



# **FY 2021-2022 ADOPTED BUDGET**



# Town of Flower Mound

## FY 2021-2022 Adopted Budget Cover Page

This budget will raise less revenue from property taxes than last year's budget by an amount of \$1,686,504, which is a 3.05 percent decrease from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,255,968.

The members of the governing body voted on the adoption of the FY 2021-2022 Annual Budget as follows:

FOR:	Mayor Pro Tem Ben Bumgarner Deputy Mayor Pro Tem Sandeep Sharma Councilmember Adam Schiestel Councilmember Jim Engel Councilmember Ann Martin
AGAINST:	None
PRESENT and not voting:	Mayor Derek France
ABSENT:	None

	FY 2020-2021	FY 2021-2022
Property Tax Rate	0.436500 /\$100	0.405000 /\$100
No-New-Revenue Tax Rate	0.426512 /\$100	0.422069 /\$100
No-New-Revenue M&O Tax Rate	0.350447 /\$100	0.338358 /\$100
Voter-Approval Tax Rate	0.451415 /\$100	0.419471 /\$100
Debt Tax Rate	0.088703 /\$100	0.054356 /\$100
Municipal Debt Obligations	\$ 11,037,394	\$ 7,454,044

This page is included to comply with Local Government Code Section 102.007.

# Town of Flower Mound Town Council

**Derek France**  
Mayor

**Adam Schiestel**  
Place 1

**Sandeep Sharma**  
Deputy Mayor Pro Tem  
Place 2

**Ben Bumgarner**  
Mayor Pro Tem  
Place 3

**Jim Engel**  
Place 4

**Ann Martin**  
Place 5

## Town Administration

**Debra Wallace**  
Interim Town Manager/ CFO

**Tiffany Bruce**  
Assistant Town Manager/ Town Engineer

**Tommy Dalton**  
Assistant Town Manager

**Andy Kancel**  
Police Chief  
Police Services

**Vacant**  
Fire Chief  
Fire and Emergency Services

**Theresa Scott**  
Town Secretary  
Legislative Services

**Tammy Wilson**  
Executive Director  
Fiscal and Administrative Services



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Town of Flower Mound  
Texas**

For the Fiscal Year Beginning

**October 01, 2020**

*Christopher P. Morill*

Executive Director

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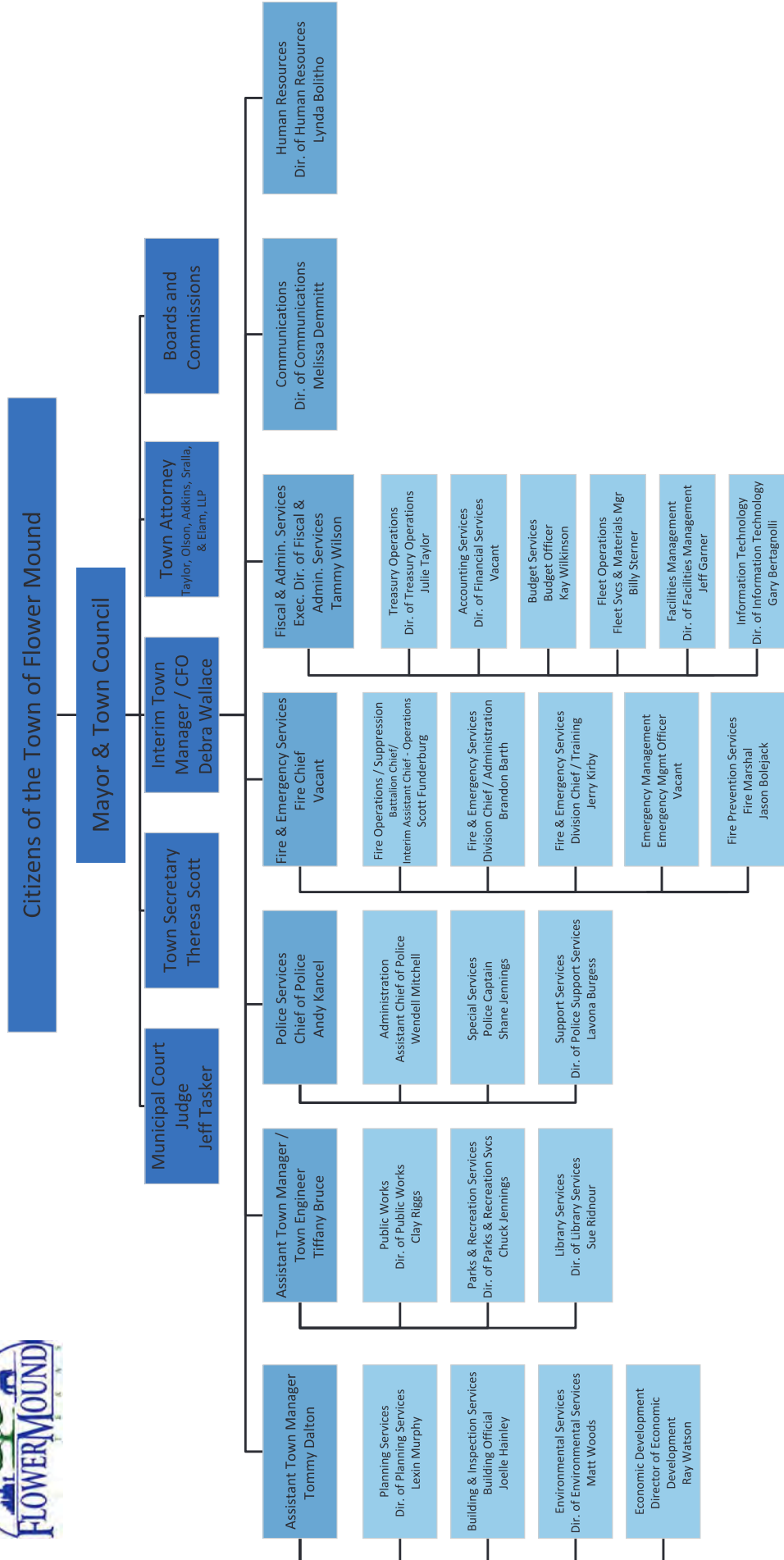
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Town of Flower Mound Organizational Chart



**Communications:** Customer Relations  
**Parks and Recreation Services:** Senior Center  
**Police Services:** Animal Services; Criminal Investigations, Uniformed Services  
**Public Works:** Public Works Administration, CIP/Construction Planning Management, and Engineering Services





October 1, 2021

Honorable Mayor and Town Council:

## **INTRODUCTION**

The adopted budget for the Town for FY 2021-2022, beginning October 1, 2021, and ending September 30, 2022, is presented as approved by the Town Council on September 20, 2021. The adopted budget is intended to serve as:

- *A plan of financial operations embodying an estimate of proposed expenditures for the next fiscal year and the proposed means of financing same.*
- *An operational plan for the use and deployment of manpower, material, and other resources during the next fiscal year.*

The FY 2021-2022 budget represents the Town's blueprint of the programs and services it will provide to the residents of our community. The budget process represents not only an exercise of balancing revenues and expenditures, but also an opportunity for the Town to evaluate its services and plan for improvements in the years to come. The process seeks to maintain the Town's fiscal integrity while addressing the Town Council's priorities and service level expectations. It is also a communication tool to inform Flower Mound residents of the issues and challenges confronting the community.

The adopted budget is a result of effort and input from the Town Council, citizens, and staff. The adopted budget includes a 7.2% reduction in the property tax rate, from 0.4365 to 0.4050, as well as an increased homestead exemption from 2.5% to 5%. Areas of focus include maintaining reserve levels, providing an equitable compensation plan for Town employees, infrastructure maintenance, lowering the tax rate, continuing capital improvements, transferring excess fund balance to capital improvement projects in lieu of issuing debt, providing quality municipal facilities and parks, and using additional available funding on one-time decision packages to allow maximum flexibility in future years.

## **BUDGET COMPONENTS**

The total FY 2021-2022 adopted budget revenues are \$178,014,257 and the total expenditures are \$184,200,079. This is a difference of \$6,185,822. The fiscal year 2022 budget is a balanced

budget, consistent with both the Town’s Charter and state law requirements. Operating expenditures are funded with operating revenues. The difference between revenues and expenses is due to spending balances that have been purposely accrued in the special revenue funds for capital projects.

<b>FY 2021-2022 Adopted Budget</b>						
	<b>General Fund</b>	<b>Enterprise Funds</b>	<b>Special Revenue Funds</b>	<b>Internal Service Funds</b>	<b>Debt Service Fund</b>	<b>Total</b>
Revenues	76,213,483	52,689,081	28,689,990	13,585,893	6,835,810	178,014,257
Expenditures	75,195,878	52,682,441	35,709,490	12,884,975	7,727,295	184,200,079
<b>Difference</b>	<b>\$ 1,017,605</b>	<b>\$ 6,640</b>	<b>\$(7,019,500)</b>	<b>\$ 700,918</b>	<b>\$(891,485)</b>	<b>\$(6,185,822)</b>

The FY 2021-2022 budget consists of three major components. The first component is the base budget. The base budget provides each department and division with the same funding as the prior fiscal year, less any one-time costs.

The second component consists of non-discretionary requests. Non-discretionary requests are submitted for any proposal that will result in continued or enhanced service that is not optional. The Town simply must fund the non-discretionary requests due to federal or state statutes, ordinances or resolutions, Town Charter requirements, or to reflect best business practices. A list of the funded non-discretionary requests for all funds can be found in Attachment A following this letter.

The third component consists of decision package requests. Decision package requests are submitted for any proposal that will result in a change in the current level of service, the addition of a new program, and all capital items. Attachment A also contains a list of the adopted decision packages for all funds. A list of requests that were requested by a department but not funded can be found in the Appendix.

**CHANGES FROM THE PROPOSED BUDGET**

Changes that were made from the proposed budget are described below:

- Increased the Community Support budget by \$31,125
- Increased the CAC-Aquatics Lifeguard Stand Replacement decision package by \$12,000 to accommodate replacing 3 additional stands this fiscal year
- Added \$71,066 to the Human Resources budget for the HR Coordinator position
- Split the compensation package by division
- Changes to the Capital Improvements Program (CIP):
  - Decreased the budget for the Joint Fire Training Facility from \$2,300,000 to \$2,013,494
  - Changed the funding source for the Tennis Center Design from dedicated sales tax to park development fund and other

- Changed the funding source for the Trails Master Plan from other to dedicated sales tax
- Changed the funding source for the Wastewater Model Update from developer agreements to other sources

Both the proposed and adopted budgets are available for viewing at the Library, Town Hall and on the internet at [www.flower-mound.com](http://www.flower-mound.com). The Budget-In-Brief document, which summarizes the Town's budget and tax rate, is also available at the Library, Town Hall and on the internet. Town Staff is available for questions regarding the budget.

## **LONG-RANGE PLANNING**

Long-term financial goals and issues are examined each year through the preparation of the budget and decisions for the upcoming year are made considering the long-term effects (Long-range planning, revenue, cost-saving strategies, and debt issuance are considered before property tax rate changes or utility rate changes are factored into the plan to balance the projected budgets.). An operating projection for FY 2021-2022 and a five-year capital improvement plan have been prepared simultaneously, requiring that the staff look into the future and project the "operational" needs and "capital" requirements of the Town beyond a 12-month period.

With this budget, resources are allocated according to the priorities of our citizens and Town Council, while maintaining the conservative fiscal approach that has allowed Flower Mound to attain and maintain a AAA bond rating. Town Council regularly updates the Town's strategic goals, which provide specific long-term direction for the Town. The strategic goals heavily influenced the priorities Council identified for the FY 2021-2022 budget and the decisions regarding which budget items receive funding. With the strategic goals as a guide, staff has developed objectives to help achieve each goal, and performance targets to indicate how the Town is performing in accomplishing these objectives. This information can be viewed in the section of the adopted budget titled Strategic Goals.

The remainder of this letter discusses the principal issues and priorities addressed in the FY 2021-2022 adopted budget. The topics play a key role in the development of the budget and reflect the issues the Town considers when preparing the budget.

## **PRINCIPAL ISSUES AND PRIORITIES**

Preparation of any budget requires the allocation of finite resources. Staff's role is to guide the process by creating and managing a budget that reflects the Town Council's and the community's highest priorities. Development of the fiscal year 2022 budget was guided by the priorities outlined in the Town of Flower Mound's Strategic Plan. Every new effort and element of the Town's budget, including existing programs, is tied to one or more of the goals, strategies, and objectives in the Strategic Plan. The Plan is updated and approved by Council yearly. It can be found behind the Strategic Goals tab of the Adopted Budget Book.

Priorities for FY 2021-2022 focus on maintaining reserve levels, providing an equitable compensation plan for Town employees, infrastructure maintenance, lowering the tax rate, continuing capital improvements, transferring excess fund balance to capital improvement

projects in lieu of issuing debt, providing quality municipal facilities and parks, and using additional funding available on decision packages.

The Town has focused on maintaining its high level of service for the many services already provided to residents and conducts a bi-annual citizen survey to ensure it is meeting this goal. Maintaining an aging infrastructure is also a primary concern, which is addressed in the Infrastructure Maintenance section that follows. Public safety continues to be one of the community's highest priorities and this budget maintains funding for the high level of services Flower Mound citizens expect. Finally, the Town is focusing on economic development efforts to increase commercial property and retail establishments, which would provide an enhanced balance between commercial and residential property.

**I. General Fund Reserve Level** – The Town Charter requires a minimum unreserved fund balance of 10%; however, the Town Council has traditionally maintained a higher fund balance. In addition, the Financial Policies require a balance of 20%. Between FY 2016-2017 and FY 2019-2020, the balance has ranged from a low of 29.07% to a high of 33.51%. The balance at the end of FY 2020-2021 is projected to be 36.59%. This amount is higher than originally anticipated due to Covid-19 relief funding that offset expenditures. Additionally, there were significant salary savings related to vacancies, primarily in the Town Manager and Police departments, and facility closures/event cancellations due to Covid-19 in the Parks and Recreation Services department. Below is a listing of the unreserved fund balances for the past four years, a projected fund balance for the fiscal year that ended September 30, 2021, and the proposed fund balance for the fiscal year ending September 30, 2022.

	As of 9/30/17	As of 9/30/18	As of 9/30/19	As of 9/30/20	Estimated 9/30/21	Proposed 9/30/22
Fund Balance	\$ 17,007,501	\$ 18,830,603	\$ 21,335,177	\$ 22,608,695	\$ 25,415,418	\$ 26,433,023
% of Total Expenditures	29.07%	30.73%	33.09%	33.51%	36.59%	35.15%

**II. Compensation** – Flower Mound strives to retain and recruit top employees. For that reason, the General Fund, Utility Fund, Stormwater Utility Fund, Tree Preservation Fund, Crime District Fund and Fire District Fund include a 3% step/merit increase for all eligible employees. Employees at the top of the range will receive a one-time 3% lump-sum payment. Market increases are also included for those positions that have fallen out of alignment with the marketplace. Flower Mound strives to ensure that salaries are at or above the 65% percentile when compared to our benchmark cities.

**III. Infrastructure Maintenance** – One long-term concern has been providing enough funding each year to maintain the Town's existing infrastructure, primarily streets. Many cities are facing challenges with aging infrastructure and will be forced to absorb large reconstruction costs in the future if annual maintenance was not sufficient in the years following original road construction. The importance of street maintenance is addressed in one of the Town's financial policies, which set a goal to double street maintenance funding by September 30, 2020 by going from a level of \$680,000 to \$1,360,000. FY 2020-2021 was the tenth year Council approved additional money for street maintenance. As a result, the Town met this financial policy in FY 2020-2021. The Town

is dedicated to maintaining its streets, so that it is not faced with large infrastructure reconstruction projects in the future.

**IV. Property Tax** – The second largest revenue source for the Town is the ad valorem tax. The biggest budgetary issue in preparing the annual budget is the setting of the property tax rate. Once the roll is received in late July, the tax rate is determined by the debt rate needed to pay for the Town's bonded indebtedness and funds needed for maintenance and operation funding in the General Fund.

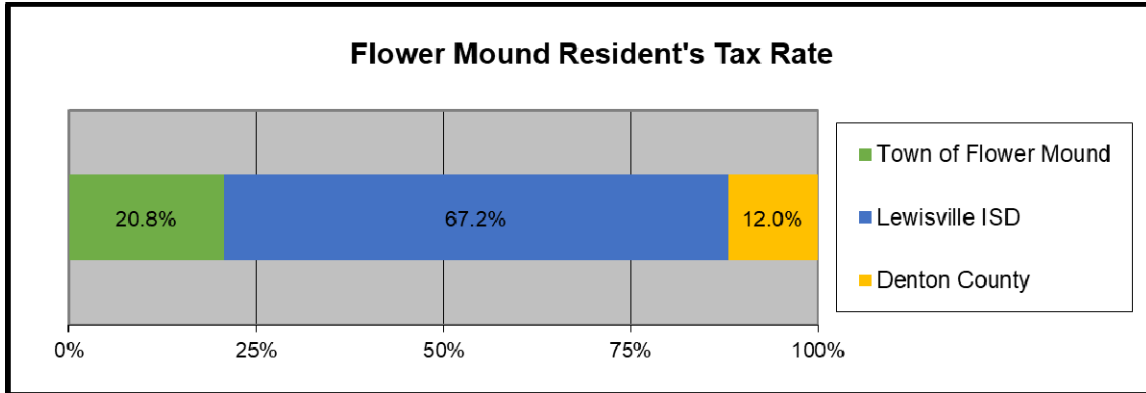
	Actual 2017-2018 <sup>1</sup>	Actual 2018-2019 <sup>1</sup>	Actual 2019-2020 <sup>1</sup>	Projected 2020-2021 <sup>1</sup>	Adopted 2021-2022 <sup>1</sup>
<b>Taxable Valuation</b>	\$9,567,940,555	\$10,370,094,270	\$10,900,644,826	\$11,511,503,457	\$12,013,914,912
<b>General Fund (Tax Rate Per \$100)</b>	\$0.339698	\$0.346474	\$0.354008	\$0.347797	\$0.350644
<b>Debt Service Fund (Tax Rate Per \$100)</b>	\$0.099302	\$0.092526	\$0.082492	\$0.088703	\$0.054356
<b>Total Tax Rate (Per \$100)</b>	\$0.439000	\$0.439000	\$0.436500	\$0.436500	\$0.405000

<sup>1</sup> Excludes additional value captured in TIRZ #1

The certified tax rolls submitted by Denton Central Appraisal District and Tarrant Appraisal District excluding the Town's Tax Increment Reinvestment Zone #1 ("TIRZ #1") show an overall increase of \$502,411,455 or 4.4% from the FY 2020-2021 certified roll. This will result in a decrease of \$1,686,504 in property tax revenue. Total property tax revenue (including TIRZ) for FY 2021-2022 is expected to be \$53,324,888 with \$41,915,513 allocated to the General Fund.

	FY 2017-2018	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022
<b>General Fund Property Tax Revenue</b>	\$ 32,788,794	\$ 35,596,508	\$ 38,582,599	\$ 39,836,480	\$ 41,915,513
<b>Revenue % Change</b>	N/A	8.6%	8.4%	3.2%	5.2%
<b>Total Tax Rate</b>	0.4390	0.4390	0.4365	0.4365	0.4050
<b>Rate % Change</b>	N/A	0.0%	-0.6%	0.0%	-7.2%

The adopted total property tax rate is \$0.405000, made up of a General Fund rate of \$0.350644 up from \$0.347797, and the debt service rate of \$0.054356 down from \$0.088703. For Flower Mound residents living in Denton County and in Lewisville Independent School District, the total tax rate for 2021 is \$1.946786 per \$100 valuation. The Town of Flower Mound tax rate is \$0.405000 or 20.8 percent of the total tax rate.



**V. Overview of Capital Improvement Program** – The Five-Year Capital Improvement Program reflects prioritization regarding the scheduling of projects, the related cost of the projects, and the funding of the projects. These priorities include adding new projects and modifying the scope, cost, schedule, and funding source of existing projects for the General Fund Projects (Streets, Signals, Street Reconstruction, Facilities and Parks) and Utility Fund Projects (Water, Stormwater and Wastewater). The 2021-2022 CIP budget is \$36,596,494, which includes several projects that are currently in progress. Of this amount, 29.4 percent is allocated for the construction and/or improvement of Town streets and traffic control devices, 5.5 percent is for Town facilities, 9.8 percent is for park projects, and 55.3 percent will be used to extend and improve the water, wastewater, and stormwater system.

Project Type	Budget	Project Type	Budget
Streets	\$ 7,455,000	Water	\$ 11,802,000
Street Reconstruction	2,140,000	Wastewater	6,326,000
Signals	1,175,000	Stormwater	2,110,000
Facilities	2,013,494		
Parks	3,575,000		
<b>General Fund Total:</b>	<b>\$ 16,358,494</b>	<b>Utility Fund Total:</b>	<b>\$ 20,238,000</b>

**VI. One-Time Decision Packages** – In order to allow for flexibility in future years, approximately 48% of additional funding available in the FY 2021-2022 budget will be used for one-time decision packages. One-time decision packages only require funds in a single budget year and allow those funds to be available for reallocation to other priorities in the following fiscal year, whereas ongoing decision packages commit funds

for a specific use for each year going forward. A list of decision packages included in the FY 2021-2022 adopted budget can be found in the Attachment A following this letter.

<b>General Fund</b>			
Ongoing Revenue	Ongoing Expenditures	One-time Expenditures	Total Expenditures
\$ 76,213,483	\$ 71,220,537	\$ 3,975,341	\$ 75,195,878

<b>Utility Fund</b>			
Ongoing Revenue	Ongoing Expenditures	One-time Expenditures	Total Expenditures
\$ 50,826,881	\$ 50,528,458	\$ 177,710	\$ 50,706,168

<b>Stormwater Utility Fund</b>			
Ongoing Revenue	Ongoing Expenditures	One-time Expenditures	Total Expenditures
\$ 1,862,200	\$ 1,497,773	\$ 478,500	\$ 1,976,273

**VII. Organizational Changes** – In order to maintain quality service levels, multiple position changes are included in the budget and have been presented as supplemental packages. The changes are for an additional 13.75 FTE in the General Fund and 6.0 FTE in the Utility Fund.

**Summary of FTEs**

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
General Fund	464.50	472.75	505.00	509.00	522.75
Utility Fund	80.50	87.00	87.00	88.00	93.00
Stormwater Utility Fund	11.00	13.00	13.00	13.00	13.00
Crime District	27.50	29.50	29.50	29.50	30.50
Fire District	22.50	22.50	22.50	22.50	22.50
Tree Preservation Fund	1.50	1.50	1.50	1.50	1.50
IRS Equitable Sharing	0.00	0.00	1.00	1.00	0.00
<b>Total</b>	<b>607.50</b>	<b>626.25</b>	<b>659.50</b>	<b>664.50</b>	<b>683.25</b>

Below is a listing of the position changes proposed and the departments affected.

General Fund:

- Maintenance Worker II- Park Services, Parks and Recreation Services (1.0 FTE)
- Recreational Aide- Seasonal, Parks and Recreation Services (0.75 FTE)
- Communications Officer, Police (1.0 FTE)
- Police Officer, Police (2.0 FTE)
- Assistant Chief of Police, Police (1.0 FTE)
- Fleet Services Technician, Financial Services (1.0 FTE)

- Firefighter, Fire and Emergency Services (6.0 FTE)
  - Signal Technician, Public Works (1.0 FTE)
- Utility Fund:
- Graduate Engineer, Public Works (1.0 FTE)
  - Right of Way Inspector, Public Works (1.0 FTE)
  - Crew Leader, Public Works (1.0 FTE)
  - Equipment Operator, Public Works (1.0 FTE)
  - Maintenance Worker I- Utility Line Maintenance, Public Works (1.0 FTE)
  - Construction Inspector, Public Works (1.0 FTE)

As always, due recognition and credit is given to all staff members and department heads that effectively contributed their time and energy toward preparation of the adopted budget. Please be assured that the same degree of care and effort will be devoted to the effective administration of the adopted budget. The staff is also highly appreciative of the leadership and guidance provided by the Mayor and Town Council during budget preparation. Staff thanks each of you for your support of the efforts to provide a comprehensive program of municipal operations and services, while remaining within a framework of conservative financial planning and responsible fiscal control.

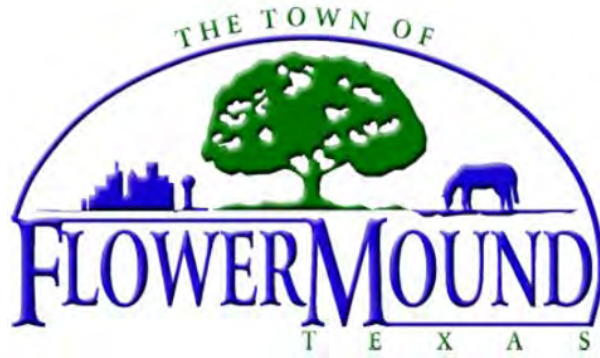
Respectfully submitted,

*Debra Wallace*

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Debra Wallace  
Interim Town Manager/ CFO





## ATTACHMENT "A"

FY 2021-2022 NON-DISCRETIONARY PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	ONE-TIME COST	ONGOING COST	TOTAL COST
<b>GENERAL FUND</b>					
TOWN MANAGER'S OFFICE	ECONOMIC DEVELOPMENT	ED ONE-TIME INCENTIVE GRANTS	45,000	-	45,000
TOWN MANAGER'S OFFICE	NON-DEPARTMENTAL	ED INCENTIVE FUND	559,325	-	559,325
LEGISLATIVE SERVICES	TOWN SECRETARY'S OFFICE	LASERFICHE SERVER MIGRATION	2,800	-	2,800
LEGISLATIVE SERVICES	TOWN SECRETARY'S OFFICE	MUNICODE CODIFICATION	2,600	-	2,600
LEGISLATIVE SERVICES	TOWN SECRETARY'S OFFICE	TML AND NCTCOG MEMBERSHIP COST INCREASES	-	825	825
LEGISLATIVE SERVICES	TOWN COUNCIL SUPPORT	COPIER CHARGES FOR COUNCIL PACKETS	-	280	280
LEGISLATIVE SERVICES	ELECTION SERVICES	MAY ELECTION COSTS	-	2,000	2,000
<b>DEVELOPMENT SERVICES</b>			-	40,000	40,000
PARK AND RECREATION SERVICES	BUILDING INSPECTIONS	OPERATIONAL COST INCREASE	-	23,780	23,780
PARK AND RECREATION SERVICES	PARK SERVICES	1171 MEDIAN MAINTENANCE	-	2,000	2,000
PARK AND RECREATION SERVICES	PARK SERVICES	ADDITIONAL FUNDING FOR OTHER EQUIPMENT	-	4,000	4,000
PARK AND RECREATION SERVICES	PARK SERVICES	BUDGET INCREASE FOR LEASES AND RENTALS	-	2,350	2,350
PARK AND RECREATION SERVICES	PARK SERVICES	INCREASE IN COMMUNICATION SERVICES	-	47,750	47,750
PARK AND RECREATION SERVICES	PARK SERVICES	LANDSCAPE MAINTENANCE CONTRACT FOR CANYON FALLS	-	8,000	8,000
PARK AND RECREATION SERVICES	PARK SERVICES	MULCH FOR 1171 MEDIANS	-	4,000	4,000
PARK AND RECREATION SERVICES	TWIN COVES PARK	CONCESSIONS LINE ITEM INCREASE	4,000	-	4,000
PARK AND RECREATION SERVICES	TWIN COVES PARK	HOT WATER HEATER REPLACEMENT	-	4,000	4,000
PARK AND RECREATION SERVICES	TWIN COVES PARK	OPERATIONAL COST INCREASE	-	7,500	7,500
PARK AND RECREATION SERVICES	TWIN COVES PARK	PREVENTATIVE MAINTENANCE FOR CABIN AC UNITS	-	4,200	4,200
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	COMMUNITY AND CULTURAL EVENTS PROGRAMS	-	2,000	2,000
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	INCREASE IN BAND COSTS FOR SUMMER CONCERTS	-	12,120	12,120
PARK AND RECREATION SERVICES	SENIORS IN MOTION	SENIOR CONGREGATE MEAL INCREASE	-	10,000	10,000
PARK AND RECREATION SERVICES	CAC ADMINISTRATION	REPLACEMENT CARDIO EQUIPMENT COST INCREASE	6,875	-	6,875
PARK AND RECREATION SERVICES	CAC AQUATIC PROGRAMS	SHADE STRUCTURE REPAIR	-	1,500	1,500
PARK AND RECREATION SERVICES	CAC AQUATIC PROGRAMS	TAAF FEE INCREASE	-	4,200	4,200
PARK AND RECREATION SERVICES	CAC ATHLETICS	TRACK PROGRAM FEE INCREASE	-	1,800	1,800
LIBRARY SERVICES	LIBRARY SERVICES	BOOK TRUCKS	2,000	-	2,000
LIBRARY SERVICES	LIBRARY SERVICES	COMMEMORATIVE PLAQUES AND SIGN HOLDERS	-	10,000	10,000
LIBRARY SERVICES	LIBRARY SERVICES	LIBRARY SUBSCRIPTION PRICE INCREASES	-	-	-
LIBRARY SERVICES	LIBRARY SERVICES	SECURITY CAMERAS	12,000	-	12,000
LIBRARY SERVICES	LIBRARY SERVICES	THERMAL RECEIPT PRINTERS	1,500	-	1,500
POLICE SERVICES	ANIMAL SERVICES	LIVESTOCK BUMPER PULL TRAILER	9,000	100	9,100
POLICE SERVICES	ANIMAL SERVICES	OPERATIONAL COST INCREASE	-	200	200
POLICE SERVICES	OPERATING SERVICES	DENTON COUNTY RADIO MAINTENANCE	-	9,025	9,025
POLICE SERVICES	OPERATING SERVICES	ELLIPTICAL REPLACEMENT	6,500	-	6,500
POLICE SERVICES	OPERATING SERVICES	HONOR GUARD UNIFORM REPLACEMENT	6,550	-	6,550
POLICE SERVICES	OPERATING SERVICES	IMPREST FUND INCREASE	-	2,000	2,000
POLICE SERVICES	OPERATING SERVICES	INCREASES IN POLICE SERVICES	-	4,700	4,700
POLICE SERVICES	OPERATING SERVICES	NARCOTICS FIELD TESTS	-	5,000	5,000
POLICE SERVICES	OPERATING SERVICES	PBT REPLACEMENT	5,900	300	6,200
POLICE SERVICES	OPERATING SERVICES	RADIO CONSOLE MAINTENANCE	102,730	-	102,730
POLICE SERVICES	OPERATING SERVICES	TRAIL CAMERA	800	50	850

FY 2021-2022 NON-DISCRETIONARY PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	ONE-TIME COST	ONGOING COST	TOTAL COST
FINANCIAL SERVICES	FINANCIAL SERVICES ADMINISTRATION	BANK ANALYSIS FEES	-	2,200	2,200
FINANCIAL SERVICES	FINANCIAL SERVICES ADMINISTRATION	HOME IMPROVEMENT INCENTIVE PROGRAM	50,000	-	50,000
FINANCIAL SERVICES	FINANCIAL SERVICES ADMINISTRATION	LINE ITEM INCREASES	-	150	150
FINANCIAL SERVICES	ACCOUNTING AND BUDGET SERVICES	AUDIT SERVICES	-	3,680	3,680
FINANCIAL SERVICES	ACCOUNTING AND BUDGET SERVICES	COPIER CHARGES	-	2,245	2,245
FINANCIAL SERVICES	ACCOUNTING AND BUDGET SERVICES	TIMECLOCK PLUS	-	12,160	12,160
FINANCIAL SERVICES	ACCOUNTING AND BUDGET SERVICES	TYLER PRICE INCREASE	-	3,640	3,640
FINANCIAL SERVICES	ACCOUNTING AND BUDGET SERVICES	TAX APPRAISAL AND COLLECTION	-	22,825	22,825
FINANCIAL SERVICES	TAX APPRAISAL AND COLLECTION	JUDICIAL PUBLICATIONS	-	210	210
FINANCIAL SERVICES	MUNICIPAL COURT	E-PROCUREMENT SYSTEM FEES	-	200	200
FINANCIAL SERVICES	PURCHASING	DIAGNOSTIC SCAN TOOL	7,705	(1,000)	6,705
FINANCIAL SERVICES	FLEET SERVICES	FASTER ANNUAL SUPPORT INCREASE	-	300	300
ADMINISTRATIVE SERVICES	HUMAN RESOURCES	ANNUAL CRIMINAL HISTORY CHECKS	-	1,000	1,000
ADMINISTRATIVE SERVICES	HUMAN RESOURCES	HR MEMBERSHIP COST INCREASE	-	140	140
ADMINISTRATIVE SERVICES	HUMAN RESOURCES	NEOGOV SERVICES	-	1,645	1,645
ADMINISTRATIVE SERVICES	HUMAN RESOURCES	POLICE AND FIRE PROMOTIONAL EXAMINATIONS	-	7,300	7,300
ADMINISTRATIVE SERVICES	HUMAN RESOURCES	FIRE STATION 7 INTERNET	-	3,600	3,600
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - MIS	IT DATA PROCESSING MAINTENANCE INCREASE	-	35,500	35,500
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - MIS	CITYWORKS ELA	-	6,000	6,000
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - GIS	LARGE FORMAT PRINTER SUPPLIES COST INCREASE	-	100	100
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - GIS	FLEET FUEL SYSTEM REPLACEMENT AT O&M	24,740	960	25,700
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	NEW PARK RESTROOM CLEANING	-	14,300	14,300
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	OPERATING EXPENSES FOR THE OLD LISD ADMIN BUILDING	-	73,500	73,500
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	REPLACE DAMAGED LANDSCAPING	148,000	-	148,000
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- EMS	AMBULANCE STRETCHER POWERLOAD SYSTEM MAINTENANCE	-	8,655	8,655
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- EMS	CPR MECHANICAL DEVICE ANNUAL MAINTENANCE	-	3,580	3,580
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- EMS	FBI FINGERPRINT BACKGROUND CHECKS	1,080	-	1,080
FIRE AND EMERGENCY SERVICES	TRAINING	LIVE FIRE TRAINING INCREASE	-	19,465	19,465
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	CRADLEPOINT SERVICE COVERAGE	8,690	-	8,690
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	DENTON COUNTY RADIO MAINTENANCE	-	8,880	8,880
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	FITNESS EQUIPMENT REPLACEMENT INCREASE	-	5,200	5,200
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	GAS MONITOR MAINTENANCE	-	1,600	1,600
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	ICS INCREASE	-	120	120
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	SLIP LEASE FOR FIRE RESCUE BOAT	-	1,005	1,005
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	STATION ALERTING WARRANTY AND SERVICE	-	20,200	20,200
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	STRUCTURAL PERSONAL PROTECTIVE EQUIPMENT	-	112,700	112,700
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	OUTDOOR WARNING SIREN MAINTENANCE	-	5,000	5,000
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	TELLULAR INCREASE	-	1,080	1,080
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	BALLISTIC VEST REPLACEMENT	3,400	-	3,400
FIRE AND EMERGENCY SERVICES	FIRE PREVENTION SERVICES	EVIDENCE SUPPLIES AND LAB SERVICES	-	3,000	3,000
FIRE AND EMERGENCY SERVICES	FIRE PREVENTION SERVICES	INCREASE IN AMMUNITION BUDGET	-	3,000	3,000
NON-DEPARTMENTAL	NON-DEPARTMENTAL	TML INSURANCE PRICE INCREASE	-	55,000	55,000

FY 2021-2022 NON-DISCRETIONARY PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	ONE-TIME COST	ONGOING COST	TOTAL COST
PUBLIC WORKS	SIGNS & MARKINGS	SIGNS & MARKINGS FUNDING INCREASE	-	25,000	25,000
PUBLIC WORKS	TRAFFIC SIGNALS	TRAFFIC SIGNAL FUNDING INCREASE	-	20,000	20,000
PUBLIC WORKS	TRAFFIC SIGNALS	PORTABLE EMERGENCY GENERATOR REPLACEMENT	7,500	-	7,500
<b>TOTAL GENERAL FUND</b>			<b>1,020,495</b>	<b>696,020</b>	<b>1,716,515</b>
<b>UTILITY FUND</b>					
FINANCIAL SERVICES	UTILITY BILLING	OPERATIONAL COST INCREASE	-	20,000	20,000
FINANCIAL SERVICES	UTILITY BILLING	TYLER PRICE INCREASE	-	865	865
FINANCIAL SERVICES	METER SERVICES	OPERATIONAL COST INCREASE	-	21,090	21,090
NON-DEPARTMENTAL	NON-DEPARTMENTAL	TML INSURANCE PRICE INCREASE	-	17,000	17,000
PUBLIC WORKS	UTILITY SERVICES MAINTENANCE	LEASES AND RENTALS INCREASE	-	13,630	13,630
PUBLIC WORKS	UTILITY SERVICES MAINTENANCE	MEMBERSHIPS/ LICENSES INCREASE	-	600	600
PUBLIC WORKS	UTILITY SERVICES MAINTENANCE	RADIO MAINTENANCE	-	1,280	1,280
PUBLIC WORKS	UTILITY SERVICES OPERATIONS	CHEMICAL AND MECHANICAL SUPPLIES INCREASE	-	56,990	56,990
PUBLIC WORKS	UTILITY SERVICES LABORATORY	BUSINESS AND TRAVEL INCREASE	-	1,760	1,760
PUBLIC WORKS	UTILITY SERVICES LABORATORY	SL1000 AND REAGENTS	9,375	-	9,375
PUBLIC WORKS	UTILITY SERVICES LABORATORY	UNIFORMS AND CLOTHING INCREASE	-	810	810
PUBLIC WORKS	ULM- WATER LINE	ULM WATER- LINE ITEM INCREASES	-	1,450	1,450
PUBLIC WORKS	ULM- SEWER LINE	CUES P542 PUSH CAMERA	9,675	-	9,675
PUBLIC WORKS	ULM- SEWER LINE	ULM SEWER- LINE ITEM INCREASES	-	10,220	10,220
<b>TOTAL UTILITY FUND</b>			<b>19,050</b>	<b>145,695</b>	<b>164,745</b>
<b>CRIME DISTRICT FUND</b>					
POLICE SERVICES	OPERATING SERVICES	BOAT SLIP RENTAL	-	6,100	6,100
POLICE SERVICES	OPERATING SERVICES	COVERT TRACK PHONE	3,000	-	3,000
POLICE SERVICES	OPERATING SERVICES	CRADLEPOINT WARRANTY	12,200	-	12,200
POLICE SERVICES	OPERATING SERVICES	TBP ASSESSMENT	1,600	-	1,600
POLICE SERVICES	OPERATING SERVICES	TFO SECOND YEAR COSTS	-	1,600	1,600
<b>TOTAL CRIME DISTRICT FUND</b>			<b>16,800</b>	<b>7,700</b>	<b>24,500</b>

FY 2021-2022 DECISION PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	RANK	FTE	ONE-TIME COST	ONGOING COST	TOTAL COST
<b>GENERAL FUND</b>							
PARK AND RECREATION SERVICES	PARK SERVICES	MAINTENANCE WORKER II - HERITAGE PARK	1	1.0	-	57,958	57,958
PARK AND RECREATION SERVICES	TWIN COVES PARK	3 SEASONAL PT RECREATION AIDES	2	0.75	-	19,845	19,845
PARK AND RECREATION SERVICES	PARK SERVICES	JET BLOWER	3	-	9,500	100	9,600
PARK AND RECREATION SERVICES	CAC ADMINISTRATION	REFINISHING OF PARTITION WALLS	4	-	10,100	-	10,100
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	CHRISTMAS TREE LIGHTING CEREMONY FIREWORKS DISPLAY	5	-	-	3,500	3,500
PARK AND RECREATION SERVICES	CAC AQUATICS PROGRAMS	LIFEGUARD STAND REPLACEMENT	6	-	28,000	-	28,000
PARK AND RECREATION SERVICES	PARK SERVICES	PARKING LOT GATES FOR BAKERSFIELD AND GERRAULT	7	-	12,960	-	12,960
PARK AND RECREATION SERVICES	TWIN COVES PARK	STAND UP PADDLE BOARDS	8	-	8,556	-	8,556
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	CELEBRATING CULTURES FESTIVAL	9	-	-	5,000	5,000
PARK AND RECREATION SERVICES	PARK SERVICES	INFIELD RENOVATIONS	10	-	175,300	-	175,300
PARK AND RECREATION SERVICES	PARK SERVICES	PEDESTRIAN BRIDGE INSPECTIONS	11	-	20,000	-	20,000
PARK AND RECREATION SERVICES	PARK SERVICES	FENCE REPLACEMENT AT GLENWICK AND WILKERSON	13	-	52,000	-	52,000
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	HOLI & DIWALI FESTIVALS	14	-	-	7,000	7,000
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	MILITARY KEYNOTE EVENT SPEAKERS	16	-	-	5,000	5,000
LIBRARY SERVICES	LIBRARY SERVICES	WAYFINDING SIGNS AND BULLETIN BOARD	1	-	2,250	-	2,250
LIBRARY SERVICES	LIBRARY SERVICES	CREATION LAB FURNITURE	2	-	2,550	-	2,550
LIBRARY SERVICES	LIBRARY SERVICES	ENHANCED EARLY CHAPTER BOOK COLLECTION	3	-	3,750	-	3,750
LIBRARY SERVICES	LIBRARY SERVICES	DIGITAL MAGAZINE CONTENT	4	-	-	5,000	5,000
LIBRARY SERVICES	LIBRARY SERVICES	PUBLIC LIBRARY ASSOCIATION BIENNIAL CONFERENCE	5	-	4,800	-	4,800
LIBRARY SERVICES	LIBRARY SERVICES	MEET YOUR NEIGHBORS PROGRAM SERIES	6	-	-	1,800	1,800
LIBRARY SERVICES	LIBRARY SERVICES	PRINTERS FOR LIBRARY SERVICE DESKS	7	-	1,100	-	1,100
LIBRARY SERVICES	LIBRARY SERVICES	SIDECARS FOR SELF-CHECK MACHINES	8	-	2,510	-	2,510
LIBRARY SERVICES	LIBRARY SERVICES	MAGNETIC DISPLAY SHELVES	10	-	1,050	-	1,050
POLICE SERVICES	OPERATING SERVICES	ADDITIONAL COMMUNICATIONS OFFICER POSITIONS	1	1.0	330	70,862	71,192
POLICE SERVICES	OPERATING SERVICES	ADDITIONAL POLICE OFFICER POSITIONS	2	2.0	23,630	213,075	236,705
POLICE SERVICES	OPERATING SERVICES	ASSISTANT CHIEF OF POLICE	3	1.0	9,550	189,970	199,520
POLICE SERVICES	OPERATING SERVICES	BODY WORN CAMERAS	5	-	10,675	8,320	18,995
POLICE SERVICES	OPERATING SERVICES	INCREASE CONTRACTUAL BACKGROUND INVESTIGATIONS	6	-	-	4,900	4,900
POLICE SERVICES	OPERATING SERVICES	DRONE ANNUAL COSTS	7	-	-	11,600	11,600
POLICE SERVICES	OPERATING SERVICES	MARINE EQUIPMENT MAINTENANCE	9	-	-	5,000	5,000
POLICE SERVICES	OPERATING SERVICES	FITNESS EQUIPMENT	12	-	1,840	-	1,840
POLICE SERVICES	OPERATING SERVICES	CNT THROW PHONE	13	-	9,070	4,620	13,690
POLICE SERVICES	OPERATING SERVICES	COMMUNITY SUPPORT - CACNT	14	-	-	3,700	3,700
POLICE SERVICES	OPERATING SERVICES	COMMUNITY SUPPORT - WINNING THE FIGHT	15	-	-	22,500	22,500
FINANCIAL SERVICES	FLEET SERVICES	FLEET SERVICES TECHNICIAN	1	1.0	6,685	60,330	67,015
FINANCIAL SERVICES	FLEET SERVICES	FLEET MANAGEMENT TRAINING	3	-	-	4,500	4,500
FINANCIAL SERVICES	FLEET SERVICES	AEMP MEMBERSHIP DUES	5	-	-	440	440
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	RENOVATIONS, MAINTENANCE AND IMPROVEMENT PROJECTS	1	-	507,000	-	507,000
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	ADD NEW FUEL MANAGEMENT SYSTEMS TO FIRE STATIONS	2	-	74,600	5,400	80,000
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	PARK RESTROOM MAINTENANCE	3	-	-	50,000	50,000
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - MIS	DATA CENTER REDUNDANCY	6	-	188,800	18,000	206,800
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	VRF TRAINING	7	-	5,000	-	5,000
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - MIS	SYSTEM INFORMATION EVENT MANAGEMENT	8	-	12,000	13,000	25,000
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	FIRE STATION BAY DOOR MAINTENANCE	10	-	-	10,000	10,000
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	SECURITY ENHANCEMENTS AT POLICE AND FIRE FACILITIES	11	-	26,250	-	26,250
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS-SUPPRESSION	SIX ADDITIONAL FIREFIGHTERS	1	6.0	40,290	659,293	699,583

FY 2021-2022 DECISION PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	RANK	FTE	ONE-TIME COST	ONGOING COST	TOTAL COST
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	RESCUE AND WILDFIRE/WATER PPE	2	-	61,635	12,455	74,090
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	OUTDOOR WARNING SIREN BATTERY REPLACEMENT	3	-	11,440	-	11,440
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	RESCUE EQUIPMENT FOR AERIAL LADDER TRUCKS	6	-	65,665	-	65,665
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	EOC CRITICAL COMMUNICATION	7	-	45,155	-	45,155
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- EMS	MEDICAL CONTROL INCREASE	8	-	-	12,000	12,000
FIRE AND EMERGENCY SERVICES	FIRE ADMINISTRATION	ADMINISTRATIVE STAFF VEHICLE	10	-	51,150	-	51,150
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	BATTERY REPLACEMENT PROGRAM	11	-	-	6,260	6,260
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	EOC TRAINING	12	-	18,320	-	18,320
FIRE AND EMERGENCY SERVICES	EMERGENCY MANAGEMENT	OUTDOOR WARNING SIRENS	13	-	49,805	-	49,805
PUBLIC WORKS	PAVEMENT MAINTENANCE	ADA TRANSITION AND IMPLEMENTATION PLAN	1	-	150,000	-	150,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	SIDEWALK LINKS	2	-	150,000	-	150,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	RETAINING WALL AT THE FLOWER MOUND	3	-	300,000	-	300,000
PUBLIC WORKS	TRAFFIC SIGNALS	TRAFFIC DETECTION REHABILITATION	4	-	150,000	-	150,000
PUBLIC WORKS	STREET SERVICES MANAGEMENT	STREET LIGHT REQUEST	5	-	115,000	-	115,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	SOUND WALL MAINTENANCE	6	-	100,600	50,000	150,600
PUBLIC WORKS	PAVEMENT MAINTENANCE	ROADWAY AMENITIES	7	-	90,000	-	90,000
PUBLIC WORKS	TRAFFIC SIGNALS	MID-BLOCK PEDESTRIAN CROSSING	8	-	28,000	-	28,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	SKID STEER & TRAILER	9	-	66,500	-	66,500
PUBLIC WORKS	TRAFFIC SIGNALS	SIGNAL TECHNICIAN I	10	1.0	330	70,183	70,513
PUBLIC WORKS	PAVEMENT MAINTENANCE	FIELD IPAD REPLACEMENT	13	-	-	1,200	1,200
PUBLIC WORKS	TRAFFIC SIGNALS	SIGNAL POLE REPLACEMENT	14	-	200,000	-	200,000
PUBLIC WORKS	TRAFFIC SIGNALS	ADAPTIVE SIGNAL TIMING COORDIOR STUDY	15	-	25,000	-	25,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	WINTER WEATHER RESPONSE ITEMS (2)	17	-	26,000	-	26,000
<b>TOTAL GENERAL FUND</b>			<b>13.75</b>		<b>2,954,746</b>	<b>1,612,811</b>	<b>4,567,557</b>
UTILITY FUND							
PUBLIC WORKS	PUBLIC WORKS ADMINISTRATION	GRADUATE ENGINEER	1	1.0	1,930	84,043	85,973
PUBLIC WORKS	ENGINEERING SERVICES	RIGHT OF WAY INSPECTOR	2	1.0	2,780	71,594	74,374
PUBLIC WORKS	ULM- WATER LINE	WATER REPAIR CREW	3	3.0	65,990	223,007	288,997
PUBLIC WORKS	CIP ENGINEERING	CONSTRUCTION INSPECTOR	4	1.0	30,600	72,934	103,534
PUBLIC WORKS	CIP ENGINEERING	PROJECT MANAGEMENT SOFTWARE	5	-	-	38,000	38,000
PUBLIC WORKS	ULM- WATER LINE	F350 DUMP BODY	7	-	57,360	-	57,360
<b>TOTAL UTILITY FUND</b>			<b>6.0</b>		<b>158,660</b>	<b>489,578</b>	<b>648,238</b>
STORMWATER UTILITY FUND							
PUBLIC WORKS	DRAINAGE AND RIGHT OF WAY	SW ONE-TIME TRANSFER TO CIP	N/A	-	450,000	-	450,000
PUBLIC WORKS	DRAINAGE AND RIGHT OF WAY	TRAILER	1	-	4,500	-	4,500
PUBLIC WORKS	DRAINAGE AND RIGHT OF WAY	MINI TRACK LOADER	2	-	24,000	-	24,000
PUBLIC WORKS	DRAINAGE AND RIGHT OF WAY	FIELD IPAD REPLACEMENT	3	-	-	1,200	1,200
<b>TOTAL STORMWATER UTILITY FUND</b>			<b>-</b>		<b>478,500</b>	<b>1,200</b>	<b>479,700</b>
COVID-19 FUND							
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	RENOVATIONS, MAINTENANCE AND IMPROVEMENT PROJECTS	N/A	-	724,000	-	724,000
POLICE SERVICES	OPERATING SERVICES	MOTOROLA CONSOLE AND PORTABLES	N/A	-	107,835	-	107,835
PUBLIC WORKS	CIP	CIP PROJECT- MORRISS ROAD WATER LINE PHASE III	N/A	-	564,785	-	564,785
PUBLIC WORKS	CIP	CIP PROJECT- FIRE JOINT TRAINING FACILITY	N/A	-	1,247,000	-	1,247,000
PUBLIC WORKS	CIP	CIP PROJECT- ABERDEEN DR. PHASE II	N/A	-	700,000	-	700,000

FY 2021-2022 DECISION PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	RANK	FTE	ONE-TIME COST	ONGOING COST	TOTAL COST
PUBLIC WORKS	CIP	CIP PROJECT- RANGEWOOD STORMWATER	N/A	-	2,060,000	-	2,060,000
PUBLIC WORKS	TRAFFIC SIGNALS	TRAFFIC SIGNAL - FM 1171 AT CANYON FALLS	N/A	-	260,600	-	260,600
PUBLIC WORKS	TRAFFIC SIGNALS	TRAFFIC SIGNAL - GARDEN RIDGE AT FOREST VISTA	N/A	-	263,000	-	263,000
<b>TOTAL COVID-19 FUND</b>					<b>5,927,220</b>	<b>-</b>	<b>5,927,220</b>



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## **ABOUT FLOWER MOUND**

### **History of the Town of Flower Mound**

Flower Mound derives its name from the historical site located near the intersection of FM 2499 and FM 3040. This site, known as The Mound, rises nearly fifty feet above the plains and is home to more than 500 different varieties of wildflowers and native prairie grasses.

