receipts ▪ Backup Documents | <ul style="list-style-type: none"> ▪ Pay Request ▪ Invoice (Not Quote) ▪ Applicable Receipts ▪ Backup Documents |
| <i>PAYMENT TERMS</i> | <ul style="list-style-type: none"> ▪ TX Prompt Payment Act (No Later 30 Days) | <ul style="list-style-type: none"> ▪ TX Prompt Payment Act (No Later 30 Days) | <ul style="list-style-type: none"> ▪ TX Prompt Payment Act (No Later 30 Days) |
| <p>Cooperative Programs (Approved Annually As Of 10/03/12): US General Services Administration (GSA), Department of Information Resources (DIR), Texas Building and Procurement Commission (TBPC), Texas Multiple Award Schedules (TXMAS), Texas Procurement and Support Services (TPASS), City of Fort Worth Cooperative Purchasing Program, Parker County Cooperative Purchasing Program, Tarrant County Cooperative Purchasing Program, Texas Interlocal Purchasing System (TIPS), Houston-Galveston Area Council (H-GAC), Local Government Purchasing Cooperative (BuyBoard), The Cooperative Purchasing Network (TCPN), US Communities and Western States Contracting Alliance.</p> | | | |

APPENDIX B

CITY OF KENNEDALE, TEXAS HISTORICALLY UNDERUTILIZED BUSINESS (HUB) PROCEDURES

Excerpts from the Texas Local Government Code, Chapter 252, Subchapter B:

- A. Section 252.0215, “ A municipality, in making an expenditure of **more than \$3,000 but less than \$50,000**, shall contact at least two historically underutilized businesses on a rotating basis, based on information provided by the comptroller pursuant to Chapter 2161, Government Code. If the list fails to identify a historically underutilized business in the county in which the municipality is situated, the municipality is exempt from this section.”
- B. Centralized Master Bidders List & Historically Underutilized Business (HUB) Search
 - 1) Go to <http://www.window.state.tx.us/procurement/cmb/cmbhub.html>
 - 2) Click “HUBS on CMBL.”
 - 3) Enter “Class Code, Item Code, District” if available. Description of each is provided by clicking on link directly below.
 - 4) Select “Tarrant” on Texas County dropdown list.
 - 5) Click “Submit Search.”
 - 6) Select appropriate Output Fields on “Select Fields For Detail List” page.
 - 7) Click “Go.”
 - 8) Results will appear.

CITY OF KENNEDALE



FINANCIAL MANAGMENT POLICY

ORIGINALLY ADOPTED BY CITY COUNCIL: JUNE 10, 2004

PREFACE

A Financial Management Policy provides guidelines to enable the City staff to achieve a long-term, stable financial condition, while conducting daily operations and providing services that are consistent with the Council-Manager form of government established in the City Charter.

SUBSEQUENT REVIEW & ADOPTION

DECEMBER 11, 2008
NOVEMBER 5, 2009
OCTOBER 14, 2010
NOVEMBER 17, 2011
OCTOBER 3, 2012
OCTOBER 1, 2013
OCTOBER 13, 2014
OCTOBER 19, 2015
OCTOBER 17, 2016
JUNE 18, 2018

I. PURPOSE

The City of Kennedale’s financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Texas Local Government Code and the City of Kennedale Charter. The policies are intended to assist the City Council and City staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

II. ANNUAL BUDGET (CHARTER REQUIREMENTS)

A. Fiscal Year – The fiscal year shall begin on the first day of October (1st) and end on the last day of the following September (30th). The fiscal year will also be established as both the accounting and budget year.

B. Submission – The City Manager, within two weeks of receiving July Certified Roll (around August (7th) of each year), shall prepare and submit to the City Council an annual proposed budget (generally during an workshop or retreat) for the ensuing fiscal year designed to meet the goals and objectives of the City Council. It must contain the following:

- 1) Budget Message shall explain the budget both in fiscal terms and in terms of work programs for the ensuing fiscal year. It shall outline the proposed financial policies of the City and shall include a forecast of a five-year estimate of revenues and expenditures, as well as an effect on taxation;
- 2) Comparative figures for the estimated income and expenditures for the ensuing fiscal year compared to the combination of: actual income and expenditures through, the latest complete accounting period that information is available for at the commencement of budget preparation, and the estimated income and expenditures for the incomplete portion of the current fiscal year. FOR EXAMPLE: for upcoming FY16/17 budget, comparative should display FY14/15 actual, FY15/16 through May (assuming budget is prepared at this time), FY15/16 year-end estimate, and FY16/17 proposed budget;
- 3) Proposed Expenditures of each office, department or function;
- 4) Schedule of debt service requirements due on all outstanding indebtedness and on any proposed debt;
- 5) Source or basis of the estimates;
- 6) Balanced budget in which the total of the proposed expenditures shall not exceed the total estimated income and the balance of available funds; and

- 7) Other information as may be required by the Council or deemed desirable by the City Manager.
- C. Public Hearing – Shall be conducted by the Council, allowing interested citizens to express their opinions concerning items of expenditures and/or revenues. The notice of hearing shall be published in the official newspaper of the City of Kennedale not less than ten (10) or more than 30 days before the hearing.
- D. Adoption – Following the public hearing, the Council shall further analyze the proposed budget, making any additions or deletions which it feels appropriate, and shall by ordinance, with or without amendment; adopt the budget before the first (Oct 1st) day of the ensuing fiscal year by a majority vote. On final adoption, the budget shall be in effect for the budget year and shall constitute the official appropriations for the current year and the basis of the official levy of the property tax. Should the Council take no final action before the first (1st) day of the ensuing fiscal year, the amounts appropriated for the current fiscal year shall be deemed adopted on a month to month basis.

III. BASIS OF ACCOUNTING & BUDGETING

- A. Accounting – The City of Kennedale finances shall be accounted for in accordance with generally accepted accounting principles as established by industry practice and applicable governing Accounting Standards Boards.
 - 1) The financial transactions of the City of Kennedale are accounted for and recorded in individual funds. These funds account for revenues and expenditures according to their intended purpose and are used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Governmental funds are used to account for the City's general government activities and include the General, Special Revenue, Internal, Debt Service and Capital Project funds.
 - 2) Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectable within the current period or soon enough thereafter to pay liabilities of the current period. Substantially all material revenues are considered to be susceptible to accrual. A thirty-day availability period is used for revenue recognition for all governmental fund type revenues, to include fines and forfeitures. Expenditures are recognized when the related fund liability is incurred, if measurable, except for un-matured

principal and interest on general long-term debt, which are recorded when due. Compensated absences, claims, and judgments are recorded when the obligations are expected to be paid with current available financial resources.