In the early 1800s, Wichita Indians were the main inhabitants of the area. The Native Americans protected The Mound, which they considered sacred ground. Today, The Mound is an official historic site preserved by a nonprofit organization called “The Mound Foundation.”

### **Government**

Incorporated in 1961, the Town of Flower Mound has a Council-Manager form of government. Mayor Derek France heads a Council of five members who are elected at large and serve a staggered three-year term. Elected and appointed Town officials work with community and volunteer groups to make Flower Mound a great Town to live, work and play in. These efforts include a continuing commitment to well-trained, well-equipped public safety services, community support services, economic development, parks, and street improvements.

### **Location**

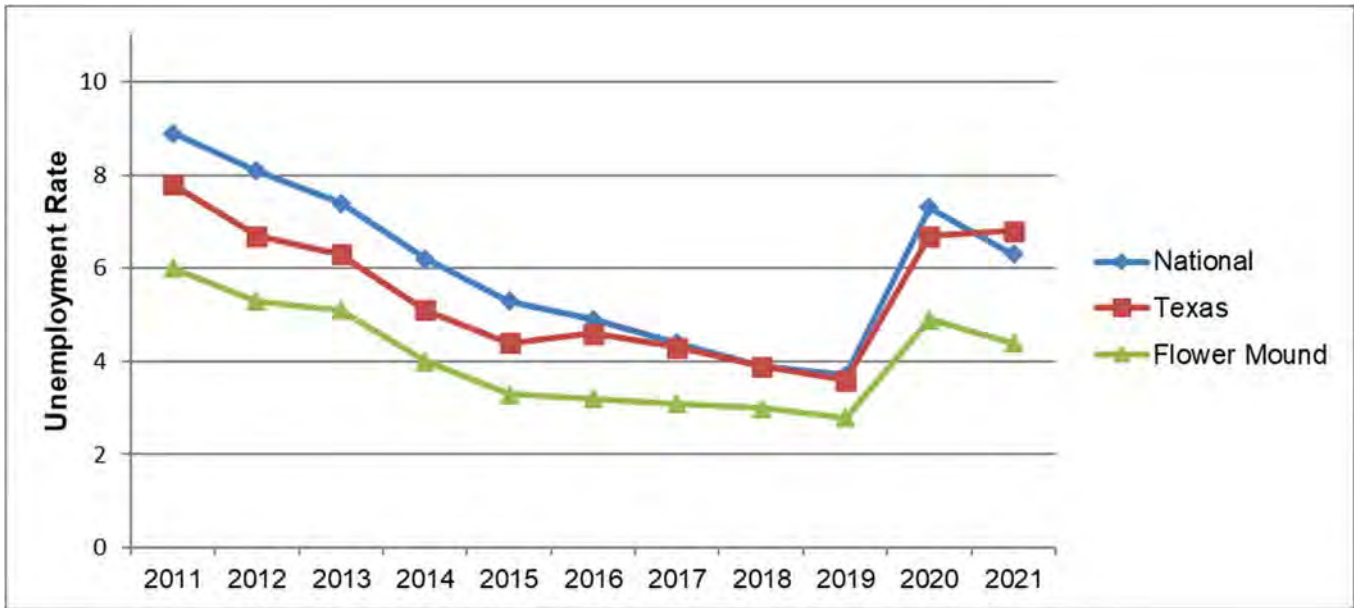
Flower Mound encompasses forty-five square miles in the heart of the Metroplex, and within the Town limits, 78.00% of the Town’s tax base is comprised of residential development while 19.03% is comprised of commercial development. Located in Southern Denton County, Texas, Flower Mound is just twenty-eight miles northwest of Dallas, twenty-five miles northeast of Fort Worth and three miles north of the Dallas/Fort Worth International Airport. Flower Mound is uniquely located between two large lakes, Lake Grapevine at the southern border and Lake Lewisville just minutes to the north.

### **Climate**

The Flower Mound area has an average annual temperature of 64 degrees. Yearly highs average 89 degrees and lows average 40 degrees. The record high is 113 degrees, with a recorded low of eight degrees below zero. The Town receives annual rainfall of about 37 inches, with an average of 52 rainy days.

## Demographics

Flower Mound’s population has grown from 15,527 in 1990 to an estimated 79,390 in 2021, making Flower Mound a rapidly growing community. Flower Mound’s median household income is \$141,452. Approximately 30.6% of Flower Mound residents are employed in professional occupations; 33.2% are employed in management, business and finance; and 9.7% are employed in administrative support. Additionally, unemployment rates in Flower Mound remain consistently lower than national and state levels.



## Comparative Unemployment Rates

In 2021, the estimated number of households was 27,153 with an average household size of 3.03 persons. The average home value in 2021 was approximately \$438,002 with 70.8% of homes estimated to be valued from \$200,000 to \$499,000. Also, in fiscal year 2020-2021, 458 new residential permits and 12 new commercial permits were issued.

Flower Mound has been noted for attracting high-earning management professionals who enjoy the large number of hike and bike trails and public parks in town, the top-notch schools and community programs available, and the assurance of living in safe neighborhoods. In fact, according to SafeWise, an online resource for all things safety and security, Flower Mound is the No. 25 “Safest City in Texas.” To compile the results, researchers ranked cities based on recent FBI crime report statistics and population data. Flower Mound was the only locality in the top 25 with a population over 50,000.

Enticing to both residents and businesses, Flower Mound continues to enjoy one of the lowest tax rates in the Metroplex. For FY 2021-2022, Flower Mound’s tax rate was lowered to \$0.4050 per \$100 assessed valuation.

### Lifestyle of Residents

Flower Mound experienced a population boom in the 1990s that led to the addition of approximately 30,000 new residents within a few short years. These new residents were attracted to the area because of the exceptional quality of life enjoyed here, the highly ranked local education systems, and the low property tax rates. The Town’s commitment to these ideals has led to its recognition as the No. 4 “Most Livable Small City in the U.S.,” according to a study by Smart Asset, an online personal finance company. Researchers examined cities with populations between 65,000 and 100,000, comparing 11 key factors, including home affordability, income equality, entertainment options and commute times. Flower Mound was also the only Texas community in the top 25.

Flower Mound takes pride in its ability to provide a wide variety of recreational options for residents. The Town offers more than 50 public parks occupying approximately 1,000 acres, 60 miles of hike and bike multi-purpose trails, and 11 miles of equestrian trails for residents and visitors to enjoy.

In fact, Flower Mound received the Enjoy Outdoors America Award from the U.S. Department of the Interior for its establishment of its trail system. The Chinn Chapel Soccer Complex in northern Flower Mound features several soccer fields, a playground, and a concession stand. In addition to Chinn Chapel, Bakersfield and Gerault Parks offer softball, baseball, football, and Lacrosse fields for public, league, and athletic association use. The Texas Recreation and Park Society awarded the Town the Gold Medal Award for Excellence in Parks and Recreation Management in 2015.

In May of 2015, Flower Mound opened the doors to the Flower Mound Senior Center. This social and recreation hub for the Town's active seniors features administrative offices, activity rooms, a fitness room, computer room, game rooms, a library, a multi-purpose ball room, full-service kitchen and a stage - all oriented to take advantage of views of a courtyard while filling the building interior with natural light.

The Town also operates a state-of-the-art Library with a large selection of children’s books, several computers for internet research, and a large program room with projection equipment. The Library recently completed a remodel and expansion, which added an additional 15,000 sq. ft. to its existing 25,000 sq. ft. space and includes new features such as a dedicated children’s story time and program area, a quiet reading room, teen area, four additional study rooms, a second multipurpose room and a digital media lab with professional-level software. The expansion also includes increased parking, reading patios and a vending area.

The Town is located between two lakes, which offer a variety of fishing and boating activities. Lake Grapevine’s northern shore directly borders the Town to the south, while Lake Lewisville is only a few miles to the northeast. The Town opened the newly remodeled Twin Coves Park in July 2017. Twin Coves Park is located on a 243-acre site on the north shore of Lake Grapevine.

City	2021 Adopted Tax Rate (per \$100)
Allen	0.470000
Carrollton	0.582500
Colleyville	0.291778
Coppell	0.580000
Denton	0.565823
<b>Flower Mound</b>	0.405000
Frisco	0.446600
Grapevine	0.271811
Highland Village	0.563020
Keller	0.395000
Lewisville	0.443301
McKinney	0.497655
North Richland Hills	0.572184
Richardson	0.615160
Southlake	0.390000
<b>Average</b>	\$0.4727
<b>Median</b>	\$0.4700

The Park has 19 furnished cabins, 22 RV slips and a variety of other amenities including a small craft launch with fishing pier, boat ramp, playground, and pavilions. Besides the many water sport activities residents can enjoy, the famous Tour 18 and Bridlewood Golf Courses are also both located in Flower Mound and offer guests challenging shots amid the 300-year-old live oak woodlands.

Flower Mound is home to one of the largest natural hardwood forests in the United States, known as the Cross Timbers Region. Once a rural area thriving on agricultural practices such as cotton, peach, corn farming, and cattle ranching, the Cross Timbers Region is an area that was thickly wooded with Post and Blackjack Oaks and a mixture of prairies. The Town has received the Tree City USA Award from the National Arbor Day Foundation for its commitment to environmental improvement and focus on preservative tree care for the past 20 years.

Over the past few years, Flower Mound's medical district, located in the River Walk at Central Park mixed-use development, has continued to grow and expand. Texas Health Presbyterian Hospital Flower Mound opened in 2010 and is the anchor of the mixed-use development. Since then, the hospital has completed a 25,000 square foot expansion that included 4 new operating rooms and 28 prep and recovery beds.

Residents of Flower Mound can also enjoy a healthy lifestyle by shopping at one of the community's whole-health, specialty grocery stores. Market Street offers a wide variety of fresh produce, bakery/deli items, a large wine selection, and much more for any culinary need. Salata, Prime Farm to Table, La Madeline, Wicked BOLD Vegan Kitchen, and Luna Grill are just a few of the restaurants offering natural and nutritional fare in Flower Mound, and many more are planned and on the way.

## **Education**

Education is an important factor for Flower Mound businesses and residents. Approximately 86.1% of the adult population has had post-secondary education, and the Town's high-ranking school system provides top-quality instruction for the younger generation. Almost every school in Flower Mound is continuously rated "Exemplary" or "Recognized" by the Texas Education Agency.

The majority of Flower Mound is served by the Lewisville Independent School District (LISD). LISD encompasses 127 square miles and serves thirteen communities. Flower Mound is also served by Northwest, Argyle, and Denton School Districts. LISD is surrounded by approximately 28 major institutions of higher education including one of the largest public research universities in the United States, the University of North Texas and the nation's largest public university primarily for women, Texas Woman's University. Numerous community colleges are also within commuting distance.

North Central Texas College has a 32,000-square-foot campus in Flower Mound's Parker Square. NCTC began holding classes at the campus in spring 2011 with a beginning enrollment of 800 students and increasing to almost 2,000 in 2021. NCTC's Flower Mound campus has a Small Business Development Center, which provides professional consulting at no cost to assist individuals starting or growing their small business. NCTC also provides programs to assist companies with employee training. Additionally, Midwestern State University, a partner to

NCTC, completed construction of a 30,000 square-foot campus in the same development, which allows students the opportunity to complete their four-year degree right here in Flower Mound.

### Principal Employers

#### Principal Private Employers in Flower Mound and Current Approximate Employee Counts

<u>Employer</u>	<u>Employees</u>
Communication Test Design, Inc. (CTDI)	1,200
Texas Health Presbyterian Hospital Flower Mound	700
MI Windows & Doors	660
Thirty-One Gifts	650
Stryker Communications	470
Best Buy Distribution & Service Center	250
HD Supply	200
KeHE (formerly Nature's Best)	200
FUNimation Entertainment	175
Ivie & Associates	175
<b>Total</b>	<b>4,680</b>

### Economic Development

With the rapid population growth that occurred in Flower Mound in the 1990s that resulted in an additional 30,000 new residents, new initiatives to moderate urbanization were developed in the Town. The Town's SMART Growth Program, Economic Development Strategic and Marketing Plan, and the Master Plan each address specific and integrated economic development elements.

This coordinated approach to economic development and managed growth focuses on providing for adequate infrastructure, a diversified tax structure through development, and policies that better define what it means for the community to be "business friendly."

With continued population growth, an average household income of \$173,200 and several residential developments under construction or planned, Flower Mound is an ideal location for business to thrive. More than 350 retailers and restaurants are already located in Flower Mound.

The Town has continued to experience commercial growth and economic vitality throughout the past year. The heralded 1,500-acre Lakeside Business District, located at the southeastern border of Flower Mound, is a planned campus commercial, campus industrial, and mixed-use development that offers a variety of spaces for many business needs; from headquarter offices, to manufacturing and warehouse space. With its 3-mile proximity to the DFW Airport and major infrastructure it is in an ideal location to thrive. The Town of Flower Mound invested \$25 million in public improvements into the Lakeside Business District, including water and sewer extensions and new road construction. The Lakeside Business District is a diverse and in-

demand location that ended last year with an occupancy rate of 93.1%. One of the driving factors behind the sustained success of the business district is the Town's ability to engage interested property owners and developers in incentive agreements under the State's Chapter 380 provisions. These types of agreements help entice businesses to locate major offices in the community, providing substantial long-term benefit for the Town and its local economy.

Lakeside DFW, a 150-acre urban-style mixed-use development overlooking Lake Grapevine, has continued to evolve throughout the past year. Lakeside DFW is designed to provide a mix of retailers, lake-view restaurants, offices, and residential opportunities linked by trails, parks, and open spaces. The modern, vibrant character of the development has become iconic to the area: a mix of traditional community cohesiveness and an active lifestyle for residents wanting entertainment, dining, and shopping right at their fingertips. Casual and upscale restaurants and walkable retail are key components of the project, which is located along the northeast shore of Grapevine Lake, offering stunning views from friendly patios and resident balconies. There are almost 30 retailers and restaurants that are now operating in The Shops at Lakeside (in Lakeside DFW) including, Paradise Bistro & Coffee Co., Mio Nonno, Bottle & Bottega, Urban Vybe yoga studio, Epic Gelato, Majestic Nail Spa, Giant Bicycles, Mena's Tex-Mex Grill, The Lodge Barbershop, Bloom-A-Round florist and gifts, Starbucks, and more.

Housing options in Lakeside DFW include condos, apartments, townhomes, and single-family houses all within easy reach of shops, restaurants, and the upscale Moviehouse & Eatery, the Town's first movie theater. The completion of Lakeside DFW will pave the way for the developer to embark upon another endeavor; Lakeside Village, which is located immediately south of the existing Lakeside DFW. The developer broke ground on the project in 2020, commencing construction of the extensive infrastructure needed to support the project. This approx. 33-acre mixed use development on the north shore of Grapevine Lake will bring new residences of every kind, office, hotel, retail, and restaurant uses, as well as an amphitheater, community greens and trails.

The River Walk at Central Park is a 158-acre mixed-use development that integrates commercial, office, retail, dining, medical, and residential uses in a variety of building types. It is anchored by Texas Health Presbyterian Hospital Flower Mound and located along one of the major development corridors in Town, easily accessible from any part of the DFW Metroplex. The River Walk will offer walkable shopping, dining, art, entertainment, and more along a majestic flowing river. A restaurant row will feature over a dozen restaurants, with a shared patio right on the waterfront.

Additional amenities at The River Walk will include a public amphitheater, beautiful stone chapel, pedestrian bridges across the water, public art sculptures, a farmer's market, central promenade, kids splash area, more than 46.5 acres of parks and open spaces, and much more. The Restaurant Row buildings, reception hall and the chapel are all nearing completion. The next phase of the development includes a 2,800-seat amphitheater, covered farmer's market, and splash pad. Adding to the many exciting features of The River Walk, Rainier Medical Investments and DePalma Hotels & Resorts partnered to secure the Town's first hotel within the development, a Courtyard by Marriott, which was completed in 2018. The five-story, 146-room, upscale hotel features more than 6,000-square-feet in meeting and conference space, a restaurant and bar, outdoor fire pits, and balconies overlooking the river and amphitheater.

A second hotel, Home2Suites hotel purchased land within the River Walk development and has recently gone vertical. The almost 70,000 sq. ft. hotel will include 100 rooms, a small dining area, exercise room, pool, small meeting area and a small retail space.

To the west, Flower Mound has designated approximately 1,500 acres for mixed-use residential and commercial development. The Denton Creek District is located along I-35W, U.S. 377 and FM 1171. The Denton Creek District emphasizes high-quality, regional, commercial and industrial development, as well as mixed office, retail, and residential uses. The Town of Flower Mound has been working to provide water and wastewater infrastructure to this area.

Canyon Falls is a 1,242-acre master-planned community within the Denton Creek District, located in the Towns of Flower Mound, Northlake, and Argyle. Approximately 626 acres of the development is in Flower Mound. Tentative plans for the mixed-use residential community design include unique village types based on natural features prominent in the area. Commercial and retail space will be available toward the west and northwest part of the property near I-35W. Another recently opened development in the area is the Denton County Southwest Courthouse building at 6200 Canyon Falls Drive. The building serves as the central office for Precinct 4 and houses a variety of Denton County departments, bringing much-needed services to residents in the southwest portion of the county.

Residents are benefitting from a healthy economic climate in the Town of Flower Mound. The population is growing at a moderate rate, the average household income is approximately \$173,200, and the property tax rate is the lowest it has been in more than 30 years. Top-requested retailers and restaurants are opening monthly for consumers to enjoy. A diversified economy, low tax rates, availability of jobs and quality consumer options are just some of the ways that the Town of Flower Mound works to make this the best community in North Texas and beyond.

### Top Ten Property Taxpayers

Taxpayer Name	Taxable Assessed Value	Percentage of Total Taxable Assessed Value
AZURE LAKESIDE LP	\$ 84,130,580	0.66%
ELAN FLOWER MOUND PHASE II VENTURE LLC	78,231,814	0.61%
HEAVENLY FACES INC	61,009,673	0.48%
WMCI DALLAS I LLC	59,000,000	0.46%
CPF PC RIVERWALK LLC	56,267,657	0.44%
LIT HW1 LP/LIT INDUSTRIAL LP	52,883,546	0.42%
ROBERTSON'S CREEK DUNHILL LLC	52,780,980	0.41%
BEST BUY STORES LP	45,267,428	0.36%
SRP FLOWER MOUND LLC	44,800,000	0.35%
IPT DALLAS DISTRIBUTION PORTFOLIO LP	41,270,032	0.32%
<b>Total</b>	<b>\$ 575,641,710</b>	<b>4.52%</b>

Source: Denton Central Appraisal District; Tarrant Appraisal District

## **Infrastructure and Utilities**

Flower Mound's rapid growth has been enhanced by its infrastructure development including a superior water supply and quality roads. The utility companies serving Flower Mound include Oncor Electric, Atmos Energy (Gas), and CoServ Electric and Gas; the four cable franchises include Time Warner, Frontier, AT&T, and Grande Communications; and the two incumbent telecommunication service providers include Frontier and AT&T. Water and sewer services are provided by the Town of Flower Mound.

## **Roads and Airports**

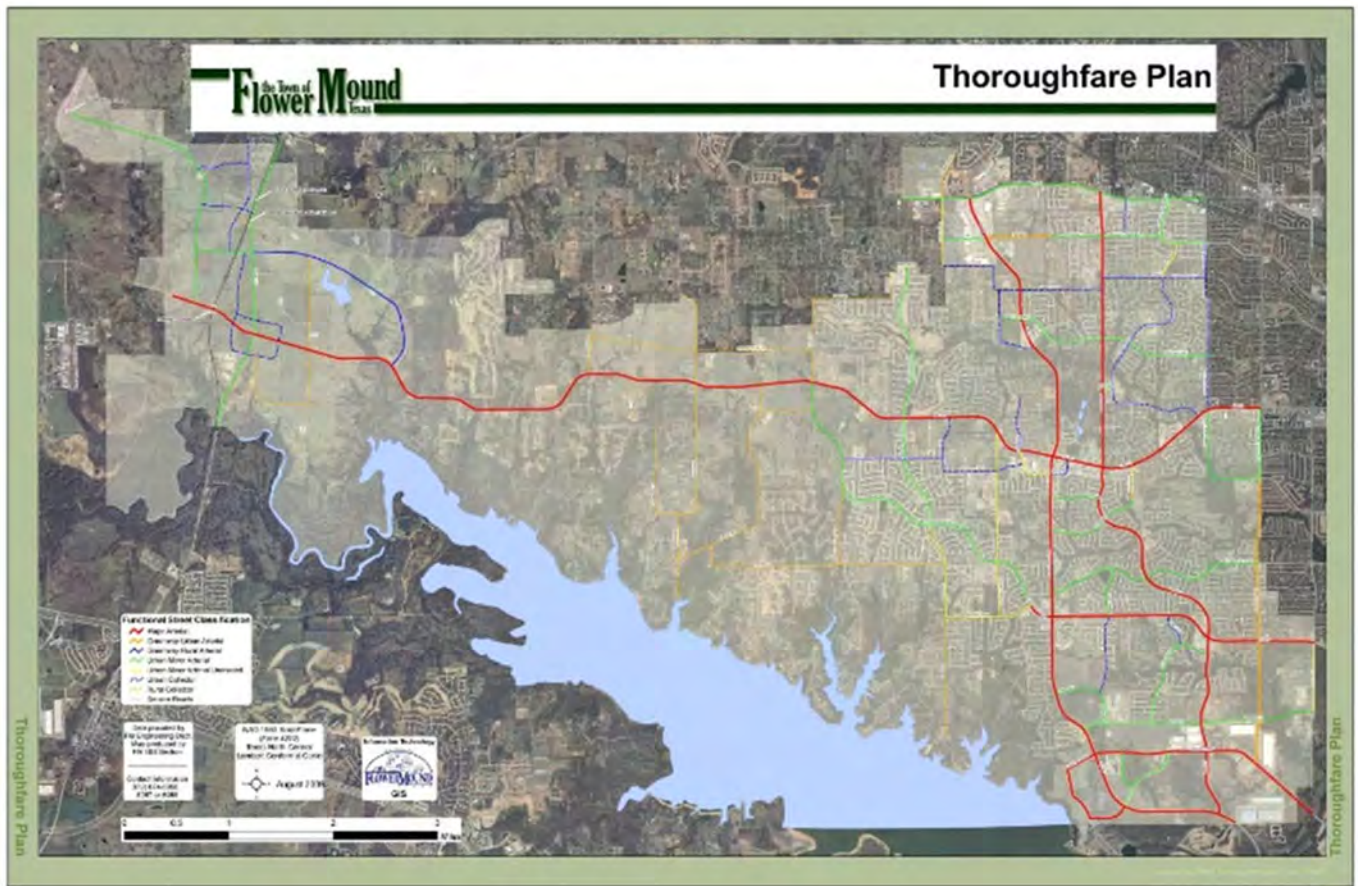
The main north/south corridor in Flower Mound is International Parkway/Long Prairie/FM 2499 which is the primary route to both downtown Dallas and Fort Worth, and connects to State Highways 635, 121, and 114. This major artery is planned to continue north from DFW Airport, through Flower Mound to Denton.

The main east/west corridor is Cross Timbers Road/FM 1171, and is a six-lane divided roadway with curbs and medians from the Flower Mound/Lewisville border to I-35W. The other east/west corridor, FM 3040, is a six-lane roadway from Lewisville to FM 2499/International Parkway.

Flower Mound also has access to two internationally renowned airports. DFW International Airport, just three miles south of Flower Mound, is currently ranked the 4th busiest airport in the world by passenger traffic, accommodating more than 39 million passengers in 2020 and able to access every major city in the continental United States within four hours fly time. DFW International Airport is a leader in the aviation industry and a major economic generator for North Texas.

Alliance Airport, located ten miles southwest of Flower Mound, is the world's first industrial airport, anchoring a bustling 9,600-acre master planned development in the surrounding area. The convergence of air, rail, and highway all in one central location ensures the maximum efficiency of cost and time for carrying freight. This public airport exclusively serves the needs of industrial, business, and general aviation users, leaving the mass transportation of passengers to commercial airlines nearby, such as DFW International Airport. Alliance Airport operates 24 hours a day year-round and offers direct taxiway access to nearby business facilities to enhance professional utilization of their services.





## Town of Flower Mound, Texas Financial Policies Revised September 21, 2020

### ***Accounting, Budgeting, and Financial Planning***

1. The Annual Operating Budget shall be prepared such that current revenues plus net operating transfers and one-time use of excess reserves will be sufficient to support budgeted expenditures.
2. One-time revenues or drawdown of excess reserves will not be used to fund on-going expenditures. These one-time funding sources shall only be used to fund capital improvements, capital equipment or other one-time expenditures.
3. The Town's Vehicle Equipment Replacement Fund will be funded annually based on the average life span of the Town's fleet adjusted for inflation. Additionally, the Fund will be reviewed annually to ensure future contributions are sufficient to replace existing fleet based on replacement criteria.
4. Charges for services and other revenues will be examined annually during the budget process and adjusted as deemed necessary to respond to cost increases or any other changing circumstances.
5. A minimum of a three-year financial forecast shall be prepared annually projecting revenues and expenditures for all operating funds. This forecast shall be used as a planning tool in developing the following year's operating budget.
6. The Town shall annually submit the Annual Operating Budget to the GFOA for the purpose of earning the Distinguished Budget Presentation Award.
7. The Town shall annually submit the Comprehensive Annual Financial Report (CAFR) to the Government Finance Officer's Association (GFOA) for the purpose of earning the Certificate of Achievement for Excellence in Financial Reporting.
8. The Town's CAFR and annual budget shall be made available to Town citizens and the general public upon request and available on the Town's website. The Town shall strive to maintain full transparency and accountability of all of its financial resources and assets.
9. The Town will establish accounting practices that conform to generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.
10. An independent certified public accounting firm will perform an annual audit and a CAFR shall be issued no later than six months following year-end.
11. The Town's general funded budget for street maintenance shall set a goal to double funding by September 30, 2020, from the current level of \$680,000 to a level of \$1,360,000.
12. The Town shall use 75% of the additional General Fund revenue from the expiration of TIRZ #1 (anticipated to begin in FY 2024-2025) to fund street maintenance.
13. The Town shall continue to use funds received and budgeted from park development fees and park dedication fees for the completion of the Town's park and trail system.

### ***General and Debt Service Fund Reserves***

1. The Town's fund balance in the General Fund shall be maintained at a minimum level of 20.0% of annual General Fund expenditures.
2. The Town's fund balance in the Debt Service Fund shall be maintained at a minimum level of 4.0% of annual debt service expenditures.

### ***Property Tax Supported Debt***

1. The ratio of net debt (total outstanding tax supported debt less debt paid by the Utility Fund) to total taxable assessed valuation shall be targeted to maintain a level of 1.75% or below. This excludes debt of overlapping jurisdictions.
2. The ratio of debt service fund expenditures to total expenditures (general fund operating expenditures and debt service combined) shall be targeted to maintain a level of 20% or below.
3. The Town's goal is to maintain the debt service tax rate at 12.00 cents or lower. The reduced rate can be shifted to the General Fund tax rate to fund operating costs.

### ***Water and Wastewater Utility***

1. The Town will operate the water and wastewater utility as an enterprise fund with rates and charges supporting the full cost of all expenses and operations.
2. The Town shall conduct an annual rate study of water and wastewater charges. Rates will be determined based on "**normalized year**" water consumption. The rates will pass-through, subject to final Town Council approval, to its ratepayers any rate adjustments pertaining to contracts with its wholesale providers of treated water purchases or wastewater treatment.
3. The Town's goal is to maintain a coverage factor in the setting of water and wastewater rates (based on normalized year assumptions) of at least 1.25 times coverage of all utility paid debt service for rates.
4. The Town's goal is to maintain a working capital reserve equal to a minimum of 60 days (16.7%) of the annual expenses. Revenues collected that would bring the reserve in excess of a 90-day level (25.0%) will be used for capital replacement or expansion expenditures in lieu of issuing debt.

### ***Stormwater Utility***

1. The Town will operate the stormwater utility as an enterprise fund with rates and charges supporting the full costs of all expenses and operations.
2. The Town shall conduct a rate review of stormwater charges a minimum of every three years. The rates will be set, subject to final Town Council approval, to cover the required costs of the Town's stormwater management program and necessary drainage improvements.

3. The Town's goal is to maintain working capital equal to a minimum of 30 days (8.3%) of the annual expenses. Revenues collected that would bring the reserve in excess of a 60-day level (16.7%) will be used for one-time expenditures.

### ***Debt Management***

1. Debt financing which includes general obligation bonds, permanent improvement bonds, revenue bonds, certificates of obligation, lease/purchase agreements and other obligations allowed under Texas law shall be used to acquire or construct land and improvements that cannot be funded by current revenues. The term of debt shall not exceed the expected useful life of the capital asset being financed.
2. Each year the Town will adopt a capital improvement plan. The plan will recommend specific funding of projects for the following two fiscal years and will identify projects for further consideration in years three through five.
3. The Town is committed to providing continuing disclosure of certain financial and operating data and material event notices, see as required by Securities and Exchange Commission (SEC) Rule 15c2-12. The Financial Services Department shall be responsible for the preparation of all annual disclosure documents and timely releases required under Rule 15c2-12 to the Municipal Securities Rulemaking Board (the "MSRB") which is available from the MSRB's Electronic Municipal Market Access ("EMMA") System at [www.emma.msrb.org](http://www.emma.msrb.org). All filings will be documented and maintained in the Financial Services Department.

#### **a. Annual Reports**

1. The Town will provide certain updated financial information and operating data to the MSRB annually. The information to be updated includes all quantitative financial information and operating data with respect to the Town.
2. The updated information will include audited financial statements. If audited financial statements are not available by the required time, the Town will provide unaudited financial information and operating data of the general type required by the Town's undertaking under the Rule by the required time, and audited financial statements when and if the audit report becomes available.
3. The Town will update and provide this information within six months after the end of each fiscal year end. If the Town changes its fiscal year, it will notify the MSRB of the change.

#### **b. Notice of Certain Events**

The Town will also provide timely notices of certain events to the MSRB. The Town will provide notice of any of the following events with respect to the Certificates to the MSRB in a timely manner (but not in excess of ten business days after the occurrence of the event):

1. Principal and interest payment delinquencies;
2. Non-payment related defaults, if material;
3. Unscheduled draws on debt service reserves reflecting financial difficulties;
4. Unscheduled draws on credit enhancements reflecting financial difficulties;
5. Substitution of credit or liquidity providers, or their failure to perform;

6. Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB), or other material notices or determinations with respect to the tax status of the Certificates, or other material events affecting the tax status of the Certificates;
  7. Modifications to rights of holders of the Certificates, if material;
  8. Bond calls, if material, and tender offers;
  9. Defeasances;
  10. Release, substitution, or sale of property securing repayment of the Certificates, if material;
  11. Rating changes;
  12. Bankruptcy, insolvency, receivership, or similar event of the Town, which shall occur as described below;
  13. The consummation of a merger, consolidation, or acquisition involving the Town or the sale of all or substantially all of its assets, other than in the ordinary course of business, the entry into of a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
  14. Appointment of a successor or additional trustee or the change of name of a trustee, if material. In addition, the Town will provide timely notice of any failure by the Town to provide annual financial information in accordance with their agreement in the official statement of an issuance;
  15. Incurrence of a debt obligation or derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation of the Town, or a guarantee of any such debt obligation or derivative instrument, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of any such financial obligation of the Town, any of which affect security holders, if material; and
  16. Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of any such financial obligation of the Town, any of which reflect financial difficulties.
4. A good faith deposit of 2.0% of the par amount of the bond sale for a competitively-bid issue or 1.0% of the par amount of the bond sale for a negotiated issue shall be presented by the underwriter in the form of a check or surety acceptable to the Town and bond counsel prior to the approval of the bonds by the Mayor and Town Council.
  5. The Town shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to adverse market conditions, such as a high degree of volatility in the bond market, market timing requirements (refunding), or a unique pledge or debt structure. The Town will award competitively issued debt on a true interest cost (TIC) basis.
  6. The Town welcomes ideas and proposals from investment bankers and will seek to give first consideration to those firms that submit unique and innovative ideas that benefit the Town. Unsolicited proposals should be submitted to the Town's Financial Services Department and the Town's financial advisor.
  7. The selection of an underwriter or group of underwriters for a negotiated sale shall be based on the following factors:
    - a. Participation in the Town's competitive sales;
    - b. Submission of unique or creative proposals;
    - c. Qualifications of a firm, including their capital position; and

- d. Size and geographic distribution of their sales staff.
8. An advance refunding of outstanding debt shall only be considered when present value savings of at least 3.50% of the principal amount of the refunded bonds are produced, unless a debt restructuring or bond covenant revisions are necessary. Savings from refundings will be distributed evenly over the life of the refunded bonds unless special circumstances warrant another savings structure.
9. The use of reimbursement resolutions shall be encouraged as a cash management tool for debt funded projects. Reimbursement resolutions may be used for any project that has been approved in the Town's Capital Budget.

### ***Investments***

1. Investments shall be made in conformance with the Town's Investment Policy, with the primary objectives of:
  - a. Safety – preservation of capital in the investment portfolio;
  - b. Liquidity – portfolio remains sufficiently liquid to meet operating requirements; and
  - c. Yield – goal of rate of return above the higher of the three-month United States Treasury bill yield or the Federal Funds rate.

### ***Grants***

1. The Town will aggressively pursue all available grant opportunities. Each grant shall be evaluated on the long-term financial impact to the Town. The Town will only accept grants for one-time or capital items or when the continued funding of the program can be incorporated into the Town's future budgets.
2. All grants and other federal and state funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gifts and donations shall be managed and expended according to the wishes and instructions of the donor.

### ***Tax Collection***

1. The Town shall encourage the Denton County Tax Assessor-Collector to follow an aggressive policy of collecting property tax revenues. The Town will contract with a tax collection firm as allowed by state law to take necessary legal action to collect delinquent taxes. An average collection rate of at least 98.5% of current levy shall be maintained.

### ***Self-Insurance and Retirement Funds***

1. All retirement and self-insurance funds will be examined annually to ensure that adequate balances and funding progress are maintained. Unfunded actuarial liabilities in a retirement program are to be amortized over a 30-year period, or less.



## GUIDE TO USING THE FY 2021-2022 ADOPTED BUDGET DOCUMENT

The Town of Flower Mound's FY 2021-2022 Annual Budget is the result of many hours of deliberation as well as responses to both internal and external forces that have imposed fiscal constraints in its preparation. The "Annual Budget" provides information on all aspects of the Town's financial operations. The Annual Budget document is organized logically and is designed to help the reader locate information, both financial and non-financial, with ease. The FY 2021-2022 Annual Budget document contains important information that helps the reader to better understand the structure of the Town of Flower Mound, and the issues it faces. The discussion that follows sets forth and summarizes the contents of this document.

**Overview** discusses major initiatives, concerns, and issues considered in developing the Adopted Budget. In addition, the Overview contains demographic and statistical information about the Town of Flower Mound.

**Executive Summary** contains information on all revenues and expenditures, and a statistical analysis explaining the revenue assumptions for FY 2021-2022. It also includes a "Fund-by-Fund" and "Department-by-Department" synopsis of expenditure changes. The "Fund-by-Fund" analysis allows one to get a general feel for overall changes and provides information that assists in assessing significant changes between years.

**Strategic Goals** outlines the goals and priorities of the Town as directed by the Town Council. There are eight strategic goals with associated objectives and action items.

**General Fund** contains the General Fund Summary of Revenues and Expenditures, department organizational charts, a description of all General Fund departments/ divisions, expenditure summaries, personnel summary, and summaries of the decision packages.

**Utility Fund** contains the Utility Fund Summary of Revenues and Expenditures, department organizational charts, expenditure summaries, personnel summary, and summaries of the decision packages.

**Stormwater Utility Fund** contains the Stormwater Utility Fund Summary of Revenues and Expenditures, department organizational charts, expenditure summaries, personnel summary, and summaries of the decision packages.

**Internal Service Funds** contain information on the Vehicle and Equipment Replacement Fund, Technology Replacement Fund and Health/ Flex Fund.

**Special Revenue Funds** include information on all Special Revenue Funds, including the Town's Library Development Fund, TIRZ Fund, Park Development Fund, Tree Preservation Fund, Public Information Government (PEG) Fund, Street Maintenance- Sales Tax, 4B Parks- Sales Tax, Crime District- Sales Tax, Fire District- Sales Tax, Flower Mound Log Cabin Fund, Police Seizure Funds, IRD Equitable Sharing Fund, Animal Care Fund, SAFER Grant Fund, Community Development Block Grant Fund, Grants Fund, Neighborhood Improvement Fund, COVID-19 Fund, Hotel Occupancy Tax Fund, Municipal Court Security Fund, Municipal Court Technology Fund, Municipal Court Jury Fund and the Municipal Court Truancy Prevention Fund. This section also includes a summary of revenues and expenditures, and information similar to that included in the General Fund and the Enterprise Funds.

**Debt Service Fund** contains a summary of all debt service revenues and expenditures, and a detailed listing of the General Debt Service Fund, and General Debt Service requirements.

**Capital Improvement Program Funds** include all Capital Improvement Program (CIP) projects and an explanation of each project's adopted funding sources.

**Appendix** includes information supporting the Adopted Budget information, including the pay plans, glossary of terms, and chart of accounts.



## **OVERVIEW OF THE BUDGET PROCESS**

The Town of Flower Mound's budget process is the mechanism that changes taxpayer requests and resources into government services and expenditures. The budget serves as a financial plan for a fiscal year of operations that matches all planned revenues and expenditures with the services provided to the residents of the Town, based on established budgetary policies. The Town Charter establishes that the Town's fiscal year shall begin on the first day of October and end on the last day of September of each calendar year. Below is an overview of the budget process of the Town. The budget calendar is attached for additional detail regarding the current year's budget process.

### **PREPARATION**

The process of developing and preparing the Annual Budget of the Town begins during March of each year, at which time an initial operating and capital budget kickoff meeting is held with all department heads and administrative budget staff. On the day of the kickoff meeting, the budget calendar, budget preparation manual and divisional base budget target numbers are posted on the Town's intranet for use by the departments. Departments work with Budget Staff to create budget submittals for the upcoming fiscal year. The departmental submittal includes base budget, non-discretionary packages and decision packages and is submitted at the end of April.

The departmental budgets are reviewed and verified by Budget Staff. The departments meet with the CFO and Budget Staff to discuss budget submittals and any necessary changes are made. After this review, the Town Manager and CFO evaluate the non-discretionary packages and decision packages for consideration in the Proposed Budget. The Proposed Budget is discussed at the Budget Work Session in August and can result in changes that will be included in the Adopted Budget.

As part of the preparation process, staff requests that the Town Council assist in identifying non-profit agencies eligible for Community Support funding. The financial support helps non-profits provide activities, programs and services to the citizens of the Town and surrounding communities. At a Council Work Session in August, Town Council discusses the applications and approves the amounts granted to each organization.

Multi-year projections using historical trends and growth assumptions are created to provide projections of the Town's future fiscal position. The multi-year projections identify any potential problems in matching projected revenues with anticipated growth in expenditures. The multi-year projections allow the Town to look at alternative funding and expenditure strategies to assist in balancing future budgets. In addition, the projections help determine when tax-supported bonds can be sold without affecting the tax rate, therefore, drawing together the operating budgets and the Capital Improvement Program.

## PROPOSED BUDGET

By July 25, the Appraisal Districts provide the Town with the certified property tax rolls which are used to project property tax revenue. This year the Town received a certified estimate of total appraised value. After review of the property tax revenue projection and revised multi-year projections, Budget Staff can determine the level of funding that is available for the upcoming fiscal year. A proposed budget is created that accounts for the updated revenue projections and uses the Town Manager decision package rankings as a funding guide.

State Law requires the Town must calculate the no-new-revenue and voter-approval property tax rates. The no-new-revenue tax rate is the tax rate required to raise the same amount of property tax revenue as the current fiscal year based upon the new certified roll. The voter-approval rate is essentially 1.035 times the no-new-revenue maintenance and operations rate plus the required debt rate. If the proposed tax rate is higher than the voter-approval rate, the taxing authority must order an election to approve the tax rate no later than the 78<sup>th</sup> day before the November uniform election date.

By Town Charter Section 9.02, the Town Manager shall, between sixty and ninety days prior to the beginning of each fiscal year, submit to the Town Council a Proposed Budget, which shall provide a complete financial plan for the fiscal year, and shall contain, but not be limited to the following:

- A budget message that shall consist of an outline explaining the proposed financial policies of the Town for the upcoming fiscal year, and that shall set forth the reasons for changes from the previous year in expenditures and revenue items, and that shall explain any major changes in financial policy.
- A consolidated statement of anticipated receipts and proposed expenditures of all funds.
- An analysis of property valuations, the tax rate and tax levies and collections by years for at least five (5) years.
- General Fund resources in detail and special revenue fund resources in detail.
- Summary of proposed expenditures and detailed estimates of expenditures by function, department and activity.
- A revenue and expense statement for all service funds.
- A description of all bond issues outstanding, showing rate of interest, date of issue, maturity date, amount authorized, amount issued and amount outstanding.
- A schedule of requirements for the principal and interest of each issue of bonds.
- The appropriation ordinance and the tax levying ordinance.
- A comparative schedule showing the amount of bonded debt at the beginning of the fiscal year and projected at the end of the fiscal year based on the approved capital budget.

In addition to being given to Town Council, the proposed budget is placed on display at Town Hall and at the Library. This allows Council and citizens time to review the proposed budget prior to the Budget Work Session.

## **ADOPTION**

A Town Council Work Session is held in August to discuss the Proposed Budget with Town Council, the Town Manager and staff. The workshop allows staff to describe the functions, activities and goals that will be funded by the proposed revenues and expenditures. In addition, the Work Session allows Council to review the budget to see how it addresses council and citizen priorities. Council may direct staff to change or modify the Proposed Budget to better address the needs of the Town. The Work Session includes a review of the proposed decision packages and budget reduction packages, and Council may direct staff to add, modify or remove decision packages. Any Council recommended changes or modifications will be discussed at the Public Hearing on the budget and reflected in the Adopted Budget once approved.

After the Budget Work Session, public notice is posted at both Town Hall and published in the newspaper of record to notify the general public of the time and location of the required public hearings on the Proposed Budget and Tax Rate. The hearings give all interested persons an opportunity to be heard, for or against, any expenditure amount or revenue estimate and the proposed tax rate. After the public hearing, Council may choose to amend the Proposed Budget before it becomes adopted. The Town Council, by ordinance, adopts the Proposed Budget with any modifications from either the Budget Work Session or Public Hearing and then adopts the tax rate by ordinance. State law requires that the budget be adopted prior to the tax rate. If a budget is not adopted by October 1, then the current year's budget becomes effective until Council can adopt a budget. If a tax rate is not adopted by September 30, then by state law, the lower of the no-new-revenue tax rate or current tax rate is implemented as the tax rate, and this cannot be changed.

## **IMPLEMENTATION**

On October 1 of the fiscal year, the budget is loaded into the accounting software system. Departments must operate within their adopted budgets. Budgetary control is established and maintained after adoption of the budget by the preparation of monthly revenue and expenditure statements, which provide monthly and year-to-date amounts and percentages of budgeted appropriations expended by fund, department and division. These monthly statements are distributed to the Mayor and Town Council and posted on the Town's website.

If necessary, a transfer or amendment can be approved in order to better match funding with actual expenditures. Transfers can be processed between line items in a division and between divisions in a department in the same fund. A transfer cannot change the total budget for a department, only line item allocations. Amendments can be made to transfer funds which can change the total budget. Section 9.14 of the Town Charter provides Town Council the authority to amend the budget and reads:

During the fiscal year, the Town Council shall have the power to transfer funds allocated by the budget from one department to another department, and to re-estimate revenues and expenditures. If the Town Council determines it is in the best interest of the Town to apply for and accept a private, county, state or federal grant of funds for a particular purpose, the Council's action in accepting the award of said grant and any corresponding expenditures shall constitute a budget appropriation in the amount of said grant funds.

## **BUDGETARY CONTROL**

The source of budgetary control is at the category and department level budget in the General Fund, Utility Fund and Stormwater Utility Fund, and at the fund level in all other funds. When budget adjustments between department, and/or funds are necessary, they must be approved by the Town Council, and must meet other requirements as outlined in the Town Charter.

Budget transfers within a department may be made with approval of the CFO unless the transfers involve salaries or capital expenditures, which must also be approved by the Town Manager. Transfers between departments will be allowed only by Town Council approval.

Department heads will be responsible and accountable for the budget of their respective divisions. Each department head will prepare his/her budget with diligent effort and foresight to provide the citizens of Flower Mound with the most cost efficient and effective services. Each individual department head will review the budgeted expenditures to determine if the level of service, as determined by Town Council, can be maintained with the budgeted funds.

## FY 2021-2022 Budget Preparation Calendar

	Date	Activity	Participants
<b>January</b>	Mid January	Prepare budget calendar	Budget Officer
	Late January	Market Survey sent to Benchmark Cities.	Human Resources
<b>February</b>	Monday, February 8, 2021	Memorandum to Departments and Divisions requesting completed JDQs, New Position Request Forms, and/or Reclassification Forms.	Human Resources
	Monday, February 15, 2021	Submissions due from Community Support Organizations	Budget Officer
	Mid February	Provide Executive Director with Target numbers for review. Finalize Budget Preparation Manual.	Budget Officer
<b>March</b>	Monday, March 1, 2021	Deadline for Departments/Divisions to submit completed JDQs, New Position Request Forms and/or Reclassification Forms to HR.	All Departments/Divisions
	March 1-12, 2021	HR analysis of positions & market data.	Human Resources
	Tuesday, March 2, 2021	Operating and Capital Budget Kickoff & Budget Software Training.	Executive Team, Department/Division Heads, Support Staff, Budget Officer
	March 2 - 23, 2021	Departments/Divisions create budgets.	All Departments/Divisions
	Mid March	Human Resources meets with Interim Town Manager/CFO to discuss each request for new positions and reclassifications.	Interim Town Manager/CFO, Human Resources
	Monday, March 22, 2021	Human Resources provides the re-classification documentation to the Financial Services Department and notifies Departments and Divisions of decisions.	Human Resources
	Tuesday, March 23, 2021	Budget Submittals due to Budget Officer by 4:00 PM.	All Departments/Divisions
<b>April</b>	March 23- April 26, 2021	Budget Submittal Reviews.	Budget Officer, Executive Director of Fiscal and Administrative Services, Grants and Financial Analyst
	Monday, April 12, 2021	Proposed CIP Project Summary Sheets due to CIP.	CIP Manager, Department/Division heads
	Monday, April 26, 2021	Provide Interim Town Manager/CFO & Executive Director of Fiscal and Administrative Services copies of Departmental Budget Submittals. Create departmental summary sheets.	Budget Officer
	April 21 - 23, 2021	Department VERF Meetings	Budget Officer, Executive Director of Fiscal and Administrative Services, Fleet Services Manager, Department/Division Heads
<b>May</b>	May 10 - 28, 2021	Department Budget Submittal Meetings w/ Interim Town Manager/CFO.	Interim Town Manager/CFO, Executive Director of Fiscal and Administrative Services, Budget Officer, Grants and Financial Analyst, Department/Division Heads, Support Staff
	Saturday, May 15, 2021	Preliminary Appraisal Roll due from Denton Central Appraisal District and Tarrant County Appraisal District.	Denton Central Appraisal District, Tarrant Appraisal District
<b>June</b>	Late June	Meet with Interim Town Manager/CFO to discuss rankings and Proposed Budget.	Interim Town Manager/CFO, Executive Director of Fiscal and Administrative Services, Budget Officer
<b>July</b>	Sunday, July 25, 2021	Chief Appraiser certifies appraisal roll.	Chief Appraisers, DCAD and TAD
		Calculate the No-New-Revenue Tax Rate and Voter Approval Rate.	Denton County Tax Assessor/Collector, Executive Director of Fiscal and Administrative Services
	Saturday, July 31, 2021	Proposed Budget placed on file. (Charter Requirement, 9.02., L.G.C., 102.005a).	Budget Officer

## FY 2021-2022 Budget Preparation Calendar

	Date	Activity	Participants
<b>August</b>	Monday, August 2, 2021	Vote to consider a maximum tax rate and vote to schedule a Public Hearing on September 20, 2021.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
		Vote to schedule a Public Hearing for the Town Budget, Crime District, and Fire District on August 23, 2021. (Charter Requirement 9.06 and L.G.C. 102.006) (10 day publishing notice).	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
		Submission of no-new-revenue and voter-approval tax rates to Town Council. Submission of certified collection rate. Approval of appraisal roll (P.T.C. 26.04).	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
	Sunday, August 8, 2021	Publish "Notice of Hearing on Budget" (after delivery to Town Council, but at least 10 days prior to the public hearing) (Charter requirement 9.06, L.G.C. 102.0065).	Budget Officer
	Thursday, August 19, 2021	Town Council Budget Work Session and Community Support presentations.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
	Monday, August 23, 2021	Public Hearing on the Town budget, Crime District, and Fire District. Hearing must be held at least 15 days after the budget is filed with the Town Secretary, but before the tax rate is adopted (L.G.C. 102.006(b)).	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
<b>September</b>	Sunday, September 12, 2021	Publish Notice of 2021 Tax Year Proposed Property Tax Rate for Town of Flower Mound (includes Notice of Public Hearings) (to be published after proposed budget submission to the Town Council). (P.T.C. 26.06)	Executive Director of Fiscal and Administrative Services/ Denton County Tax Assessor/Collector
	Monday, September 20, 2021	Public Hearing on tax increase.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
		Vote on adoption of Crime District and Fire District Budgets by resolution.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
		Vote on adoption of Budget by ordinance.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
		Vote on adoption of 2021 Tax Rate. Vote to approve ordinance adopting the 2021 tax rolls for the Town of Flower Mound.	Town Council, Interim Town Manager/CFO, Executive Team, Executive Director of Fiscal and Administrative Services, Budget Officer
<b>October</b>	Friday, October 1, 2021	Fiscal year begins.	N/A
	Friday, October 8, 2021	Distribute the "Budget-In-Brief" Document.	Budget Officer
<b>November</b>	Within 6 weeks of adoption	Rough copy of adopted budget book to Interim Town Manager/CFO and Executive Director of Fiscal and Administrative Services.	Budget Officer
	Wednesday, November 24, 2021	Send adopted budget book to printer.	Budget Officer
<b>December</b>	Early December	Receive and distribute Adopted Budget book.	Budget Officer
	Sunday, December 19, 2021	Adopted Budget due to GFOA by this date (90 days after adoption).	Budget Officer
	Monday, December 6, 2021	FY 2020-2021 Year-End Budget Amendment Ordinance (Regular Council Meeting).	Executive Director of Fiscal and Administrative Services, Budget Officer

## Consolidated Budget Summary by Fund FY 2021-2022

	General Fund	Enterprise Funds	Internal Services Funds	Special Revenue Funds	General Debt Service	Total
<b>Revenues:</b>						
Property Taxes	\$ 42,182,513	\$ -	\$ -	\$ 7,093,702	\$ 6,557,560	\$ 55,833,775
Utility Franchise Fees	5,618,165	-	-	165,000	-	5,783,165
Sales Tax Collections	14,667,200	-	-	14,609,990	-	29,277,190
Other Taxes	257,500	-	-	370,000	-	627,500
Charges for Current Services	4,945,020	-	10,676,000	90,200	-	15,711,220
Licenses and Permits	2,673,425	-	-	-	-	2,673,425
Fines and Forfeitures	845,010	-	-	91,065	-	936,075
Interest Income	25,300	23,000	49,000	92,450	5,000	194,750
Intergovernmental Revenue	1,200,000	-	-	6,158,583	-	7,358,583
Other Revenue	722,165	52,666,081	2,860,893	19,000	273,250	56,541,389
Interfund Transfer	3,077,185	-	-	-	-	3,077,185
<b>Total Revenues</b>	<b>\$ 76,213,483</b>	<b>\$ 52,689,081</b>	<b>\$ 13,585,893</b>	<b>\$ 28,689,990</b>	<b>\$ 6,835,810</b>	<b>\$ 178,014,257</b>
Beginning Fund Balances	25,415,418	10,070,568	14,731,717	12,707,058	3,440,093	66,364,854
<b>Total Available Resources</b>	<b>\$ 101,628,901</b>	<b>\$ 62,759,649</b>	<b>\$ 28,317,610</b>	<b>\$ 41,397,048</b>	<b>\$ 10,275,903</b>	<b>\$ 244,379,111</b>

	General Fund	Enterprise Funds	Internal Services Funds	Special Revenue Funds	General Debt Service	Total
<b>Expenditures:</b>						
General Government	\$ 18,003,254	\$ 13,924,266	\$ 12,884,975	\$ 16,780,404	\$ -	\$ 61,592,899
Public Safety	34,957,321	-	-	6,788,896	-	41,746,217
Community Development	3,770,652	82,764	-	1,321,161	-	5,174,577
Public Works	6,969,289	38,675,411	-	5,043,512	-	50,688,212
Culture and Recreation	11,495,362	-	-	5,775,517	-	17,270,879
Debt Service	-	-	-	-	7,727,295	7,727,295
<b>Total Expenditures</b>	<b>\$ 75,195,878</b>	<b>\$ 52,682,441</b>	<b>\$ 12,884,975</b>	<b>\$ 35,709,490</b>	<b>\$ 7,727,295</b>	<b>\$ 184,200,079</b>
Ending Fund Balances	26,433,023	10,077,208	15,432,635	5,687,558	2,548,608	60,179,032
<b>Total Fund Commitments/ Fund Balance</b>	<b>\$ 101,628,901</b>	<b>\$ 62,759,649</b>	<b>\$ 28,317,610</b>	<b>\$ 41,397,048</b>	<b>\$ 10,275,903</b>	<b>\$ 244,379,111</b>
Change in Fund Balance (Percent Change)	1,017,605 4.00%	6,640 0.07%	700,918 4.76%	(7,019,500) -55.24%	(891,485) -25.91%	(6,185,822) -9.32%

Explanation of Fund Balance Changes Over 10%:

1. Special Revenue Funds- A number of special revenue funds such as the TIRZ Fund, Park Development Fund, Tree Preservation Fund, PEG Fund, Street Maintenance Fund, and the IRS Equitable Sharing Fund will spend a large portion of fund balance. These special revenue funds collect revenues one year, allow those revenues to become fund balance, and then budget the fund balance to be spent in following years for the purposes designated for each fund.
2. General Debt Service Fund- Due to changes from the 2019 Legislative session, debt from the Tax Increment Financing Reinvestment Zone (TIRZ) was included in the calculation of the debt portion of the tax rate. This addition to the calculation FY 2020-2021 led to an increase in the fund's revenues which caused the projected ending fund balance to increase. In FY 2021-2022, the budgeted expenditures are more than the budgeted revenues in an attempt to use fund balance.

Major Funds (10% or more of Revenues or Expenditures):

General Fund  
Utility Fund

## 3-Year Fund Summary

### Revenues

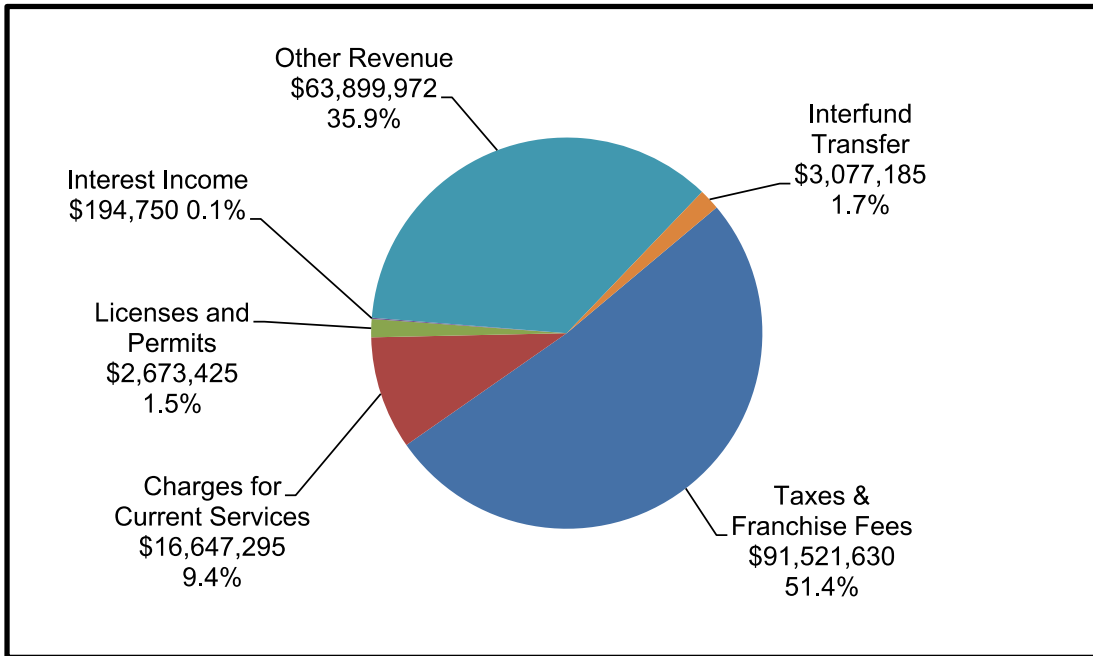
	FY 2019-2020 Actuals	FY 2020-2021 Budget	FY 2020-2021 Estimates	FY 2021-2022 Budget
General Fund	\$ 68,734,451	\$ 71,877,700	\$ 72,260,835	\$ 76,213,483
Utility Fund	49,121,017	49,866,220	49,557,653	50,826,881
Stormwater Utility Fund	1,745,620	1,768,260	1,529,900	1,862,200
Internal Service Funds	12,974,527	13,701,719	13,479,830	13,585,893
Special Revenue Funds	24,777,998	32,392,533	33,543,399	28,689,990
General Debt Service	15,721,014	13,169,169	10,488,794	6,835,810
<b>Total Revenues</b>	<b>\$ 173,074,627</b>	<b>\$ 182,775,601</b>	<b>\$ 180,860,411</b>	<b>\$ 178,014,257</b>

### Expenditures

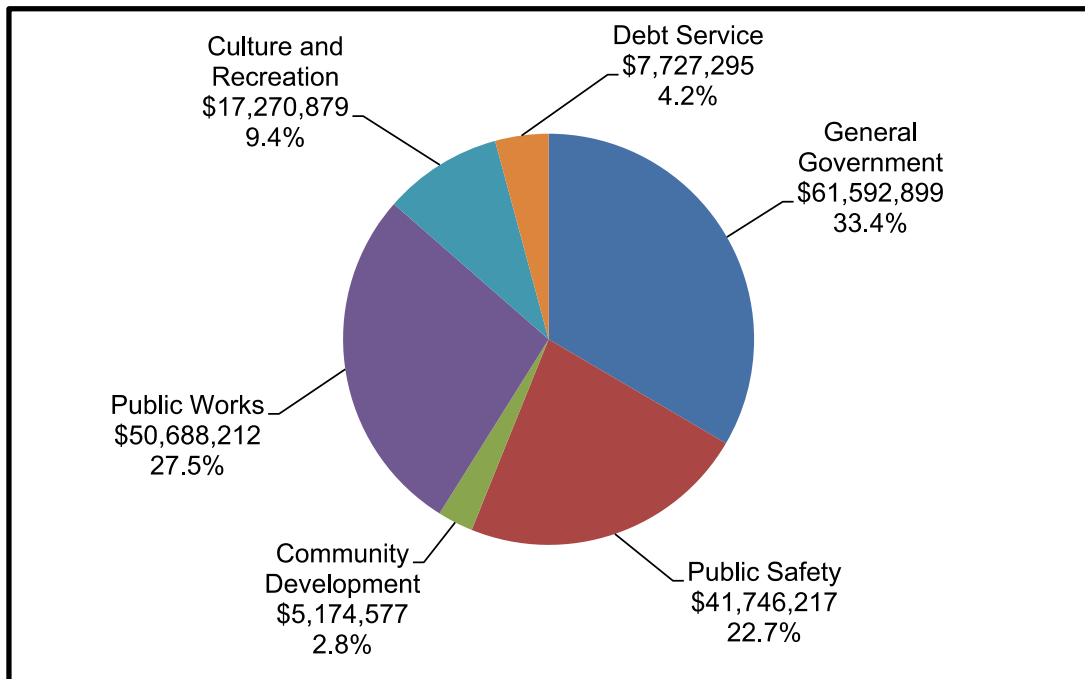
	FY 2019-2020 Actuals	FY 2020-2021 Budget	FY 2020-2021 Estimates	FY 2021-2022 Budget
General Fund	\$ 67,460,929	\$ 71,688,340	\$ 69,454,112	\$ 75,195,878
Utility Fund	53,897,754	50,115,533	49,728,181	50,706,168
Stormwater Utility Fund	1,925,015	1,804,125	1,703,451	1,976,273
Internal Service Funds	11,933,100	13,918,097	13,705,037	12,884,975
Special Revenue Funds	29,113,082	64,136,308	62,873,603	35,709,490
General Debt Service	15,541,510	12,309,695	8,661,070	7,727,295
<b>Total Expenditures</b>	<b>\$ 179,871,390</b>	<b>\$ 213,972,098</b>	<b>\$ 206,125,454</b>	<b>\$ 184,200,079</b>



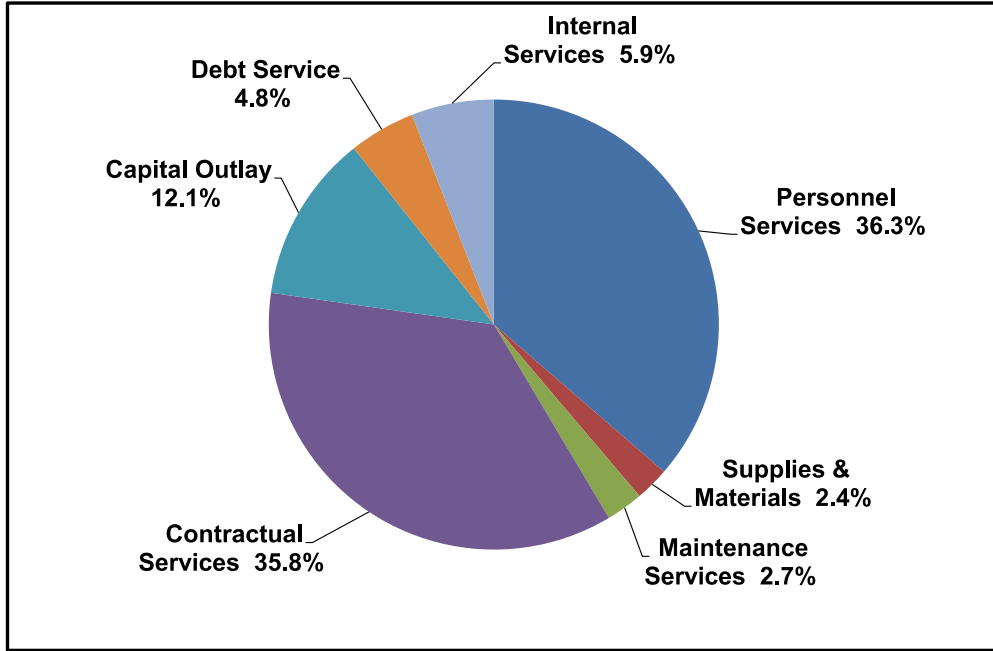
## Consolidated Summary of Revenues by Source



## Consolidated Summary of Expenditures by Function



## Consolidated Budget Summary Expenditures by Object Code Category



	Personnel Services	Supplies & Materials	Maintenance Services	Contractual Services	Capital Outlay	Debt Service	Internal Services	Totals
General Fund	\$ 51,578,801	\$ 2,719,161	\$ 3,926,980	\$ 16,107,446	\$ 863,490	\$ -	\$ -	\$ 75,195,878
Utility Fund	7,894,869	1,154,235	890,200	31,667,029	161,035	8,938,800	-	50,706,168
Stormwater Utility Fund	897,035	43,755	61,500	945,483	28,500	-	-	1,976,273
Internal Services Fund	-	408,340	-	73,865	1,500,000	-	10,902,770	12,884,975
Special Revenue Funds	6,512,967	179,214	19,700	9,336,218	19,661,391	-	-	35,709,490
Debt Service Funds	-	-	-	7,727,295	-	-	-	7,727,295
<b>TOTAL ALL FUNDS</b>	<b>\$ 66,883,672</b>	<b>\$ 4,504,705</b>	<b>\$ 4,898,380</b>	<b>\$ 65,857,336</b>	<b>\$ 22,214,416</b>	<b>\$ 8,938,800</b>	<b>\$ 10,902,770</b>	<b>\$ 184,200,079</b>

## STATISTICAL ANALYSIS OF THE FY 2021-2022 ADOPTED BUDGET

This statistical analysis summarizes the FY 2021-2022 Adopted Budget by providing a summary of the revenues and expenditures of the Town’s various funds. The revenue sources discussed for the General Fund, Utility Fund, Stormwater Utility Fund, and the General Debt Service Fund represent 76.3 percent of all revenues for the Town. This analysis also provides a retrospective comparison to the FY 2020-2021 budget and year-end projections. It also includes a three-year forecast of major revenue sources and expenditure categories based on historical trends. Please note that forecasting is meant to be a tool to help with preparing for future funding needs and is not intended to be a guarantee of the future budget numbers. General Fund and Enterprise Fund (made up of the Utility Fund and Stormwater Utility Fund) expenditures will be analyzed in three formats: Personnel and Non-Personnel Expenditures, Expenditures by Account Category, and Expenditures by Function.

### GENERAL FUND

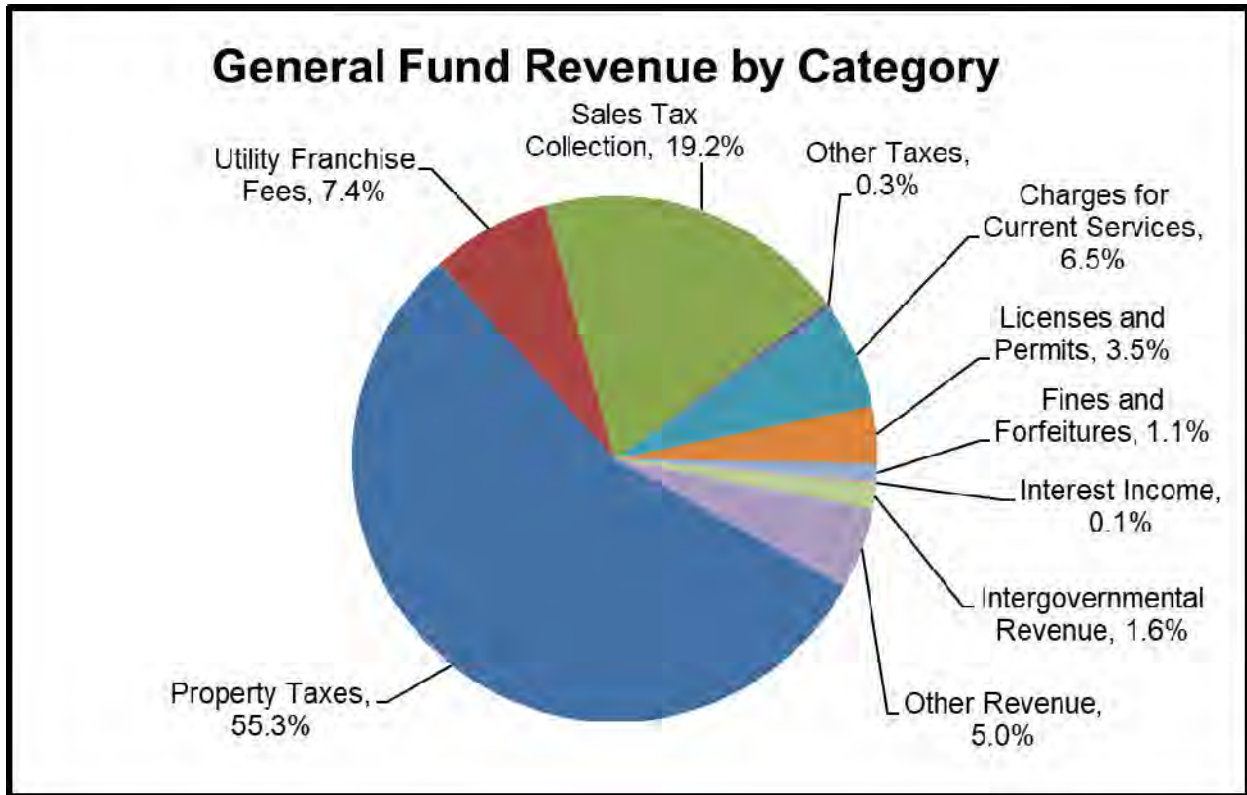
The General Fund is the general operating fund of the Town and is used to account for all transactions and operations of governmental units which are not accounted for in another fund and/or which are financed from taxes or other general revenues.

### GENERAL FUND REVENUES

#### *Revenue Assumptions:*

The budget document assumes a cautious approach in dealing with revenues, especially growth-oriented revenues. Proposed revenues for FY 2021-2022 of \$76,213,483 assume an overall increase of 5.5 percent over FY 2020-2021 year-end projections. Ten revenue categories comprise the Town’s General Fund. Each of these categories is detailed regarding projections for FY 2021-2022 and the graph that follows shows the revenue percentage breakdown by category. Forecasts and trends are shown for Property Tax, Sales and Other Taxes, and Utility Franchise Fees as they comprise 82.3 percent of FY 2021-2022 General Fund anticipated revenues. General Fund revenues make up 42.8 percent of all revenues for the Town.

	2020-2021 Year End Estimate	2021-2022 Adopted Budget	Dollar Variance	Percent Variance	Percent of Fund
<b>GENERAL FUND REVENUES</b>					
Property Taxes	\$ 40,146,780	\$ 42,182,513	\$ 2,035,733	5.1%	55.3%
Utility Franchise Fees	5,403,163	5,618,165	215,002	4.0%	7.4%
Sales Tax Collection	14,240,000	14,667,200	427,200	3.0%	19.2%
Other Taxes	250,000	257,500	7,500	3.0%	0.3%
Charges for Current Services	2,601,000	4,945,020	2,344,020	90.1%	6.5%
Licenses and Permits	2,583,915	2,673,425	89,510	3.5%	3.5%
Fines and Forfeitures	890,175	845,010	(45,165)	-5.1%	1.1%
Interest Income	45,000	25,300	(19,700)	-43.8%	0.1%
Intergovernmental Revenue	1,200,000	1,200,000	-	0.0%	1.6%
Other Revenue	4,900,802	3,799,350	(1,101,452)	-22.5%	5.0%
<b>TOTAL</b>	<b>\$ 72,260,835</b>	<b>\$ 76,213,483</b>	<b>\$ 3,952,648</b>	<b>5.5%</b>	<b>100.0%</b>



**Property Taxes: \$42,182,513 (up \$2,035,733 or 5.1 percent)**

The largest revenue source of the General Fund is the ad valorem tax (property tax). Property taxes are levied each October 1 on the assessed value listed as of the prior January 1, for all real and personal property located within the Town. Assessed values represent the appraised value less applicable exemptions authorized by the Town Council. Flower Mound benefits from a strong residential base, which helps mitigate the negative effects of economic fluctuations. Flower Mound has experienced tremendous growth in the last several years. Certified property valuations, which are provided by Denton Central Appraisal District and Tarrant Appraisal District, increased 4.4 percent from FY 2020-2021. The September 18, 2021, Certified Tax Roll of \$12,013,914,912 (net of \$1,218,888,241 TIRZ value) marks an increase of \$502,411,455 over the previous year's certified roll on July 25, 2020.

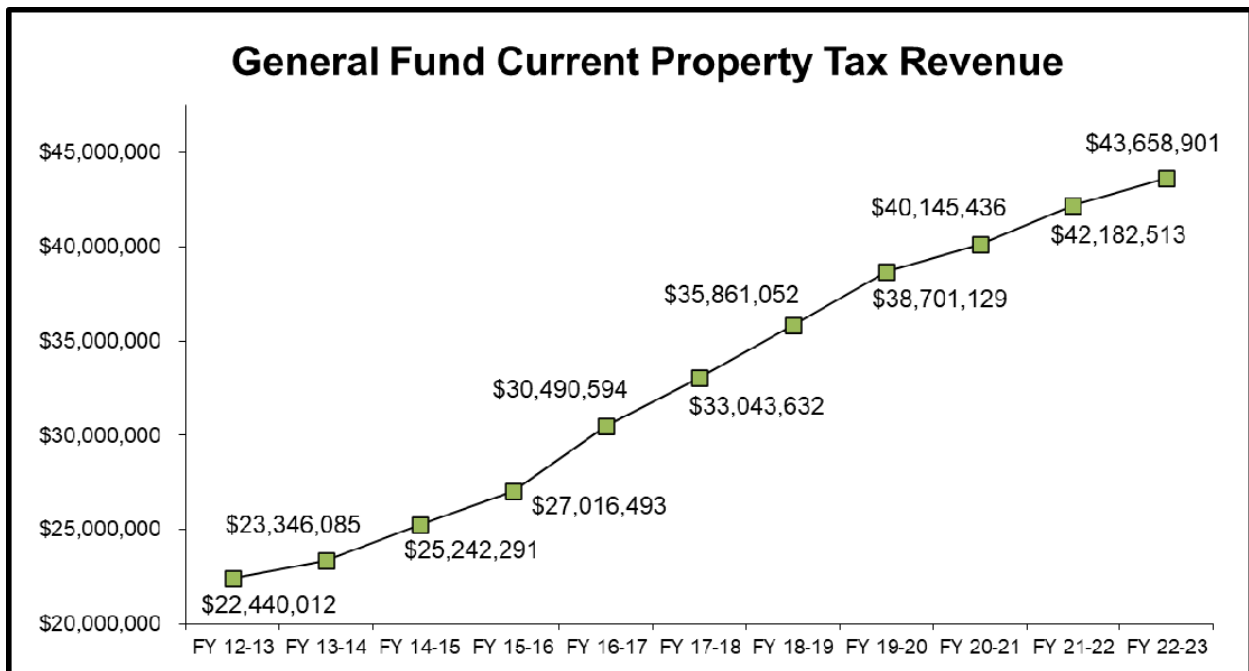
	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
General Fund Property Tax Revenue	\$30,490,594	\$33,043,632	\$35,861,052	\$38,701,129	\$40,145,436	\$42,182,513
Total Tax Rate	\$ 0.4390	\$ 0.4390	\$ 0.4390	\$ 0.4365	\$ 0.4365	\$ 0.4050
% Change	12.9%	8.4%	8.5%	7.9%	3.7%	9.0%

One of the Town Council's highest priorities is minimizing the tax burden of the citizens. As such, careful consideration is given to the amount of revenue (and associated tax rate) needed, as

opposed to simply maintaining a tax rate that brings in ever increasing amounts of revenue due to increasing property values. In FY 2021-2022, Council voted to lower the property tax rate 7.2% from \$0.4365 to \$0.4050. Council also increased the homestead exemption from 2.5% to 5.0%.

In addition to current property taxes, the property tax calculation includes projections for delinquent property tax and penalties and interest. Historically, the Town’s collection rate is over 99 percent resulting in minimal revenue projections for late or no payment fees. Property Taxes account for 42.8 percent of all General Fund revenues.

Between FY 2013-2014 and FY 2021-2022, the current property tax revenue has grown on average at 7.7 percent. The graph below shows the growth of the General Fund Current Property Tax. The forecast for future years assumes a 3.5 percent annual growth rate in assessed valuation. This is a conservative projection which has been increased from the two percent annual growth rate projected in years past due to the Town’s renewed focus on economic development. However, the Town’s assessed valuation is still significantly affected by changes in home values since the majority of the Town’s properties are residential.



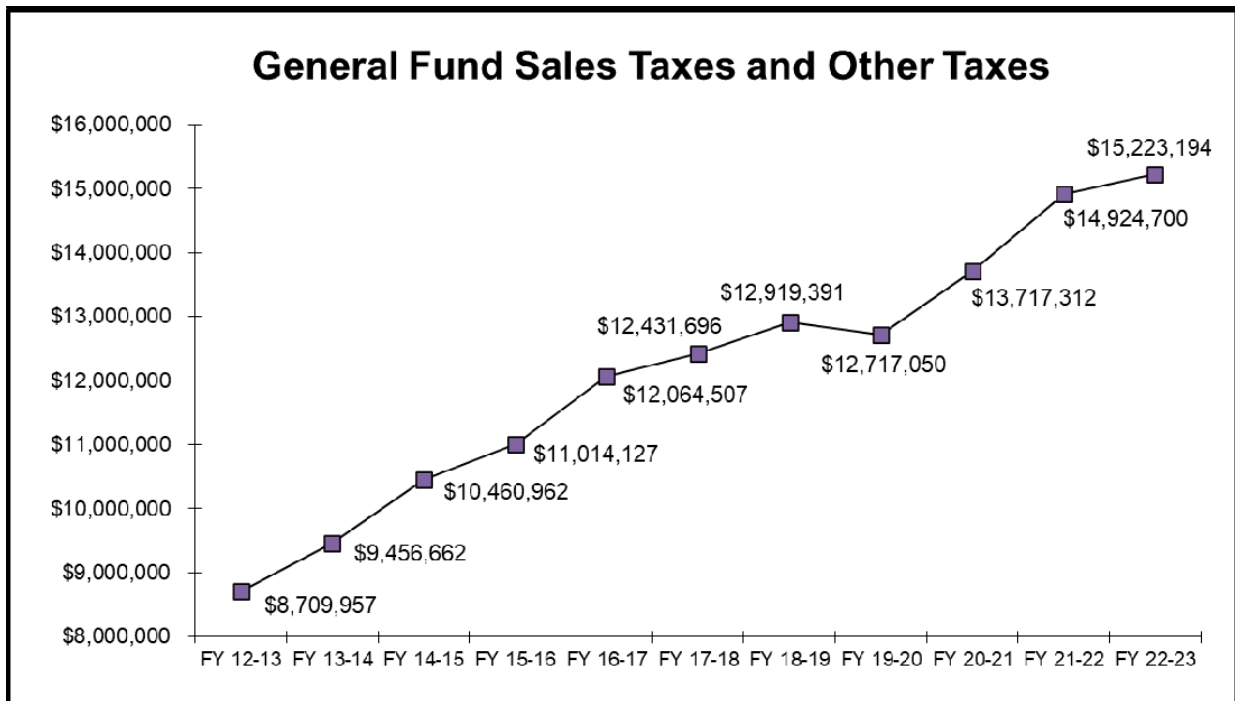
**Sales Tax and Other Tax Collections: \$14,924,700 (up \$434,700 or 6.0 percent)**

Sales tax receipts are the result of a tax levy on the sale of goods and services within the Town as authorized by the State of Texas. The current sales tax rate for the Town of Flower Mound is two cents per dollar (\$0.02) on all goods and services deemed taxable, where one cent (\$0.01) is for the Town’s General Fund and the other cent (\$0.01) is for four quarter-cent dedicated sales taxes. When combined with the State’s sales tax rate of six and one-quarter cents per dollar (\$0.0625), the total sales tax paid in Flower Mound is eight and one-quarter cents per dollar (\$0.0825). In addition, the Town also collects a liquor consumption tax for beverages sold at locations for on-site consumption. Prior to January 1, 2014, the state levied a fourteen percent gross receipts tax on mixed beverage sales. However, effective January 1, 2014, the gross receipts tax was lowered to 6.7 percent and an 8.25 percent mixed beverage sales tax was added to the price of each mixed beverage sold, for a

combined total rate of 14.95 percent. This use tax makes up only a small amount of Town revenue; however, it continues to grow as new restaurants are recruited and opened in the Town. Sales and use taxes constitute the second largest revenue source for the General Fund. This revenue source accounts for 19.5 percent of all General Fund revenues.

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Sales Tax Collections	\$11,846,730	\$12,177,851	\$12,673,854	\$12,475,000	\$13,468,000	\$14,667,200
Other Taxes	\$ 217,777	\$ 253,845	\$ 245,537	\$ 242,050	\$ 249,312	\$ 257,500
<b>Total</b>	<b>\$12,064,507</b>	<b>\$12,431,696</b>	<b>\$12,919,391</b>	<b>\$12,717,050</b>	<b>\$13,717,312</b>	<b>\$14,924,700</b>
% Change	9.5%	3.0%	3.9%	-1.6%	7.9%	17.4%

Between FY 2013-2014 and FY 2021-2022, the average growth for this revenue source has been 7.2 percent. In recent years, revenue has been projected to grow at three percent annually; however, because of the effects of the COVID-19 Pandemic, revenues are projected at a two percent annual growth rate for future years. The Town is commitment to bringing more businesses to our community and helping the current businesses thrive. The following graph shows the growth of the sales and use taxes.



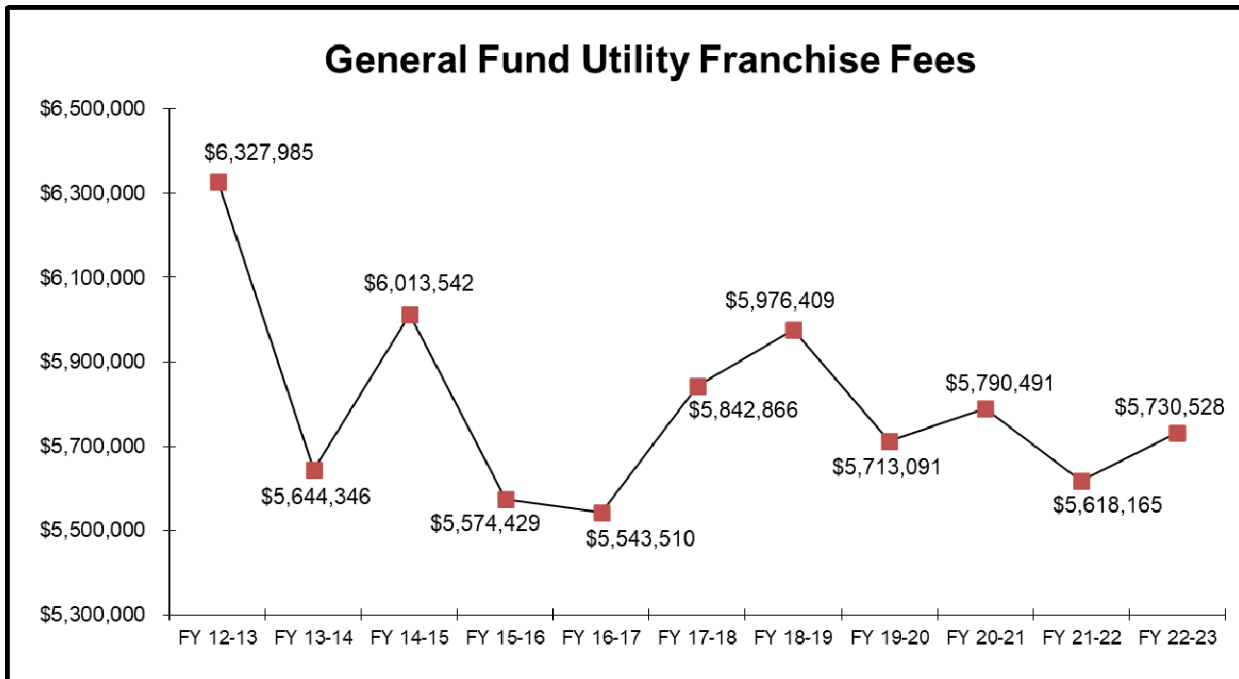
**Utility Franchise Fees: \$5,618,165 (up \$215,002 or 4.0 percent)**

Franchise fees represent those revenues collected from utilities operating within the Town’s right-of-way to conduct their business (i.e., Waste Management Services, Atmos Gas, Oncor Electric, CoServ, Charter, Grande Communication, Frontier, and AT&T). Utility Franchise Fees account for

7.4 percent of all General Fund revenues. Growth in future years is expected to be negligible as population growth and slow increases in utility customers are offset by lower electricity and natural gas prices and consumer cutbacks in usage. Furthermore, Franchise Fees for gas and electricity are often correlated with weather due to higher usage of electricity during hot summers and gas during cold winters.

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Franchise Fees	\$ 5,543,510	\$ 5,842,866	\$ 5,976,409	\$ 5,713,091	\$ 5,790,491	\$ 5,618,165
% Change	-0.6%	5.4%	2.3%	-4.4%	1.4%	-1.7%

The current average growth rate for the utility franchise tax rate is -1.0 percent. A conservative growth rate of two percent has been used to make future projections for all franchise fees except for phone and gas lines based on historical growth rates and the expectations for growth described above. Franchise Fees are budgeted conservatively because influencing factors like weather are unpredictable. The following graph shows the growth of the Utility Franchise Tax.



**Charges for Current Services: \$4,945,020 (up \$2,344,020 or 90.1 percent)**

This revenue category accounts for funds earned by the Town in exchange for specific types of services provided. Examples of services include zoning and platting fees, inspection fees, and fees charged at the Community Activity Center and Twin Coves Park. The FY 2020-2021 year-end projections are lower than normal years due to the loss of revenue associated with the COVID-19 Pandemic. The Community Activity Center had limited capacity and limited programming. Annual events and programs were cancelled because they did not comply with the Governor’s mandates. Charges for Current Services account for 6.5 percent of General Fund revenues.

**Licenses and Permits: \$2,673,425 (up \$89,510 or 3.5 percent)**

This revenue category includes license and permit revenue fees charged by the Town for certain types of operator licenses and permits for construction and other items regulated by Town ordinances. Projections estimate revenue at a slightly increased level when compared to FY 2020-2021 year-end projections. Licenses and Permits account for 3.5 percent of all General Fund revenues.

**Fines and Forfeitures: \$845,010 (down \$45,165 or -5.1 percent)**

Fines and forfeitures represent revenue generated from the municipal court and other punitive actions such as animal control fees and library fines. This revenue category has remained flat or slightly decreased over the last several years and has been budgeted at levels to reflect this trend. This revenue source accounts for 3.5 percent of General Fund revenues.

**Interest Income: \$25,300 (down \$19,700 or -43.8 percent)**

The Town conservatively invests available funds in the order of safety, liquidity, and yield. Interest income is projected to be minimal due to the deterioration in current market conditions and lower available interest rates. Interest revenues for this year are budgeted to account for 0.1 percent of General Fund revenues.

**Intergovernmental Revenue: \$1,200,000 (same as FY 2020-2021)**

Intergovernmental revenues are the result of contracts with Denton County for the provision of library, fire, and ambulance services to the unincorporated areas of the county; with Lewisville ISD for a portion of the cost for School Resource Officers; and with the U.S. Army Corp of Engineers for the provision of security for Corp property adjacent to Lake Grapevine. Intergovernmental Revenues account for 1.6 percent of General Fund revenues.

**Other Revenue: \$3,799,350 (down \$1,101,452 or -22.5 percent)**

The remaining revenue sources in the General Fund include contractual-based income for ambulance service, interfund transfers, and other miscellaneous revenues. This revenue category varies greatly year-to-year. The Other Revenue category accounts for 5.0 percent of General Fund revenues.



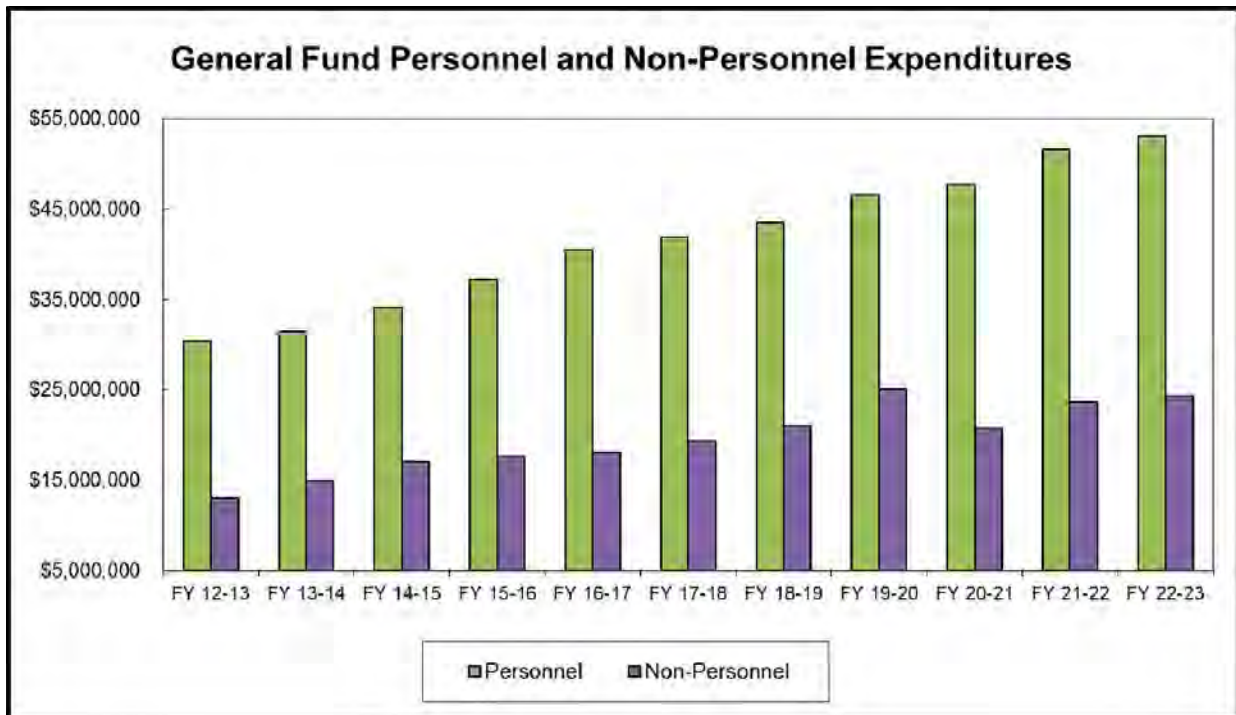
## GENERAL FUND EXPENDITURES

The General Fund expenditures total \$75,195,878 for FY 2021-2022, which is an increase of \$5,741,766 or 8.3 percent from FY 2020-2021 year-end estimates. Average growth for expenditures between FY 2013-2014 and FY 2021-2022 is 5.8 percent. Costs other than personnel are based on the previous year's funding level minus any one-time costs budgeted in that year. For departments to receive an increase in funding, either a non-discretionary or decision package must be approved by Town Council.