- 3) The City of Kennedale does not utilize encumbrance accounting for operating use at year-end.
- 4) The Proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- B. The budgets shall be prepared and adopted on a cash basis for all governmental funds and proprietary funds. The capital projects funds adopt project-length budgets at the time of their presentation. Annual appropriations lapse at fiscal year-end for operating and debt service funds.

IV. BUDGET ADMINISTRATION

- A. All expenditures of the City of Kennedale shall be made in accordance with the annual budget. Budgetary control is maintained at the individual expenditure account level by each department head through the review of all requisitions.
- B. The following represents the City of Kennedale budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure accounts in one department may occur with the approval of the Department Head and Director of Finance. Transfers between operating departments may occur with the approval of the City Manager's Office. Transfers between funds must be accomplished by budget amendment approved by the City Council. Budget amendments calling for new fund appropriations must also be approved by the City Council. Should the City Council decide a budget amendment is necessary, the amendment is adopted in ordinance format, and the necessary budgetary changes are then made.
- C. As a matter of course, continuous budget monitoring requires that deviations from expected amounts of revenue and/or expenditures be noted and estimates revised, if necessary, to avoid financial distress. Budget amendments are thus considered prudent financial management techniques and are deemed to fulfill the requirements of City Charter.

V. FINANCIAL REPORTING

- A. Following the conclusion of the fiscal year, the Director of Finance shall cause to be prepared a Comprehensive Annual Financial Report (CAFR) in accordance with generally

accepted accounting and financial reporting principles established by industry practice and statements issued by the Governmental Accounting Standards Board (GASB). The document shall also satisfy all criteria of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting Program.

- B. The CAFR shall show the status of the city's finances on the basis of generally accepted accounting principles (GAAP). The CAFR shall show fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes. In most cases, this reporting conforms to the way the city prepares its budget. Differences in format are acknowledged through reconciliations. Liabilities for post-employment benefits and compensated absences (accrued but unused sick and vacation leave) are not reflected in the budget, but are accounted for in the CAFR's government-wide financial statements. The government-wide financial statements modify the presentation of the governmental funds by presenting their results in the same manner as proprietary funds.
- C. Included as part of the CAFR shall be the results of the annual audit prepared by independent certified public accountants designated by the City Council.
- D. Each fiscal year, the Director of Finance will analyze accounts receivable balances and, if necessary, write off uncollectible accounts in accordance with applicable statutes after review by the City Manager or his designee.
- E. The City Manager shall present a monthly financial report and such additional information as may be required by the City Council. All income and expenses for the preceding month and for the year to date shall be shown and compared to the fiscal budget. These reports will be prepared by the Finance Department and distributed to and reviewed by each department head. Information obtained from financial reports and other operating reports is to be used by department heads to monitor and control the budget as authorized by the City Manager.
- F. The auditor's report on City's financial statements shall be completed and submitted to the City Council within one hundred twenty (120) days after the City's fiscal year end.

VI. REVENUES

- A. To protect the City of Kennedale's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any particular revenue source.
 - 1) The City will strive to keep the revenue system simple, which will result in a decrease of compliance costs for the taxpayer or service recipient and a corresponding decrease in avoidance to pay.

- 2) The City will strive to understand its revenue sources and predict the reliability of revenue streams. City will enact consistent collection policies so that management may reasonably rely upon the certainty that revenues will materialize according to budgets, plans, and programs.
- B. For every annual budget, the City of Kennedale shall levy two property tax rates: operation/maintenance and debt service. The debt service levy shall be sufficient for meeting all principal and interest payments associated with the City's outstanding debt for that budget year. The debt service levy and related debt service expenditures shall be accounted for in the General Debt Service fund. The operation and maintenance levy shall be accounted for in the General Fund.
- 1) The City of Kennedale will maintain a policy of levying the lowest tax rate on the broadest tax base. Mandated exemptions will be provided to home owners, senior citizens and disabled citizens. On an annual basis during the budget process, City Council will review the exemption for senior citizens and disabled persons with a goal to maintain a tax benefit of approximately 30% of the average home value.
 - 2) Property shall be assessed at 100% of the fair market value as appraised by Tarrant Central Appraisal District. Reappraisal and reassessment will be done regularly as required by State law. A 99% collection rate on current assessments and a 1% collection rate on delinquent assessments and penalties will serve as "the goal" for tax collections.
- C. The City of Kennedale will establish user charges and fees at a level that attempts to recover the full cost of providing the service.
- 1) User fees, particularly utility rates, should identify the relative costs of serving different classes of customers.
 - 2) The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, verification of appraisal district property values, accuracy of water meters, etc.)
 - 3) The City will strive to maintain equity in the revenue system structure. That is, the City will seek to minimize or eliminate all forms of subsidization among entities, funds, services, utilities, and customers.
- D. The City of Kennedale will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements. The City of Kennedale will consider market rates and charges levied by

other public and private organizations for similar services in establishing tax rates, fees and charges.

- E. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while considering known circumstances, which will impact revenues for the new fiscal year. The revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.

VII. OPERATING EXPENDITURES

- A. Operating expenditures shall be accounted, reported, and budgeted for in the following major categories:
 - 1) Personnel
 - 2) Supplies
 - 3) Maintenance
 - 4) Sundry
 - 5) Debt
 - 6) Transfers
 - 7) Capital
 - 8) Grants
- B. The annual budget shall appropriate sufficient funds for operating, recurring expenditures necessary to maintain established quality and scope of city services.
- C. The City of Kennedale will constantly examine the methods for providing public services in order to reduce operating, recurring expenditures and/or enhance quality and scope of public services with no increase to cost.
- D. Personnel expenditures will reflect the minimum staffing needed to provide established quality and scope of city services. To attract and retain employees necessary for providing high-quality service, the City shall maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.
- E. Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
- F. Maintenance expenditures shall be sufficient for addressing the deterioration of the City's capital assets to ensure the optimal productivity of the capital assets. Maintenance should be conducted to ensure a relatively stable level of maintenance expenditures for every budget year.

- G. Sundry expenditures include fees for attorneys, auditors, consultants and other services that require specialized expertise.
- H. The City of Kennedale will utilize contracted labor for the provision of city services whenever private contractors can perform the established level of service at less expense to the City. The City will regularly evaluate its agreements with private contractors to ensure the established levels of service are performed at the lowest possible cost.
- I. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City of Kennedale employees. New capital purchases shall be made only to enhance employee productivity, improve quality of service, or expand scope of service.
- J. To assist in controlling the growth of operating expenditures, operating departments will submit their annual budgets to the City Manager within fiscal parameters provided by the City Manager's Office.
- K. All purchases shall be in accordance with City's Purchasing Policy and in accordance with State law.
- L. All invoices will be paid within thirty (30) days of receipt in accordance with State law. Procedures will be used to take advantage of all purchase discounts where considered cost effective. Payments will be processed in order to maximize the city's investable cash.
- M. The City will pursue every opportunity to provide for the public's and City employees' safety. Health insurance coverage and property and casualty insurance coverage will be reviewed annually as to amount of coverage provided and cost effectiveness.
- N. The City will maintain property, liability and workman's compensation coverage through participation in the Texas Municipal League's (TML) Intergovernmental Risk Pool. The Pool maintains reinsurance coverage to protect the Pool in the event of excessive losses.

XIII. DEBT EXPENDITURES

- A. The City of Kennedale will issue debt only to fund capital projects, which cannot be supported by current, annual revenues.
- B. The City will strive to maintain a bond coverage ratio of 1.50 times in the Water/Sewer Fund.
- C. To minimize interest payments on issued debt, the City will maintain a rapid debt retirement policy by issuing debt with maximum maturities not exceeding 20 years (i.e.,

the life of the bonds will not exceed the useful life of the projects financed). Retirement of debt principal will be structured to ensure constant annual debt payments.

- D. The City of Kennedale will attempt to maintain unenhanced, underlying base bond ratings (prior to insurance) of A+ (Standard & Poor's) on its general obligation debt. The City shall continue to seek to enhance its credit quality by frequent contact and visits with the rating agencies and monitoring the current trends and guidance from the agencies.
- E. When needed to minimize annual debt payments, the City of Kennedale will obtain insurance for new debt issues.
- F. In order to minimize the impact of debt issuance on the property tax rate and to assist the City in meeting its arbitrage requirements, the City will consider the sequential sale of bonds for the purpose of financing capital projects.
- G. The City will maintain procedures that comply with arbitrage rebate and other federal requirements. City will attempt, within legal bounds, to adopt strategies, which will minimize the arbitrage rebate of interest earnings on unspent bond proceeds it must pay to the federal government.

IX. CAPITAL EXPENDITURES

- A. The City of Kennedale will develop a multi-year plan for capital projects, which identifies all projects likely to be constructed within a five year horizon. The multi-year plan will reflect for each project the likely source of funding and attempt to quantify the project's impact to future operating expenditures.
- B. Capital projects will be constructed to:
 - a. Protect or improve the community's quality of life;
 - b. Protect or enhance the community's economic vitality;
 - c. Support new development; and/or
 - d. Provide significant rehabilitation of City infrastructure for sustained service.
- C. Capital project expenditures will not be authorized by the City Council without identification and commitment of revenue sources sufficient to fund the improvement. Potential funding sources include, but are not limited to, reserve funds, debt issuances, matching fund revenues, user fees, grants, or reallocation of existing capital funds with the recognition that construction of previously authorized capital projects may be delayed or postponed.

- D. Capital Improvement Planning and Programming shall include the following categories for the determination of funding for individual projects: design costs, right-of-way costs, utility construction/adjustment costs, construction costs, appropriate contingency funds, furnishings and equipment, and direct project administration services provided by City employees or outside forces.
- E. Cost incurred for advanced planning of capital projects may be funded from reimbursement of appropriate debt or operating funds.
- F. The City will intend to maintain adequate funding levels in the developer participation fund to ensure that no City obligation for participation goes unfunded for a period of more than one (1) year.
- G. The City will utilize \$5,000 as its threshold for capital purchases.
- H. To minimize the issuance of debt, the City of Kennedale will attempt to support capital projects with appropriations from operating revenues or excess fund balances (i.e. "pay-as-you-go").

X. UTILITY CAPITAL EXPENDITURES

- A. The City of Kennedale uses three funding sources for Utility Capital expenditures.
 - 1) Utility rates are designed to provide for a depreciation reserve, which accumulates resources to replace or rehabilitate aging infrastructure.
 - 2) The multi-year financial plan provides debt strategies to finance needed capital items.
 - 3) Annual transfers may be made from utility operations to maintain adequate funding for capital items.

XI. FUND TRANSFERS

- A. Fund transfers may occur when surplus fund balances are used to support non-recurring capital expenses or when needed to satisfy debt service obligations.
- B. Fund transfers are used to pay for the following types of costs:
 - 1) Administrative - Transfer from Water/Sewer Fund (Proprietary Fund) and Economic Development Corporation Fund (Component Unit) to reimburse the General Fund for recurring support costs, such as personnel, materials, etc.

- 2) Franchise Fees – Transfer from Water/Sewer Fund (Proprietary Fund) to the Street Improvement Fund (General Fund) to pay franchise fees. These are otherwise known as right-of-way fees.

XII. LONG-TERM FINANCIAL PLAN

The City of Kennedale will adopt the annual budget in the context of a long-term financial plan, or other multi-year budget analysis. The long-term financial plans will establish assumptions for revenues, expenditures and changes to fund balances over a five year horizon. The assumptions will be evaluated periodically as part of the budget development process.

CITY OF KENNEDALE



FUND BALANCE POLICY

ORIGINALLY ADOPTED BY CITY COUNCIL: SEPTEMBER 22, 2011

PREFACE

The purpose of this policy is to establish guidelines for fund balance levels within each of City of Kennedale's funds. It is essential that the City maintain adequate levels of fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures, or adverse circumstances. The fund balance level is also designed to provide an appropriate amount of working capital for the City's general operations. In general, the City of Kennedale should strive to avoid appropriating fund balance for recurring expenses. However, in the event that fund balance is used to support recurring expenses, the budget should clearly identify the uses of fund balance and provide an explanation of the circumstances requiring the use of fund balance. In addition, the budget should also address the future potential uses of fund balance for operating expenditures.

SUBSEQUENT REVIEW & ADOPTION

OCTOBER 3, 2012
OCTOBER 1, 2013
OCTOBER 13, 2014
OCTOBER 19, 2015
OCTOBER 17, 2016
JUNE 18, 2018

I. BACKGROUND

The Governmental Accounting Standards Board (GASB) has adopted Statement 54 (GASB 54), a new standard for governmental fund balance reporting and governmental fund type definitions that became effective in governmental fiscal years starting after June 15, 2010.

The City of Kennedale elects to implement GASB 54 requirements, and to apply such requirements to its financial statements beginning with the current October 1, 2010 – September 30, 2011 fiscal year.

II. DEFINITIONS & CATEGORIES

Fund Balance is defined as the difference between a fund’s assets and liabilities. According to the Governmental Accounting Standards Board (GASB) statement number 54, fund balance must be allocated into one of the following five categories:

Non-Spendable Fund Balance - Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact. Examples include inventory or endowments.

Restricted Fund Balance - Includes amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include grants and hotel occupancy taxes.

Committed Fund Balance - Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Assigned Fund Balance - Comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.

Unassigned Fund Balance - Is the residual classification of the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Note: The above fund balance categories only apply to governmental funds.

III. POLICY

Committed Fund Balance

The City Council is the City's highest level of decision-making authority and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is an ordinance adopted by the City Council. The ordinance must either adopt or rescind the commitment, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.