## PERSONNEL AND NON-PERSONNEL EXPENDITURES

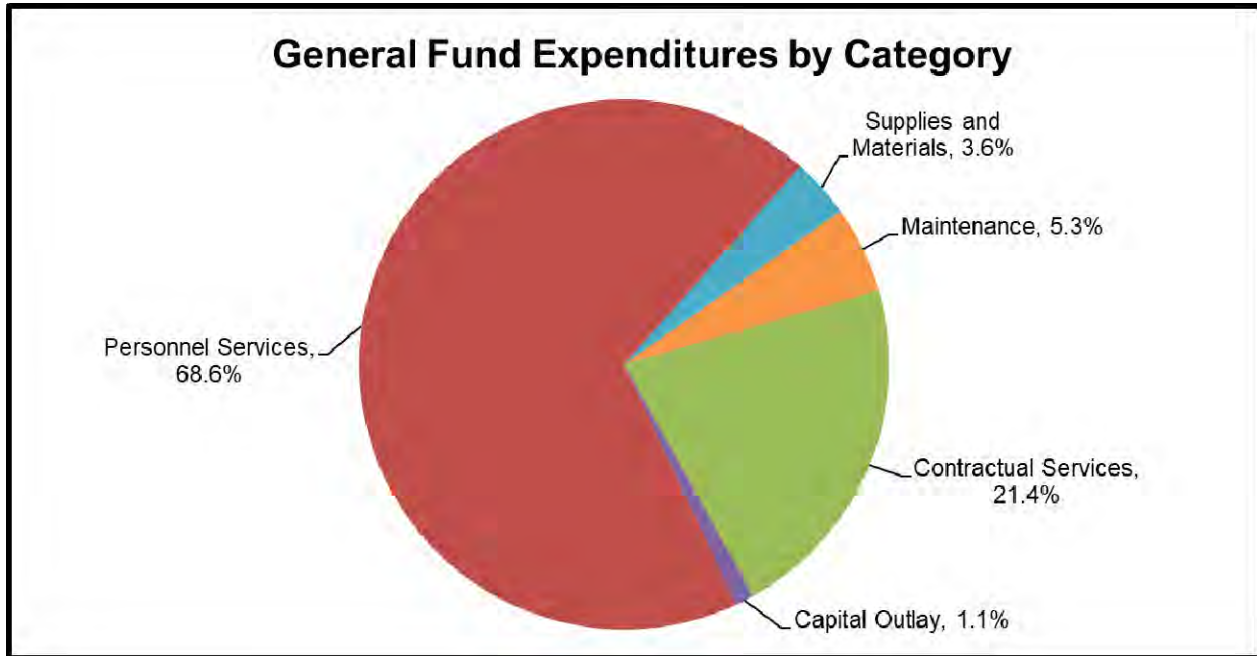
General Fund expenditure growth is shown in two categories: personnel and non-personnel.

Average growth for personnel costs is 6.4 percent. The Town is assuming an average increase of three percent per year for personnel costs related to benefits and insurance costs. Decisions on annual compensation packages and employee reclassifications will be made by Council during the budget process. Personnel accounts for 68.6% of total General Fund expenditures.



Within non-personnel expenditures, the costs vary due to the number of one-time costs that are approved. The average growth for non-personnel expenditures is 5.2 percent. The large range in growth is a result of cost reductions implemented in one year and then reinstated the next year. In FY 2021-2022, non-personnel costs are up 54.7 percent compared to FY 2020-2021 year-end estimates. In FY 2021-2022, non-personnel expenditures are higher than normal in an attempt to lower the General Fund's fund balance and avoid issuing debt for CIP projects. The Town is projecting a three percent growth in non-personnel expenditures to cover non-discretionary costs in future years.

## **EXPENDITURES BY ACCOUNT CATEGORY**



### **Personnel Services: \$51,578,801 (up \$4,698,339 or 10.0 percent)**

Personnel costs include all salaries and benefits for Town employees and represent the single largest expenditure category. Personnel costs account for 68.6% of total General Fund expenditures. A 3% merit/ step increase was included for all eligible employees. Eligible employees at the top of their pay range received a 3% lump sum check. The Town of Flower Mound strives to ensure that salaries are at or above the 65<sup>th</sup> percentile when compared to benchmark cities. For this reason, market adjustments were included for positions that have fallen out of the 65<sup>th</sup> percentile. In 2019, the Town received a SAFER grant from FEMA to assist with hiring 15 firefighters. Beginning in March 2022, the match requirement will change from 25% to 65%. In FY 2021-2022, more funds were budgeted in the General Fund to cover this match. In order to maintain quality service levels, multiple position changes are included in the budget and have been presented as supplemental packages. The changes are for an additional 13.75 FTE in the General Fund and 6.0 FTE in the Utility Fund.

#### General Fund:

- Maintenance Worker II- Park Services, Parks and Recreation Services (1.0 FTE)
- Recreational Aide- Seasonal, Parks and Recreation Services (0.75 FTE)
- Communications Officer, Police (1.0 FTE)
- Police Officer, Police (2.0 FTE)
- Assistant Chief of Police, Police (1.0 FTE)
- Fleet Services Technician, Financial Services (1.0 FTE)
- Firefighter, Fire and Emergency Services (6.0 FTE)
- Signal Technician, Public Works (1.0 FTE)

Utility Fund:

- Graduate Engineer, Public Works (1.0 FTE)
- Right of Way Inspector, Public Works (1.0 FTE)
- Crew Leader, Public Works (1.0 FTE)
- Equipment Operator, Public Works (1.0 FTE)
- Maintenance Worker I- Utility Line Maintenance, Public Works (1.0 FTE)
- Construction Inspector, Public Works (1.0 FTE)

**Supplies and Materials: \$2,719,161 (up \$590,659 or 27.7 percent)**

These object classifications are for expendable materials and operating supplies necessary to conduct departmental activities. The increase in this category is due to supplies and materials costs related to FY 2021-2022 one-time decision packages. Supplies and Materials account for 3.6% of total General Fund expenditures.

**Maintenance Services: \$3,926,980 (down \$6,031 or -0.2 percent)**

These object classifications are for upkeep of physical properties and tangible property of a more or less permanent nature which is used in carrying out operations. The variance in expenditures is associated with needed building maintenance of existing facilities and one-time maintenance-related decision packages. Maintenance Services account for 5.3% of total General Fund expenditures.

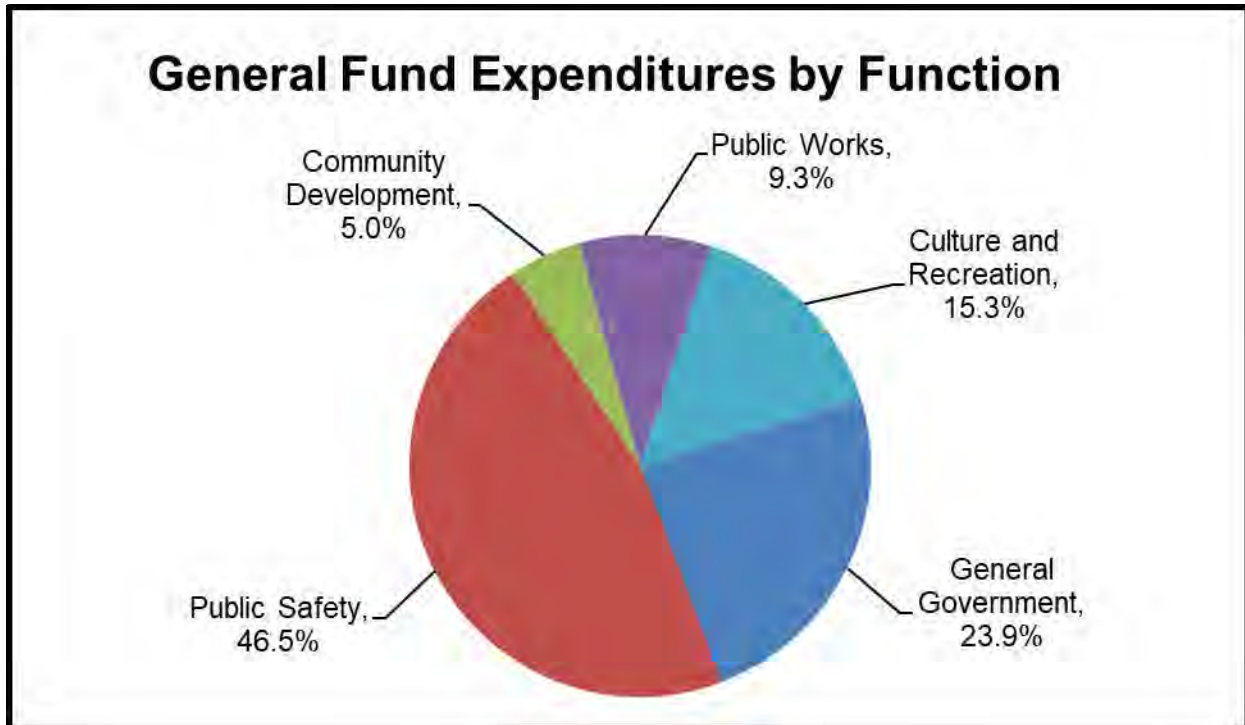
**Contractual Services: \$16,107,446 (up \$136,734 or 0.9 percent)**

These object classifications are for obligations resulting in services rendered to Town activities by either private firms or other Town departments. The slight increase in this category for FY 2021-2022 is due to one-time non-discretionary and decision packages. Contractual Services account for 21.4% of total General Fund expenditures.

**Capital Outlay: \$863,490 (up \$179,675 or 26.3 percent)**

Capital outlay expenditures are those that are large one-time purchases for an item that is expected to have a usefulness span of over a year. A decision package must be approved by Town Council as part of the budget adoption process to receive funding for capital items. Because the funding is one-time, the costs will vary significantly from year-to-year. Capital Outlay accounts for 1.1% of total General Fund expenditures.

## **EXPENDITURES BY FUNCTION**



**General Government: \$18,003,254 (down \$582,961 or -3.1 percent)**

This function handles the administrative, internal service and financial functions of the Town and is comprised of the following departments: Town Manager's Office, Legislative Services, Financial Services, Administrative Services, Communications, and Non-Departmental.

**Public Safety: \$34,957,321 (up \$3,630,985 or 11.6 percent)**

The Public Safety function handles all aspects related to citizen protection and is made up of the Police Services and Fire and Emergency Medical Services departments.

**Community Development: \$3,770,652 (up \$115,186 or 3.2 percent)**

The Community Development function handles both commercial and residential development through the stages of planning and building inspections. The function is comprised of the Development Services and Environmental Services departments.

**Public Works: \$6,969,289 (up \$1,076,005 or 18.3 percent)**

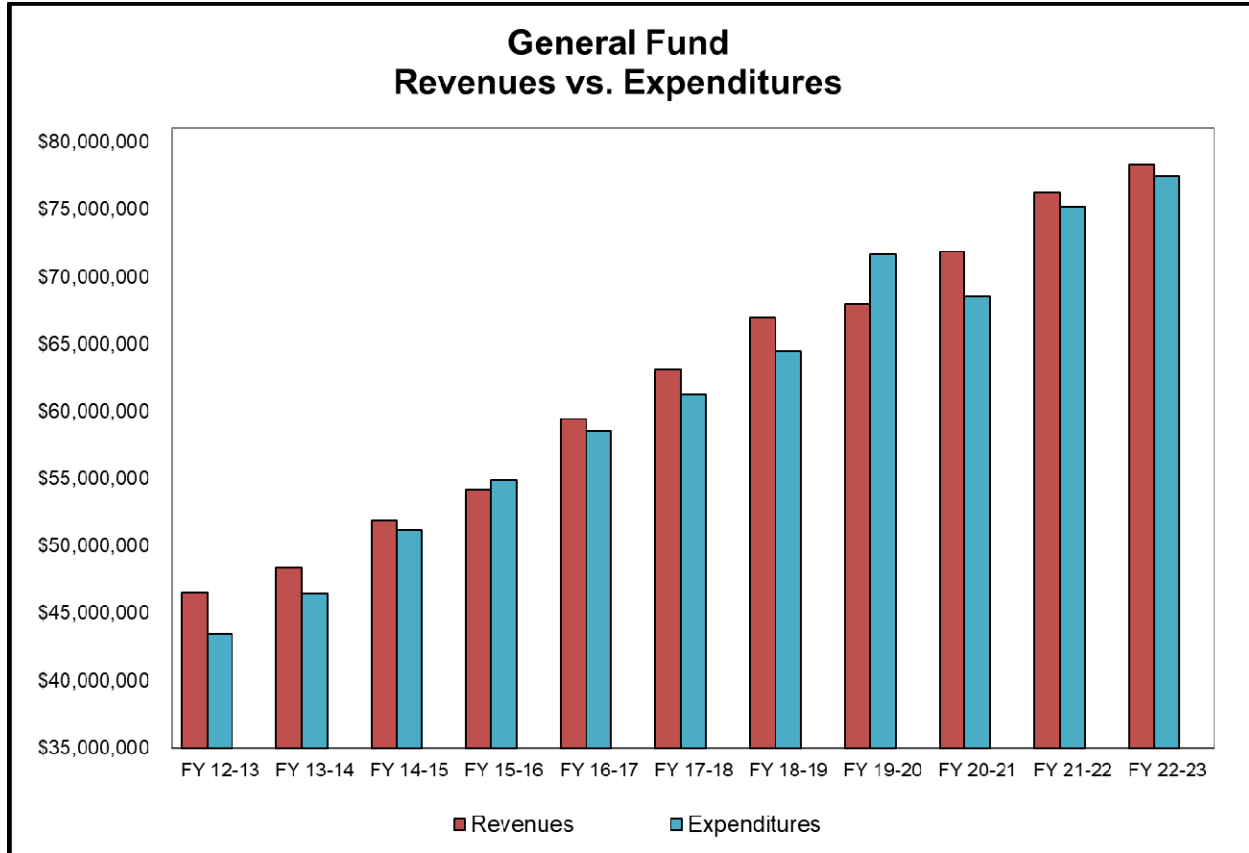
In the General fund, the Public Works function is responsible for street maintenance, pavement maintenance, and traffic control. It is exclusively comprised of the Public Works department.

**Culture and Recreation: \$11,495,362 (up \$1,502,551 or 15.0 percent)**

The culture and recreation function maintains the parks, library, and various recreation programs that the Town offers and is comprised of the Parks and Recreation Services and Library Services departments.

## **GENERAL FUND REVENUES VS. EXPENDITURES**

Generally, the Town budgets revenues to either match or exceed expenditures to allow for fund balance to increase and have additional funds for any unforeseen expenditures. In some years, higher spending levels are planned to decrease the fund balance and allow staff to make one-time purchases for capital equipment. The FY 2021-2022 budgeted expenditures are \$1,017,605 less than budgeted revenues. The following graph shows the comparison between the revenues and expenditures.



## UTILITY FUND

The Utility Fund is one of the Town’s two Enterprise Funds, which are those funds that fully support their own administration, acquisition of facilities, operation, and maintenance through the collection of user charges such as the sale of water.

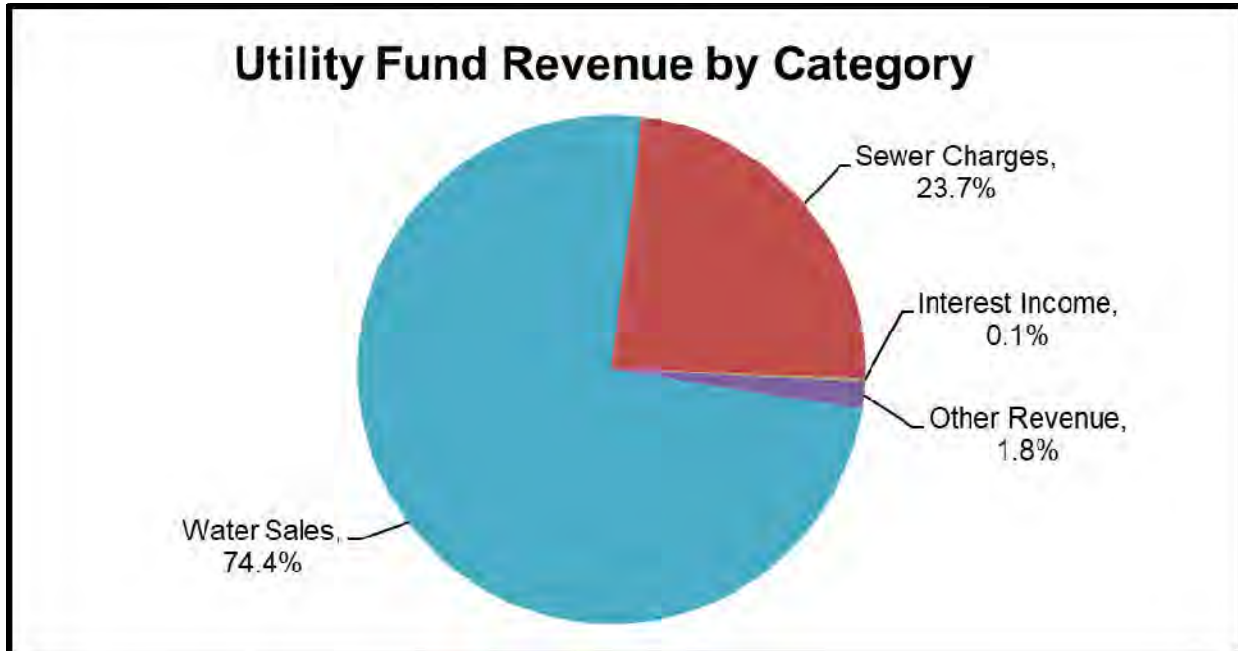
### UTILITY FUND REVENUES

#### Revenue Assumptions:

The Utility Fund revenues for FY 2021-2022 of \$50,826,881 are an increase of 2.6 percent over FY 2020-2021 year-end projections of \$49,557,653.

	2020-2021 Year End Estimate	2021-2022 Adopted Budget	Dollar Variance	Percent Variance	Percent of Fund
<b>UTILITY FUND REVENUES</b>					
Water Sales	\$ 36,733,518	\$ 37,835,524	\$ 1,102,006	3.0%	74.4%
Sewer Charges	11,676,075	12,026,357	350,282	3.0%	23.7%
Interest Income	25,000	15,000	(10,000)	-40.0%	0.1%
Other Revenue	1,123,060	950,000	(173,060)	-15.4%	1.8%
<b>REVENUES</b>	<b>\$ 49,557,653</b>	<b>\$ 50,826,881</b>	<b>\$ 1,269,228</b>	<b>2.6%</b>	<b>100.0%</b>

In the Utility Fund, there are four major revenue categories which are Water Sales, Sewer Charges, Interest Income, and Other Revenue. Revenues in the Utility Fund comprise 28.6 percent of all Town revenues. Following is a breakdown of each revenue category for the Utility Fund and a brief description of how the estimated amounts differ from the previous year.



**Water Sales: \$37,835,524 (up \$1,102,006 or 3.0 percent)**

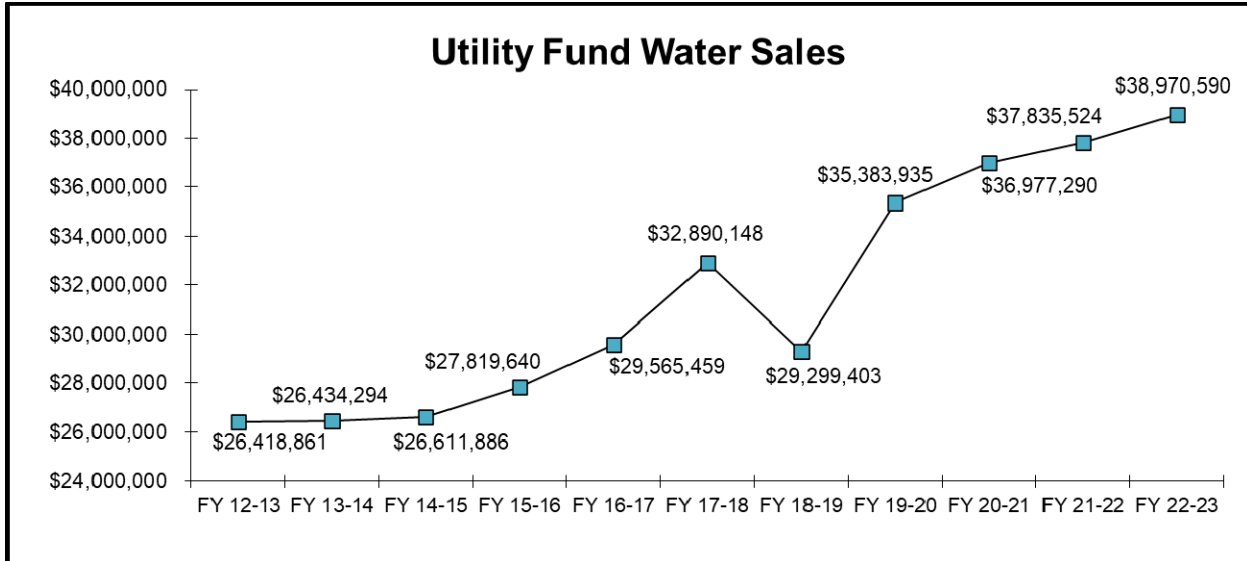
Water Sales are the largest revenue source for the Utility Fund and annually account for approximately 74.4 percent of the total Utility Fund revenue. The demand for water is tied to weather conditions and therefore can be variable. Revenues have increased steadily since FY 2013-2014 at an average rate of 4.9 percent.

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Water Sales	\$ 29,565,459	\$ 32,890,148	\$ 29,299,403	\$ 35,383,935	\$ 36,977,290	\$ 37,835,524
% Change	6.3%	11.2%	-10.9%	20.8%	4.5%	6.9%

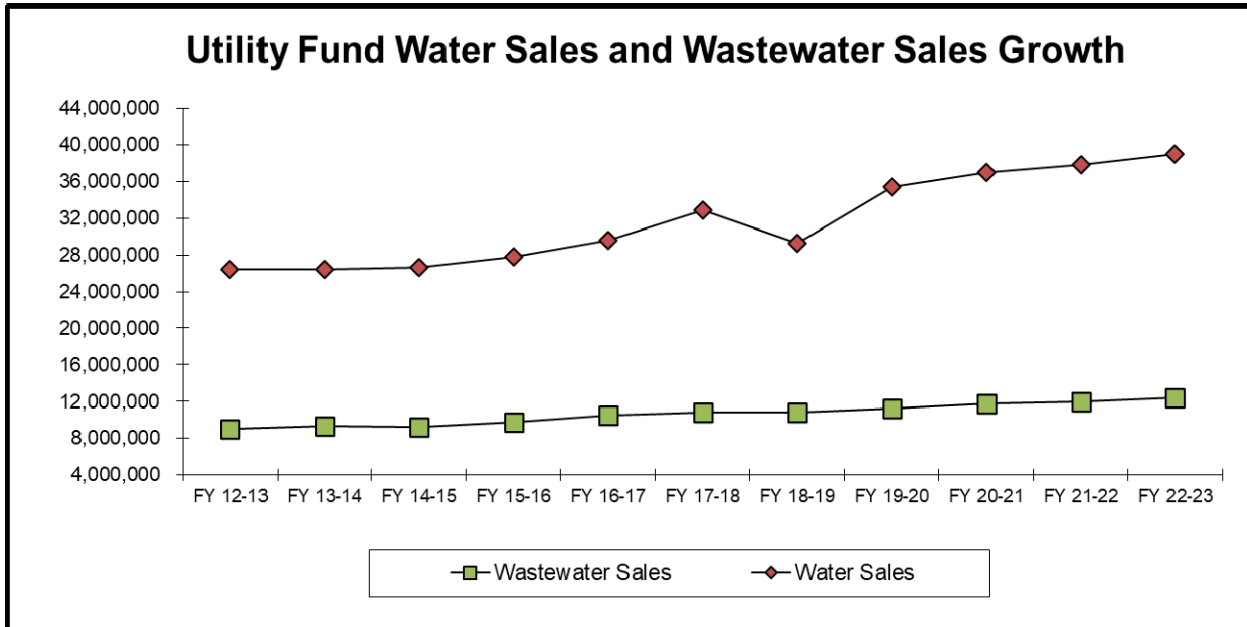
In order to minimize future expenditure losses, the Town proposes incremental rate adjustments on an annual basis to cover the utility systems' fixed costs. This practice helps match revenues to increases in wholesale water costs. The Town adopted a three-year utility rate adjustment in FY 2020-2021 to account for these increases. Because of success in paying off debt, the Town is not forced to pass on the entire increase in wholesale water cost to the consumer. Growth is expected to increase due to slight increases in demand and annual incremental rate adjustments.

	<b><u>FY 2021</u></b>	<b><u>FY 2022</u></b>	<b><u>FY 2023</u></b>
<b><u>Water</u></b>			
Minimum Bill*	\$ 36.94	\$ 37.86	\$ 38.81
2,001-10,000	\$ 4.20	\$ 4.30	\$ 4.41
10,001-15,000	\$ 5.68	\$ 5.82	\$ 5.96
15,001-50,000	\$ 6.46	\$ 6.62	\$ 6.79
over 50,000	\$ 7.25	\$ 7.43	\$ 7.62
<b><u>Sewer</u></b>			
Minimum Bill - Residential	\$ 21.44	\$ 21.44	\$ 21.44
Minimum Bill - Commercial	\$ 21.44	\$ 21.44	\$ 21.44
over 2,000 - Residential	\$ 4.36	\$ 4.36	\$ 4.36
over 2,000 - Commercial	\$ 4.80	\$ 4.80	\$ 4.80
* For residential 3/4 inch meter. All other minimum bills will increase in same proportion.			
<b><u>Average Bill</u></b>			
Water: 16,000 gallons	\$105.40	\$107.98	\$110.68
Wastewater: 8,000 gallons**	47.60	47.60	47.60
	<u>\$153.00</u>	<u>\$155.58</u>	<u>\$158.28</u>
**Residential			

The following graphs shows the growth of water sales revenue.



The following graph shows the correlation between water sales and sewer charges and projected growth patterns.



**Sewer Charges: \$12,026,357 (up \$350,282 or 3.0 percent)**

Sewer Charges account for 23.7 percent of all Utility Fund revenues. The Town assesses a sewer use charge based upon the amount of water used on a property by averaging water usage in the months of December, January, and February. Even though the winter usage is more stable, the



anticipated revenue is still subject to weather conditions. Due to increases in the projected water usage and rate adjustments, wastewater charges are expected to increase by three percent in FY 2021-2022 from the prior year and are expected to continue increasing in future years. Revenues have increased steadily since FY 2013-2014 at an average rate of 3.9 percent.

	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Sewer Charges	\$ 10,509,806	\$ 10,849,781	\$ 10,811,008	\$ 11,185,360	\$ 11,813,930	\$ 12,026,357
% Change	7.3%	3.2%	-0.4%	3.5%	5.6%	7.5%

**Interest Income: \$15,000 (down \$10,000 or -40.0%)**

The Town conservatively invests available funds in the order of safety, liquidity, and yield. Interest income has decreased the last few fiscal years. Interest income for next year is conservatively budgeted and accounts for 0.1 percent of Utility Fund revenues.

**Other Revenue: \$950,000 (down \$173,060 or -15.4 percent)**

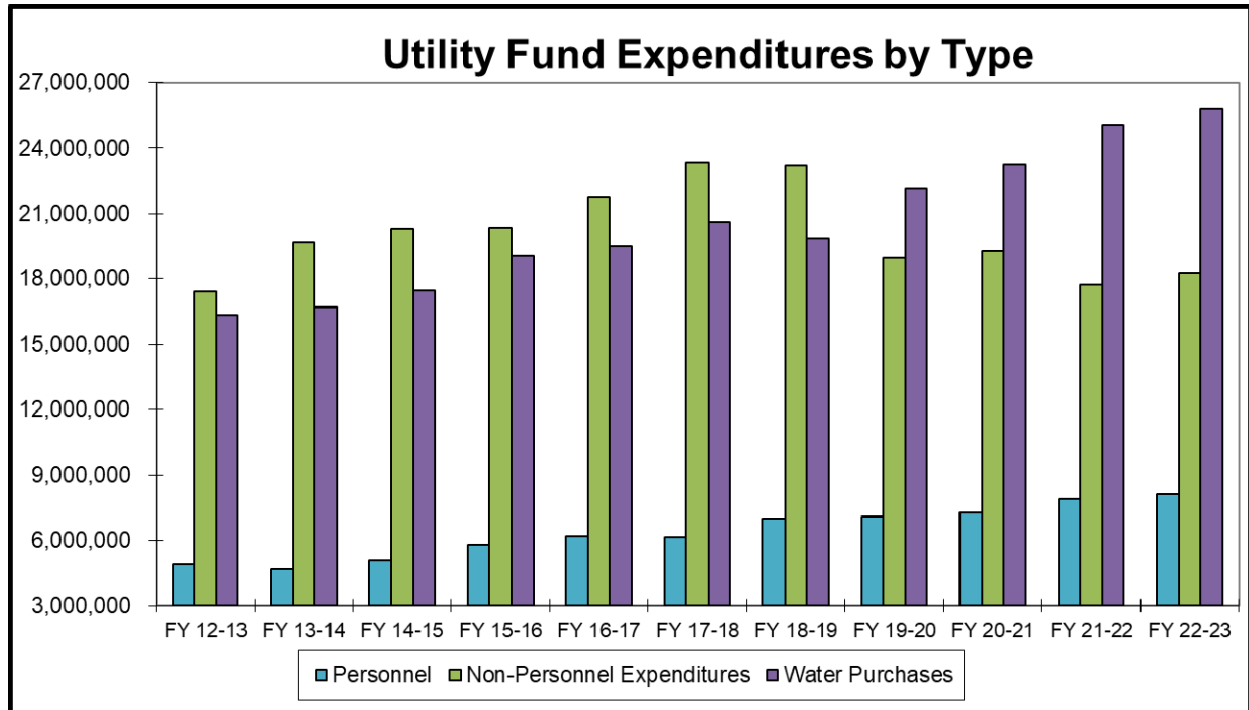
All additional revenues are combined to create the Other Revenue category which includes tap and connection fees, solid waste collection, interfund transfers, and late payment penalties. Other Revenue accounts for 1.8 percent of the Utility Fund revenues.

## UTILITY FUND EXPENDITURES

The Utility Fund expenditures total \$50,706,168 for FY 2021-2022, which is an increase of \$977,987 or 2.0 percent from FY 2020-2021 year-end projections.

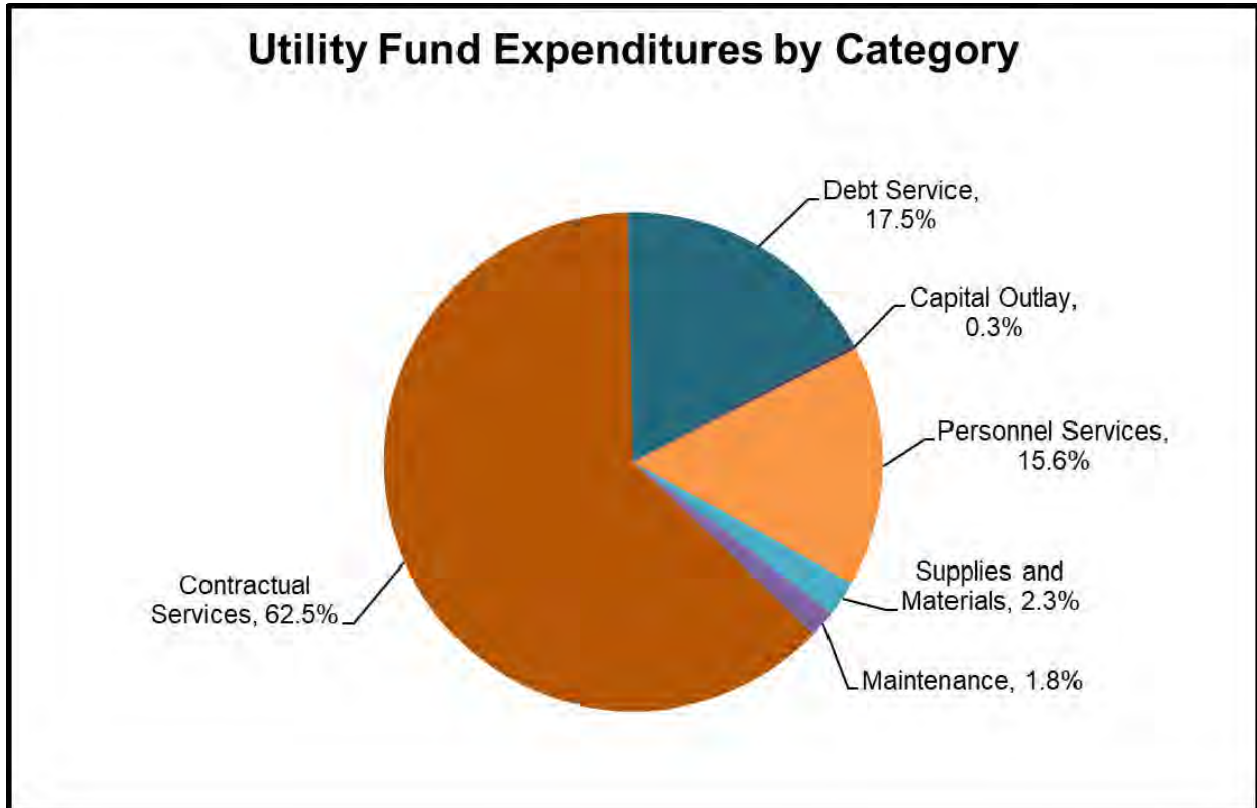
## PERSONNEL AND NON-PERSONNEL EXPENDITURES

Expenditures are shown below in three categories: Personnel, Non-Personnel Expenditures excluding Water Purchases, and Water Purchases. Water Purchases comprise approximately 49.4 percent of the Utility Fund budget.



The average growth for personnel between FY 2013-2014 and FY 2021-2022 is 5.9 percent. A 3% merit/ step increase was included for all eligible employees. Eligible employees at the top of their pay range received a 3% lump sum check. The Town of Flower Mound strives to ensure that salaries are at or above the 65<sup>th</sup> percentile when compared to benchmark cities. For this reason, market adjustments were included for positions that have fallen out of the 65<sup>th</sup> percentile. Going forward, the Town is assuming an average increase of three percent per year for personnel costs related to benefits and insurance costs. Decisions on annual compensation packages and employee reclassifications will be made by Council during the budget process.

## **EXPENDITURES BY ACCOUNT CATEGORY**



**Personnel Services: \$7,894,869 (up \$643,698 or 8.9 percent)**

Personnel costs include all salaries and benefits for Town employees and represent the third largest expenditure category in the Utility Fund. A 3% merit/ step increase was included for all eligible employees. Eligible employees at the top of their pay range received a 3% lump sum check. The Town of Flower Mound strives to ensure that salaries are at or above the 65<sup>th</sup> percentile when compared to benchmark cities. For this reason, market adjustments were included for positions that have fallen out of the 65<sup>th</sup> percentile.

**Supplies and Materials: \$1,154,235 (up \$117,990 or 11.4 percent)**

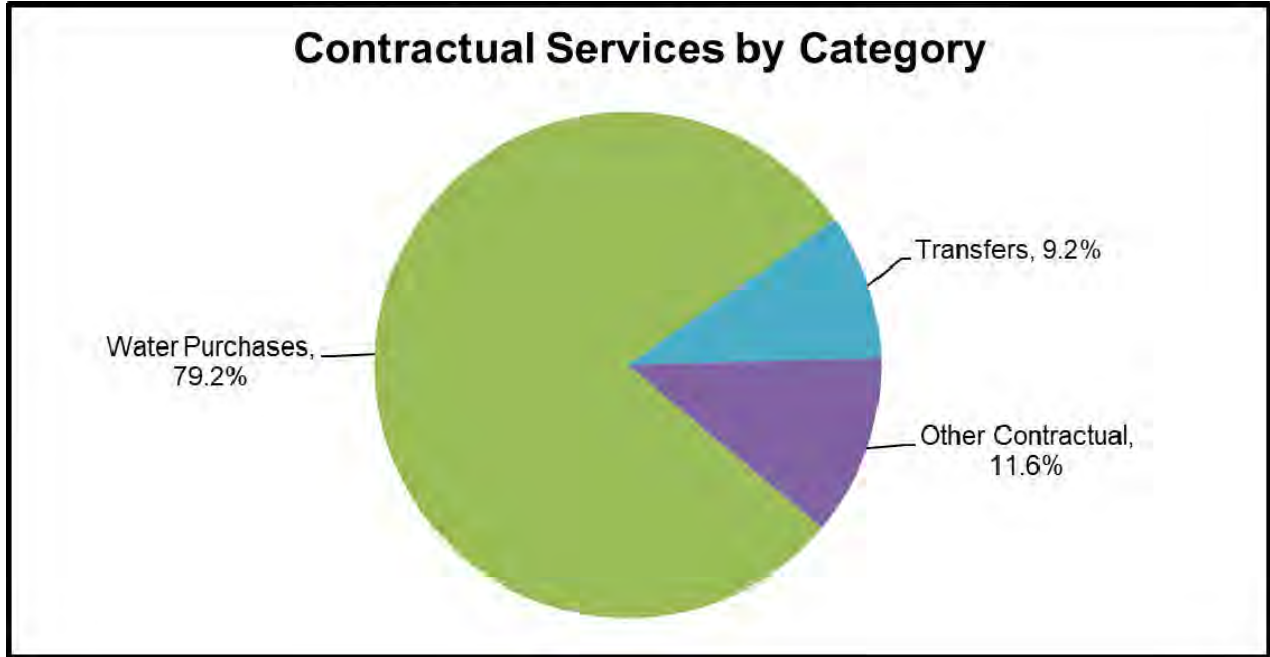
These object classifications are for expendable materials and operating supplies necessary to conduct departmental activities. The increase in expenditures in FY 2021-2022 is due to one-time non-discretionary and decision packages.

**Maintenance Services: \$890,200 (up \$10,445 or 1.2 percent)**

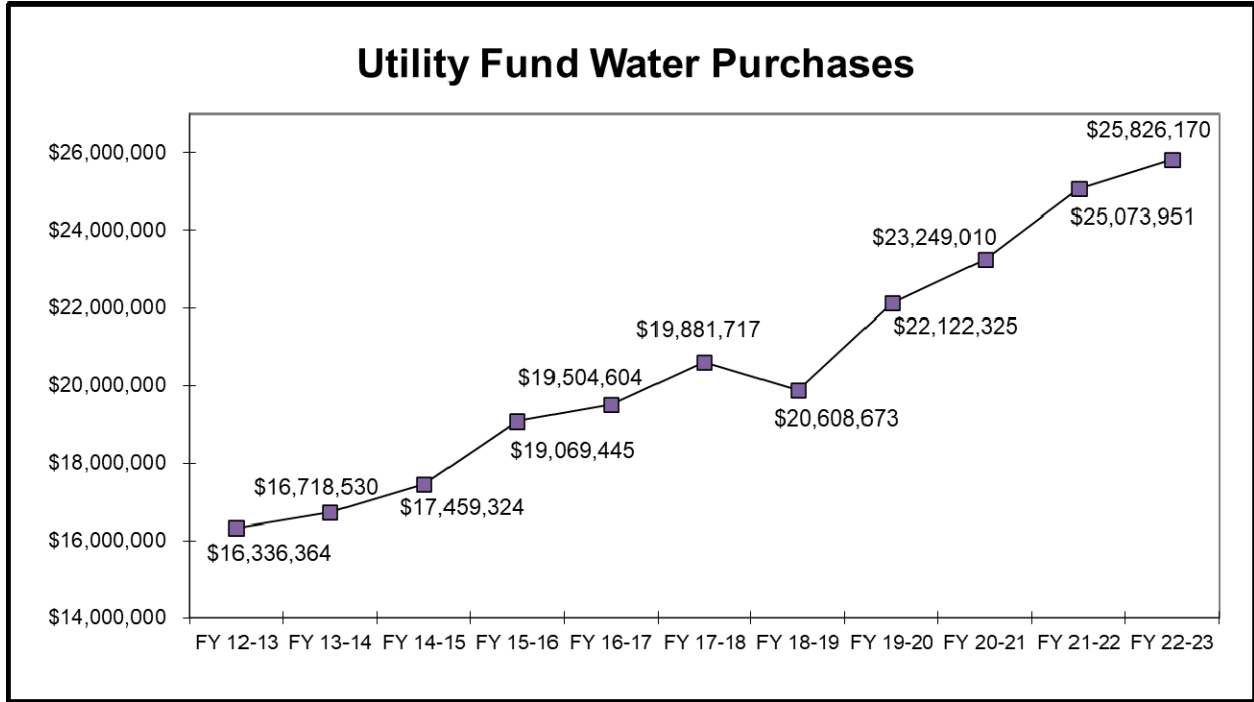
These object classifications are for upkeep of physical properties in condition for use or occupancy and tangible property of a more or less permanent nature, which is useful in carrying out operations. The increase in expenditures in FY 2021-2022 is due to approved non-discretionary packages related to product price increases.

**Contractual Services: \$31,667,029 (up \$1,998,594 or 6.7 percent)**

This is the largest expenditure category in the Utility Fund and accounts for 62.5 percent of the total Utility Fund expenditures. The single largest budgeted expenditure is for water, which the Town purchases from Dallas Water Utilities and the Upper Trinity Regional Water District. Water purchases total \$25,073,951 in FY 2021-2022. This amount accounts for 79.2 percent of contractual services expenditures and 49.4 percent of the total Utility Fund budget. The amount of water the Town will purchase in FY 2021-2022 is directly related to demand, contractual agreements with the above entities, and projected population growth.



A water-rate consultant has worked with the Town to determine the level of purchase that the Town will need over the next few years. Expenditures for water purchases are expected to increase as a result of proposed rate increases by the Town's water suppliers. In addition, transfers out of the fund account for 9.2 percent of the contractual services expenditures. These transfers include an administrative transfer of \$2,602,608 and a transfer to the Vehicle and Equipment Replacement Fund of \$322,858.



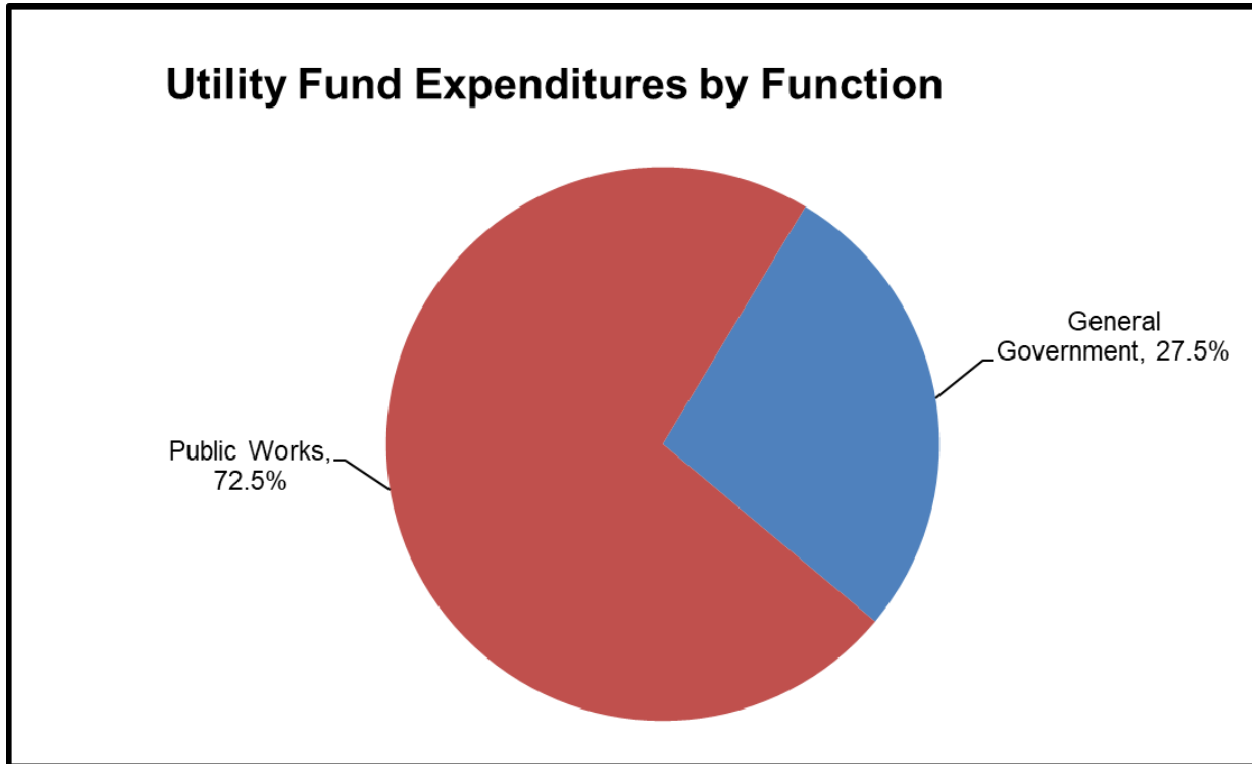
**Capital Outlay: \$161,035 (up \$152,575 or 1,803.5 percent)**

Capital outlay expenditures are those that are large one-time purchases for an item that is expected to have a usefulness span of over a year. Departments must submit a decision package request to receive capital outlay expenditures and the request must be approved by Town Council as part of the budget adoption process. Capital Outlay expenditures vary greatly from one year to the next based on the capital needs of the departments. Capital Outlay expenditures for FY 2021-2022 account for less than 0.3 percent of all Utility Fund expenditures.

**Debt Service: \$8,938,800 (down \$1,945,315 or -17.9 percent)**

These object classifications include funds necessary to retire outstanding indebtedness of the Utility Fund.