Assigned Fund Balance

The City Council authorizes the City Manager, Director of Finance or their designee as the official authorized person to assign fund balance to a specific purpose approved by this fund balance policy.

Order of Expenditure of Fund Balance

When multiple categories of fund balance are available for expenditure (for example, a construction project is being funded partly by a grant, funds set aside by the City Council, and unassigned fund balance), the City will start with the most restricted category and spend those funds first before moving down to the next category with available funds. Normally, this would result in the use of restricted, then committed, then assigned, and lastly, unassigned fund balance.

Minimum Unassigned Fund Balance

It is the goal of the City to achieve and maintain an unassigned fund balance in the general fund and all operating funds equal to eighteen percent (18%) with a goal of twenty-five percent (25%) of budgeted expenditures for unanticipated expenditures, unforeseen revenue fluctuations, or other adverse circumstances. The fund balance level, however, may be reduced to the equivalent of twelve percent (12%) of budgeted expenditures in unusual financial circumstances. However, if such a situation occurs, the City will implement necessary corrective action within a five-year plan to restore the unassigned fund balance to eighteen percent (18%) to twenty-five percent (25%) of budgeted expenditures.

As for the General Fund Debt Service Fund, it is the goal of the City to achieve and maintain an unassigned fund balance equal to seven percent (7%) with a goal of ten percent (10%). Should the fund balance level be reduced to five percent (5%) in unusual financial circumstances, the City will implement necessary corrective action within a five-year plan to restore the unassigned fund balance to seven percent (7%) to ten percent (10%) of budgeted expenditures. If restoring the General Fund Balance and General Fund Debt Service Fund balance are in conflict, restoring the General Fund Balance takes priority.

Non-Governmental Fund Balance

The fund balance categories discussed above do not apply to proprietary funds according to GASB 54. While not required by the GASB, the City recognizes the need to apply a minimum balance policy to the proprietary funds maintained by the City. Therefore, the City shall maintain a minimum ending working capital balance (current assets minus current liabilities) of eighteen percent (18%) with a goal of twenty-five percent (25%) of budgeted expenditures for the Water/Sewer Fund. If the working capital level should fall below the desired minimum, the City will implement necessary corrective action within a five-year plan to restore the working capital balance to eighteen percent (18%) to twenty percent (25%) of budgeted expenditures.

CITY OF KENNEDALE



INVESTMENT POLICY

ORIGINALLY ADOPTED BY CITY COUNCIL: SEPTEMBER 13, 2001

PREFACE

State and local public laws govern the investment process for City funds. Laws cannot ensure that public officials manage public funds in a disciplined and prudent manner. The actions of public officials responsible for investing public funds must be guided by knowledge, skills, systems, policies, procedures and confidence that can be described only as professional discipline.

It is the policy of the City of Kennedale, that giving due regard to safety and risk of investments, all available funds shall be invested in conformance with these legal and administrative guidelines. All City funds shall be invested, to the maximum extent possible, at the highest rates obtainable at the time of the investment.

Effective cash management is recognized as essential to good fiscal management. An aggressive cash management and investment policy will be pursued. To that end, investment interest will be used as a viable and material revenue source for all City funds. Earnings from investments will be used in a manner that will best serve the interest of the City of Kennedale.

The City's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with state and local law.

SUBSEQUENT REVIEW & ADOPTION

SEPTEMBER 12, 2002
OCTOBER 9, 2003
SEPTEMBER 9, 2004
SEPTEMBER 13, 2005
SEPTEMBER 14, 2006
SEPTEMBER 13, 2007
NOVEMBER 13, 2008
NOVEMBER 5, 2009
NOVEMBER 17, 2011
OCTOBER 3, 2012
OCTOBER 1, 2013
OCTOBER 13, 2014
OCTOBER 19, 2015
OCTOBER 17, 2016
JUNE 18, 2018

I. PURPOSE

Chapter 2256 of the Government Code, as amended from time to time by the Texas State Legislature (“Public Funds Investment Act”) requires each city to adopt rules governing its investment practices and to define the authority of the investment official. The Investment Policy addresses the methods, procedures and practices which must be exercised to ensure effective and prudent fiscal management of the City of Kennedale funds.

II. SCOPE

The Investment Policy applies to the investment and management of all funds under direct authority of the City of Kennedale.

A. These funds are accounted for in the City’s Annual Financial Report (CAFR) and include the following:

- 1) General Fund;
- 2) Special Revenue Funds;
- 3) Capital Project Funds;
- 4) Enterprise/Proprietary Funds;
- 5) Trust and Agency Funds, to the extent not required by law or existing contract to be kept segregated and managed separately;
- 6) Debt Service Funds, including reserves and sinking funds to the extent not required by law or existing contract to be kept segregated and managed separately; and
- 7) Any new fund created by the City, unless specifically exempted from this policy by the City or by law.

This investment policy shall apply to all transactions involving the financial assets and related activity of all the foregoing funds.

B. This policy excludes:

- 1) Employee Retirement and Pension Funds administered or sponsored by the City.

2) Defeased bond funds held in trust escrow accounts.

C. Review & Amendment: The City Council is required by state statute and by this investment policy to review this investment policy and investment strategies not less than annually and to adopt a resolution stating the review has been completed and recording any changes made to either the policy or strategy statements.

III. PRUDENCE

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

In determining whether an investment official has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- 1) the investment of all funds, or funds under the entity's control, over which the officer had responsibility rather than a consideration as to the prudence of a single investment; and
- 2) whether the investment decision was consistent with the written investment policy of the City.

All participants in the investment program will seek to act responsibly as custodians of the public trust. Investment officials will avoid any transaction that might impair public confidence in the City's ability to govern effectively. Investment officials shall recognize that the investment portfolio is subject to public review and evaluation. The overall program shall be designed and managed with a degree of professionalism which is worthy of the public trust. Nevertheless, the City recognizes that in a marketable, diversified portfolio, occasional measured losses are inevitable and must be considered within the context of the overall portfolio's investment rate of return.

Investment officials, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for market price changes, provided that these deviations from expectations are reported immediately to the Director of Finance, the City Manager and the City Council of the City of Kennedale, and that appropriate action is taken by the investment officials and their oversight managers to control adverse developments.

IV. OBJECTIVES

- A. Preservation & Safety of Principal: Preservation of capital is the foremost objective of the City. Each investment transaction shall seek first to ensure that capital losses are avoided, whether the loss occurs from the default of a security or from erosion of market value.
- B. Liquidity: The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which can be reasonably anticipated. Liquidity will be achieved by matching investment maturities with forecasted cash flow requirements and by investing in securities with active secondary markets.
- C. Yield: The investment portfolio of the City shall be designed to meet or exceed the average rate of return on 91-day U.S. treasury bills throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio. Legal constraints on debt proceeds that are not exempt from federal arbitrage regulations are limited to the arbitrage yield of the debt obligation. Investment officials will seek to maximize the yield of these funds in the same manner as all other City funds. However, if the yield achieved by the City is higher than the arbitrage yield, positive arbitrage income will be averaged over a five year period, netted against any negative arbitrage income and the net amount shall be rebated to the federal government as required by federal regulations.

V. RESPONSIBILITY & CONTROL

- A. Delegation: Management responsibility to establish written procedures for the operation of the investment program consistent with this investment policy has been assigned to the Director of Finance by the City Manager. Such procedures shall include explicit delegation of authority to persons responsible for the daily cash management operation, the execution of investment transactions, overall portfolio management and investment reporting. The Director of Finance may delegate the daily investment responsibilities to either an internal investment official or an external investment advisor in combination with an internal investment official. The Director of Finance and/or his representative(s) will be limited by conformance with all federal regulations, ordinances, and the statements of investment strategy.
- B. Subordinates: All persons involved in investment activities shall be referred to as "Investment Officials." No person shall engage in an investment transaction, except as provided under the terms of this policy, the procedures established by the Director of Finance and the explicit authorization by the City Manager to withdraw, transfer, deposit and invest the City's funds. The Director of Finance shall be responsible for all

transactions undertaken, and shall establish a system of controls to regulate the activities of subordinate Investment Officials.

- C. Internal Controls: Internal controls shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by investment officials. Controls deemed most important would include: control of collusion, separation of duties, third-party custodial safekeeping, avoidance of bearer-form securities, clear delegation of authority, specific limitations regarding securities losses and remedial action, written confirmation of telephone transactions, minimizing the number of authorized investment officials, and documentation of and rationale for investment transactions.

In conjunction with the annual independent audit, a compliance audit of management controls on investments and adherence to the Investment Policy and the Investment Strategy may be performed by the City's independent auditor.

- D. Ethics & Conflicts of Interest: An investment officer of the City who has a personal business relationship with a business organization offering to engage in an investment transaction with the City shall file a statement disclosing that personal business interest. An investment officer who is related within the second degree of affinity or consanguinity to an individual seeking to sell an investment to the City shall file a statement disclosing that relationship with the Texas Ethics Commission and the City Council. For purposes of this section, an investment officer has a personal business relationship with a business organization if:

- 1) the investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
- 2) funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or
- 3) the investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

Investment officials of the City shall refrain from personal and business activities involving any of the City's custodians, depositories, broker/dealers or investment advisors which may influence the officer's ability to conduct his duties in an unbiased manner. Investment officials will not utilize investment advice concerning specific securities or classes of securities obtained in the transaction of the City's business for personal investment decisions, will in all respects subordinate their personal investment transactions to those of the City, particularly with regard to the timing of purchase and sales and will keep all investment advice obtained on behalf of the City

and all transactions contemplated and completed by the City confidential, except when disclosure is required by law.

- E. Investment Training Requirements: The Director of Finance and the Investment officials shall attend at least one ten hour training session relating to their investment responsibilities within 12 months after assuming their duties. In addition to this ten hour requirement, each investment officer shall receive not less than eight hours of instruction in their investment responsibilities at least once during each two year period that begins on October 1st and consists of the two consecutive fiscal years after that date. The investment training session shall be provided by an independent source. For purposes of this policy, an “independent source” from which investment training shall be obtained shall include a professional organization, an institute of higher learning or any other sponsor other than a Business Organization with whom the City of Kennedale may engage in an investment transaction. Such training shall include education in investment controls, credit risk, market risk, investment strategies, and compliance with investment laws, including the Texas State Public Funds Investment Act.

VI. AUTHORIZED INVESTMENTS

- A. Obligations, including letters of credit, of the United States or its agencies and instrumentalities.
- B. Direct obligations of the State of Texas or its agencies and instrumentalities.
- C. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, the State of Texas, or the United States or its instrumentalities.
- D. Obligations of states, agencies, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than “A” or its equivalent.
- E. Joint Investment Pools of political subdivisions in the State of Texas which invest in instruments and follow practices allowed by current law. A pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.
- F. Certificates of Deposit issued by a depository institution that has its main office or branch office in Texas;
 - 1) and such Certificates of Deposit are:
 - guaranteed or insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund or their successors; or

- secured by obligations described in Article VI, sections A through D above.

- 2) or such depository institution contractually agrees to place the funds in federally insured depository institutions in accordance with the conditions prescribed in Section 2256.010(b) of the Government Code (Public Funds Investment Act) as amended.

Certificates of Deposit brokered by an authorized broker/dealer that has its main office or a branch office in Texas who contractually agrees to place the funds in federally insured depository institutions in accordance with the conditions prescribed in Section 2256.010(b) of the Government Code (Public Funds Investment Act) as amended.

- G. Fully collateralized repurchase or reverse repurchase agreements, including flexible repurchase agreements (flex repo), with a defined termination date secured by a combination of cash and obligations of the United States or its agencies and instrumentalities pledged to the City held in the City's name by a third party selected by the City. Repurchase agreements must be purchased through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in Texas. The securities received for repurchase agreements must have a market value greater than or equal to 103 percent at the time funds are disbursed. All transactions shall be governed by a Master Repurchase Agreement between the City and the primary government securities dealer or financial institution initiating Repurchase Agreement transactions.

The term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered. Money received under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

- H. No-load money market mutual funds if the mutual fund:
 - 1) is registered with and regulated by the Securities and Exchange Commission;
 - 2) has a dollar-weighted average stated maturity of 90 days or fewer; and
 - 3) includes in its investment objectives the maintenance of a stable net asset value of one dollar for each share.
- I. Investment instruments not authorized for purchase by the City of Kennedale include the following:

- 1) Banker's Acceptances;
 - 2) "Bond" Mutual Funds;
 - 3) Collateralized Mortgage Obligations of any type; and
 - 4) Commercial Paper, except that the City can invest in local government investment pools and money market mutual funds that have commercial paper as authorized investments. A local government investment pool or money market mutual fund that invests in commercial paper must meet the requirements of Article VI, Sections E and H above.
- J. If an investment in the City's portfolio becomes an unauthorized investment due to changes in the Investment Policy or the Public Funds Investment Act, or an authorized investment is rated in a way that causes it to become an unauthorized investment, the investment officials of the City shall review the investment and determine whether it would be more prudent to hold the investment until its maturity, or to redeem the investment. Officials shall consider the time remaining until maturity of the investment, the quality of the investment, and the quality and amounts of any collateral which may be securing the investment in determining the appropriate steps to take.