## **EXPENDITURES BY FUNCTION**



**General Government: \$13,924,266 (down \$1,697,499 or -10.9 percent)**

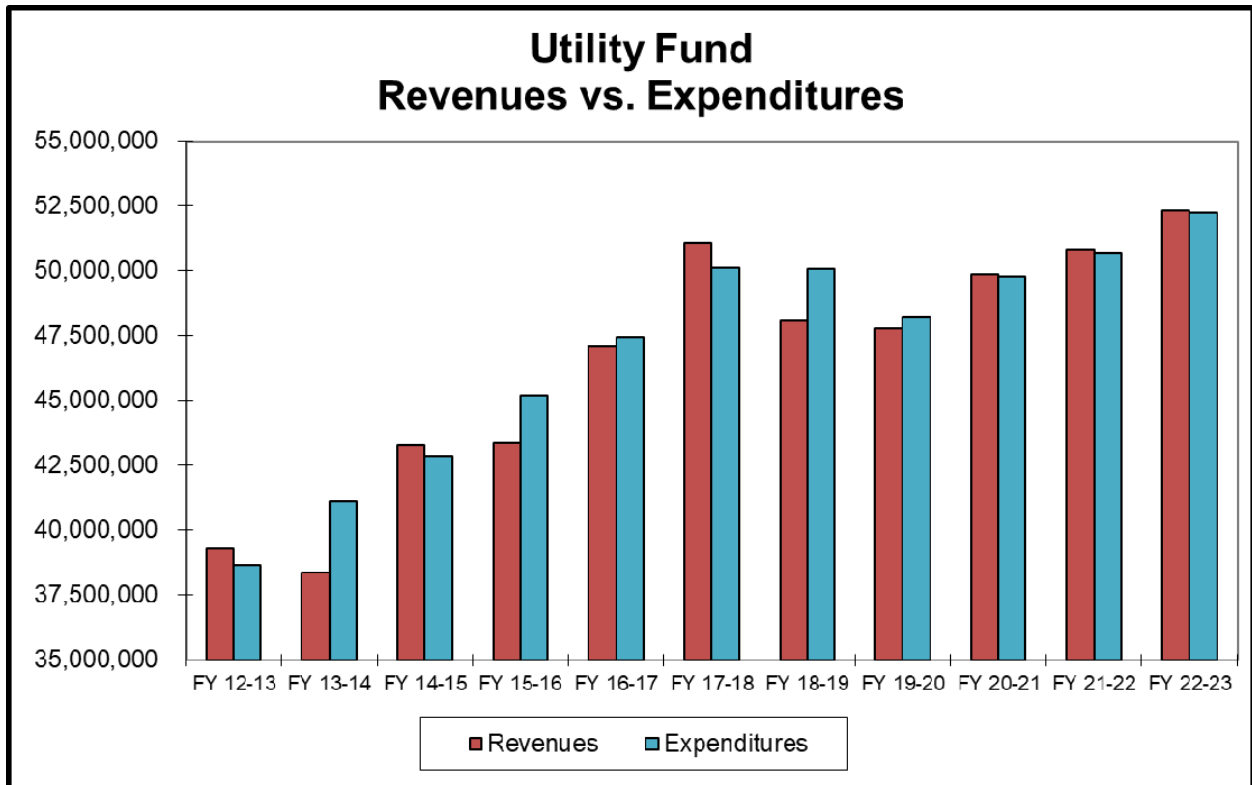
This function handles the administrative, internal service, and financial functions of the Town and is comprised of the Financial Services and Non-Departmental departments. For FY 2021-2022, general government accounts for 27.5 percent of the Utility Fund budget.

**Public Works: \$36,781,902 (up \$2,675,486 or 7.8 percent)**

In the Utility Fund, the public works function is responsible for water and sewer line maintenance, engineering services, water distribution and collection, utility services maintenance and operations, utility services laboratory, CIP engineering and public works administration. The function is 72.5 percent of the Utility Fund expenditures. As stated in the account category analysis, water purchases are a significant portion of the Utility Fund costs and accounts for more than half of the Utility Fund public works function. Water purchases are the main reason for the increase in costs in the public works function.

## **UTILITY FUND REVENUE VS. EXPENDITURES**

In FY 2020-2021, the Town adopted a three-year utility rate adjustment that will allow revenues, not expenditures, to absorb the cost of the wholesale water cost increases. The Town charter requires the fund to have a balance of at least ten percent of expenditures, however, a balance of between seventeen and twenty-five percent is a recommended best practice of the Government Finance Officers Association. The following graph shows the revenues and expenditures and includes estimated rate adjustments. Revenues appear higher in previous years due to audit entries for developers' contributions.



## STORMWATER UTILITY FUND

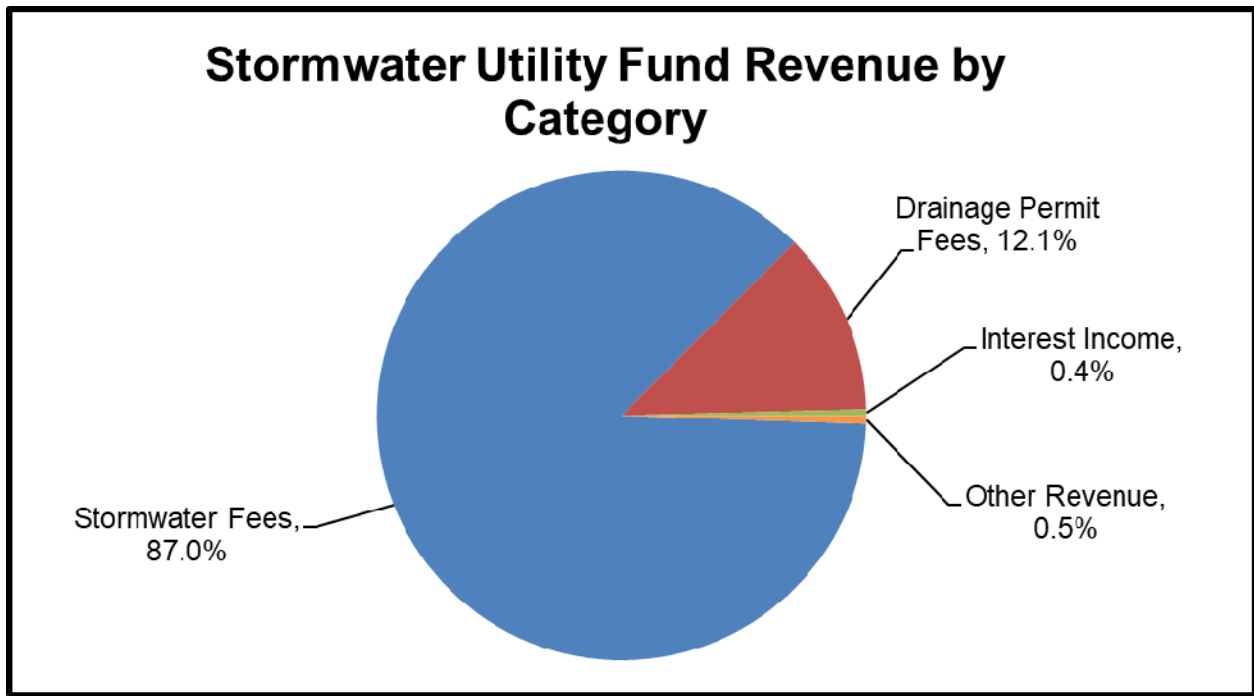
The Stormwater Utility Fund is the second of the Town’s two Enterprise Funds and remains self-supporting primarily through the collection of stormwater fees.

### STORMWATER UTILITY FUND REVENUES

#### Revenue Assumptions:

In the Stormwater Utility Fund, there are four major revenue categories which are Stormwater Fees, Drainage Permit Fees, Interest Income, and Other Revenue. Stormwater Utility Fund revenues comprise 1.0 percent of all Town revenues. Stormwater Utility Fund revenues are budgeted at \$1,862,200, an increase of 21.7 percent from FY 2020-2021 year-end estimates. Forecasts and trends are shown for Stormwater Fees and Drainage Permit Fees as they together comprise 99.1 percent of FY 2021-2022 Stormwater Utility Fund anticipated revenues.

	2020-2021 Year End Estimate	2021-2022 Adopted Budget	Dollar Variance	Percent Variance	Percent of Fund
<b>STORMWATER FUND REVENUES</b>					
Stormwater Fees	\$ 1,280,485	\$ 1,619,200	\$ 338,715	26.5%	87.0%
Drainage Permit Fees	230,000	225,000	(5,000)	-2.2%	12.1%
Interest Income	8,000	8,000	-	0.0%	0.4%
Other Revenue	11,415	10,000	(1,415)	-12.4%	0.5%
<b>TOTAL</b>	<b>\$ 1,529,900</b>	<b>\$ 1,862,200</b>	<b>\$ 332,300</b>	<b>21.7%</b>	<b>100.0%</b>



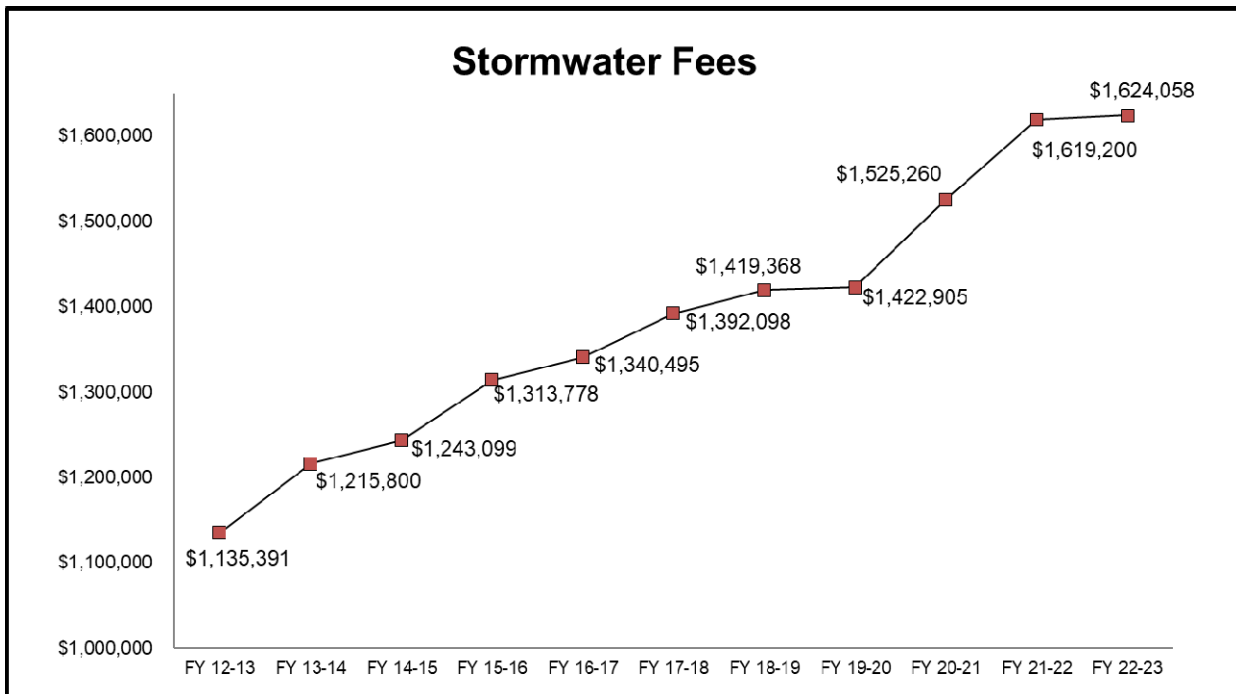


**Stormwater Fees: \$1,619,200 (up \$338,715 or 26.5 percent)**

In FY 2002-2003, in order to meet the Environmental Protection Agency (EPA) National Pollutant Discharge Elimination System (NPDES) Phase II Stormwater requirements, the Town created a Stormwater Utility Fund. Stormwater fees are assessed based upon property size, property type and water detention measures. Revenues from stormwater fees account for 87.0 percent of all Stormwater Utility Fund revenue.

In FY 2006-2007, the Town implemented the EPA Phase II Stormwater Regulatory Requirements which required the Stormwater Rate fees to be adjusted. Fee adjustments will be made every other year based on the national rate of inflation. The rate was adjusted 3.13 percent in FY 2021-2022 using the Consumer Price Index. The rate will be adjusted again in FY 2023-2024.

The following chart demonstrates the growth of stormwater fee revenues.

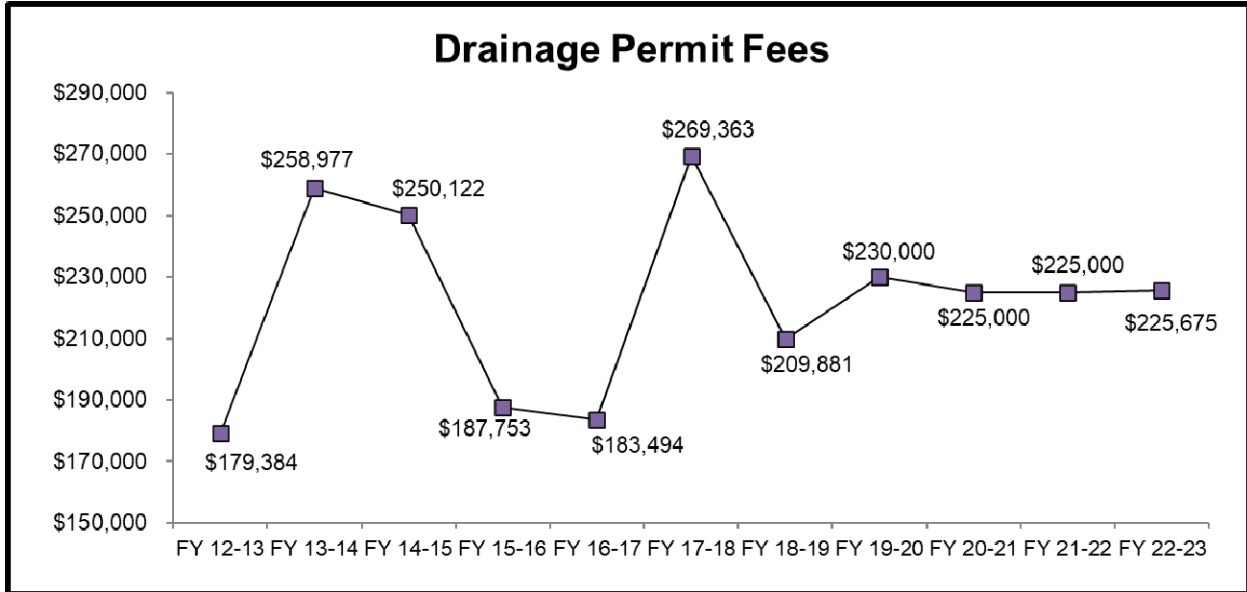


	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Stormwater Fees	\$ 1,340,495	\$ 1,392,098	\$ 1,419,368	\$ 1,422,905	\$ 1,525,260	\$ 1,619,200
% Change	2.0%	3.8%	2.0%	0.2%	7.2%	13.8%

**Drainage Permit Fees: \$225,000 (down \$5,000 or -2.2 percent)**

Drainage Permit Fees are also a part of the stormwater program and are charged for drainage-related inspections conducted during the development process. This revenue is the second largest revenue source for the Stormwater Utility Fund and will account for 12.1 percent of all Stormwater Utility Fund revenues.

Drainage Permit Fees for FY 2021-2022 are budgeted conservatively, at a slight decrease from the prior year level. The graph and chart below show the changes in the Drainage Permit Fees.



	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Drainage Permit Fees	\$ 183,494	\$ 269,363	\$ 209,881	\$ 230,000	\$ 225,000	\$ 225,000
% Change	-2.3%	46.8%	-22.1%	9.6%	-2.2%	-2.2%

**Interest Income: \$8,000 (same as FY 2020-2021)**

The Town conservatively invests available funds in the order of safety, liquidity, and yield. Interest income is projected to be minimal due to the deterioration in current market conditions and lower available interest rates. It accounts for 0.4 percent of all Stormwater Utility Fund revenues.

**Other Revenue: \$10,000 (down \$1,415 or -12.4 percent)**

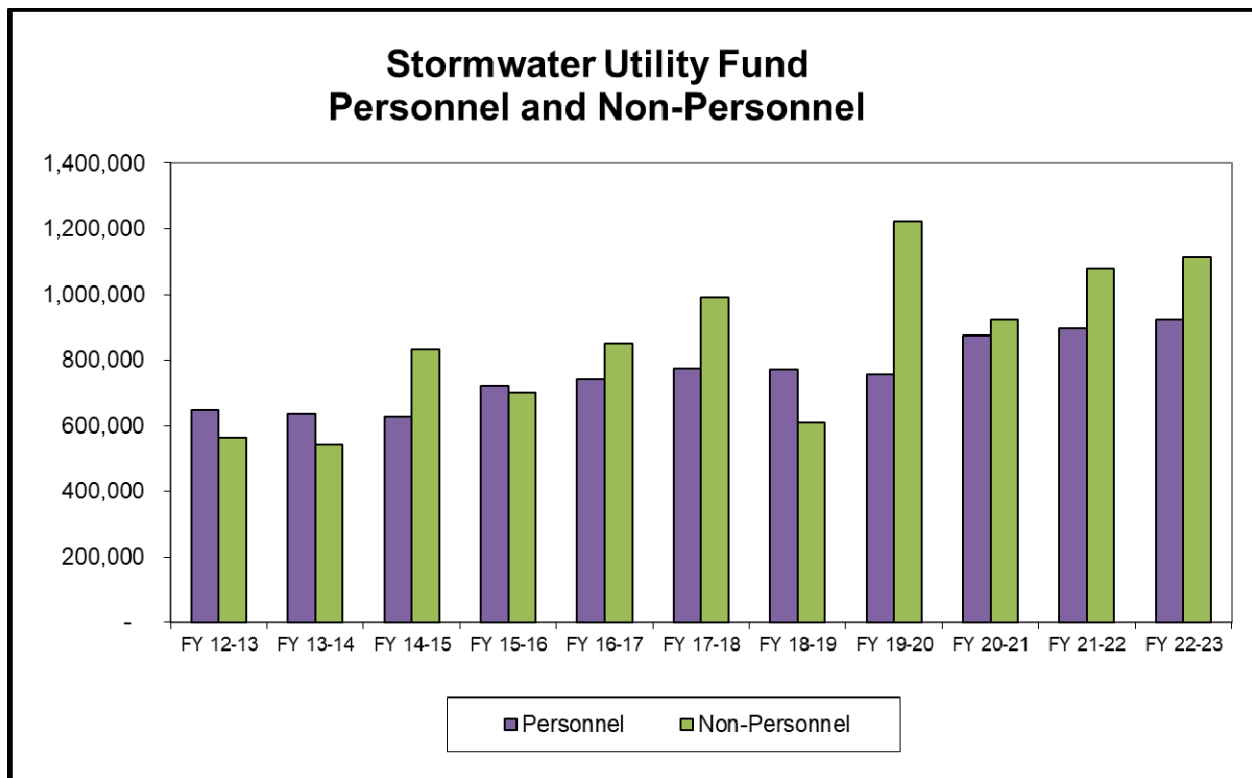
All additional revenues are combined to create the Other Revenue category which includes penalties for late payment. Other Revenue accounts for 0.5 percent of the Stormwater Utility Fund revenues.

## **STORMWATER UTILITY FUND EXPENDITURES**

The Stormwater Utility Fund expenditures total \$1,976,273 for FY 2021-2022, which is an increase of \$272,822 or 16.0 percent from the FY 2020-2021 year-end estimates. A breakdown and description of the Stormwater Utility Fund expenditures by account category and by function is provided below. For forecasting purposes, expenditures are grouped as either personnel or non-personnel related.

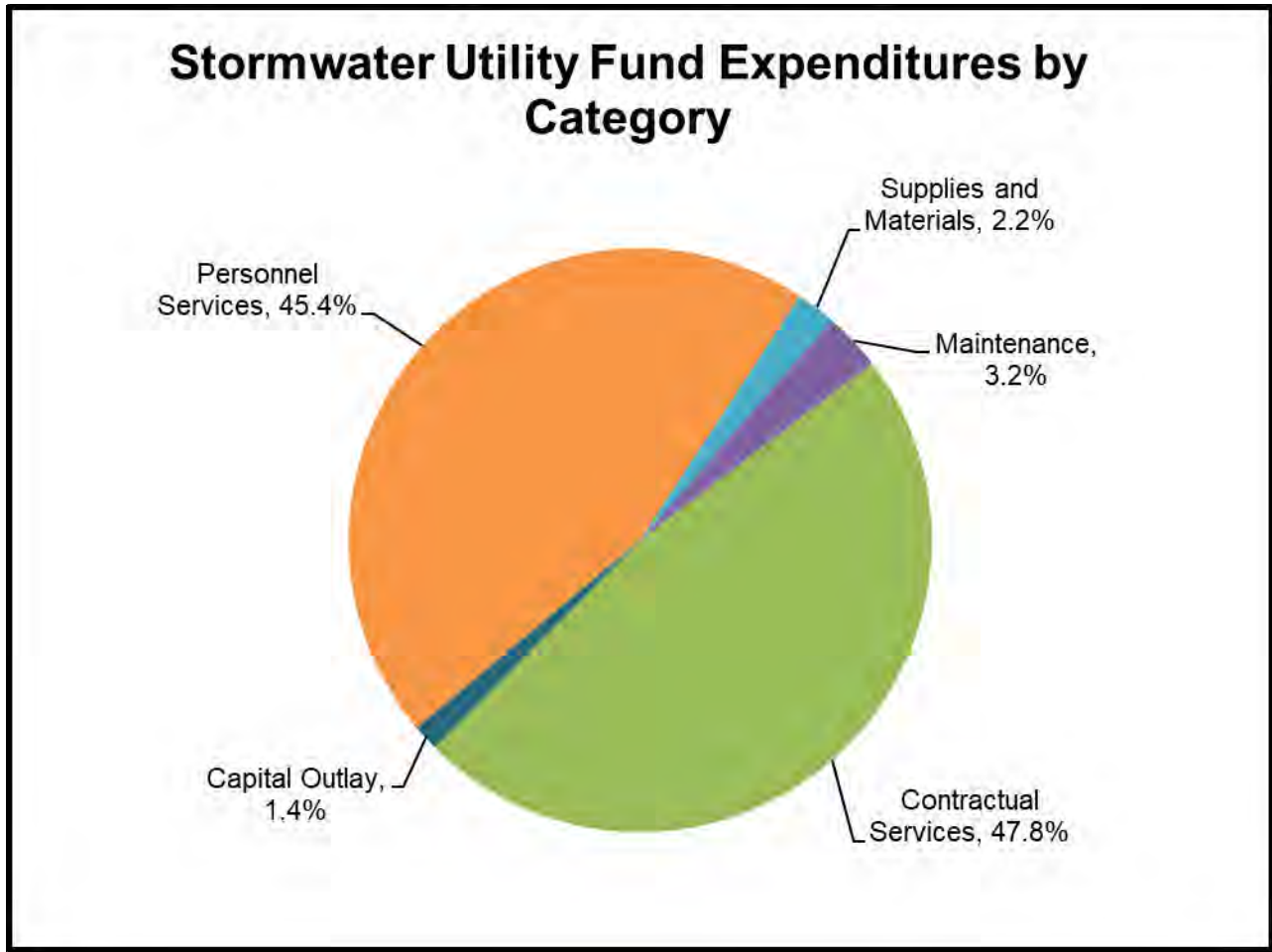
### **PERSONNEL AND NON-PERSONNEL EXPENDITURES**

The average growth in the personnel category has been 5.7 percent over the last nine years. The Town is assuming a three percent growth rate for personnel for the Stormwater Utility Fund for the next fiscal year. The following chart shows the growth of the personnel expenditures.



Non-personnel expenditures are expected to increase by three percent annually. Expenditure amounts may vary on an annual basis due to the Capital Improvement Projects transfer for drainage projects. The amount transferred is based on the amount of revenue collected in the prior fiscal year.

## **EXPENDITURES BY ACCOUNT CATEGORY**



**Personnel Services: \$897,035 (up \$116,074 or 14.9 percent)**

Personnel costs include all salaries and benefits for Town employees and are the second largest expenditure category. Personnel costs account for 45.4 percent of Stormwater Utility Fund expenditures.

**Supplies and Materials: \$43,755 (down \$1,100 or -2.5 percent)**

These object classifications are for expendable materials and operating supplies necessary to conduct departmental activities. The slight decrease in FY 2021-2022 is due to removing one-time FY 2020-2021 decision packages. Supplies and Materials accounts for 2.2 percent of Stormwater Utility Fund expenditures.

**Maintenance Services: \$61,500 (up \$1,415 or 2.4 percent)**

These object classifications are for expendable upkeep of physical properties in condition for use or occupancy and tangible property of a more or less permanent nature which is used in carrying out operations. Maintenance Services account for 3.2 percent of Stormwater Utility Fund expenditures.

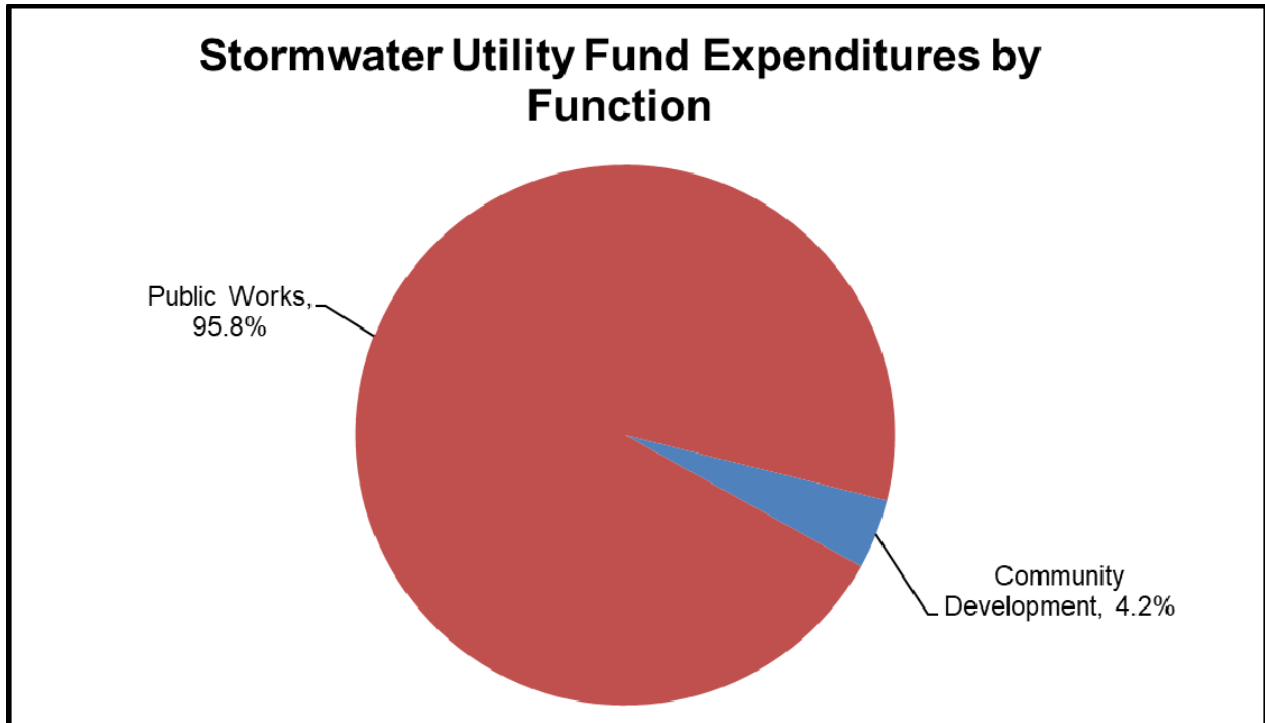
**Contractual Services: \$945,483 (up \$140,998 or 17.5 percent)**

These object classifications are for obligations resulting in services rendered to Town activities by either private firms or other Town departments. With the addition of a transfer to a capital project fund for drainage projects, this category has become the largest category for the Stormwater Utility Fund. Funds are transferred annually as needed for Stormwater drainage projects, which makes the budget very volatile. Contractual Services accounts for 47.8 percent of Stormwater Utility Fund expenditures.

**Capital Outlay: \$28,500 (up \$15,435 or 118.1%)**

Capital outlay expenditures are those that are large one-time purchases for an item that is expected to have a usefulness span of over a year. Departments must submit a decision package request to receive capital outlay expenditures and the request must be approved by Town Council as part of the budget adoption process. Because the funding is one-time, the costs will vary significantly from year-to-year.

## **EXPENDITURES BY FUNCTION**



**Community Development: \$82,764 (up \$4,311 or 5.5 percent)**

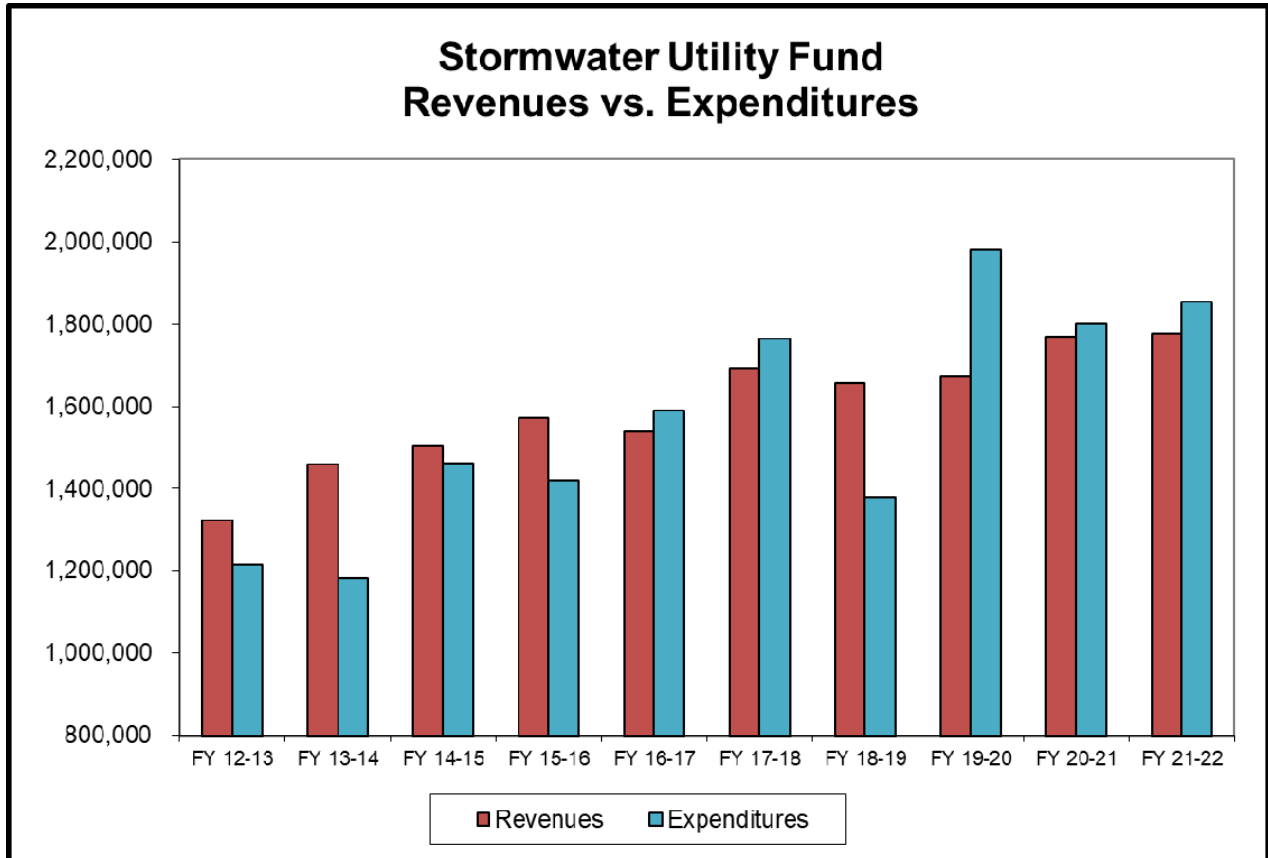
The Stormwater Utility Fund Community Development function helps control the level of contaminated stormwater drainage the Town has. This function is handled by the Environmental Services department.

**Public Works: \$1,893,509 (up \$268,511 or 16.5 percent)**

In the Stormwater Utility Fund, the public works function is responsible for engineering and maintaining the Town's drainage system. The public works function transfers funds annually to the Capital Improvement Program for drainage engineering projects.

## **STORMWATER UTILITY FUND REVENUE VS. EXPENDITURES**

In the Stormwater Utility Fund, revenues are projected to be slightly lower than expenditures, a difference of \$114,073 in FY 2021-2022. The following graph shows the variance between the revenues and expenditures and indicates the net gain. Revenues appear higher in previous years due to audit entries for developers' contributions.



## SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of special revenue sources other than expendable trusts or major capital projects. The Special Revenue Funds include, but are not limited to, the Town's Library Development Fund, Park Development Fund, Tree Preservation Fund, Animal Care Fund, IRS Equitable Sharing Fund, Community Development Block Grant Fund (CDBG), Municipal Court Security Fund, Municipal Court Technology Fund, Dedicated Sales Tax Funds, and other grant funds. An analysis of the changes from the projected year-end to the adopted budget is available under the Special Revenue section of the budget.

## GENERAL DEBT SERVICE FUND

The General Debt Service Fund provides the funds necessary to retire the outstanding tax-supported bonded indebtedness of the Town. Debt in this category primarily consists of general obligation bonds and certificates of obligation that are used to pay the cost of various public improvements such as streets, land acquisitions, and the construction of facilities. Revenues are generated for the repayment of the bonds and certificates primarily through ad valorem property taxes. Revenues in the General Debt Service Fund represent 3.8 percent of all revenues for the Town.

Other revenue includes funding from the 4B Parks sales tax for Twin Coves.

<b>General Debt Service Revenues:</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>% Change</b>
Property Taxes	10,206,494	6,557,560	-35.8%
Interest Income	10,000	5,000	-50.0%
Other Revenue	272,300	273,250	0.3%
<b>Total Revenues:</b>	<b><u>\$10,488,794</u></b>	<b><u>\$6,835,810</u></b>	
<b>General Debt Service Expenditures:</b>	<b>\$8,661,070</b>	<b>\$ 7,727,295</b>	<b>-10.8%</b>





# 2021-22 STRATEGIC PLAN



# TOWN COUNCIL



**Derek France**  
Mayor



**Adam Schiestel**  
Place 1



**Sandeep Sharma**  
Deputy Mayor Pro Tem  
Place 2



**Ben Bumgarner**  
Mayor Pro Tem  
Place 3



**Jim Engel**  
Place 4



**Ann Martin**  
Place 5

## Vision

Established in 1997, this vision statement is embraced by the Town Council, Town Manager, and Executive Team, and underpins the Town's strategic planning and daily operations. The Town's strategic plan to achieve this vision is set by the Town Council during long-term planning sessions held annually. The Town has conducted strategic planning since 1997, which is designed to set goals and initiatives that accomplish the Town's vision.

The following Strategic Goals were unanimously established by the Town Council during the 2015 strategic planning cycle, and remain for Fiscal Year 2021-2022:



**Safety and Security**



**Dynamic Economic Environment**



**First Rate Infrastructure**



**Regional Cooperation**



**Financial Soundness, and Operational Excellence**



**Community Engagement**



**Superior Quality of Life**



**Quality Workforce**

In order to effectively achieve the Town vision, the goals must fit into an overall coherent plan that reflects the Town's adopted vision, its purpose, the community's values, the Town's Master Plan, and the real and perceived needs of residents and businesses.

## Purpose and Core Values

The Town's purpose is to provide a healthy and safe community with essential infrastructure and vital services. This is done while protecting property values and the welfare of residents through fair and effective ordinances supported by fiscal responsibility. The community's core values are a reflection of the Town's established vision that translates into a high quality of life. Elements of the Town's vision include country atmosphere, heritage, and dynamic economic development. Those life qualities include: safety, good schools, excellent customer service, great neighborhoods, enduring development, and superior leisure opportunities among others. Residents also value open space; scenic views and corridors; trees and habitat; the ability to live, work, and play in Town; being regionally competitive to encourage employment and quality development; and having a balanced tax base.

### Community Core Values:

**High Quality of Life: Safety, good schools, excellent customer service, great neighborhoods, enduring development, superior leisure opportunities, open space, scenic views and corridors, trees and habitat, the ability to live, work, and play in Town, regionally competitive, and a balanced tax base**

## Master Plan

With vision, purpose, and core values in mind, any strategic plan must align with the community's Master Plan. A Master Plan is a statement of a community's current and future goals as well as objectives. Used as a guide to direct future growth, development, and redevelopment of a community, a Master Plan plays an important role in a community's decision-making process. The plan is comprehensive in that it links the different geographic and functional components of the Town to each other in such a way that the community's goals and objectives can be achieved, issues resolved, and opportunities for improved quality of life realized. The Master Plan is a document that sets the framework for the physical development of the Town over a 20-year period. The plan includes sections devoted to land use, parks, trails, open space, roadways, water, wastewater, and economic development.

## Master Plan (cont.)

The Master Plan also serves an important policy tool that sets a vision for the orderly growth and development of the Town and provides the framework for many of Flower Mound's governing policies, specifically zoning regulations. Zoning regulations provide the method of implementing the Master Plan by prescribing the use, density, and development standards for each parcel of land.

Since the adoption of the Master Plan in 2001, there have been several major updates to the document with the latest occurring in 2010-2011 to address the Urban Design Plan component. Generally, Master Plans are evaluated every 5 to 10 years which can include minor updates or comprehensive review. The Town completed a focused update of the Town's Master Plan in 2013 to ensure its stated goals are in alignment with the Town's vision, and the community's core values. The vision of the Master Plan is to further the established community-based vision to:

- Preserve the country atmosphere and natural environment that makes Flower Mound a unique and desirable community.
- Mitigate the ill effects of rapid and intense urbanization.
- Create a balanced tax base to ensure the Town's long-term economic health and prosperity.
- Ensure all development is of enduring and exemplary quality and design.

## Resident and Business Needs

The Town has several different categories of customers. Taxpayers are considered our largest and most valuable customers. Taxpayers are identified as residents and businesses within the Town's geographic borders as well as those who receive police, fire, and emergency services; infrastructure repairs and improvements; water, sewer, and trash services; recreational services; and development services. Visitors to Flower Mound are also valued customers, and considered, but not limited to, individuals who live outside the geographic borders and travel Flower Mound's roads; shop within Flower Mound's commercial districts; and utilize Town parks, trails, and other recreational venues. Visitors are also recognized as potential customers who are individuals or companies considering Flower Mound as a place to live or establish a business. These potential customers are identified through community surveys, input at public hearings, requests for information, and marketing efforts by Economic Development staff.

Understanding customers' real and perceived needs is critical in developing a responsive strategic plan to bring forward the Town's vision. Over time, the Town has identified these needs.

# Strategic Planning

The desire for a high quality of life is the common link between the Town's vision, community core values, Master Plan, and needs of the community. The quality of life the Town provides places it as one of the most desirable communities in the North Texas area. Sustaining that quality of life requires discipline, obtainable and measurable goals, and commitment. Strategic planning provides a systematic approach to evaluate the Town's vision and goals, as well as make decisions and actions to guide the organization.

Developing and prioritizing the strategic goals is the first step toward making decisions. Priorities are determined by the Town Council once staff has been able to articulate budget and operational impacts, policy implications, and timing. Measurement of the goals is equally important and provided in the following performance targets.

The following is a list of the Town's strategic goals and definitions, followed by a description of the Strategic Planning process and an implementation plan outlining objectives, action items, and performance targets.

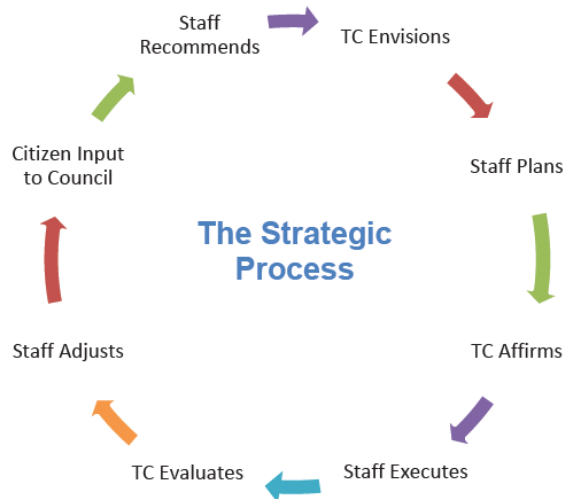
- 1. Safety and Security:** Ensure the safety and security of individuals and property for those who live, work, and play in Flower Mound.
- 2. First Rate Infrastructure:** Provide high-quality water, wastewater, transportation, drainage systems and facilities to meet the current and future needs of the Town.
- 3. Financial Soundness and Operational Excellence:** Ensure Flower Mound's long-term financial viability and organizational success through reliable financial controls, work systems, and processes.
- 4. Superior Quality of Life:** Provide opportunities for a superior quality of life expected by Flower Mound residents through high development standards, protection of public health, vibrant and sustainable neighborhoods, and ample leisure opportunities.
- 5. Dynamic Economic Environment:** Cultivate a dynamic and diverse economic development environment to strengthen the local economy and ensure the long-term success of Flower Mound.
- 6. Regional Cooperation:** Provide leadership and influence to promote the success of the region and ensure cooperation with other area entities.
- 7. Community Engagement:** Promote open communication, transparency, and partnerships with residents and businesses.
- 8. Quality Workforce:** Ensure Flower Mound's long-term success by attracting, retaining, and empowering a workforce that delivers excellent service for an excellent value.

# The Process

At its core, the Town uses strategic planning as a communication tool to provide a reliable system for feedback and adjustments. Below is a visual representation of the process. The process begins with the Town Council thinking about the future and developing a vision to establish the direction for the Town moving forward. This part of this process is typically accomplished during Town Council Strategic Planning Sessions.

Staff is responsible for developing and executing a plan to achieve the Council's vision. The plan is developed in concert with the Council, so there is clear understanding of the Council's vision, mutually agreed upon goals, and the plan to accomplish those goals.

The vision must be in alignment with the Town's purpose, core values, Master Plan, and the real and perceived needs of citizens. In turn, the goals, objectives, and action items must be in alignment with the vision. Creating alignment with the annual budget and the vision is critical to empower the Town to accomplish the vision. Once alignment is achieved, leaders must be diligent to maintain alignment, including continuous adjustment of the vision based on new information, changing situations, and new insights.



Communication and feedback must be maintained between Council and staff in order to preserve alignment, evaluate performance, and make adjustments due to changing factors. This enables leadership to keep the vision relevant, empowering, and achievable. To keep the communication loop open, staff presents updates to the Town Council on a regular basis to report status and performance, and to discuss necessary adjustment in real time.

During budget preparation the Town Council and staff use the plan as a guide for budget decisions, specifically to compare the priorities of the plan versus the budget priorities. The plan does not assume budget decisions, rather serves to create discussion on the many action items and the limited amount of funds available to implement them.

# Goal 1: Safety and Security

## 1.1 Continue to Provide Police (School Resource Officers) Coverage for all LISD Middle School and High Schools in Flower Mound

**Department:** Police

**Target:** Coverage for entire 2021-22 LISD school year

## 1.2 Continue Crossing Guard Program

**Department:** Police

**Target:** Continue Crossing Guard coverage for entire 2021-22 LISD school year

## 1.3 Joint Fire Training Center

**Department:** Fire

**Target:** Sign the Joint Fire Training Center Interlocal Agreement by November 2021

## 1.4 5-year Police Staffing Plan

**Department:** Police

**Target:** Implement approved positions by September 2022

## 1.5 Complete Annual Training, Education, and Certifications

**Department:** Fire/Police

**Target:** Complete by September 2022





## Goal 2: First Rate Infrastructure



### 2.1 Annual Street Light Program

**Department:** Public Works

**Target:** Complete FY 2021-22 Projects

### 2.2 Annual Sidewalk Link and ADA Improvements Program

**Department:** Public Works

**Target:** Complete FY 2021-22 Projects

### 2.3 Sanitary Sewer Overflow Initiative (Year 8 of 10)

**Department:** Public Works

**Target:** 125,000 ft. of Linear Pipe Inspected, 400 Manholes Inspected

### 2.4 Canyon Falls Park

**Department:** Parks/CIP

**Target:** Complete Construction by May 2022

### 2.5 Rheudasil Park

**Department:** Parks/CIP

**Target:** Complete Construction by September 2022

### 2.6 Peters Colony Memorial Park

**Department:** CIP/Fire/Facilities

**Target:** Award Construction by June 2022



## Goal 2: First Rate Infrastructure (cont.)



### 2.7 Engineering Design Standards Update

**Department:** Public Works

**Target:** Complete by September 2022

### 2.8 Monitor Smart City Technology to Improve Traffic Flow

**Department:** Public Works

**Target:** Attend 3 Conferences/Meetings on Traffic Flow Solutions

### 2.9 Data Center Redundancy

**Department:** Information Technology

**Target:** Complete by September 2022

### 2.10 FM 2499 at FM 3040 Intersection Improvements

**Department:** Public Works

**Target:** Award Construction by September 2022

### 2.11 Traffic Detection Rehabilitation

**Department:** Public Works

**Target:** Complete by September 2022

### 2.12 Traffic Signal Synchronization

**Department:** Public Works

**Target:** Complete FY21-22 data collection, timing study, and signal timing by September 2022



## Goal 3: Financial Soundness and Operational Excellence



### 3.1 Convert Town Documents to Laserfiche

**Department:** Town Secretary's Office

**Target:** Convert 10 boxes

### 3.2 Maintain the Town's Unassigned Fund Balance in the General Fund Per the Town's Adopted Financial Policies

**Department:** Financial Services

**Target:** Minimum 20% of Annual General Fund Expenditures

### 3.3 Maintain the Town's Fund Balance in the Debt Service Fund per the Town's Adopted Financial Policies

**Department:** Financial Services

**Target:** Minimum 4% of Debt Service Fund Expenditures

### 3.4 Maintain the Town's Debt Service Tax Rate at the Lower Level Outlined in the Town's Adopted Financial Policies

**Department:** Financial Services

**Target:** 12 Cents or Lower

### 3.5 Development Services Fee Study

**Department:** Development Services

**Target:** Complete Study by January 2022

### 3.6 Impact Fee Review Work Session

**Department:** Public Works

**Target:** Complete Work Session by December 2021

### 3.7 Review Benchmark Cities

**Department:** Town Manager's Office

**Target:** Complete Benchmark City Survey by December 2021

## Goal 4: Superior Quality of Life



### 4.1 Trail and Bikeways Master Plan Update

**Department:** Parks

**Target:** Complete the Master Plan Update by May 2022

### 4.2 Tennis Center Feasibility Study

**Department:** Parks

**Target:** Complete Study by June 2022

### 4.3 Cross Timbers Conservation Development District Work Session

**Department:** Development Services

**Target:** Complete Work Session by December 2021

### 4.4 Continue Community Support Funding

**Department:** Financial Services

**Target:** Complete FY 2021-22 Community Support Funding by September 2022

### 4.5 Complete Restoration of the Gibson Grant Log Cabin

**Department:** CIP/Parks/Facilities

**Target:** Complete Restoration by January 2022



## Goal 5: Dynamic Economic Environment



### 5.1 Work with the Flower Mound Chamber of Commerce on Programs, Including Those Outlined in the 2021-22 Approved MOU

**Department:** Economic Development

**Target:** Complete all programs by September 2022

### 5.2 Publish the Economic Development Annual Incentives Report

**Department:** Economic Development

**Target:** Complete Report by February 2022

### 5.3 Lakeside Business District Work Session

**Department:** Economic Development

**Target:** Complete Work Session by December 2021



## Goal 6: Regional Cooperation



### 6.1 Continue Town Participation in Leadership Flower Mound

**Department:** All

**Target:** 1 Town Representative Annually

### 6.2 Continue Staff Involvement in Professional Organizations

**Department:** All

**Target:** Percent of Travel Budget

### 6.3 Identify Opportunities for Elected Officials Through TML and Other Resources

**Department:** TSO

**Target:** Six Regional Events per Year

### 6.4 Continue Participation with the North Central Texas Council of Governments

**Department:** All

**Target:** Participate in at least 6 Regional Meetings



# Goal 7: Community Engagement



## 7.1 Board and Commissions Information Session

**Department:** Town Secretary's Office

**Target:** Hold a Board and Commissions Information Session Annually

## 7.2 Continue the Development Map Notify Me Option

**Department:** Development Services/Communications/GIS

**Target:** Increase Notify Me users by 5%

## 7.3 Continue to Promote the Interactive Development Map

**Department:** Development Services/Communications/GIS

**Target:** Increase Map Views by 10%

## 7.4 Complete the Website Re-Design

**Department:** Communications

**Target:** Complete the Website Re-Design by May 2022



## Goal 8: Quality Workforce



### 8.1 Continue Town Manager Tour & Talks to Discuss Issues Faced by the Town and Ones Important to Employees

**Department:** Town Manager's Office

**Target:** Complete by September 2022

### 8.2 Continue Organization-Wide Team Building Events

**Department:** Town Manager's Office/Human Resources

**Target:** Complete by September 2022

### 8.3 Employee Compensation Package

**Department:** Human Resources/Financial Services

**Target:** Fund Market Adjustments and Merit Increases for FY 2021-22





### GENERAL FUND REVENUES

	<b>FY 19-20 Actual</b>	<b>FY 20-21 Revised Budget</b>	<b>FY 20-21 Projected</b>	<b>% Change 20-21 Bud. to 20-21 Proj.</b>	<b>FY 21-22 Adopted Budget</b>	<b>% Change 20-21 Proj. to 21-22 Adopted</b>
Property Taxes	38,826,947	40,145,436	40,146,780	0.00%	42,182,513	5.07%
Utility Franchise Fees	5,638,407	5,790,491	5,403,163	-6.69%	5,618,165	3.98%
Sales Tax Collections	12,712,513	13,468,000	14,240,000	5.73%	14,667,200	3.00%
Other Taxes	216,980	249,312	250,000	0.28%	257,500	3.00%
Charges for Current Services	1,873,521	3,116,965	2,601,000	-16.55%	4,945,020	90.12%
Licenses and Permits	2,694,879	2,629,375	2,583,915	-1.73%	2,673,425	3.46%
Fines and Forfeitures	736,476	996,690	890,175	-10.69%	845,010	-5.07%
Interest Income	362,213	180,000	45,000	-75.00%	25,300	-43.78%
Intergovernmental Revenue	1,127,880	528,825	1,200,000	126.92%	1,200,000	0.00%
Interfund Transfer	2,608,842	2,865,960	2,865,960	0.00%	3,077,185	7.37%
Other Revenue	1,935,793	1,906,646	2,034,842	6.72%	722,165	-64.51%
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 68,734,451</b>	<b>\$ 71,877,700</b>	<b>\$ 72,260,835</b>	<b>0.53%</b>	<b>\$ 76,213,483</b>	<b>5.47%</b>



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TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

**GENERAL FUND EXPENDITURES**

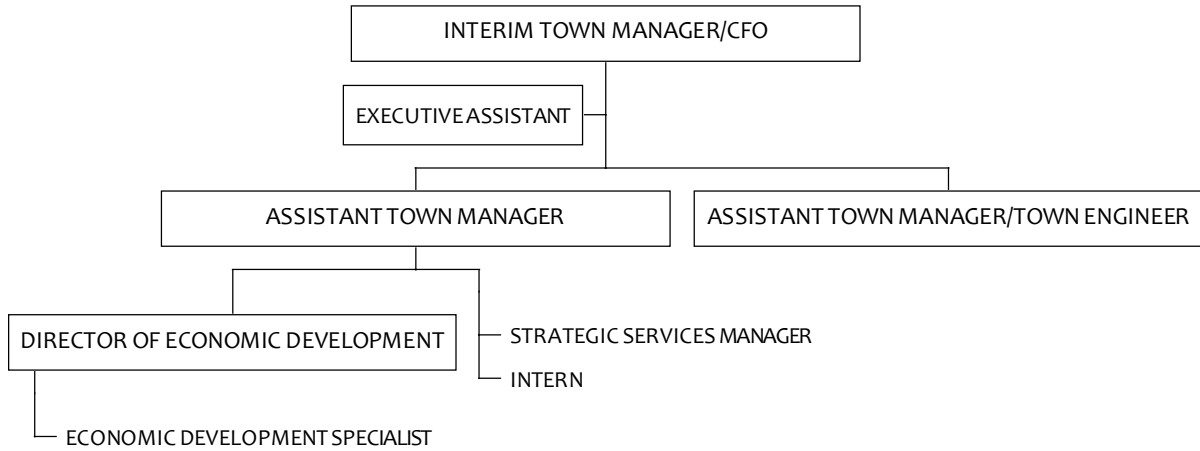
	FY 19-20 Actual	FY 20-21 Budget	FY 20-21 Projected	Adopted Base Budget	Non- Discretionary Requests	Decision Packages	FY 21-22 Adopted Budget	% Change 20-21 Proj. to 21-22 Adopted
<b>Town Manager's Office</b>								
Town Manager's Office	869,080	977,538	436,267	1,266,038	-	-	1,266,038	190.20%
Economic Development	878,930	832,794	733,434	526,000	45,000	-	571,000	-22.15%
Non-Departmental	310,583	490,000	464,440	-	559,325	-	559,325	20.43%
<b>Total Town Manager's Office</b>	<b>\$ 2,058,593</b>	<b>\$ 2,300,332</b>	<b>\$ 1,634,141</b>	<b>\$ 1,792,038</b>	<b>\$ 604,325</b>	<b>\$ -</b>	<b>\$ 2,396,363</b>	<b>46.64%</b>
<b>Legislative Services</b>								
Town Secretary	451,047	447,659	454,589	461,067	6,225	-	467,292	2.79%
Town Council Support	27,268	35,685	34,435	34,255	280	-	34,535	0.29%
Election Services	17,935	50,135	60,020	12,805	2,000	-	14,805	-75.33%
<b>Total Legislative Services</b>	<b>\$ 496,250</b>	<b>\$ 533,479</b>	<b>\$ 549,044</b>	<b>\$ 508,127</b>	<b>\$ 8,505</b>	<b>\$ -</b>	<b>\$ 516,632</b>	<b>-5.90%</b>
<b>Development Services</b>								
Building Inspections	1,390,037	1,401,079	1,417,285	1,431,403	40,000	-	1,471,403	3.82%
Planning Services	671,452	763,674	764,148	755,960	-	-	755,960	-1.07%
<b>Total Development Services</b>	<b>\$ 2,061,489</b>	<b>\$ 2,164,753</b>	<b>\$ 2,181,433</b>	<b>\$ 2,187,363</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 2,227,363</b>	<b>2.11%</b>
<b>Parks and Recreation Services</b>								
Parks and Recreation Services Administration	272,831	272,187	269,248	262,899	-	-	262,899	-2.36%
Park Services	3,537,082	3,848,043	3,810,354	3,846,846	87,880	327,818	4,262,544	11.87%
Twin Coves Park	485,030	449,157	505,530	434,859	19,500	28,401	482,760	-4.50%
Recreation & Leisure Services Management	357,611	364,590	297,378	397,318	-	-	397,318	33.61%
Community and Cultural Events	154,426	433,870	439,058	470,311	6,200	20,500	497,011	13.20%
Seniors in Motion	394,757	450,903	402,944	565,217	12,120	-	577,337	43.28%
CAC - Administration	883,165	1,316,358	1,180,299	1,338,980	10,000	10,100	1,359,080	15.15%
CAC - Recreation Programs	99,926	372,824	323,994	372,937	-	-	372,937	15.11%
CAC - Aquatics Programs	562,482	890,961	752,175	941,250	8,375	28,000	977,625	29.97%
CAC - Special Events	19,857	42,430	29,580	42,430	-	-	42,430	43.44%
CAC- Athletics	9,692	29,350	28,950	29,350	4,200	-	33,550	15.89%
Sports Leagues	-	-	-	64,850	-	-	64,850	N/A
Tennis	-	-	-	87,250	-	-	87,250	N/A
<b>Total Parks and Recreation Services</b>	<b>\$ 6,776,859</b>	<b>\$ 8,470,673</b>	<b>\$ 8,039,510</b>	<b>\$ 8,854,497</b>	<b>\$ 148,275</b>	<b>\$ 414,819</b>	<b>\$ 9,417,591</b>	<b>17.14%</b>
<b>Library Services</b>								
Library Services	1,771,235	1,952,851	1,953,301	2,025,661	27,300	24,810	2,077,771	6.37%
<b>Total Library Services</b>	<b>\$ 1,771,235</b>	<b>\$ 1,952,851</b>	<b>\$ 1,953,301</b>	<b>\$ 2,025,661</b>	<b>\$ 27,300</b>	<b>\$ 24,810</b>	<b>\$ 2,077,771</b>	<b>6.37%</b>
<b>Police Services</b>								
Animal Services	658,914	695,030	666,240	708,360	9,300	-	717,660	7.72%
Operating Services	13,497,550	14,972,604	14,287,221	15,308,374	143,555	589,642	16,041,571	12.28%
School Crossing Guards	350,851	492,317	477,686	477,431	-	-	477,431	-0.05%
<b>Total Police Services</b>	<b>\$ 14,507,315</b>	<b>\$ 16,159,951</b>	<b>\$ 15,431,147</b>	<b>\$ 16,494,165</b>	<b>\$ 152,855</b>	<b>\$ 589,642</b>	<b>\$ 17,236,662</b>	<b>11.70%</b>
<b>Financial Services</b>								
Financial Services Administration	577,346	749,487	620,378	255,522	52,350	-	307,872	-50.37%
Accounting & Budget Services	1,207,681	1,249,295	1,256,949	1,293,040	21,725	-	1,314,765	4.60%
Tax Appraisal and Collection	351,354	354,955	352,675	354,855	22,825	-	377,680	7.09%
Community Support	108,949	100,000	100,000	131,125	-	-	131,125	31.13%
Municipal Court	648,390	695,232	628,763	653,610	210	-	653,820	3.99%
Purchasing	251,842	272,102	263,946	271,521	200	-	271,721	2.95%
Fleet Services	539,751	550,418	534,314	538,074	7,005	71,955	617,034	15.48%
<b>Total Financial Services</b>	<b>\$ 3,685,313</b>	<b>\$ 3,971,489</b>	<b>\$ 3,757,025</b>	<b>\$ 3,497,747</b>	<b>\$ 104,315</b>	<b>\$ 71,955</b>	<b>\$ 3,674,017</b>	<b>-2.21%</b>
<b>Administrative Services</b>								
Human Resources	610,143	619,953	617,748	710,454	10,085	-	720,539	16.64%
Information Technology - MIS	1,475,110	1,458,562	1,457,096	1,481,986	39,100	231,800	1,752,886	20.30%
Information Technology - GIS	363,019	396,589	409,628	421,633	6,100	-	427,733	4.42%
Facilities Management	3,439,238	3,599,752	3,620,355	2,887,593	261,500	678,250	3,827,343	5.72%
<b>Total Administrative Services</b>	<b>\$ 5,887,510</b>	<b>\$ 6,074,856</b>	<b>\$ 6,104,827</b>	<b>\$ 5,501,666</b>	<b>\$ 316,785</b>	<b>\$ 910,050</b>	<b>\$ 6,728,501</b>	<b>10.22%</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

**GENERAL FUND EXPENDITURES**

	FY 19-20 Actual	FY 20-21 Budget	FY 20-21 Projected	Adopted Base Budget	Non- Discretionary Requests	Decision Packages	FY 21-22 Adopted Budget	% Change 20-21 Proj. to 21-22 Adopted
<b>Fire &amp; Emergency Services</b>								
Fire & Emergency Services Administration	312,353	324,902	357,479	522,722	-	51,150	573,872	60.53%
Emergency Medical Services	534,602	733,181	661,238	544,193	13,315	12,000	569,508	-13.87%
Fire Training	255,387	299,313	337,682	363,244	19,465	-	382,709	13.33%
Fire Suppression Services	12,907,200	13,380,224	13,472,488	13,994,077	158,395	845,598	14,998,070	11.32%
Emergency Management	278,114	265,767	251,664	237,485	6,080	124,720	368,285	46.34%
Fire Prevention Services	751,971	828,028	814,638	818,815	9,400	-	828,215	1.67%
<b>Total Fire &amp; Emergency Services</b>	<b>\$ 15,039,627</b>	<b>\$ 15,831,415</b>	<b>\$ 15,895,189</b>	<b>\$ 16,480,536</b>	<b>\$ 206,655</b>	<b>\$ 1,033,468</b>	<b>\$ 17,720,659</b>	<b>11.48%</b>
<b>Communications</b>								
Communications	466,825	498,845	462,205	484,902	-	-	484,902	4.91%
Customer Relations	210,421	210,836	210,856	218,895	-	-	218,895	3.81%
<b>Total Communications</b>	<b>\$ 677,246</b>	<b>\$ 709,681</b>	<b>\$ 673,061</b>	<b>\$ 703,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 703,797</b>	<b>4.57%</b>
<b>Non-Departmental Services</b>								
General Fund Transfers	5,922,845	2,412,147	2,412,147	2,380,584	-	-	2,380,584	-1.31%
General Fund Non-Departmental	1,372,816	3,598,360	3,455,970	1,548,360	55,000	-	1,603,360	-53.61%
<b>Total Non-Departmental Services</b>	<b>\$ 7,295,661</b>	<b>\$ 6,010,507</b>	<b>\$ 5,868,117</b>	<b>\$ 3,928,944</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 3,983,944</b>	<b>-32.11%</b>
<b>Public Works</b>								
Construction Planning & Management	101,769	104,594	106,170	108,683	-	-	108,683	2.37%
Street Services Management	1,397,260	1,119,926	1,073,453	934,048	-	115,000	1,049,048	-2.27%
Pavement Maintenance	2,053,821	2,886,587	2,899,698	2,482,009	-	934,300	3,416,309	17.82%
Transportation Services Management	138,525	140,961	141,220	141,027	-	-	141,027	-0.14%
Signs & Markings	844,700	966,881	907,005	957,580	25,000	-	982,580	8.33%
Traffic Signals	1,200,960	759,725	765,738	770,629	27,500	473,513	1,271,642	66.07%
<b>Total Public Works</b>	<b>\$ 5,737,035</b>	<b>\$ 5,978,674</b>	<b>\$ 5,893,284</b>	<b>\$ 5,393,976</b>	<b>\$ 52,500</b>	<b>\$ 1,522,813</b>	<b>\$ 6,969,289</b>	<b>18.26%</b>
<b>Environmental Services</b>								
Environmental Services	1,466,796	1,529,679	1,474,033	1,543,289	-	-	1,543,289	4.70%
<b>Total Environmental Services</b>	<b>\$ 1,466,796</b>	<b>\$ 1,529,679</b>	<b>\$ 1,474,033</b>	<b>\$ 1,543,289</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,543,289</b>	<b>4.70%</b>
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 67,460,929</b>	<b>\$ 71,688,340</b>	<b>\$ 69,454,112</b>	<b>\$ 68,911,806</b>	<b>\$ 1,716,515</b>	<b>\$ 4,567,557</b>	<b>\$ 75,195,878</b>	<b>8.27%</b>
<b>NET CHANGE</b>	<b>\$ 1,273,522</b>	<b>\$ 189,360</b>	<b>\$ 2,806,723</b>				<b>\$ 1,017,605</b>	

# TOWN MANAGER'S OFFICE





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>TOWN MANAGER'S OFFICE</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Town Manager's Office oversees all community functions and services by directing and motivating the various departments of the Town. The Town Manager and Executive Team serve as liaisons between the Town Council, citizens, and staff, in order to: communicate and accomplish Town Council policies and initiatives; cultivate a strong and dynamic future for Flower Mound; and better serve our community by providing exceptional customer service and promoting lasting success.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 1,074,321	\$ 1,077,619	\$ 585,158	\$ 1,373,403	\$ -	\$ 1,373,403
SUPPLIES AND MATERIALS	2,948	9,505	3,370	9,195	-	9,195
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	981,324	1,213,208	1,045,613	409,440	604,325	1,013,765
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,058,593</b>	<b>\$ 2,300,332</b>	<b>\$ 1,634,141</b>	<b>\$ 1,792,038</b>	<b>\$ 604,325</b>	<b>\$ 2,396,363</b>

<b>PERSONNEL SUMMARY</b>					
FTEs per Division	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	MODIFIED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
Town Manager's Office	4.5	4.5	5.5	-	5.5
Economic Development	2.0	2.0	2.0	-	2.0
General Fund Non- Departmental	-	-	-	-	-
<b>TOTAL Department FTEs</b>	<b>6.5</b>	<b>6.5</b>	<b>7.5</b>	<b>-</b>	<b>7.5</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>TOWN MANAGER'S OFFICE</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TOWN MANAGER'S OFFICE</b>

The Town Manager's office oversees all community functions and services by directing and motivating the various departments of the Town. The Town Manager and Executive Team serve as liaisons between the Town Council, citizens, and staff, in order to: communicate and accomplish Town Council policies and initiatives; cultivate a strong and dynamic future for Flower Mound; and better serve our community by providing exceptional customer service and promoting lasting success.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 829,645	\$ 832,465	\$ 350,424	\$ 1,144,328	\$ -	\$ 1,144,328
SUPPLIES AND MATERIALS	594	7,580	1,370	7,470	-	7,470
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	38,841	137,493	84,473	114,240	-	114,240
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 869,080</b>	<b>\$ 977,538</b>	<b>\$ 436,267</b>	<b>\$ 1,266,038</b>	<b>\$ -</b>	<b>\$ 1,266,038</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>TOWN MANAGER'S OFFICE</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ECONOMIC DEVELOPMENT</b>

The purpose of the Economic Development Division is to expand the commercial tax base and increase sales tax revenue in a way that supports community character and quality of life objectives, promotes a diversified and regionally competitive economy that creates professional employment opportunities for our citizens, and ensures Flower Mound's long-term financial ability to provide quality service to new and existing development without placing a disproportionate tax burden on homeowners.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 244,676	\$ 245,154	\$ 234,734	\$ 229,075	\$ -	\$ 229,075
SUPPLIES AND MATERIALS	2,354	1,925	2,000	1,725	-	1,725
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	631,900	585,715	496,700	295,200	45,000	340,200
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 878,930</b>	<b>\$ 832,794</b>	<b>\$ 733,434</b>	<b>\$ 526,000</b>	<b>\$ 45,000</b>	<b>\$ 571,000</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

TITLE	COST
ED ONE-TIME INCENTIVE GRANTS	\$ 45,000
	TOTAL \$ 45,000

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>TOWN MANAGER'S OFFICE</b>
<b>DIVISION / SUBDIVISION:</b>	<b>GENERAL FUND NON-DEPARTMENTAL</b>

Non-Departmental services funds Economic Development incentives offered to local businesses.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	310,583	490,000	464,440	-	559,325	559,325
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 310,583</b>	<b>\$ 490,000</b>	<b>\$ 464,440</b>	<b>\$ -</b>	<b>\$ 559,325</b>	<b>\$ 559,325</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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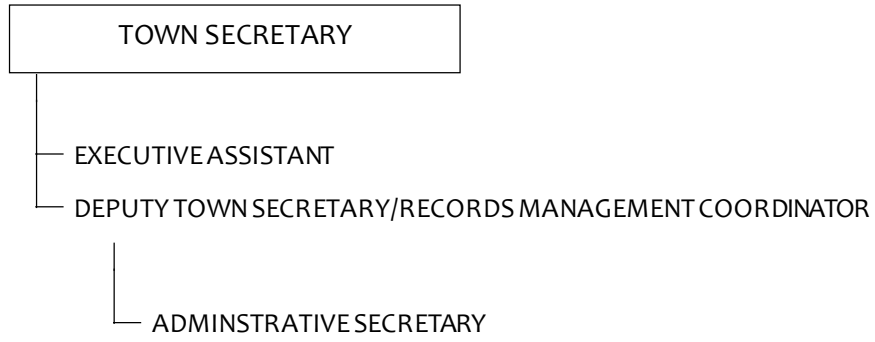
**NON-DISCRETIONARY REQUESTS**

TITLE	COST
ED INCENTIVE FUND	\$ 559,325
<b>TOTAL</b>	<b>\$ 559,325</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

# LEGISLATIVE SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LEGISLATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Town Secretary's Office communicates with and provides excellent service to all customers – citizens, Council, staff and visitors with professionalism and efficiency. This Department serves the citizens of today and tomorrow while preserving the records of the past.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 391,067	\$ 384,789	\$ 393,779	\$ 399,022	\$ -	\$ 399,022
SUPPLIES AND MATERIALS	12,386	21,040	18,510	19,015	-	19,015
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	92,797	127,650	136,755	90,090	8,505	98,595
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 496,250</b>	<b>\$ 533,479</b>	<b>\$ 549,044</b>	<b>\$ 508,127</b>	<b>\$ 8,505</b>	<b>\$ 516,632</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Town Secretary's Office	4.0	4.0	4.0	-	4.0
Town Council Support	-	-	-	-	-
Election Services	-	-	-	-	-
<b>TOTAL Department FTEs</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>-</b>	<b>4.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LEGISLATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TOWN SECRETARY</b>

Responsibilities of the Legislative Services Division include providing administrative support to the Mayor and Town Council; coordinating and scheduling Town Council meetings; maintaining and preserving the permanent actions taken by Council; publishing legal notices; and coordinating the appointment process for the Town's boards, commissions and committees. Additional responsibilities include administering oaths of office to elected and appointed officials, implementing the Town's Records Management program, and conducting all municipal elections.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 391,067	\$ 384,789	\$ 393,779	\$ 399,022	\$ -	399,022
SUPPLIES AND MATERIALS	5,641	8,945	8,375	8,070	-	8,070
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	54,339	53,925	52,435	53,975	6,225	60,200
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 451,047</b>	<b>\$ 447,659</b>	<b>\$ 454,589</b>	<b>\$ 461,067</b>	<b>\$ 6,225</b>	<b>\$ 467,292</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

TITLE	COST
LASERFICHE SERVER MIGRATION	\$ 2,800
MUNICODE CODIFICATION	2,600
TML AND NCTCOG MEMBERSHIP COST INCREASES	825
<b>TOTAL</b>	<b>\$ 6,225</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LEGISLATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TOWN COUNCIL SUPPORT</b>

The Town Council Support Division is responsible for supporting the Town's elected officials.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	6,566	12,045	10,055	10,895	-	10,895
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	20,702	23,640	24,380	23,360	280	23,640
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 27,268</b>	<b>\$ 35,685</b>	<b>\$ 34,435</b>	<b>\$ 34,255</b>	<b>\$ 280</b>	<b>\$ 34,535</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
COPIER CHARGES FOR COUNCIL PACKETS	\$ 280
<b>TOTAL</b>	<b>\$ 280</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LEGISLATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ELECTION SERVICES</b>

The Election Services Division conducts all aspects of all municipal elections.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	179	50	80	50	-	50
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	17,756	50,085	59,940	12,755	2,000	14,755
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,935</b>	<b>\$ 50,135</b>	<b>\$ 60,020</b>	<b>\$ 12,805</b>	<b>\$ 2,000</b>	<b>\$ 14,805</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

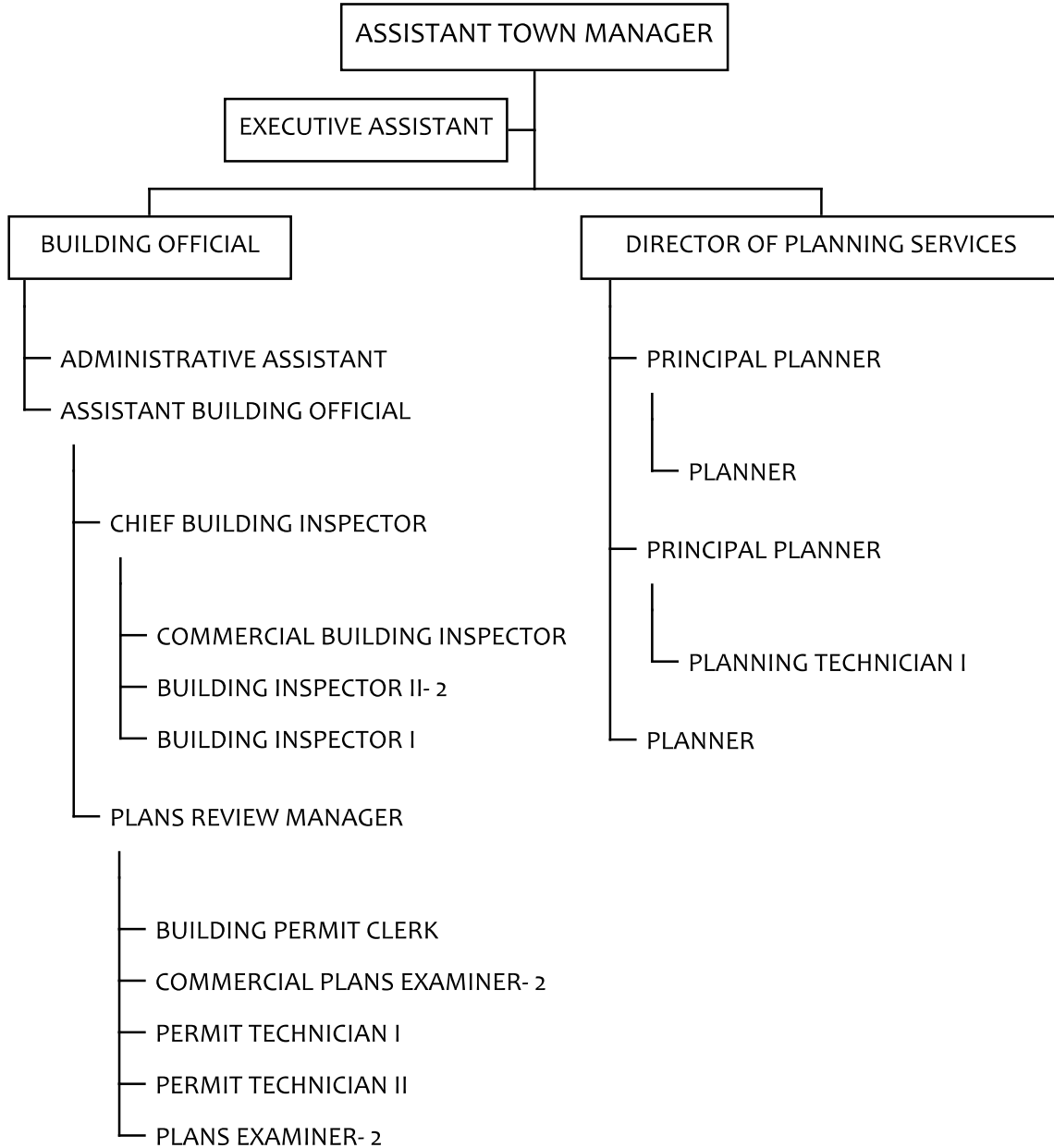
TITLE	COST
MAY ELECTION COSTS	\$ 2,000
TOTAL	\$ 2,000

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



# DEVELOPMENT SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>DEVELOPMENT SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Development Services Department provides efficient and professional assistance to ensure responsible development and building practices that implement the Town's Master Plan, Development Regulations and Building Codes. Divisions for the Development Services Department include Building Inspections and Planning Services.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,893,589	\$ 1,978,013	\$ 1,979,883	\$ 2,030,923	\$ -	\$ 2,030,923
SUPPLIES AND MATERIALS	21,815	28,180	14,480	27,830	-	27,830
MAINTENANCE	4,189	4,500	4,500	4,500	-	4,500
CONTRACTUAL SERVICES	141,896	154,060	182,570	124,110	40,000	164,110
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,061,489</b>	<b>\$ 2,164,753</b>	<b>\$ 2,181,433</b>	<b>\$ 2,187,363</b>	<b>\$ 40,000</b>	<b>\$ 2,227,363</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Building Inspections	16.0	16.0	16.0	-	16.0
Planning Services	7.0	7.0	7.0	-	7.0
<b>TOTAL Department FTEs</b>	<b>23.0</b>	<b>23.0</b>	<b>23.0</b>	<b>-</b>	<b>23.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>DEVELOPMENT SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>BUILDING INSPECTIONS</b>

The Building Inspections Division provides reviews and inspections to ensure life, health, safety, and welfare. It verifies compliance with plumbing, electrical, mechanical, energy, and building codes, while also enforcing Town ordinances to protect the citizens of Flower Mound.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,278,534	\$ 1,289,429	\$ 1,287,450	\$ 1,319,953	\$ -	\$ 1,319,953
SUPPLIES AND MATERIALS	16,487	18,480	7,030	18,230	-	18,230
MAINTENANCE	4,189	4,500	4,500	4,500	-	4,500
CONTRACTUAL SERVICES	90,827	88,670	118,305	88,720	40,000	128,720
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,390,037</b>	<b>\$ 1,401,079</b>	<b>\$ 1,417,285</b>	<b>\$ 1,431,403</b>	<b>\$ 40,000</b>	<b>\$ 1,471,403</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
OPERATIONAL COST INCREASE	\$ 40,000
<b>TOTAL</b>	<b>\$ 40,000</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>DEVELOPMENT SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PLANNING SERVICES</b>

The Planning Services Division is committed to promoting the SMARTGrowth Management Plan, while working toward positive growth and sensitive development that enhances the rural flavor and natural environment of the Town of Flower Mound, and maintains the rich uniqueness of the community through use of the planning management tools encompassed within the Town's Master Plan.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 615,055	\$ 688,584	\$ 692,433	\$ 710,970	\$ -	\$ 710,970
SUPPLIES AND MATERIALS	5,328	9,700	7,450	9,600	-	9,600
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	51,069	65,390	64,265	35,390	-	35,390
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 671,452</b>	<b>\$ 763,674</b>	<b>\$ 764,148</b>	<b>\$ 755,960</b>	<b>\$ -</b>	<b>\$ 755,960</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

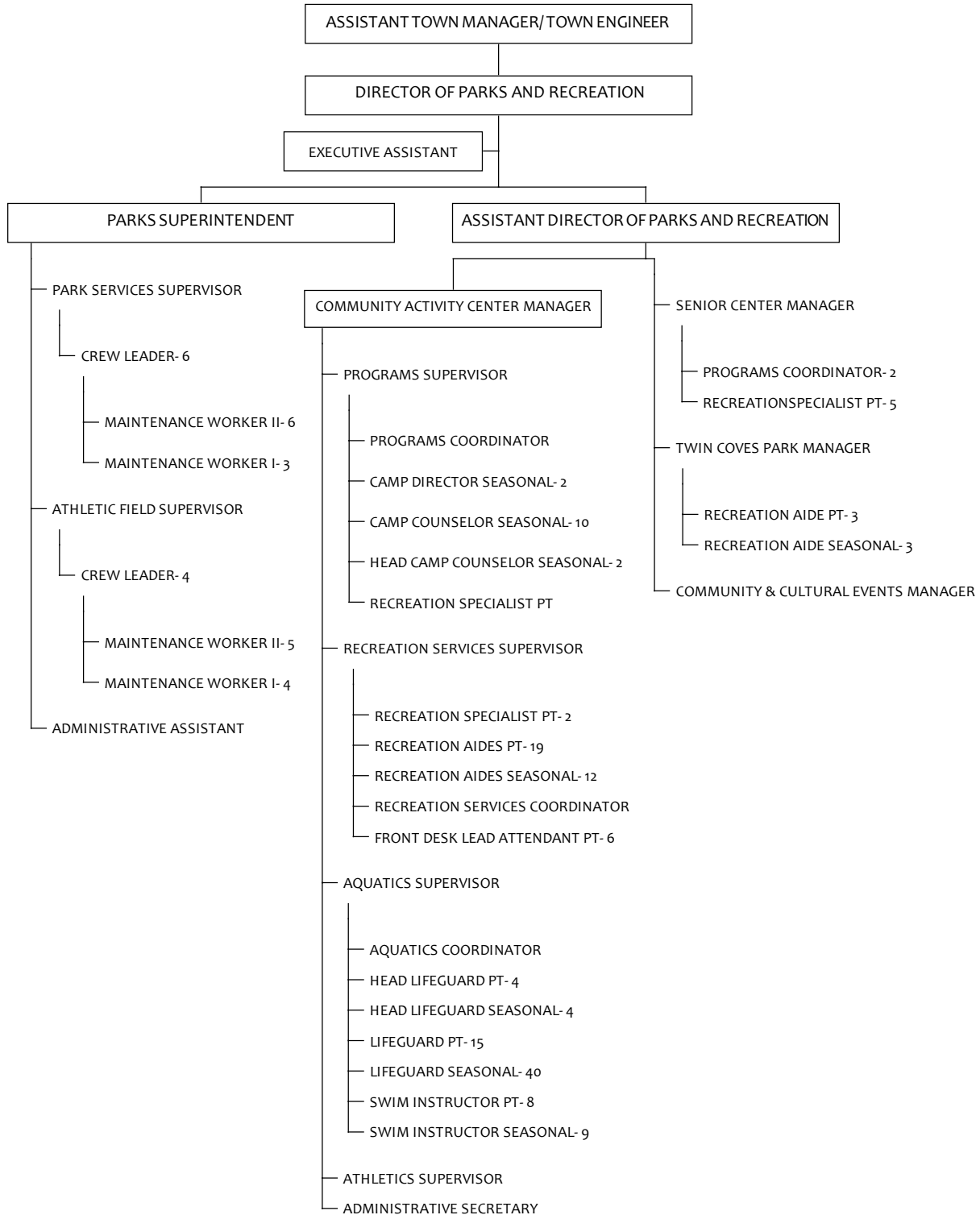
**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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# PARKS & RECREATION SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Parks and Recreation Services Department is committed to to enhance the quality of life for the residents of Flower Mound by providing cultural arts, multi-generational athletic facilities, nature trails, outstanding customer service, parks, and Recreational services.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 4,067,592	\$ 4,921,093	\$ 4,589,620	\$ 5,118,252	\$ 77,053	\$ 5,195,305
SUPPLIES AND MATERIALS	363,481	446,615	425,760	468,390	36,306	504,696
MAINTENANCE	143,819	140,350	140,510	140,500	4,850	145,350
CONTRACTUAL SERVICES	2,150,983	2,930,615	2,850,290	3,127,355	400,510	3,527,865
CAPITAL OUTLAY	50,984	32,000	33,330	-	44,375	44,375
<b>TOTAL</b>	<b>\$ 6,776,859</b>	<b>\$ 8,470,673</b>	<b>\$ 8,039,510</b>	<b>\$ 8,854,497</b>	<b>\$ 563,094</b>	<b>\$ 9,417,591</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Parks and Recreation Services Administration	2.0	2.0	2.0	-	2.0
Park Services	30.0	30.0	30.0	1.0	31.0
Twin Coves Park	2.50	2.50	2.50	0.75	3.25
Recreation & Leisure Services Management	4.0	4.0	4.0	-	4.0
Community and Cultural Events	1.0	1.0	1.0	-	1.0
Seniors In Motion	5.5	5.5	5.5	-	5.5
CAC- Administration	21.0	21.0	21.0	-	21.0
CAC-Recreation Programs	3.5	3.5	3.5	-	3.5
CAC- Aquatic Programs	28.75	28.75	28.75	-	28.75
CAC- Special Events	-	-	-	-	-
CAC- Athletics	-	-	-	-	-
Sports Leagues	-	-	-	-	-
Tennis	-	-	-	-	-
<b>TOTAL Department FTEs</b>	<b>98.25</b>	<b>98.25</b>	<b>98.25</b>	<b>1.75</b>	<b>100.00</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PARKS AND RECREATION SERVICES ADMINISTRATION</b>

Parks and Recreation Services Administration provides oversight and direction for the Parks and Recreation Services Department that includes the divisions of Parks and Recreation.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 264,893	\$ 263,437	\$ 260,563	\$ 254,149	\$ -	\$ 254,149
SUPPLIES AND MATERIALS	1,374	1,350	1,295	1,350	-	1,350
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	6,564	7,400	7,390	7,400	-	7,400
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 272,831</b>	<b>\$ 272,187</b>	<b>\$ 269,248</b>	<b>\$ 262,899</b>	<b>\$ -</b>	<b>\$ 262,899</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PARK SERVICES</b>

The Park Services Team provides safe, quality, well-maintained park areas, playgrounds and trails for the citizens of Flower Mound and their guests by utilization of available resources, interdepartmental cooperation and staff commitment to unbridled excellence.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 1,883,888	\$ 1,998,503	\$ 1,962,999	\$ 2,065,066	\$ 57,208	\$ 2,122,274
SUPPLIES AND MATERIALS	148,569	157,790	157,790	158,090	7,550	165,640
MAINTENANCE	123,876	129,200	129,200	126,500	850	127,350
CONTRACTUAL SERVICES	1,380,749	1,536,550	1,533,035	1,497,190	340,590	1,837,780
CAPITAL OUTLAY	-	26,000	27,330	-	9,500	9,500
<b>TOTAL</b>	<b>\$ 3,537,082</b>	<b>\$ 3,848,043</b>	<b>\$ 3,810,354</b>	<b>\$ 3,846,846</b>	<b>\$ 415,698</b>	<b>\$ 4,262,544</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
1171 MEDIAN MAINTENANCE	\$ 23,780
ADDITIONAL FUNDING FOR OTHER EQUIPMENT	2,000
BUDGET INCREASE FOR LEASES AND RENTALS	4,000
INCREASE IN COMMUNICATION SERVICES	2,350
LANDSCAPE MAINTENANCE CONTRACT FOR CANYON FALLS	47,750
MULCH FOR 1171 MEDIANS	8,000
<b>TOTAL</b>	<b>\$ 87,880</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
MAINTENANCE WORKER II - HERITAGE PARK	\$ 57,958
JET BLOWER	9,600
PARKING LOT GATES FOR BAKERSFIELD AND GERAULT	12,960
INFIELD RENOVATIONS	175,300
PEDESTRIAN BRIDGE INSPECTIONS	20,000
FENCE REPLACEMENT AT GLENWICK AND WILKERSON	52,000
<b>TOTAL</b>	<b>\$ 327,818</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TWIN COVES PARK</b>

The Twin Coves Park Division provides safe, quality, well-maintained park areas at Twin Coves Park for the citizens of Flower Mound and their guests by utilization of available resources, interdepartmental cooperation and staff commitment to unbridled excellence.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 152,161	\$ 143,897	\$ 200,270	\$ 127,899	\$ 19,845	\$ 147,744
SUPPLIES AND MATERIALS	35,569	35,700	37,150	34,400	12,556	46,956
MAINTENANCE	16,291	8,900	8,950	8,900	4,000	12,900
CONTRACTUAL SERVICES	281,009	260,660	259,160	263,660	11,500	275,160
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 485,030</b>	<b>\$ 449,157</b>	<b>\$ 505,530</b>	<b>\$ 434,859</b>	<b>\$ 47,901</b>	<b>\$ 482,760</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
CONCESSIONS LINE ITEM INCREASE	\$ 4,000
HOT WATER HEATER REPLACEMENT	4,000
OPERATIONAL COST INCREASE	4,000
PREVENTATIVE MAINTENANCE FOR CABIN AC UNITS	7,500
<b>TOTAL</b>	<b>\$ 19,500</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
3 SEASONAL PT RECREATION AIDES	\$ 19,845
STAND UP PADDLE BOARDS	8,556
<b>TOTAL</b>	<b>\$ 28,401</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>RECREATION &amp; LEISURE SERVICES MANAGEMENT</b>

The Recreation & Leisure Services Division provides multi-generational athletic and recreational programming, special events and outstanding guest services through the collaboration of citizen boards, interdivisional cooperation and staff commitment to unbridled excellence.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 354,944	\$ 359,530	\$ 292,498	\$ 392,258	\$ -	\$ 392,258
SUPPLIES AND MATERIALS	606	950	750	950	-	950
MAINTENANCE	8	150	200	150	-	150
CONTRACTUAL SERVICES	2,053	3,960	3,930	3,960	-	3,960
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 357,611</b>	<b>\$ 364,590</b>	<b>\$ 297,378</b>	<b>\$ 397,318</b>	<b>\$ -</b>	<b>\$ 397,318</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>COMMUNITY AND CULTURAL EVENTS</b>

The Community and Cultural Events Division promotes culturally rewarding experiences and activities emphasizing the Arts for the citizens of Flower Mound to enhance the overall quality of life for the community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 83,538	\$ 79,455	\$ 92,598	\$ 96,946	\$ -	\$ 96,946
SUPPLIES AND MATERIALS	4,822	11,850	16,900	11,800	6,200	18,000
MAINTENANCE	8	100	160	100	-	100
CONTRACTUAL SERVICES	66,058	342,465	329,400	361,465	20,500	381,965
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 154,426</b>	<b>\$ 433,870</b>	<b>\$ 439,058</b>	<b>\$ 470,311</b>	<b>\$ 26,700</b>	<b>\$ 497,011</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
COMMUNITY AND CULTURAL EVENTS PROGRAMS	\$ 4,200
INCREASE IN BAND COSTS FOR SUMMER CONCERTS	2,000
<b>TOTAL</b>	<b>\$ 6,200</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
CHRISTMAS TREE LIGHTING CEREMONY FIREWORKS DISPLAY	\$ 3,500
CELEBRATING CULTURES FESTIVAL	5,000
HOLI & DIWALI FESTIVALS	7,000
MILITARY KEYNOTE EVENT SPEAKERS	5,000
<b>TOTAL</b>	<b>\$ 20,500</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>SENIORS IN MOTION</b>

The Seniors In Motion senior citizen program provides social activities, recreational classes, special events and field trips for Flower Mound senior citizens through the collaboration of citizen boards, interdivisional cooperation and staff commitment to excellence.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 293,372	\$ 324,408	\$ 292,294	\$ 341,622	\$ -	\$ 341,622
SUPPLIES AND MATERIALS	28,102	40,605	30,715	53,605	-	53,605
MAINTENANCE	574	500	500	600	-	600
CONTRACTUAL SERVICES	33,969	79,390	73,435	169,390	12,120	181,510
CAPITAL OUTLAY	38,740	6,000	6,000	-	-	-
<b>TOTAL</b>	<b>\$ 394,757</b>	<b>\$ 450,903</b>	<b>\$ 402,944</b>	<b>\$ 565,217</b>	<b>\$ 12,120</b>	<b>\$ 577,337</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
SENIOR CONGREGATE MEAL INCREASE	\$ 12,120
TOTAL	\$ 12,120

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CAC - ADMINISTRATION</b>

The Town's Community Activity Center was constructed in 2008 and includes an indoor natatorium, outdoor family water park, gymnasium, fitness area, indoor jogging track, senior room, meeting rooms and a teen room.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 533,319	\$ 819,558	\$ 713,614	\$ 857,780	\$ -	\$ 857,780
SUPPLIES AND MATERIALS	72,041	125,035	113,120	121,535	10,000	131,535
MAINTENANCE	1,505	500	500	500	-	500
CONTRACTUAL SERVICES	276,300	371,265	353,065	359,165	10,100	369,265
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 883,165</b>	<b>\$ 1,316,358</b>	<b>\$ 1,180,299</b>	<b>\$ 1,338,980</b>	<b>\$ 20,100</b>	<b>\$ 1,359,080</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
REPLACEMENT CARDIO EQUIPMENT COST INCREASE	\$ 10,000
<b>TOTAL</b>	<b>\$ 10,000</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
REFINISHING OF PARTITION WALLS	\$ 10,100
<b>TOTAL</b>	<b>\$ 10,100</b>



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CAC - RECREATION PROGRAMS</b>

The Town's Community Activity Center was constructed in 2008 and includes an indoor natatorium, outdoor family water park, gymnasium, fitness area, indoor jogging track, senior room, meeting rooms and a teen room.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 5,811	\$ 108,549	\$ 87,969	\$ 108,587	\$ -	\$ 108,587
SUPPLIES AND MATERIALS	4,514	9,825	9,825	9,900	-	9,900
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	89,601	254,450	226,200	254,450	-	254,450
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 99,926</b>	<b>\$ 372,824</b>	<b>\$ 323,994</b>	<b>\$ 372,937</b>	<b>\$ -</b>	<b>\$ 372,937</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CAC - AQUATIC PROGRAMS</b>

The Town's Community Activity Center was constructed in 2008 and includes an indoor natatorium, outdoor family water park, gymnasium, fitness area, indoor jogging track, senior room, meeting rooms and a teen room.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 495,666	\$ 823,756	\$ 686,815	\$ 873,945	\$ -	\$ 873,945
SUPPLIES AND MATERIALS	50,608	42,210	41,265	42,310	-	42,310
MAINTENANCE	1,557	1,000	1,000	1,000	-	1,000
CONTRACTUAL SERVICES	2,407	23,995	23,095	23,995	1,500	25,495
CAPITAL OUTLAY	12,244	-	-	-	34,875	34,875
<b>TOTAL</b>	<b>\$ 562,482</b>	<b>\$ 890,961</b>	<b>\$ 752,175</b>	<b>\$ 941,250</b>	<b>\$ 36,375</b>	<b>\$ 977,625</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
SHADE STRUCTURE REPAIR	\$ 6,875
TAAF FEE INCREASE	1,500
<b>TOTAL</b>	<b>\$ 8,375</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
LIFEGUARD STAND REPLACEMENT	\$ 28,000
<b>TOTAL</b>	<b>\$ 28,000</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CAC - SPECIAL EVENTS</b>

The Town's Community Activity Center was constructed in 2008 and includes an indoor natatorium, outdoor family water park, gymnasium, fitness area, indoor jogging track, senior room, meeting rooms and a teen room.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	15,262	17,850	13,500	17,850	-	17,850
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	4,595	24,580	16,080	24,580	-	24,580
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 19,857</b>	<b>\$ 42,430</b>	<b>\$ 29,580</b>	<b>\$ 42,430</b>	<b>\$ -</b>	<b>\$ 42,430</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CAC - ATHLETICS</b>

The Town's Community Activity Center was constructed in 2008 and includes an indoor natatorium, outdoor family water park, gymnasium, fitness area, indoor jogging track, senior room, meeting rooms and a teen room.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	2,014	3,450	3,450	3,450	-	3,450
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	7,678	25,900	25,500	25,900	4,200	30,100
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,692</b>	<b>\$ 29,350</b>	<b>\$ 28,950</b>	<b>\$ 29,350</b>	<b>\$ 4,200</b>	<b>\$ 33,550</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
TRACK PROGRAM FEE INCREASE	\$ 4,200
<b>TOTAL</b>	<b>\$ 4,200</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>SPORTS LEAGUES</b>

The Sports Leagues Division provides expenses associated with proceeds derived from adult sports leagues.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	12,650	-	12,650
MAINTENANCE	-	-	-	1,000	-	1,000
CONTRACTUAL SERVICES	-	-	-	51,200	-	51,200
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 64,850</b>	<b>\$ -</b>	<b>\$ 64,850</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PARKS AND RECREATION SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TENNIS</b>

The Tennis Division provides expenses associated with proceeds derived from the Town's tennis program.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	500	-	500
MAINTENANCE	-	-	-	1,750	-	1,750
CONTRACTUAL SERVICES	-	-	-	85,000	-	85,000
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,250</b>	<b>\$ -</b>	<b>\$ 87,250</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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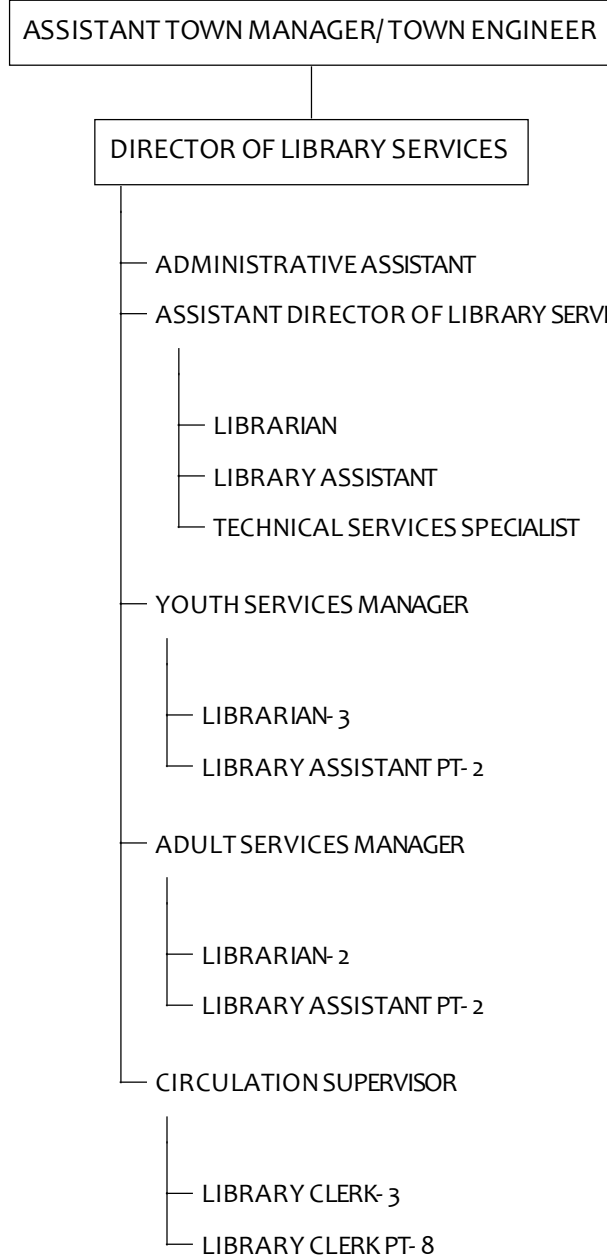
**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

# LIBRARY SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LIBRARY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Flower Mound Public Library supports education in the community by providing access to information, creating young readers, fostering success in school, and facilitating lifelong learning. The Library contributes to quality of life in Flower Mound by stimulating imagination, celebrating diversity, and encouraging creativity in a space that meets the needs of the community.