VII. PORTFOLIO AND INVESTMENT ASSET PARAMETERS

- A. Bidding Process for Investments: It is the policy of the City to require competitive bidding for all investment transactions (securities and bank C.D.'s) except for:
- 1) transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates); and
 - 2) treasury and agency securities purchased at issue through an approved broker/dealer.

At least three (3) bids or offers must be solicited for all other investment transactions. In a situation where the exact security being offered is not offered by other dealers, offers on the closest comparable investment may be used to establish a fair market price of the security. Security swaps are allowed, as long as maturity extensions, credit quality changes and profits or losses taken are within the other guidelines set forth in this policy.

- B. Maximum Maturities: The City of Kennedale will manage its investments to meet anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the date of purchase.

- C. Maximum Dollar-Weighted Average Maturity: Under most market conditions, the composite portfolio will be managed to achieve a one-year or less dollar-weighted average maturity. However, under certain market conditions investment officials may need to shorten or lengthen the average life or duration of the portfolio to protect the City. The maximum dollar-weighted average maturity based on the stated final maturity, authorized by this investment policy for the composite portfolio of the City shall be three (3) years.
- D. Diversification: The allocation of assets in the portfolios should be flexible depending upon the outlook for the economy and the securities markets. In establishing specific diversification strategies, the following general policies and constraints shall apply.
- 1) Portfolio maturities and call dates shall be staggered in a way that avoids undue concentration of assets in a specific sector. Maturities shall be selected which provide for stability of income and reasonable liquidity.
 - 2) To attain sufficient liquidity, the City shall schedule the maturity of its investments to coincide with known disbursements. Risk of market price volatility shall be controlled through maturity diversification such that aggregate realized price losses on instruments with maturities exceeding one (1) year shall not be greater than coupon interest and investment income received from the balance of the portfolio.
 - 3) The following maximum limits, by instrument, are established for the City's total portfolio:
 - Certificates of Deposit.....50%
 - Local Government Investment Pools (*See D.(5) below*).....100%
 - Money Market Mutual Funds (*See D.(5) below*).....100%
 - Obligations of states, agencies, cities & other political subdivisions of any state.....25%
 - Repurchase Agreements (*See D. (4) below*).....50%
 - State of Texas Obligations & Agencies.....50%
 - US Treasury & US Agency Callables.....25%
 - US Government Agencies & Instrumentalities.....100%
 - US Treasury Notes/Bills.....100%
 - 4) The City shall not invest more than 50% of the investment portfolio in repurchase agreements, excluding bond proceeds and reserves.
 - 5) The investment committee shall review diversification strategies and establish or confirm guidelines on at least an annual basis regarding the percentages of the total portfolio that may be invested in securities other than U.S.

Government Obligations. The investment committee shall review quarterly investment reports and evaluate the probability of market and default risk in various investment sectors as part of its consideration.

VIII. AUTHORIZED BROKER/DEALERS & FINANCIAL INSTITUTIONS

A. Investment officials will maintain a list of financial institutions and broker/dealers selected by credit worthiness, who are authorized to provide investment services to the City. These firms may include:

- 1) all primary government securities dealers; and
- 2) those regional broker/dealers who qualify under Securities and Exchange Commission Rule 15C3-1(uniform net capital rule), and who meet other financial credit criteria standards in the industry.

The investment officials may select up to six (6) firms from the approved list to conduct a portion of the daily City investment business. These firms will be selected based on their competitiveness, participation in agency selling groups and the experience and background of the salesperson handling the account. The approved broker/dealer list will be reviewed and approved along with this investment policy at least annually by the investment committee.

B. All financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the investment officials with the following:

- 1) Audited financial statements;
- 2) Proof of National Association of Securities Dealers (N.A.S.D.) certification, unless it is a bank;
- 3) Resumes of all sales representatives who will represent the financial institution or broker/dealer firm in dealings with the City; and
- 4) An executed written instrument, by the qualified representative, in a form acceptable to the City and the business organization substantially to the effect that the business organization has received and reviewed the investment policy of the City and acknowledges that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the City and the organization that are not authorized by the City's investment policy, except to the extent that this authorization is dependent on an analysis of the makeup of the City's entire portfolio or requires an interpretation of subjective investment standards.

IX. SAFEKEEPING & CUSTODY OF INVESTMENT ASSETS

All security transactions, including collateral for repurchase agreements entered into by the City shall be conducted using the delivery vs. payment (DVP) basis. That is, funds shall not be wired or paid until verification has been made that the correct security was received by the safekeeping bank. The only exceptions to DVP settlement shall be wire transactions for money market funds and government investment pools. The safekeeping or custody bank is responsible for matching up instructions from the City's investment officials on an investment settlement with what is wired from the broker/dealer, prior to releasing the City's designated funds for a given purchase. The security shall be held in the name of the City or held on behalf of the City in a bank nominee name. Securities will be held by a third party custodian designated by the investment officials and evidenced by safekeeping receipts or statements. The safekeeping bank's records shall assure the notation of the City's ownership of or explicit claim on the securities. The original copy of all safekeeping receipts shall be delivered to the City. A safekeeping agreement must be in place which clearly defines the responsibilities of the safekeeping bank.

X. COLLATERAL

The City's depository bank shall comply with Chapter 2257 of the Government Code, Collateral for Public Funds, as required in the City's bank depository contract.

- A. Market Value: The Market Value of pledged Collateral must be equal to or greater than 102% of the principal and accrued interest for cash balances in excess of the Federal Deposit Insurance Corporation (FDIC) or National Credit Union Share Insurance Fund (NCUSIF) insurance coverage. The Federal Reserve Bank and the Federal Home Loan Bank are designated as custodial agents for collateral. An authorized City representative will approve and release all pledged collateral. The securities comprising the collateral will be marked to market on a monthly basis using quotes by a recognized market pricing service quoted on the valuation date, and the City will be sent reports monthly.

- B. Collateral Substitution: Collateralized investments often require substitution of collateral. The Safekeeping bank must contact the City for approval and settlement. The substitution will be approved if its value is equal to or greater than the required collateral value.

- C. Collateral Reduction: Should the collateral's market value exceed the required amount, the Safekeeping bank may request approval from the City to reduce Collateral. Collateral reductions may be permitted only if the collateral's market value exceeds the required amount.

- D Letters of Credit: Letters of Credit, as defined in Article VI (A), are acceptable collateral for Certificates of Deposit. Upon the discretion of the City, a Letter of Credit can be acceptable collateral for City funds held by the City's bank depository.