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 1,392,388	\$ 1,511,369	\$ 1,539,241	\$ 1,613,301	\$ -	\$ 1,613,301
SUPPLIES AND MATERIALS	23,414	30,737	27,070	20,550	28,560	49,110
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	246,839	410,745	386,990	391,810	23,550	415,360
CAPITAL OUTLAY	108,594	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,771,235</b>	<b>\$ 1,952,851</b>	<b>\$ 1,953,301</b>	<b>\$ 2,025,661</b>	<b>\$ 52,110</b>	<b>\$ 2,077,771</b>

PERSONNEL SUMMARY					
FTEs per Division	FY 2019-2020 ACTUAL	FY 2020-2021 MODIFIED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
Library Services	21.0	23.0	23.0	-	23.0
<b>TOTAL Department FTEs</b>	<b>21.0</b>	<b>23.0</b>	<b>23.0</b>	<b>-</b>	<b>23.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>LIBRARY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>LIBRARY SERVICES</b>

The Flower Mound Public Library supports education in the community by providing access to information, creating young readers, fostering success in school, and facilitating lifelong learning. The Library contributes to quality of life in Flower Mound by stimulating imagination, celebrating diversity, and encouraging creativity in a space that meets the needs of the community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,392,388	\$ 1,511,369	\$ 1,539,241	\$ 1,613,301	\$ -	\$ 1,613,301
SUPPLIES AND MATERIALS	23,414	30,737	27,070	20,550	28,560	49,110
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	246,839	410,745	386,990	391,810	23,550	415,360
CAPITAL OUTLAY	108,594	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,771,235</b>	<b>\$ 1,952,851</b>	<b>\$ 1,953,301</b>	<b>\$ 2,025,661</b>	<b>\$ 52,110</b>	<b>\$ 2,077,771</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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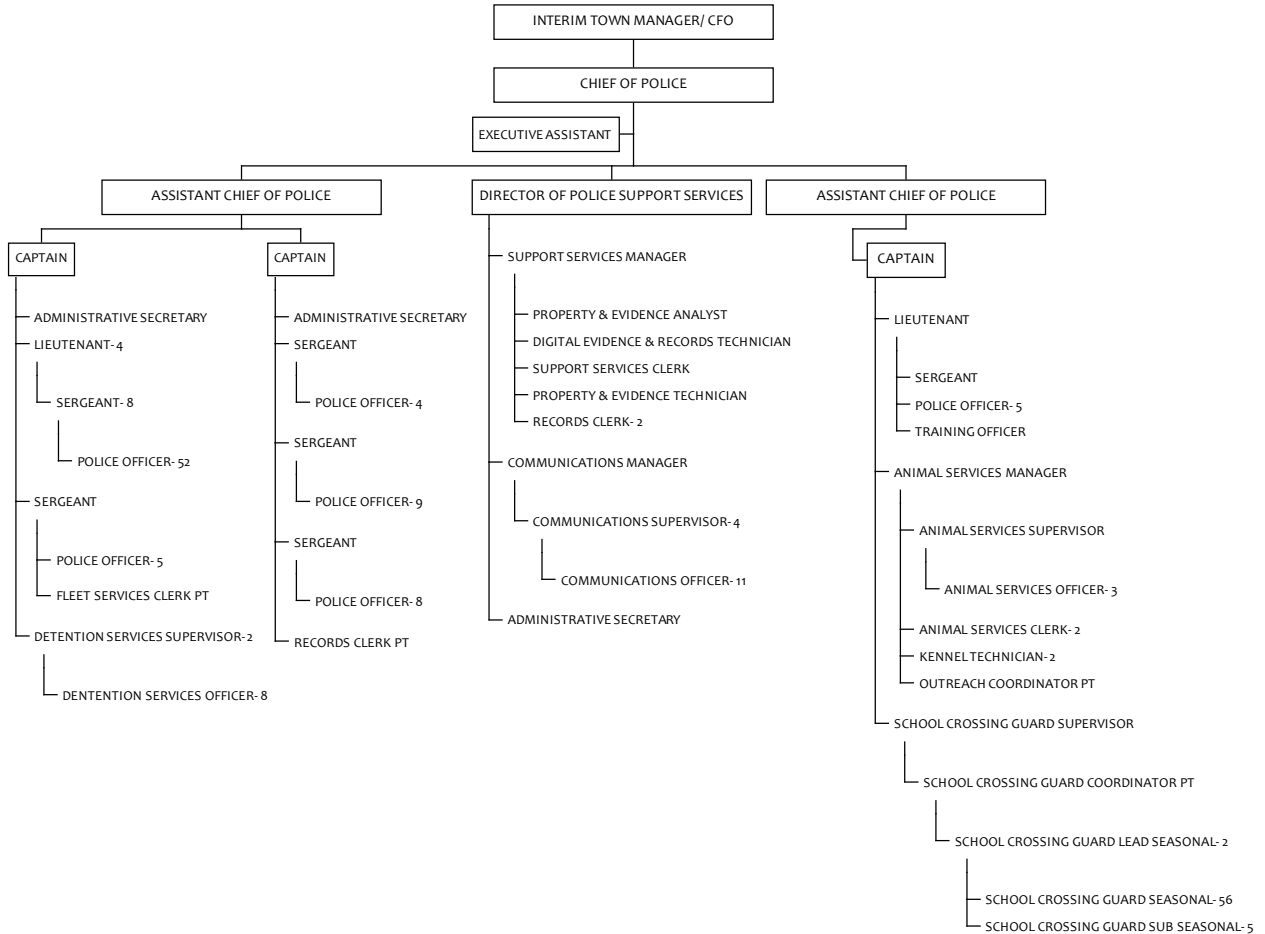
**NON-DISCRETIONARY REQUESTS**

TITLE	COST
BOOK TRUCKS	\$ 1,800
COMMEMORATIVE PLAQUES AND SIGN HOLDERS	2,000
LIBRARY SUBSCRIPTION PRICE INCREASES	10,000
SECURITY CAMERAS	12,000
THERMAL RECEIPT PRINTERS	1,500
<b>TOTAL</b>	<b>\$ 27,300</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
WAYFINDING SIGNS AND BULLETIN BOARD	\$ 2,250
CREATION LAB FURNITURE	2,550
ENHANCED EARLY CHAPTER BOOK COLLECTION	3,750
DIGITAL MAGAZINE CONTENT	5,000
PUBLIC LIBRARY ASSOCIATION BIENNIAL CONFERENCE	4,800
MEET YOUR NEIGHBORS PROGRAM SERIES	1,800
PRINTERS FOR LIBRARY SERVICE DESKS	1,100
SIDECARS FOR SELF-CHECK MACHINES	2,510
MAGNETIC DISPLAY SHELVES	1,050
<b>TOTAL</b>	<b>\$ 24,810</b>

# POLICE SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>POLICE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The mission of the Flower Mound Police Department is to deliver excellent police services with integrity, in partnership with our community, to instill trust and promote a safe and secure environment that enhances Flower Mound's distinctive quality of life. The Police Department includes animal services, criminal investigations, special services, support services, and uniformed services.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 13,096,299	\$ 14,846,530	\$ 14,157,127	\$ 15,232,388	\$ 468,557	\$ 15,700,945
SUPPLIES AND MATERIALS	425,773	409,135	404,985	411,735	65,990	477,725
MAINTENANCE	101,392	95,450	95,600	93,650	106,830	200,480
CONTRACTUAL SERVICES	707,093	795,428	760,025	756,392	85,620	842,012
CAPITAL OUTLAY	176,758	13,408	13,410	-	15,500	15,500
<b>TOTAL</b>	<b>\$ 14,507,315</b>	<b>\$ 16,159,951</b>	<b>\$ 15,431,147</b>	<b>\$ 16,494,165</b>	<b>\$ 742,497</b>	<b>\$ 17,236,662</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
Animal Services	9.50	9.50	9.50	-	9.50
Operating Services	112.50	112.50	112.50	4.00	116.50
School Crossing Guards	17.25	17.25	17.25	-	17.25
<b>TOTAL Department FTEs</b>	<b>139.25</b>	<b>139.25</b>	<b>139.25</b>	<b>4.00</b>	<b>143.25</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>POLICE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ANIMAL SERVICES</b>

Flower Mound Animal Services is dedicated to ensuring the safety of the community through proactive support of responsible pet ownership and animal welfare, by means of education and the promotion of compassionate wildlife management practices.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 601,515	\$ 628,380	\$ 610,510	\$ 642,860	\$ -	\$ 642,860
SUPPLIES AND MATERIALS	20,209	25,550	20,500	23,950	-	23,950
MAINTENANCE	5,069	4,500	4,500	5,000	100	5,100
CONTRACTUAL SERVICES	32,121	36,600	30,730	36,550	200	36,750
CAPITAL OUTLAY	-	-	-	-	9,000	9,000
<b>TOTAL</b>	<b>\$ 658,914</b>	<b>\$ 695,030</b>	<b>\$ 666,240</b>	<b>\$ 708,360</b>	<b>\$ 9,300</b>	<b>\$ 717,660</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
LIVESTOCK BUMPER PULL TRAILER	\$ 9,100
OPERATIONAL COST INCREASE	200
<b>TOTAL</b>	<b>\$ 9,300</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>POLICE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>OPERATING SERVICES</b>

The mission of the Flower Mound Police Department is to deliver excellent police services with integrity, in partnership with our community, to instill trust and promote a safe and secure environment that enhances Flower Mound's distinctive quality of life.

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 12,172,377	\$ 13,748,753	\$ 13,086,876	\$ 14,135,017	\$ 468,557	\$ 14,603,574
SUPPLIES AND MATERIALS	382,539	374,035	379,135	378,235	65,990	444,225
MAINTENANCE	96,323	90,950	91,100	88,650	106,730	195,380
CONTRACTUAL SERVICES	669,553	745,458	716,700	706,472	85,420	791,892
CAPITAL OUTLAY	176,758	13,408	13,410	-	6,500	6,500
<b>TOTAL</b>	<b>\$ 13,497,550</b>	<b>\$ 14,972,604</b>	<b>\$ 14,287,221</b>	<b>\$ 15,308,374</b>	<b>\$ 733,197</b>	<b>\$ 16,041,571</b>

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
DENTON COUNTY RADIO MAINTENANCE	\$ 9,025
ELLIPTICAL REPLACEMENT	6,500
HONOR GUARD UNIFORM REPLACEMENT	6,550
IMPREST FUND INCREASE	2,000
INCREASES IN POLICE SERVICES	4,700
NARCOTICS FIELD TESTS	5,000
PBT REPLACEMENT	6,200
RADIO CONSOLE MAINTENANCE	102,730
TRAIL CAMERA	850
<b>TOTAL</b>	<b>\$ 143,555</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
ADDITIONAL COMMUNICATIONS OFFICER POSITIONS	\$ 71,192
ADDITIONAL POLICE OFFICER POSITIONS	236,705
ASSISTANT CHIEF OF POLICE	199,520
BODY WORN CAMERAS	18,995
INCREASE CONTRACTUAL BACKGROUND INVESTIGATIONS	4,900
DRONE ANNUAL COSTS	11,600
MARINE EQUIPMENT MAINTENANCE	5,000
FITNESS EQUIPMENT	1,840
CNT THROW PHONE	13,690
COMMUNITY SUPPORT - CACNT	3,700
COMMUNITY SUPPORT - WINNING THE FIGHT	22,500
<b>TOTAL</b>	<b>\$ 589,642</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>POLICE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>SCHOOL CROSSING GUARDS</b>

The mission of the Flower Mound Police Department is to deliver excellent police services with integrity, in partnership with our community, to instill trust and promote a safe and secure environment that enhances Flower Mound's distinctive quality of life.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 322,407	\$ 469,397	\$ 459,741	\$ 454,511	\$ -	\$ 454,511
SUPPLIES AND MATERIALS	23,025	9,550	5,350	9,550	-	9,550
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	5,419	13,370	12,595	13,370	-	13,370
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 350,851</b>	<b>\$ 492,317</b>	<b>\$ 477,686</b>	<b>\$ 477,431</b>	<b>\$ -</b>	<b>\$ 477,431</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

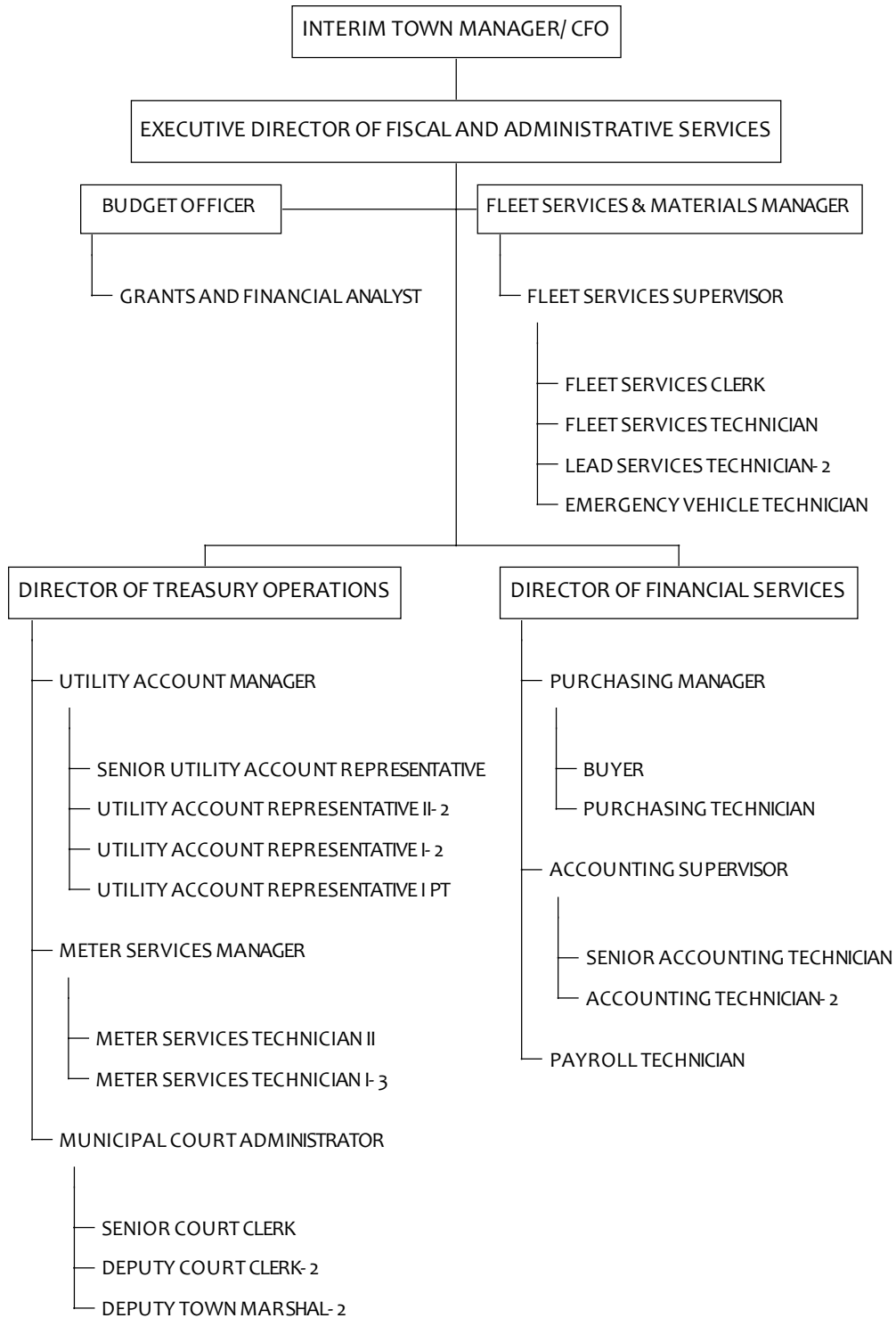
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



# FINANCIAL SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Financial Services Department is dedicated to meeting the needs of internal and external customers with integrity while providing fiscal accountability. This quality service is accomplished through communication, innovation and cooperation for the betterment of the Town.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 2,656,661	\$ 2,677,619	\$ 2,690,812	\$ 2,417,267	\$ 58,480	\$ 2,475,747
SUPPLIES AND MATERIALS	14,301	26,300	23,183	16,950	6,880	23,830
MAINTENANCE	3,765	4,200	2,800	4,200	-	4,200
CONTRACTUAL SERVICES	1,010,586	1,263,370	1,040,230	1,059,330	101,415	1,160,745
CAPITAL OUTLAY	-	-	-	-	9,495	9,495
<b>TOTAL</b>	<b>\$ 3,685,313</b>	<b>\$ 3,971,489</b>	<b>\$ 3,757,025</b>	<b>\$ 3,497,747</b>	<b>\$ 176,270</b>	<b>\$ 3,674,017</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
Financial Services Administration	2.0	2.0	1.0	-	1.0
Accounting & Budget Services	9.0	9.0	9.0	-	9.0
Tax Appraisal & Collection	-	-	-	-	-
Community Support	-	-	-	-	-
Municipal Court	6.0	6.0	6.0	-	6.0
Purchasing	3.0	3.0	3.0	-	3.0
Fleet Services	6.0	6.0	6.0	1.0	7.0
<b>TOTAL Department FTEs</b>	<b>26.0</b>	<b>26.0</b>	<b>25.0</b>	<b>1.0</b>	<b>26.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FINANCIAL SERVICES ADMINISTRATION</b>

The responsibilities of the Financial Services Administration Division include the management and supervision of six divisions and their subdivisions within the Financial Services Department. This Division also provides leadership and support for the resolution of financial concerns of the Town and various boards and commissions. The staff accomplishes these duties by conducting research, preparing internal and external reports and advising management on all aspects of the financial operations, as well as various other operations of the Town. This includes long-range planning for financial matters, debt management, and fleet management.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 459,968	\$ 459,077	\$ 513,776	\$ 166,272	\$ -	\$ 166,272
SUPPLIES AND MATERIALS	-	50	63	50	-	50
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	117,378	290,360	106,539	89,200	52,350	141,550
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 577,346</b>	<b>\$ 749,487</b>	<b>\$ 620,378</b>	<b>\$ 255,522</b>	<b>\$ 52,350</b>	<b>\$ 307,872</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
BANK ANALYSIS FEES	\$ 2,200
HOME IMPROVEMENT INCENTIVE PROGRAM	50,000
LINE ITEM INCREASES	150
<b>TOTAL</b>	<b>\$ 52,350</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ACCOUNTING &amp; BUDGET SERVICES</b>

Accounting & Budget Services is responsible for collecting, recording, summarizing and reporting the results of all financial transactions within the Town's operations, including the preparation of the Comprehensive Annual Financial Report (CAFR) and the annual budget. These responsibilities include accounts payable, accounts receivable, payroll, fixed asset management, and financial statement preparation. This Division also manages and oversees the Town's leases and franchise utilities in the areas of gas, telephone, electric services and wireless communication. This includes monitoring franchise agreements, making recommendations to Council regarding rate increases submitted by utility companies, and negotiating new agreements.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 937,304	\$ 941,520	\$ 957,639	\$ 986,950	\$ -	\$ 986,950
SUPPLIES AND MATERIALS	2,778	6,115	4,865	4,140	-	4,140
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	267,599	301,660	294,445	301,950	21,725	323,675
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,207,681</b>	<b>\$ 1,249,295</b>	<b>\$ 1,256,949</b>	<b>\$ 1,293,040</b>	<b>\$ 21,725</b>	<b>\$ 1,314,765</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
AUDIT SERVICES	\$ 3,680
COPIER CHARGES	2,245
TIMECLOCK PLUS	12,160
TYLER PRICE INCREASE	3,640
<b>TOTAL</b>	<b>\$ 21,725</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TAX APPRAISAL AND COLLECTION</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	351,354	354,955	352,675	354,855	22,825	377,680
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 351,354</b>	<b>\$ 354,955</b>	<b>\$ 352,675</b>	<b>\$ 354,855</b>	<b>\$ 22,825</b>	<b>\$ 377,680</b>
SUPPLEMENTAL BUDGET SUMMARY						

**NON-DISCRETIONARY REQUESTS**

TITLE	COST
TAX APPRAISAL AND COLLECTION	\$ 22,825
TOTAL	\$ 22,825

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>COMMUNITY SUPPORT</b>

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	108,949	100,000	100,000	131,125	-	131,125
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 108,949</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 131,125</b>	<b>\$ -</b>	<b>\$ 131,125</b>
<b>SUPPLEMENTAL BUDGET SUMMARY</b>						

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>MUNICIPAL COURT</b>

Municipal Court provides disposition of violations of Town ordinances and state law resulting from citizen complaints, code violations, traffic citations, and misdemeanor arrests. Municipal Court's activities include: processing and recording violations and complaints, preparing dockets, accepting pleas and payments of fines, processing driving safety applications and completions, issuing violation of promise to appear and failure to appear warrants, scheduling of trials, jury processing, and trial administration.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 521,946	\$ 519,292	\$ 481,218	\$ 510,245	\$ -	\$ 510,245
SUPPLIES AND MATERIALS	3,928	4,205	3,145	3,850	-	3,850
MAINTENANCE	1,196	800	400	800	-	800
CONTRACTUAL SERVICES	121,320	170,935	144,000	138,715	210	138,925
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 648,390</b>	<b>\$ 695,232</b>	<b>\$ 628,763</b>	<b>\$ 653,610</b>	<b>\$ 210</b>	<b>\$ 653,820</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
JUDICIAL PUBLICATIONS	\$ 210
<b>TOTAL</b>	<b>\$ 210</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PURCHASING</b>

The Purchasing Division provides timely service with regards to the acquisition of supplies, equipment and services for all administrative and operating functions of the Town by using the optimal balance of cost, quantity, quality and utility and doing so within all applicable legal constraints.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 235,331	\$ 250,937	\$ 247,490	\$ 250,661	\$ -	\$ 250,661
SUPPLIES AND MATERIALS	860	960	650	960	-	960
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	15,651	20,205	15,806	19,900	200	20,100
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 251,842</b>	<b>\$ 272,102</b>	<b>\$ 263,946</b>	<b>\$ 271,521</b>	<b>\$ 200</b>	<b>\$ 271,721</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
E-PROCUREMENT SYSTEM FEES	\$ 200
TOTAL	\$ 200

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FLEET SERVICES</b>

Fleet Services provides service and maintenance for the Town's fleet, including vehicle and equipment acquisition and disposal.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 502,112	\$ 506,793	\$ 490,689	\$ 503,139	\$ 58,480	\$ 561,619
SUPPLIES AND MATERIALS	6,735	14,970	14,460	7,950	6,880	14,830
MAINTENANCE	2,569	3,400	2,400	3,400	-	3,400
CONTRACTUAL SERVICES	28,335	25,255	26,765	23,585	4,105	27,690
CAPITAL OUTLAY	-	-		-	9,495	9,495
<b>TOTAL</b>	<b>\$ 539,751</b>	<b>\$ 550,418</b>	<b>\$ 534,314</b>	<b>\$ 538,074</b>	<b>\$ 78,960</b>	<b>\$ 617,034</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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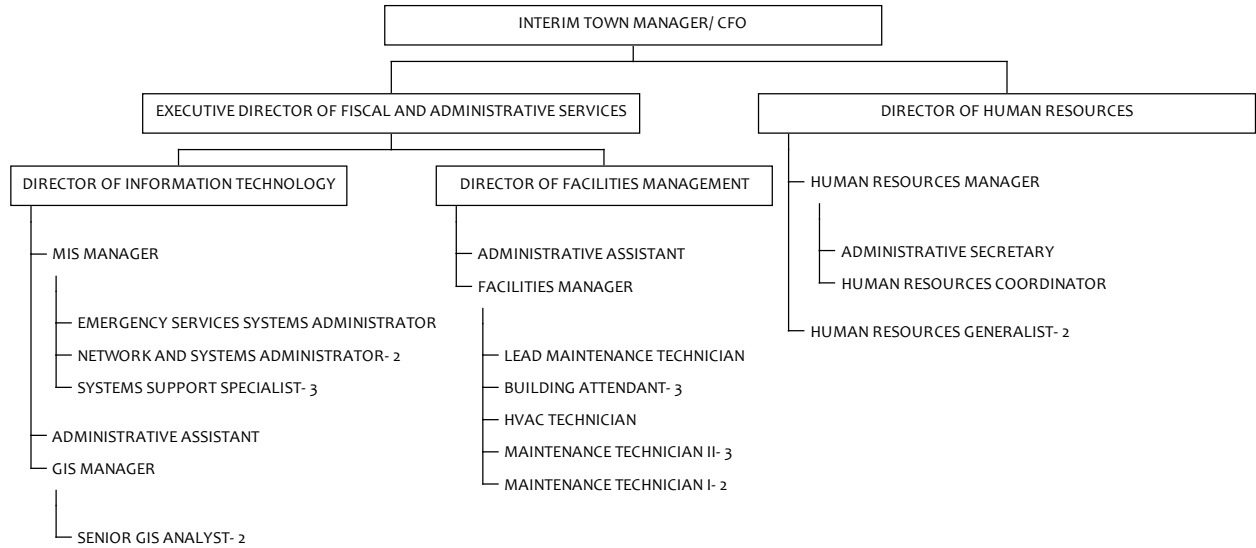
**NON-DISCRETIONARY REQUESTS**

TITLE	COST
DIAGNOSTIC SCAN TOOL	\$ 6,705
FASTER ANNUAL SUPPORT INCREASE	300
<b>TOTAL</b>	<b>\$ 7,005</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
FLEET SERVICES TECHNICIAN	\$ 67,015
FLEET MANAGEMENT TRAINING	4,500
AEMP MEMBERSHIP DUES	440
<b>TOTAL</b>	<b>\$ 71,955</b>

# ADMINISTRATIVE SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ADMINISTRATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Administrative Services Department is dedicated to meeting the needs of internal and external customers with integrity. This quality service is accomplished through communication, innovation and cooperation for the betterment of the Town.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 2,625,413	\$ 2,653,859	\$ 2,711,642	\$ 2,854,446	\$ -	\$ 2,854,446
SUPPLIES AND MATERIALS	393,101	418,585	390,235	401,305	167,200	568,505
MAINTENANCE	302,047	830,555	842,330	365,955	183,700	549,655
CONTRACTUAL SERVICES	1,966,678	1,885,208	1,873,575	1,879,960	368,935	2,248,895
CAPITAL OUTLAY	600,271	286,649	287,045	-	507,000	507,000
<b>TOTAL</b>	<b>\$ 5,887,510</b>	<b>\$ 6,074,856</b>	<b>\$ 6,104,827</b>	<b>\$ 5,501,666</b>	<b>\$ 1,226,835</b>	<b>\$ 6,728,501</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
Human Resources	5.0	6.0	6.0	-	6.0
Information Technology- MIS	9.0	9.0	9.0	-	9.0
Information Technology- GIS	3.0	3.0	3.0	-	3.0
Facilities Management	13.0	13.0	13.0	-	13.0
<b>TOTAL Department FTEs</b>	<b>30.0</b>	<b>31.0</b>	<b>31.0</b>	<b>-</b>	<b>31.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ADMINISTRATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>HUMAN RESOURCES</b>

The Human Resources Division provides programs and consultation in the areas of recruitment and selection; employment; compensation and benefits; training and development; employee relations; and employee safety involving internal customers, external customers, outside agencies, and vendors. It does this by means of its dedication to ethical and quality service, which is characterized by teamwork, responsiveness and efficiency.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 508,813	\$ 511,773	\$ 520,833	\$ 605,724	\$ -	\$ 605,724
SUPPLIES AND MATERIALS	5,587	6,260	5,250	5,855	-	5,855
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	95,743	101,920	91,665	98,875	10,085	108,960
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 610,143</b>	<b>\$ 619,953</b>	<b>\$ 617,748</b>	<b>\$ 710,454</b>	<b>\$ 10,085</b>	<b>\$ 720,539</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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<b>NON-DISCRETIONARY REQUESTS</b>	
TITLE	COST
ANNUAL CRIMINAL HISTORY CHECKS	\$ 1,000
HR MEMBERSHIP COST INCREASE	140
NEOGOV SERVICES	1,645
POLICE AND FIRE PROMOTIONAL EXAMINATIONS	7,300
<b>TOTAL</b>	<b>\$ 10,085</b>

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ADMINISTRATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>INFORMATION TECHNOLOGY - MIS</b>

The mission of the Information Technology Division is to provide computers, systems, software and telecommunication services in support of the Town's mission while adhering to high standards of ethics, performance, and financial responsibility.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 877,016	\$ 878,862	\$ 881,126	\$ 909,136	\$ -	\$ 909,136
SUPPLIES AND MATERIALS	191,280	214,550	187,750	199,800	145,800	345,600
MAINTENANCE	274	1,200	600	800	-	800
CONTRACTUAL SERVICES	406,540	363,950	387,620	372,250	125,100	497,350
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,475,110</b>	<b>\$ 1,458,562</b>	<b>\$ 1,457,096</b>	<b>\$ 1,481,986</b>	<b>\$ 270,900</b>	<b>\$ 1,752,886</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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<b>NON-DISCRETIONARY REQUESTS</b>
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TITLE	COST
FIRE STATION 7 INTERNET	\$ 3,600
IT DATA PROCESSING MAINTENANCE INCREASE	35,500
<b>TOTAL</b>	<b>\$ 39,100</b>

<b>DECISION PACKAGE REQUESTS</b>
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TITLE	COST
DATA CENTER REDUNDANCY	\$ 206,800
SYSTEM INFORMATION EVENT MANAGEMENT	25,000
<b>TOTAL</b>	<b>\$ 231,800</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ADMINISTRATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>INFORMATION TECHNOLOGY - GIS</b>

The mission of the Information Technology Division is to provide computers, systems, software and telecommunication services in support of the Town's mission while adhering to high standards of ethics, performance, and financial responsibility.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 309,819	\$ 309,624	\$ 326,528	\$ 335,218	\$ -	\$ 335,218
SUPPLIES AND MATERIALS	1,282	1,500	1,050	950	100	1,050
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	51,918	85,465	82,050	85,465	6,000	91,465
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 363,019</b>	<b>\$ 396,589</b>	<b>\$ 409,628</b>	<b>\$ 421,633</b>	<b>\$ 6,100</b>	<b>\$ 427,733</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
CITYWORKS ELA	\$ 6,000
LARGE FORMAT PRINTER SUPPLIES COST INCREASE	100
<b>TOTAL</b>	<b>\$ 6,100</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ADMINISTRATIVE SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FACILITIES MANAGEMENT</b>

The Facilities Management Division is dedicated to maintaining Town-owned buildings in an attractive, like new condition utilizing proactive maintenance planning techniques. The Division employs highly motivated, qualified, and trained technicians to accomplish this mission. The Division is committed to providing excellent customer service through teamwork to fulfill the goals of the organizational mission as set forth by the Town Council. Preventative maintenance of real property and systems equipment is planned in such a way as to ensure that their life cycles are maximized. This helps assure citizens that their tax dollars are properly utilized and protects the investment that they have made.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 929,765	\$ 953,600	\$ 983,155	\$ 1,004,368	\$ -	\$ 1,004,368
SUPPLIES AND MATERIALS	194,952	196,275	196,185	194,700	21,300	216,000
MAINTENANCE	301,773	829,355	841,730	365,155	183,700	548,855
CONTRACTUAL SERVICES	1,412,477	1,333,873	1,312,240	1,323,370	227,750	1,551,120
CAPITAL OUTLAY	600,271	286,649	287,045	-	507,000	507,000
<b>TOTAL</b>	<b>\$ 3,439,238</b>	<b>\$ 3,599,752</b>	<b>\$ 3,620,355</b>	<b>\$ 2,887,593</b>	<b>\$ 939,750</b>	<b>\$ 3,827,343</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
FLEET FUEL SYSTEM REPLACEMENT AT O&M	\$ 25,700
NEW PARK RESTROOM CLEANING	14,300
OPERATING EXPENSES FOR THE CULTURAL ARTS BUILDING	73,500
REPLACE DAMAGED LANDSCAPING	148,000
<b>TOTAL</b>	<b>\$ 261,500</b>

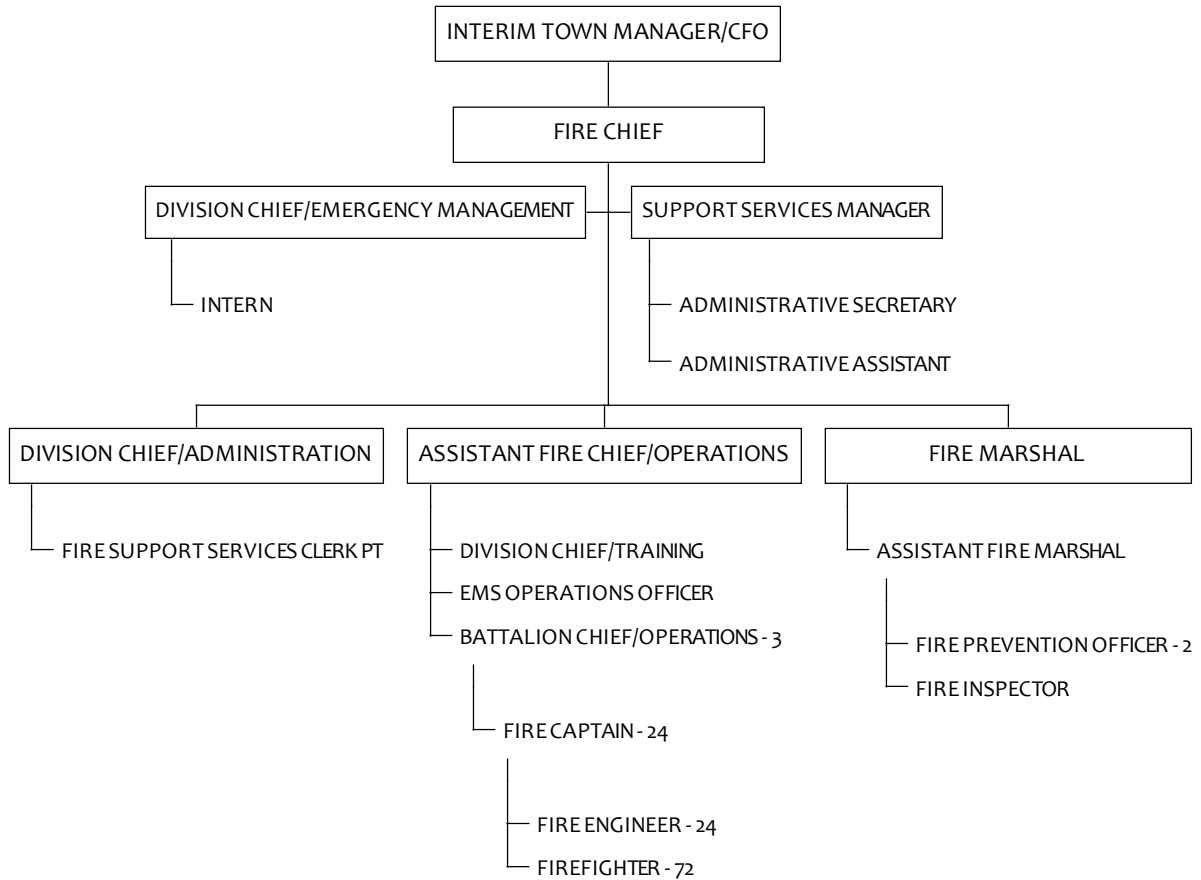
**DECISION PACKAGE REQUESTS**

TITLE	COST
FACILITIES RENOVATIONS, MAINTENANCE AND IMPROVEMENT PROJECTS	\$ 507,000
ADD NEW FUEL MANAGEMENT SYSTEMS TO FIRE STATIONS	80,000
PARK RESTROOM MAINTENANCE	50,000
VRF TRAINING	5,000
FIRE STATION BAY DOOR MAINTENANCE	10,000
SECURITY ENHANCEMENTS AT POLICE AND FIRE FACILITIES	26,250
<b>TOTAL</b>	<b>\$ 678,250</b>



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# FIRE AND EMERGENCY SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community. The Fire and Emergency Services Department includes the following divisions: Fire Administration, Fire Operations- EMS, Training, Fire Operations- Suppression, Emergency Management Services and Fire Prevention Services.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 13,145,059	\$ 14,391,077	\$ 14,458,642	\$ 15,220,541	\$ 656,593	\$ 15,877,134
SUPPLIES AND MATERIALS	844,106	661,721	654,894	572,050	287,585	859,635
MAINTENANCE	287,404	288,977	298,401	252,860	62,585	315,445
CONTRACTUAL SERVICES	365,448	424,640	418,252	435,085	66,740	501,825
CAPITAL OUTLAY	397,610	65,000	65,000	-	166,620	166,620
<b>TOTAL</b>	<b>\$ 15,039,627</b>	<b>\$ 15,831,415</b>	<b>\$ 15,895,189</b>	<b>\$ 16,480,536</b>	<b>\$ 1,240,123</b>	<b>\$ 17,720,659</b>

<b>PERSONNEL SUMMARY</b>						
FTEs per Division	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	MODIFIED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET	TOTAL BUDGET
Fire & Emergency Services Administration	2.0	3.0	3.0	-	-	3.0
Fire Operations- EMS	2.0	2.0	2.0	-	-	2.0
Fire Training	1.0	1.0	1.0	-	-	1.0
Fire Operations- Suppression	97.0	97.0	97.0	6.0	-	103.0
Emergency Management	1.5	1.5	1.5	-	-	1.5
Fire Prevention Services	5.0	5.0	5.0	-	-	5.0
<b>TOTAL Department FTEs</b>	<b>108.5</b>	<b>109.5</b>	<b>109.5</b>	<b>6.0</b>	<b>-</b>	<b>115.5</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FIRE &amp; EMERGENCY SERVICES ADMINISTRATION</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 292,259	\$ 309,677	\$ 345,616	\$ 501,652	\$ -	\$ 501,652
SUPPLIES AND MATERIALS	8,744	4,630	4,810	4,500	-	4,500
MAINTENANCE	1,218	1,100	3,401	1,100	-	1,100
CONTRACTUAL SERVICES	10,132	9,495	3,652	15,470	-	15,470
CAPITAL OUTLAY	-	-	-	-	51,150	51,150
<b>TOTAL</b>	<b>\$ 312,353</b>	<b>\$ 324,902</b>	<b>\$ 357,479</b>	<b>\$ 522,722</b>	<b>\$ 51,150</b>	<b>\$ 573,872</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
ADMINISTRATIVE STAFF VEHICLE	\$ 51,150
<b>TOTAL</b>	<b>\$ 51,150</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FIRE OPERATIONS- EMS</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 226,364	\$ 238,487	\$ 201,227	\$ 185,728	\$ -	\$ 185,728
SUPPLIES AND MATERIALS	181,663	264,031	265,447	205,070	-	205,070
MAINTENANCE	55,976	93,853	58,274	62,980	12,235	75,215
CONTRACTUAL SERVICES	70,599	87,810	87,290	90,415	13,080	103,495
CAPITAL OUTLAY	-	49,000	49,000	-	-	-
<b>TOTAL</b>	<b>\$ 534,602</b>	<b>\$ 733,181</b>	<b>\$ 661,238</b>	<b>\$ 544,193</b>	<b>\$ 25,315</b>	<b>\$ 569,508</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
AMBULANCE STRETCHER POWERLOAD SYSTEM MAINTENANCE	\$ 8,655
CPR MECHANICAL DEVICE ANNUAL MAINTENANCE	3,580
FBI FINGERPRINT BACKGROUND CHECKS	1,080
<b>TOTAL</b>	<b>\$ 13,315</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
MEDICAL CONTROL INCREASE	\$ 12,000
<b>TOTAL</b>	<b>\$ 12,000</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FIRE TRAINING</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 107,409	\$ 123,713	\$ 164,394	\$ 186,444	\$ -	\$ 186,444
SUPPLIES AND MATERIALS	22,088	12,465	12,537	12,765	-	12,765
MAINTENANCE	1,890	1,300	1,176	1,300	-	1,300
CONTRACTUAL SERVICES	124,000	161,835	159,575	162,735	19,465	182,200
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 255,387</b>	<b>\$ 299,313</b>	<b>\$ 337,682</b>	<b>\$ 363,244</b>	<b>\$ 19,465</b>	<b>\$ 382,709</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
------------------------------------

**NON-DISCRETIONARY REQUESTS**

TITLE	COST
LIVE FIRE TRAINING INCREASE	\$ 19,465
TOTAL	\$ 19,465

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FIRE OPERATIONS- SUPPRESSION</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 11,665,385	\$ 12,809,825	\$ 12,858,483	\$ 13,450,702	\$ 656,593	\$ 14,107,295
SUPPLIES AND MATERIALS	583,144	318,640	313,215	297,460	239,260	536,720
MAINTENANCE	192,533	165,094	207,640	158,850	30,680	189,530
CONTRACTUAL SERVICES	82,100	70,665	77,150	87,065	11,795	98,860
CAPITAL OUTLAY	384,038	16,000	16,000	-	65,665	65,665
<b>TOTAL</b>	<b>\$ 12,907,200</b>	<b>\$ 13,380,224</b>	<b>\$ 13,472,488</b>	<b>\$ 13,994,077</b>	<b>\$ 1,003,993</b>	<b>\$ 14,998,070</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
CRADLEPOINT SERVICE COVERAGE	\$ 8,690
DENTON COUNTY RADIO MAINTENANCE	8,880
FITNESS EQUIPMENT REPLACEMENT INCREASE	5,200
GAS MONITOR MAINTENANCE	1,600
ICS INCREASE	120
SLIP LEASE FOR FIRE RESCUE BOAT	1,005
STATION ALERTING WARRANTY AND SERVICE	20,200
STRUCTURAL PERSONAL PROTECTIVE EQUIPMENT	112,700
<b>TOTAL</b>	<b>\$ 158,395</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
SIX ADDITIONAL FIREFIGHTERS	\$ 699,583
RESCUE AND WILDFIRE/ WATER PPE	74,090
RESCUE EQUIPMENT FOR AERIAL LADDER TRUCKS	65,665
BATTERY REPLACEMENT PROGRAM	6,260
<b>TOTAL</b>	<b>\$ 845,598</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>EMERGENCY MANAGEMENT</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 146,917	\$ 159,767	\$ 145,664	\$ 148,765	\$ -	\$ 148,765
SUPPLIES AND MATERIALS	23,672	14,890	14,190	11,845	40,425	52,270
MAINTENANCE	31,604	24,130	24,910	25,130	19,670	44,800
CONTRACTUAL SERVICES	62,349	66,980	66,900	51,745	20,900	72,645
CAPITAL OUTLAY	13,572	-	-	-	49,805	49,805
<b>TOTAL</b>	<b>\$ 278,114</b>	<b>\$ 265,767</b>	<b>\$ 251,664</b>	<b>\$ 237,485</b>	<b>\$ 130,800</b>	<b>\$ 368,285</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
OUTDOOR WARNING SIREN MAINTENANCE	\$ 5,000
TELLULAR INCREASE	1,080
<b>TOTAL</b>	<b>\$ 6,080</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
OUTDOOR WARNING SIREN BATTERY REPLACEMENT	\$ 11,440
EOC CRITICAL COMMUNICATION	45,155
EOC TRAINING	18,320
OUTDOOR WARNING SIRENS	49,805
<b>TOTAL</b>	<b>\$ 124,720</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>FIRE &amp; EMERGENCY SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>FIRE PREVENTION SERVICES</b>