XI. INVESTMENT REPORTS

- A. Reporting Requirements: The investment officials shall prepare a quarterly investment report in compliance with section 2256.023 of the Public Funds Investment Act of the State of Texas. The report shall be submitted to the City Council and the Investment Committee within 30 days following the end of the quarter.
- B. Investment Records: An investment official designated by the City Manager shall be responsible for the recording of investment transactions and the maintenance of the investment records with reconciliation of the accounting records and of investments carried out by an accountant. Information to maintain the investment program and the reporting requirements, including pricing or marking to market the portfolio, may be derived from various sources such as: broker/dealer research reports, newspapers, financial on-line market quotes, direct communication with broker/dealers, market pricing services, investment software for maintenance of portfolio records, spreadsheet software, or external financial consulting services relating to investments.
- C. Auditor Review: The City's independent external auditor may formally review the quarterly investment reports annually to ensure compliance with the State of Texas Public Funds Investment Act, and any other applicable State Statutes.

XII. INVESTMENT COMMITTEE

- A. Members: An Investment Committee, consisting of the City Manager or designee and the Director of Finance, shall review the City's investment strategies and monitor the results of the investment program at least quarterly. This review can be done by reviewing the quarterly written reports and by holding committee meetings as necessary. The committee will be authorized to invite other advisors to attend meetings as needed.
- B. Scope: The Investment Committee shall include in its deliberations, such topics as economic outlook, investment strategies, portfolio diversification, maturity structure, potential risk to the City's funds, evaluation and authorization of broker/dealers, rate of return on the investment portfolio, review and approval of training providers and compliance with the investment policy. The Investment Committee will also advise the City Council of any future amendments to the investment policy that are deemed necessary or recommended.

XIII. INVESTMENT STRATEGY STATEMENTS

The City of Kennedale portfolio will be structured to benefit from anticipated market conditions and to achieve a reasonable return. Relative value among asset groups shall be analyzed and pursued as part of the investment program within the restrictions set forth by the investment policy. The City of Kennedale maintains portfolios which utilize four specific investment strategy considerations designed to address the unique characteristics of the fund groups represented in the portfolios.

A. Operating Funds

- 1) Suitability - All investments authorized in the Investment Policy are suitable for Operating Funds.
- 2) Preservation & Safety of Principal - All investments shall be high quality securities with no perceived default risk.
- 3) Liquidity - Investment strategies for the pooled operating funds have as their primary objective to assure that anticipated cash flows are matched with adequate investment liquidity. The dollar-weighted average maturity of operating funds, based on the stated final maturity date of each security, will be calculated and comply with SEC Rule 2a-7. Investments for these funds shall not exceed an 18-month period from date of purchase.
- 4) Marketability - Securities with active and efficient secondary markets will be purchased in the event of an unanticipated cash requirement.
- 5) Diversification - Maturities shall be staggered throughout the budget cycle to provide cash flows based on anticipated needs. Investment risks will be reduced through diversification among authorized investments.
- 6) Yield - The City's objective is to attain a competitive market yield for comparable securities and portfolio constraints. The benchmark for Operating Funds shall be the 91 day Treasury bill.

B. Reserve & Deposit Funds

- 1) Suitability - All investments authorized in the Investment Policy are suitable for Reserve and Deposit Funds.
- 2) Preservation & Safety of Principal - All investments shall be high quality securities with no perceived default risk.

- 3) Liquidity - Investment strategies for reserve and deposit funds shall have as the primary objective the ability to generate a dependable revenue stream to the appropriate reserve fund from investments with a low degree of volatility. Except as may be required by the bond ordinance specific to an individual issue, investments should be of high quality, with short-to-intermediate-term maturities. The dollar-weighted average maturity of reserve and deposit funds, based on the stated final maturity date of each security, will be calculated and limited to three years or less.
- 4) Marketability - Securities with active and efficient secondary markets will be purchased in the event of an unanticipated cash requirement.
- 5) Diversification - Maturities shall be staggered throughout the budget cycle to provide cash flows based on anticipated needs. Investment risks will be reduced through diversification among authorized investments.
- 6) Yield - The City's objective is to attain a competitive market yield for comparable securities and portfolio constraints. The benchmark for Reserve and Deposit Funds shall be the 91 day Treasury bill.

C. Bond & Certificate Capital Project Funds & Special Purpose Funds

- 1) Suitability - All investments authorized in the Investment Policy are suitable for Bond and Certificate Capital Project Funds and Special Purpose Funds.
- 2) Preservation & Safety of Principal - All investments shall be high quality securities with no perceived default risk.
- 3) Liquidity - Investment strategies for bond and certificate capital project funds, special projects and special purpose funds portfolios will have as their primary objective to assure that anticipated cash flows are matched with adequate investment liquidity. The stated final maturity dates of investments held should not exceed the estimated project completion date or a maturity of no greater than five years. The dollar-weighted average maturity of bond and certificate capital project funds and special purpose funds, based on the stated final maturity date of each security, will be calculated and limited to three years or less.
- 4) Marketability - Securities with active and efficient secondary markets will be purchased in the event of an unanticipated cash requirement.
- 5) Diversification - Maturities shall be staggered throughout the budget cycle to provide cash flows based on anticipated needs. Investment risks will be reduced through diversification among authorized investments.

- 6) Yield - The City's objective is to attain a competitive market yield for comparable securities and portfolio constraints. The benchmark for Bond and Certificate Capital Project Funds and Special Purpose Funds shall be the 91 day Treasury bill. A secondary objective of these funds is to achieve a yield equal to or greater than the arbitrage yield of the applicable bond or certificate.

D. Debt Service Funds

- 1) Suitability - All investments authorized in the Investment Policy are suitable for Debt Service Funds.
- 2) Preservation & Safety of Principal - All investments shall be high quality securities with no perceived default risk.
- 3) Liquidity - Investment strategies for debt service funds shall have as the primary objective the assurance of investment liquidity adequate to cover the debt service obligation on the required payment date. Securities purchased shall not have a stated final maturity date which exceeds the debt service payment date. The dollar-weighted average maturity of debt service funds, based on the stated final maturity date of each security, will be calculated and comply with SEC Rule 2a-7.
- 4) Marketability - Securities with active and efficient secondary markets will be purchased in the event of an unanticipated cash requirement.
- 5) Diversification - Maturities shall be staggered throughout the budget cycle to provide cash flows based on anticipated needs. Investment risks will be reduced through diversification among authorized investments.
- 6) Yield - The City's objective is to attain a competitive market yield for comparable securities and portfolio constraints. The benchmark for Debt Service Funds shall be the 91 day Treasury bill.

XIV. ANNUAL REVIEW

The Director of Finance shall, at a minimum, submit proposed amendments of this policy to the City Council annually.

APPENDIX A

**CITY OF KENNEDALE, TEXAS
TEXAS PUBLIC FUNDS INVESTMENT ACT
CERTIFICATION BY BUSINESS ORGANIZATION**

This certification is executed on behalf of the City of Kennedale, Texas and _____ (the Business Organization) pursuant to the Public Funds Investment Act, Chapter 2256, Texas Government Code, (the Act) in connection with investment transactions conducted between the Investor and the Business Organization.

The undersigned Qualified Representative of the Business Organization hereby certifies on behalf of the Business Organization that:

The undersigned is a Qualified Representative of the Business Organization offering to enter an investment transaction with the City of Kennedale, Texas (as defined in the Act); and

The Qualified Representative of the Business Organization has received and reviewed the Investment Policy furnished by the City of Kennedale, Texas; and

The Qualified Representative of the Business Organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the Business Organization and the City of Kennedale, Texas that are not authorized by the investment policy of the City of Kennedale, Texas, except to the extent that this authorization is dependent on an analysis of the makeup of the City of Kennedale, Texas entire portfolio or requires an interpretation of subjective investment standards.

Qualified Representative of the Business Organization

Name _____

Title _____

Date _____

APPENDIX F: BUDGET GLOSSARY

ACCRUAL BASIS OF ACCOUNTING

Method of accounting that recognizes that the financial effect of transactions, events, and inter-fund activities when they occur – regardless of the timing of related cash flows

AD VALOREM (PROPERTY) TAX

Tax levied in proportion to the value of the property against which it is levied

APPRAISED VALUE

Estimated values of all properties within the jurisdiction that are subject to ad valorem or property tax; Property values for the City of Kennedale are established by the Tarrant Appraisal District (TAD)

APPROPRIATION

Authorization granted by a legislative body to make expenditures and/or to incur obligations; Contains specific limitations as to the amount, purpose, and time when it may be expended

APPROPRIATION (BUDGET) ORDINANCE

Enactment by the City Council to legally authorize City staff to obligate and expend resources

ASSESSED VALUE

Total taxable value placed on real estate and other property as a basis for levying taxes

AUTHORIZED POSITIONS

Personnel positions approved and authorized in the Adopted Budget to be staffed/filled during the year

BALANCE SHEET

Statement disclosing assets, liabilities, reserves, and balances of a specific fund on a specific date

BEGINNING FUND BALANCE

Monies available after payment of all expenses and deductions for that fund's prior year encumbrances

BOND

Written promise to pay a sum of money on a certain date at a specific interest rate, as detailed in the authorizing Bond Ordinance

BUDGET

Plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing those expenditures

BUDGET CALENDAR

Approved schedule of key dates that the City follows in the preparation and adoption of a budget

BUDGET DOCUMENT

Instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council

BUDGET MESSAGE / TRANSMITTAL LETTER / MANAGER'S MESSAGE

Written discussion of the proposed budget to the legislative body by the budget-making authority

CAPITAL OUTLAY

Expenditures for fixed assets (e.g., equipment, vehicles, and minor facility improvements) that are funded from the operating budget

CITY COUNCIL

The Mayor and five Councilmembers functioning as the legislative and policy-making body of the City

CURRENT TAXES

Taxes levied and due within one year

DEBT SERVICE

Payment of principal and interest to the holders of a government's debt instruments

DEBT SERVICE FUND

Fund used for the accumulation of resources for the payment of long-term debt principal and interest

DELINQUENT TAXES

Taxes remaining unpaid after the date on which a penalty for non-payment is attached (e.g., tax statements mailed in October become delinquent if not paid by January 31)

DEPARTMENT

Functional and administrative entity created to carry out specified public services

ENCUMBRANCE

Commitment or setting aside of appropriated funds for a specific future expenditure

ESTIMATED REVENUE

Amount of projected revenues to be collected during the fiscal year

EXPENDITURES

Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss

EXPENSES

Decrease in net total assets; charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period

FISCAL YEAR (FY)

Twelve- (12) month financial period to which the annual operating budget applies; The City of Kennedale's FY begins on October 1 and ends on September 30 of the following calendar year

FIXED ASSET

Long-term assets, which are intended to be held or used for a significant period of time (e.g., land, buildings, machinery, or equipment)

FRANCHISE FEE

Fee paid by public service utilities and providers for the use of public property (right-of-way) in the course of providing services to the citizens of the community

FUNCTION

Classification of expenditures according to the principal purposes for which they are made

FUND

Accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or governmental functions

FUND BALANCE

Term used to express the equity (assets minus liabilities) of governmental funds and trust funds

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Uniform minimum standards and/or guidelines for financial accounting and reporting that provide a standard by which to measure financial presentations and govern the form and content of the basic financial statements of an entity

GENERAL OBLIGATION (GO) BONDS

Bonds that finance a variety of public projects and pledge the full faith and credit of the City

INFRASTRUCTURE

Structures and equipment (e.g., highways, bridges, buildings, and public utilities like water/sewer systems)

INTERGOVERNMENTAL REVENUE

Revenue collected by one government and distributed to another government

INTER-FUND TRANSFERS

Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended (e.g., transfers from the General Fund to a Capital Projects Fund)

MAINTENANCE

All materials or contract expenditures covering repair and upkeep of City buildings, machinery, equipment, systems, and land

MODIFIED ACCRUAL ACCOUNTING

Basis of accounting in which revenues are recognized in the accounting period during which they become available and measurable; and expenditures in the period in which the fund liability is incurred

OBJECTIVE

A clear, measurable statement of aim, performance intentions, and/or expected accomplishments within the fiscal year; should imply a specific standard for performance for a given program or department

OPERATING BUDGET

Plans of current expenditures and the proposed means of financing them; Utilization of an annual operating budget is usually required by law to regulate government spending

OPERATING COSTS

Outlays for such current period items as expendable supplies, contractual services, and utilities

ORDINANCE

Formal legislative enacted by the governing body of the municipality (the City Council); Revenue-raising measures (such as the imposition of taxes, special assessments, and service charges) universally require ordinances; Legislation is not passed until the plans for and costs of the expenditures are known

OTHER SERVICES AND CHARGES

The cost related to services performed for the City by individuals, business, and utilities

PERSONNEL SERVICES

Costs associated with compensating employees for their labor including all salaries, wages, and benefits

RETAINED EARNINGS

Equity account that reflects the accumulated earnings of an enterprise fund

REVENUE

Additions to the City's financial assets (e.g., taxes, grants) which do not – in and of themselves – increase liabilities, provided that there is no corresponding decrease in assets or increase in other liabilities

REVENUE BONDS

Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance

TAX BASE

Total value of all real and personal property within the City as of January 1 of each year, as certified by the Tarrant Appraisal District (TAD); Represents the net value after all exemptions have been deducted

TAX LEVY

Result of multiplying the tax base by the tax rate and dividing that total by \$100.00

TAX RATE

The amount of tax stated in terms of a unit of the tax base; For example, the City of Kennedale expresses the tax in terms of dollars per hundred dollars of assessed valuation

UNENCUMBERED BALANCE

The amount of an appropriation that is not expended or encumbered; Essentially, the amount of money currently available for future purchases

WORKING CAPITAL

The excess of current assets over current liabilities