The Fire and Emergency Services Department's mission is to proudly provide respectful, professional and courteous services to the Flower Mound community.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 706,725	\$ 749,608	\$ 743,258	\$ 747,250	\$ -	\$ 747,250
SUPPLIES AND MATERIALS	24,795	47,065	44,695	40,410	7,900	48,310
MAINTENANCE	4,183	3,500	3,000	3,500	-	3,500
CONTRACTUAL SERVICES	16,268	27,855	23,685	27,655	1,500	29,155
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 751,971</b>	<b>\$ 828,028</b>	<b>\$ 814,638</b>	<b>\$ 818,815</b>	<b>\$ 9,400</b>	<b>\$ 828,215</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
BALLISTIC VEST REPLACEMENT	\$ 3,400
EVIDENCE SUPPLIES AND LAB SERVICES	3,000
INCREASE IN AMMUNITION BUDGET	3,000
<b>TOTAL</b>	<b>\$ 9,400</b>

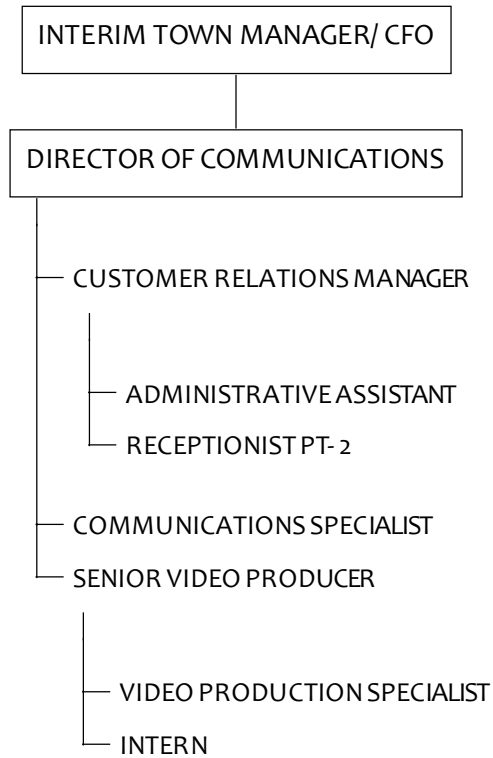
**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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# COMMUNICATIONS





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>COMMUNICATIONS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

Flower Mound's Communications Department provides timely information promoting awareness of Town services, major projects, and community events through the use of print, broadcast, and electronic communication media.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 599,962	\$ 601,651	\$ 571,516	\$ 595,992	\$ -	\$ 595,992
SUPPLIES AND MATERIALS	3,510	4,150	3,735	4,075	-	4,075
MAINTENANCE	333	50	-	50	-	50
CONTRACTUAL SERVICES	73,441	103,830	97,810	103,680	-	103,680
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 677,246</b>	<b>\$ 709,681</b>	<b>\$ 673,061</b>	<b>\$ 703,797</b>	<b>\$ -</b>	<b>\$ 703,797</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
Communications	4.5	4.5	4.5	-	4.5
Customer Relations	3.0	3.0	3.0	-	3.0
<b>TOTAL Department FTEs</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	<b>-</b>	<b>7.5</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>COMMUNICATIONS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>COMMUNICATIONS</b>

Flower Mound's Communications Division provides timely information promoting awareness of Town services, major projects, and community events through the use of print, broadcast, and electronic communication media. The Division manages Flower Mound's government access cable television channel (FMTV), social media outlets, and the Town's official website.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 392,936	\$ 393,865	\$ 363,570	\$ 380,147	\$ -	\$ 380,147
SUPPLIES AND MATERIALS	896	1,900	1,625	1,825	-	1,825
MAINTENANCE	333	50	-	50	-	50
CONTRACTUAL SERVICES	72,660	103,030	97,010	102,880	-	102,880
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 466,825</b>	<b>\$ 498,845</b>	<b>\$ 462,205</b>	<b>\$ 484,902</b>	<b>\$ -</b>	<b>\$ 484,902</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>COMMUNICATIONS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CUSTOMER RELATIONS</b>

The purpose of the Customer Relations Division is to serve our citizens by being sensitive to their needs and resolving their concerns in a timely and courteous manner. Resolution is achieved through coordination with other divisions.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 207,026	\$ 207,786	\$ 207,946	\$ 215,845	\$ -	\$ 215,845
SUPPLIES AND MATERIALS	2,614	2,250	2,110	2,250	-	2,250
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	781	800	800	800	-	800
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 210,421</b>	<b>\$ 210,836</b>	<b>\$ 210,856</b>	<b>\$ 218,895</b>	<b>\$ -</b>	<b>\$ 218,895</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

Non-Departmental Services includes expenditures that do not directly benefit a single department in the General Fund. All expenses incurred are for the benefit and function of the Town as a whole.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	40,019	25,000	20,000	25,000	-	25,000
CONTRACTUAL SERVICES	7,255,642	5,985,507	5,848,117	3,903,944	55,000	3,958,944
<b>TOTAL</b>	<b>\$ 7,295,661</b>	<b>\$ 6,010,507</b>	<b>\$ 5,868,117</b>	<b>\$ 3,928,944</b>	<b>\$ 55,000</b>	<b>\$ 3,983,944</b>

<b>PERSONNEL SUMMARY</b>
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NO PERSONNEL ARE INCLUDED FOR THIS DEPARTMENT.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>GENERAL FUND TRANSFERS</b>

General Fund Transfers includes transfers from the General Fund to other funds for items such as vehicle and technology replacement costs.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
CONTRACTUAL SERVICES	5,922,845	2,412,147	2,412,147	2,380,584	-	2,380,584
<b>TOTAL</b>	<b>\$ 5,922,845</b>	<b>\$ 2,412,147</b>	<b>\$ 2,412,147</b>	<b>\$ 2,380,584</b>	<b>\$ -</b>	<b>\$ 2,380,584</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>GENERAL FUND NON-DEPARTMENTAL</b>

General Fund Non-Departmental funds items such as legislative consulting services and the Town's insurance.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	40,019	25,000	20,000	25,000	-	25,000
CONTRACTUAL SERVICES	1,332,797	3,573,360	3,435,970	1,523,360	55,000	1,578,360
<b>TOTAL</b>	<b>\$ 1,372,816</b>	<b>\$ 3,598,360</b>	<b>\$ 3,455,970</b>	<b>\$ 1,548,360</b>	<b>\$ 55,000</b>	<b>\$ 1,603,360</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
TML INSURANCE PRICE INCREASE	\$ 55,000
<b>TOTAL</b>	<b>\$ 55,000</b>

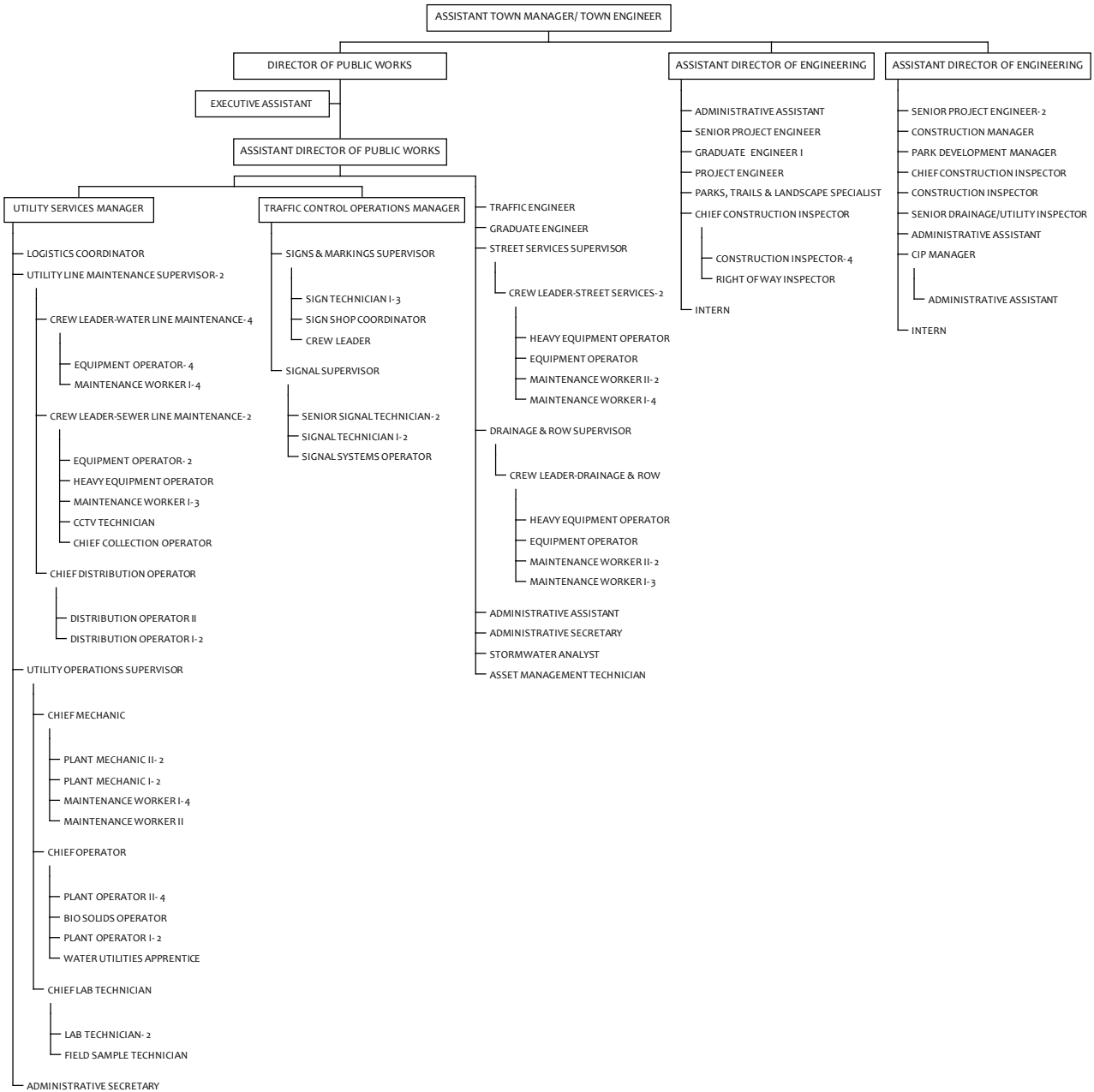
**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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# PUBLIC WORKS





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Public Works Department safeguards the health, safety, and welfare of the citizens of the Town of Flower Mound through the administration of engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadway and utility infrastructure systems.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,839,477	\$ 2,014,877	\$ 1,932,959	\$ 2,069,256	\$ 68,208	\$ 2,137,464
SUPPLIES AND MATERIALS	95,619	115,855	112,330	109,795	9,850	119,645
MAINTENANCE	1,952,948	2,541,427	2,546,870	2,508,850	195,600	2,704,450
CONTRACTUAL SERVICES	1,656,988	1,021,500	1,016,095	706,075	1,181,155	1,887,230
CAPITAL OUTLAY	192,003	285,015	285,030	-	120,500	120,500
<b>TOTAL</b>	<b>\$ 5,737,035</b>	<b>\$ 5,978,674</b>	<b>\$ 5,893,284</b>	<b>\$ 5,393,976</b>	<b>\$ 1,575,313</b>	<b>\$ 6,969,289</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Construction Planning & Management	1.0	1.0	1.0	-	1.0
Street Services Management	3.0	3.0	3.0	-	3.0
Pavement Maintenance	10.0	10.0	10.0	-	10.0
Transportation Services Management	1.0	1.0	1.0	-	1.0
Signs & Markings	6.0	6.0	6.0	-	6.0
Traffic Signals	5.0	5.0	5.0	1.0	6.0
<b>TOTAL Department FTEs</b>	<b>26.0</b>	<b>26.0</b>	<b>26.0</b>	<b>1.0</b>	<b>27.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CONSTRUCTION PLANNING &amp; MANAGEMENT</b>

The Construction Planning & Management Division safeguards the health, safety, and welfare of the citizens of the Town of Flower Mound through the administration of engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadway and utility infrastructure systems.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 100,187	\$ 100,094	\$ 101,670	\$ 104,333	\$ -	\$ 104,333
SUPPLIES AND MATERIALS	244	790	790	790	-	790
MAINTENANCE	8	250	250	100	-	100
CONTRACTUAL SERVICES	1,330	3,460	3,460	3,460	-	3,460
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 101,769</b>	<b>\$ 104,594</b>	<b>\$ 106,170</b>	<b>\$ 108,683</b>	<b>\$ -</b>	<b>\$ 108,683</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>STREET SERVICES MANAGEMENT</b>

The Street Services Management Division provides safe and convenient public thoroughfares and storm water control to the Town by utilizing the resources dedicated to the maintenance of streets and drainage-ways.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 350,529	\$ 352,161	\$ 305,698	\$ 344,108	\$ -	\$ 344,108
SUPPLIES AND MATERIALS	5,273	6,125	6,130	6,125	-	6,125
MAINTENANCE	2,270	2,350	4,540	2,300	-	2,300
CONTRACTUAL SERVICES	1,039,188	759,290	757,085	581,515	115,000	696,515
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,397,260</b>	<b>\$ 1,119,926</b>	<b>\$ 1,073,453</b>	<b>\$ 934,048</b>	<b>\$ 115,000</b>	<b>\$ 1,049,048</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
------------------------------------

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
STREET LIGHT REQUEST	\$ 115,000
<b>TOTAL</b>	<b>\$ 115,000</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PAVEMENT MAINTENANCE</b>

The Pavement Maintenance Division provides safe and convenient public thoroughfares and storm water control to the Town by utilizing the resources dedicated to the maintenance of streets and drainage-ways.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 460,876	\$ 592,180	\$ 605,053	\$ 601,229	\$ -	\$ 601,229
SUPPLIES AND MATERIALS	30,945	40,280	39,670	39,280	1,200	40,480
MAINTENANCE	1,350,990	1,857,677	1,860,900	1,836,700	150,600	1,987,300
CONTRACTUAL SERVICES	162,095	155,450	153,075	4,800	690,000	694,800
CAPITAL OUTLAY	48,915	241,000	241,000	-	92,500	92,500
<b>TOTAL</b>	<b>\$ 2,053,821</b>	<b>\$ 2,886,587</b>	<b>\$ 2,899,698</b>	<b>\$ 2,482,009</b>	<b>\$ 934,300</b>	<b>\$ 3,416,309</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
ADA TRANSITION AND IMPLEMENTATION PLAN	\$ 150,000
SIDEWALK LINKS	150,000
RETAINING WALL AT THE FLOWER MOUND	300,000
SOUND WALL MAINTENANCE	150,600
ROADWAY AMENITIES	90,000
SKID STEER & TRAILER	66,500
FIELD IPAD REPLACEMENT	1,200
WINTER WEATHER RESPONSE ITEMS (2)	26,000
<b>TOTAL</b>	<b>\$ 934,300</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TRANSPORTATION SERVICES MANAGEMENT</b>

The Traffic Control Team provides for the safety of vehicular and pedestrian traffic on Town thoroughfares through the installation, maintenance, and repair of Town traffic control devices.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 122,395	\$ 122,436	\$ 124,330	\$ 127,102	\$ -	\$ 127,102
SUPPLIES AND MATERIALS	2,744	8,350	6,715	3,350	-	3,350
MAINTENANCE	2,414	500	500	900	-	900
CONTRACTUAL SERVICES	10,972	9,675	9,675	9,675	-	9,675
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 138,525</b>	<b>\$ 140,961</b>	<b>\$ 141,220</b>	<b>\$ 141,027</b>	<b>\$ -</b>	<b>\$ 141,027</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
------------------------------------

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>SIGNS &amp; MARKINGS</b>

The Traffic Control Team provides for the safety of vehicular and pedestrian traffic on Town thoroughfares through the installation, maintenance, and repair of Town traffic control devices.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 380,941	\$ 417,401	\$ 358,730	\$ 444,500	\$ -	\$ 444,500
SUPPLIES AND MATERIALS	32,897	34,060	33,635	34,200	-	34,200
MAINTENANCE	413,596	472,400	472,430	457,100	25,000	482,100
CONTRACTUAL SERVICES	17,266	8,780	7,955	21,780	-	21,780
CAPITAL OUTLAY	-	34,240	34,255	-	-	-
<b>TOTAL</b>	<b>\$ 844,700</b>	<b>\$ 966,881</b>	<b>\$ 907,005</b>	<b>\$ 957,580</b>	<b>\$ 25,000</b>	<b>\$ 982,580</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
SIGNS & MARKINGS FUNDING INCREASE	\$ 25,000
<b>TOTAL</b>	<b>\$ 25,000</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>TRAFFIC SIGNALS</b>

The Traffic Control Team provides for the safety of vehicular and pedestrian traffic on Town thoroughfares through the installation, maintenance, and repair of Town traffic control devices.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 424,549	\$ 430,605	\$ 437,478	\$ 447,984	\$ 68,208	\$ 516,192
SUPPLIES AND MATERIALS	23,516	26,250	25,390	26,050	8,650	34,700
MAINTENANCE	183,670	208,250	208,250	211,750	20,000	231,750
CONTRACTUAL SERVICES	426,137	84,845	84,845	84,845	376,155	461,000
CAPITAL OUTLAY	143,088	9,775	9,775	-	28,000	28,000
<b>TOTAL</b>	<b>\$ 1,200,960</b>	<b>\$ 759,725</b>	<b>\$ 765,738</b>	<b>\$ 770,629</b>	<b>\$ 501,013</b>	<b>\$ 1,271,642</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
TRAFFIC SIGNAL FUNDING INCREASE	\$ 20,000
PORTABLE EMERGENCY GENERATOR REPLACEMENT	7,500
<b>TOTAL</b>	<b>\$ 27,500</b>

**DECISION PACKAGE REQUESTS**

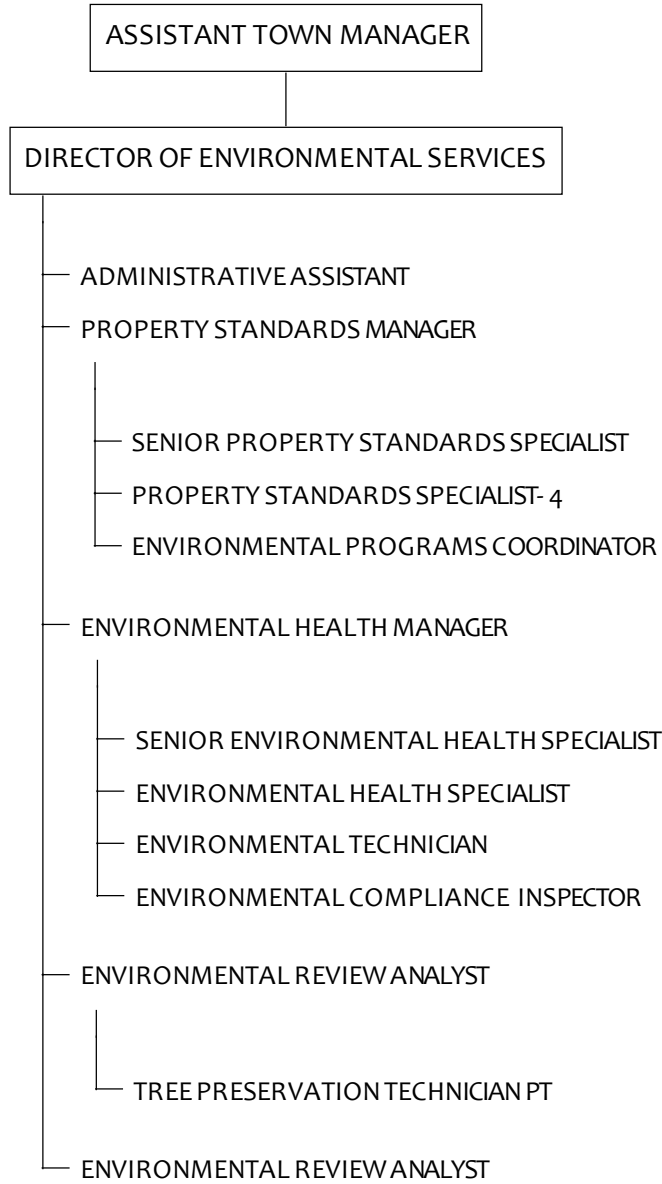
TITLE	COST
TRAFFIC DETECTION REHABILITATION	\$ 150,000
MID-BLOCK PEDESTRIAN CROSSING	28,000
SIGNAL TECHNICIAN	70,513
SIGNAL POLE REPLACEMENT	200,000
ADAPTIVE SIGNAL TIMING COORIDOR STUDY	25,000
<b>TOTAL</b>	<b>\$ 473,513</b>



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# ENVIRONMENTAL SERVICES





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<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ENVIRONMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The mission of the Environmental Services Department is to provide quality services to the community for the protection and promotion of the health, safety, welfare, property values and environment of the Town of Flower Mound. The Department focuses on public education in an effort to gain compliance, by administering the Town's Code and State Laws relevant to nuisance, zoning, environmental health and consumer health standards; advances and supports sustainable development through comprehensive environmental protection, conservation, and effective resource management; implements federal, state, and local environmental statutes and regulations; and fosters and ensures continuous public involvement and appreciation for the Town's unique and invaluable natural surroundings.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,263,824	\$ 1,291,909	\$ 1,270,083	\$ 1,325,119	\$ -	\$ 1,325,119
SUPPLIES AND MATERIALS	22,999	31,250	24,950	30,900	-	30,900
MAINTENANCE	3,601	3,100	2,000	2,850	-	2,850
CONTRACTUAL SERVICES	176,372	203,420	177,000	184,420	-	184,420
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,466,796</b>	<b>\$ 1,529,679</b>	<b>\$ 1,474,033</b>	<b>\$ 1,543,289</b>	<b>\$ -</b>	<b>\$ 1,543,289</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Environmental Services	15.0	15.0	15.0	-	15.0
<b>TOTAL Department FTEs</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>	<b>-</b>	<b>15.0</b>

<b>FUND:</b>	<b>GENERAL FUND</b>
<b>DEPARTMENT:</b>	<b>ENVIRONMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ENVIRONMENTAL SERVICES</b>

The mission of the Environmental Services Division is to provide quality services to the community for the protection and promotion of the health, safety, welfare, property values and environment of the Town of Flower Mound. The Division focuses on public education in an effort to gain compliance, by administering the Town's Code and State Laws relevant to nuisance, zoning, environmental health and consumer health standards; advances and supports sustainable development through comprehensive environmental protection, conservation, and effective resource management; implements federal, state, and local environmental statutes and regulations; and fosters and ensures continuous public involvement and appreciation for the Town's unique and invaluable natural surroundings.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 1,263,824	\$ 1,291,909	\$ 1,270,083	\$ 1,325,119	\$ -	\$ 1,325,119
SUPPLIES AND MATERIALS	22,999	31,250	24,950	30,900	-	30,900
MAINTENANCE	3,601	3,100	2,000	2,850	-	2,850
CONTRACTUAL SERVICES	176,372	203,420	177,000	184,420	-	184,420
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,466,796</b>	<b>\$ 1,529,679</b>	<b>\$ 1,474,033</b>	<b>\$ 1,543,289</b>	<b>\$ -</b>	<b>\$ 1,543,289</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

### UTILITY FUND REVENUES

	<b>FY 19-20 Actual</b>	<b>FY 20-21 Revised Budget</b>	<b>FY 20-21 Projected</b>	<b>% Change 20-21 Bud. to 20-21 Proj.</b>	<b>FY 21-22 Adopted Budget</b>	<b>% Change 20-21 Proj. to 21-22 Adopted</b>
Water Sales	33,156,941	36,977,290	36,733,518	-0.66%	37,835,524	3.00%
Sewer Charges	10,992,317	11,813,930	11,676,075	-1.17%	12,026,357	3.00%
Meter and Connect Fees	223,739	220,000	236,735	7.61%	240,000	1.38%
Solid Waste Collection	149,123	135,000	160,000	18.52%	160,000	0.00%
Penalties - Utility Billing	342,001	330,000	337,320	2.22%	335,000	-0.69%
Interest Income	123,984	200,000	25,000	-87.50%	15,000	-40.00%
Other Revenue	4,132,912	190,000	389,005	104.74%	215,000	-44.73%
<b>TOTAL UTILITY FUND REVENUES</b>	<b>\$ 49,121,017</b>	<b>\$ 49,866,220</b>	<b>\$ 49,557,653</b>	<b>-0.62%</b>	<b>\$ 50,826,881</b>	<b>2.56%</b>



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**UTILITY FUND EXPENDITURES**

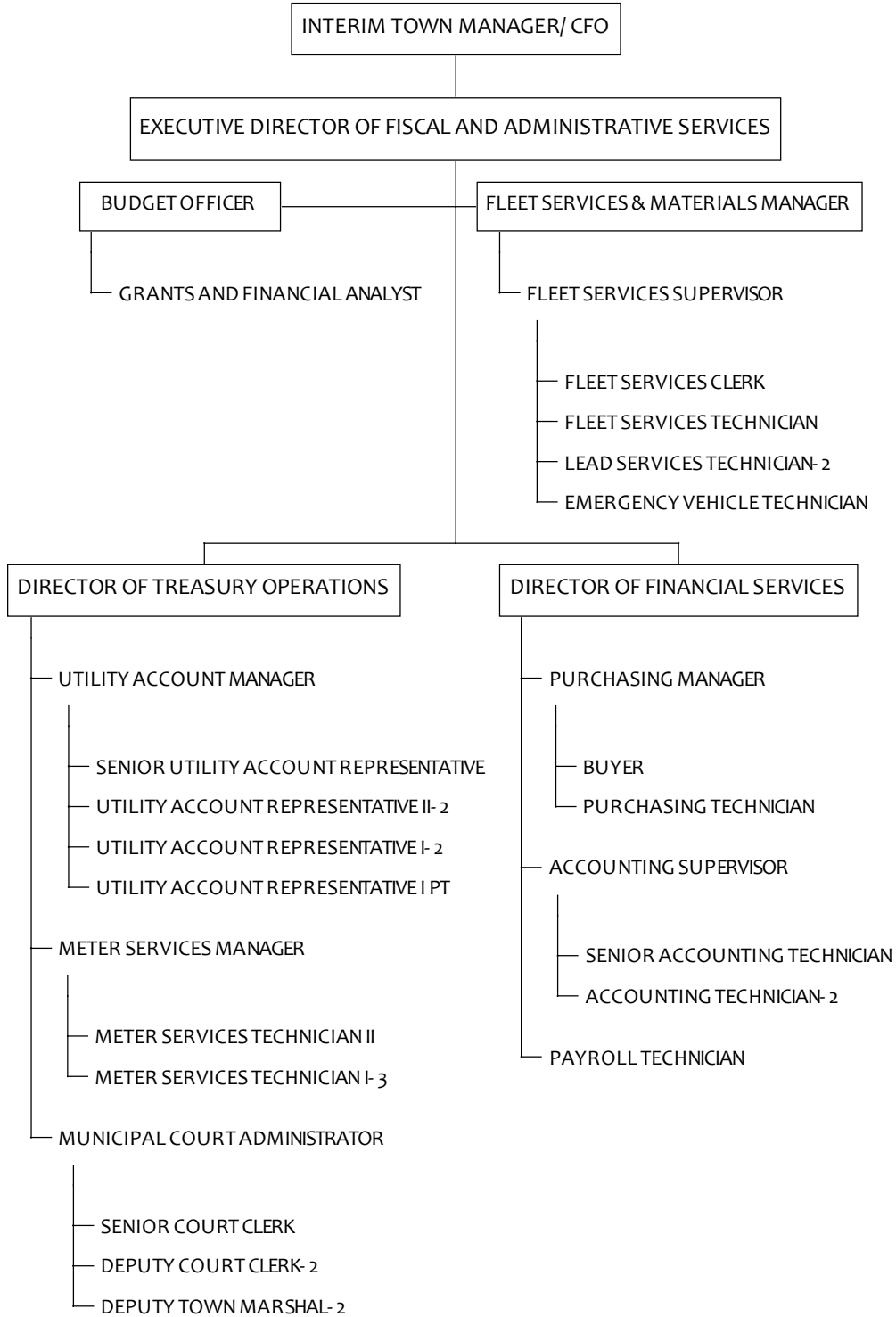
	FY 19-20 Actual	FY 20-21 Budget	FY 20-21 Projected	Adopted Base Budget	Non- Discretionary Requests	Decision Packages	FY 21-22 Adopted Budget	% Change 20-21 Proj. to 21-22 Adopted
<b>Financial Services</b>								
Utility Billing	751,873	773,485	747,726	749,029	20,865	-	769,894	2.96%
Meter Services	980,612	1,011,785	1,005,129	1,018,373	21,090	-	1,039,463	3.42%
<b>Total Financial Services</b>	<b>\$ 1,732,485</b>	<b>\$ 1,785,270</b>	<b>\$ 1,752,855</b>	<b>\$ 1,767,402</b>	<b>\$ 41,955</b>	<b>\$ -</b>	<b>\$ 1,809,357</b>	<b>3.22%</b>
<b>Non-Departmental Services</b>								
Utility Fund Transfers	2,430,051	2,763,652	2,763,652	2,925,466	-	-	2,925,466	5.86%
Utility Fund Non-Departmental	8,235,367	233,643	221,143	233,643	17,000	-	250,643	13.34%
Debt Service	10,159,522	10,899,495	10,884,115	8,938,800	-	-	8,938,800	-17.87%
<b>Total Non-Departmental Services</b>	<b>\$ 20,824,940</b>	<b>\$ 13,896,790</b>	<b>\$ 13,868,910</b>	<b>\$ 12,097,909</b>	<b>\$ 17,000</b>	<b>\$ -</b>	<b>\$ 12,114,909</b>	<b>-12.65%</b>
<b>Public Works</b>								
Public Works Administration	690,521	905,941	930,269	720,751	-	85,973	806,724	-13.28%
Engineering Services	958,936	900,988	906,690	944,915	-	74,374	1,019,289	12.42%
CIP Engineering	999,416	984,481	977,037	1,015,857	-	141,534	1,157,391	18.46%
Utility Services Management	607,771	595,943	580,233	609,108	-	-	609,108	4.98%
Utility Services Maintenance	1,222,089	1,414,552	1,279,648	1,291,180	15,510	-	1,306,690	2.11%
Utility Services Operations	732,462	803,274	768,508	830,733	56,990	-	887,723	15.51%
Utility Services Laboratory	443,533	441,223	454,116	428,300	11,945	-	440,245	-3.05%
Utility Services Distribution and Collection	23,577,121	25,964,800	25,964,795	27,802,925	-	-	27,802,925	7.08%
Utility Line Maintenance- Water Line	1,324,634	1,461,314	1,382,899	1,430,744	1,450	346,357	1,778,551	28.61%
Utility Line Maintenance- Sewer Line	783,846	960,957	862,221	953,361	19,895	-	973,256	12.88%
<b>Total Public Works</b>	<b>\$ 31,340,329</b>	<b>\$ 34,433,473</b>	<b>\$ 34,106,416</b>	<b>\$ 36,027,874</b>	<b>\$ 105,790</b>	<b>\$ 648,238</b>	<b>\$ 36,781,902</b>	<b>7.84%</b>
<b>TOTAL UTILITY FUND EXPENDITURES</b>	<b>\$ 53,897,754</b>	<b>\$ 50,115,533</b>	<b>\$ 49,728,181</b>	<b>\$ 49,893,185</b>	<b>\$ 164,745</b>	<b>\$ 648,238</b>	<b>\$ 50,706,168</b>	<b>1.97%</b>
<b>NET CHANGE</b>	<b>\$ (4,776,737)</b>	<b>\$ (249,313)</b>	<b>\$ (170,528)</b>	<b>\$ 933,696</b>			<b>\$ 120,713</b>	



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# FINANCIAL SERVICES





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<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Financial Services Department is dedicated to meeting the needs of internal and external customers with integrity while providing fiscal accountability. This quality service is accomplished through communication, innovation and cooperation for the betterment of the Town.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 833,669	\$ 838,190	\$ 812,425	\$ 829,677	\$ -	829,677
SUPPLIES AND MATERIALS	574,250	609,430	603,845	627,430	350	627,780
MAINTENANCE	41,232	34,800	30,900	16,800	16,200	33,000
CONTRACTUAL SERVICES	283,334	294,350	297,225	293,495	25,405	318,900
CAPITAL OUTLAY	-	8,500	8,460	-	-	-
<b>TOTAL</b>	<b>\$ 1,732,485</b>	<b>\$ 1,785,270</b>	<b>\$ 1,752,855</b>	<b>\$ 1,767,402</b>	<b>\$ 41,955</b>	<b>\$ 1,809,357</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>MODIFIED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
Utility Billing	6.5	6.5	6.5	-	6.5
Meter Services	5.0	5.0	5.0	-	5.0
<b>TOTAL Department FTEs</b>	<b>11.5</b>	<b>11.5</b>	<b>11.5</b>	<b>-</b>	<b>11.5</b>

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY BILLING</b>

Utility Billing's mission is to ensure accuracy and efficiency in the collection and assessment of user charges; maintain professional and responsive service; answer inquiries from customers; provide accurate and timely billings through progressive and innovative systems; and ensure a positive attitude toward Town Hall by newcomers, visitors, and residents through a pleasant first experience, whether by phone or in person.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 424,180	\$ 442,875	\$ 414,591	\$ 419,274	\$ -	\$ 419,274
SUPPLIES AND MATERIALS	99,232	100,650	94,640	100,650	-	100,650
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	228,461	229,960	238,495	229,105	20,865	249,970
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 751,873</b>	<b>\$ 773,485</b>	<b>\$ 747,726</b>	<b>\$ 749,029</b>	<b>\$ 20,865</b>	<b>\$ 769,894</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
OPERATIONAL COST INCREASE	\$ 20,000
TYLER PRICE INCREASE	865
<b>TOTAL</b>	<b>\$ 20,865</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>FINANCIAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>METER SERVICES</b>

Meter Services mission is to provide the highest level of customer service by providing the accurate and timely reading of water meters and billing of utility customers, controlling optimum collections, maintaining accurate financial and customer records, and ensuring positive public relations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 409,489	\$ 395,315	\$ 397,834	\$ 410,403	\$ -	\$ 410,403
SUPPLIES AND MATERIALS	475,018	508,780	509,205	526,780	350	527,130
MAINTENANCE	41,232	34,800	30,900	16,800	16,200	33,000
CONTRACTUAL SERVICES	54,873	64,390	58,730	64,390	4,540	68,930
CAPITAL OUTLAY	-	8,500	8,460	-	-	-
<b>TOTAL</b>	<b>\$ 980,612</b>	<b>\$ 1,011,785</b>	<b>\$ 1,005,129</b>	<b>\$ 1,018,373</b>	<b>\$ 21,090</b>	<b>\$ 1,039,463</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
OPERATIONAL COST INCREASE	\$ 21,090
<b>TOTAL</b>	<b>\$ 21,090</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

Non-Departmental Services includes expenditures that do not directly benefit a single department in the Utility Fund. All expenses incurred are for the benefit and function of the Town as a whole.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	3,957	4,000	3,500	4,000	-	4,000
CONTRACTUAL SERVICES	10,661,461	2,993,295	2,981,295	3,155,109	17,000	3,172,109
DEBT SERVICE	10,159,522	10,899,495	10,884,115	8,938,800	-	8,938,800
<b>TOTAL</b>	<b>\$ 20,824,940</b>	<b>\$ 13,896,790</b>	<b>\$ 13,868,910</b>	<b>\$ 12,097,909</b>	<b>\$ 17,000</b>	<b>\$ 12,114,909</b>

<b>PERSONNEL SUMMARY</b>
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NO PERSONNEL ARE INCLUDED FOR THIS DEPARTMENT.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY FUND TRANSFERS</b>

The Utility Fund Transfers Division includes all transfers from the Utility Fund to other funds and the transfers to reimburse the General Fund for the cost of administrative support of the Utility Fund.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
CONTRACTUAL SERVICES	2,430,051	2,763,652	2,763,652	2,925,466	-	2,925,466
DEBT SERVICE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,430,051</b>	<b>\$ 2,763,652</b>	<b>\$ 2,763,652</b>	<b>\$ 2,925,466</b>	<b>\$ -</b>	<b>\$ 2,925,466</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY FUND NON-DEPARTMENTAL</b>

The Utility Fund Non-Departmental Division funds items such as legislative consulting services, the Town's insurance, and the Town Manager's contingency.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	3,957	4,000	3,500	4,000	-	4,000
CONTRACTUAL SERVICES	8,231,410	229,643	217,643	229,643	17,000	246,643
DEBT SERVICE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 8,235,367</b>	<b>\$ 233,643</b>	<b>\$ 221,143</b>	<b>\$ 233,643</b>	<b>\$ 17,000</b>	<b>\$ 250,643</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

<b>TITLE</b>	<b>COST</b>
TML INSURANCE PRICE INCREASE	\$ 17,000
<b>TOTAL</b>	<b>\$ 17,000</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>NON-DEPARTMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>DEBT SERVICE</b>

The Debt Service Division includes principal, interest, and paying agent fees for outstanding Utility Fund debt.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
DEBT SERVICE	10,159,522	10,899,495	10,884,115	8,938,800	-	8,938,800
<b>TOTAL</b>	<b>\$10,159,522</b>	<b>\$ 10,899,495</b>	<b>\$ 10,884,115</b>	<b>\$ 8,938,800</b>	<b>\$ -</b>	<b>\$ 8,938,800</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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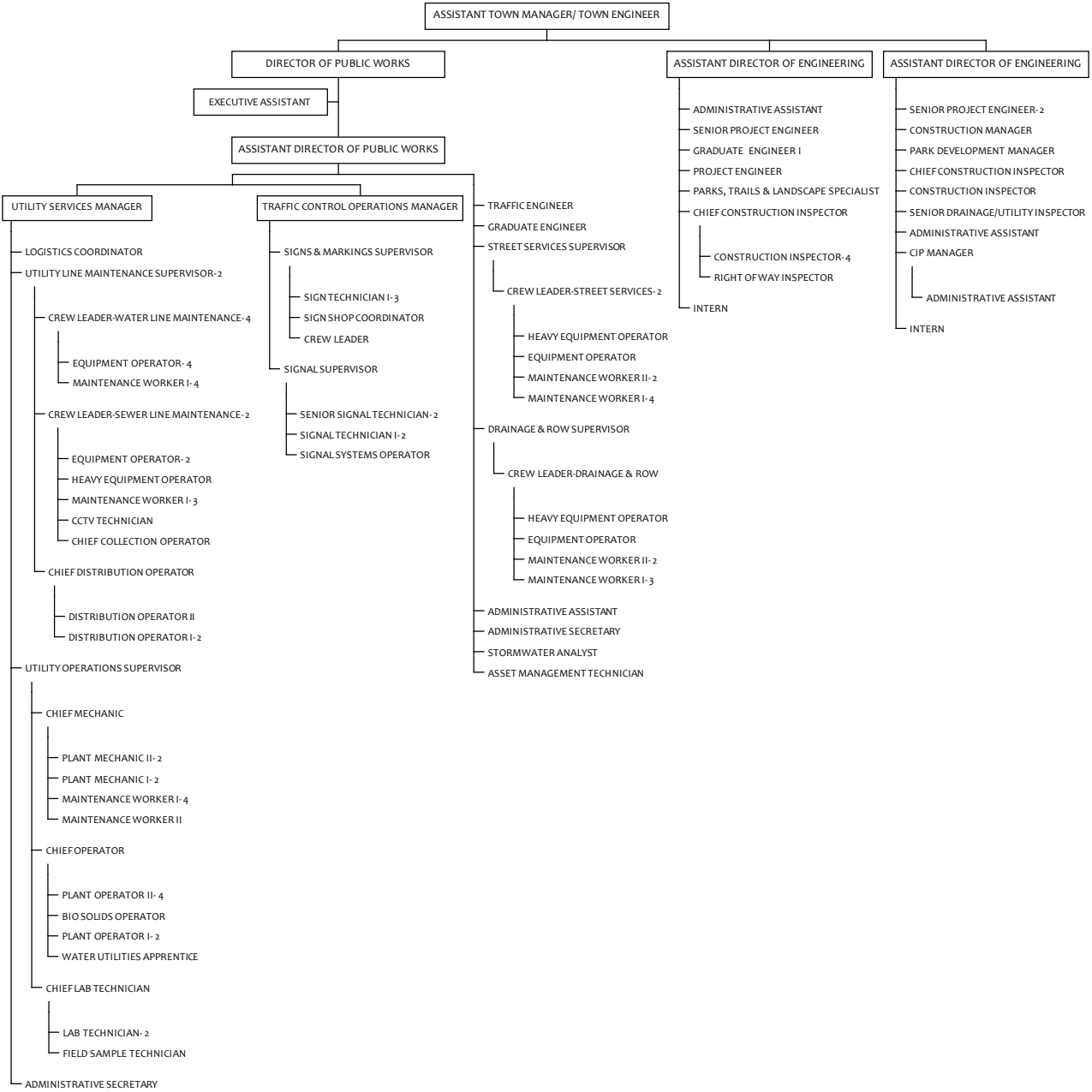
**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

# PUBLIC WORKS





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<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Public Works Department exists to safeguard the health, safety, and welfare of the citizens of the Town of Flower Mound through the administration of engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadway and utility infrastructure systems.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 6,340,679	\$ 6,490,497	\$ 6,438,746	\$ 6,627,079	\$ 438,113	\$ 7,065,192
SUPPLIES AND MATERIALS	382,498	474,171	428,900	434,755	87,700	522,455
MAINTENANCE	784,136	1,017,287	848,855	857,200	-	857,200
CONTRACTUAL SERVICES	23,823,176	26,451,518	26,389,915	28,108,840	67,180	28,176,020
CAPITAL OUTLAY	9,840	-	-	-	161,035	161,035
<b>TOTAL</b>	<b>\$ 31,340,329</b>	<b>\$ 34,433,473</b>	<b>\$ 34,106,416</b>	<b>\$ 36,027,874</b>	<b>\$ 754,028</b>	<b>\$ 36,781,902</b>

<b>PERSONNEL SUMMARY</b>						
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>	
Public Works Administration	6.0	7.0	6.0	1.0	7.0	
Engineering Services	9.25	9.25	9.25	1.0	10.25	
CIP Engineering	8.25	8.25	8.25	1.0	9.25	
Utility Services Management	6.0	6.0	6.0	-	6.0	
Utility Services Maintenance	10.0	10.0	10.0	-	10.0	
Utility Services Operations	9.0	9.0	9.0	-	9.0	
Utility Services Laboratory	4.0	4.0	4.0	-	4.0	
Utility Services Distribution & Collection	-	-	-	-	-	
Utility Line Maintenance- Water Line	13.0	13.0	13.0	3.0	16.0	
Utility Line Maintenance- Sewer Line	10.0	10.0	10.0	-	10.0	
<b>TOTAL Department FTEs</b>	<b>75.5</b>	<b>76.5</b>	<b>75.5</b>	<b>6.0</b>	<b>81.5</b>	

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>PUBLIC WORKS ADMINISTRATION</b>

The Public Works Administration Division manages current resources dedicated to the provision of water utilities and the maintenance of streets and drainage, while always planning for the future.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 655,147	\$ 640,416	\$ 732,324	\$ 618,871	\$ 82,543	\$ 701,414
SUPPLIES AND MATERIALS	3,294	6,000	3,995	6,000	2,300	8,300
MAINTENANCE	418	300	100	200	-	200
CONTRACTUAL SERVICES	31,662	259,225	193,850	95,680	1,130	96,810
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 690,521</b>	<b>\$ 905,941</b>	<b>\$ 930,269</b>	<b>\$ 720,751</b>	<b>\$ 85,973</b>	<b>\$ 806,724</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
GRADUATE ENGINEER	\$ 85,973
TOTAL	\$ 85,973

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ENGINEERING SERVICES</b>

It is the responsibility of the Engineering Services Division to safeguard the health, safety, and welfare of the citizens of the Town of Flower Mound through engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadways and utility infrastructure systems.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 933,278	\$ 875,998	\$ 877,360	\$ 920,520	\$ 71,369	\$ 991,889
SUPPLIES AND MATERIALS	19,640	15,580	15,920	15,580	2,675	18,255
MAINTENANCE	985	1,000	5,000	2,000	-	2,000
CONTRACTUAL SERVICES	5,033	8,410	8,410	6,815	330	7,145
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 958,936</b>	<b>\$ 900,988</b>	<b>\$ 906,690</b>	<b>\$ 944,915</b>	<b>\$ 74,374</b>	<b>\$ 1,019,289</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
RIGHT OF WAY INSPECTOR	\$ 74,374
	TOTAL \$ 74,374

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CIP ENGINEERING</b>

The CIP Engineering Division is charged with the implementation of policies established by the Town Council. This includes the provision of general administrative support services for those departments and operations of the Town that are financed from revenues from the Town's Utility System and implementation of the Capital Improvement Program.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 986,032	\$ 951,976	\$ 949,647	\$ 984,467	\$ 71,359	\$ 1,055,826
SUPPLIES AND MATERIALS	7,394	7,900	7,415	7,800	2,435	10,235
MAINTENANCE	1,172	1,700	1,700	1,600	-	1,600
CONTRACTUAL SERVICES	4,818	22,905	18,275	21,990	38,740	60,730
CAPITAL OUTLAY	-	-	-	-	29,000	29,000
<b>TOTAL</b>	<b>\$ 999,416</b>	<b>\$ 984,481</b>	<b>\$ 977,037</b>	<b>\$ 1,015,857</b>	<b>\$ 141,534</b>	<b>\$ 1,157,391</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
CONSTRUCTION INSPECTOR	\$ 103,534
PROJECT MANAGEMENT SOFTWARE	38,000
<b>TOTAL</b>	<b>\$ 141,534</b>



<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY SERVICES MANAGEMENT</b>

The Utility Services Management Team provides a safe and adequate supply of drinking water and treats wastewater for the citizens of the Town by utilizing resources dedicated to the operation of water pumping and storage facilities and the wastewater treatment plant, in compliance with state and federal regulations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 556,990	\$ 532,258	\$ 520,443	\$ 545,573	\$ -	\$ 545,573
SUPPLIES AND MATERIALS	12,783	16,350	12,960	16,200	-	16,200
MAINTENANCE	8	1,550	1,850	1,550	-	1,550
CONTRACTUAL SERVICES	37,990	45,785	44,980	45,785	-	45,785
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 607,771</b>	<b>\$ 595,943</b>	<b>\$ 580,233</b>	<b>\$ 609,108</b>	<b>\$ -</b>	<b>\$ 609,108</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY SERVICES MAINTENANCE</b>

The Utility Services Operations Team provides a safe and adequate supply of drinking water and treats wastewater for the citizens of the Town by utilizing resources dedicated to the operation of water pumping and storage facilities and the wastewater treatment plant, in compliance with state and federal regulations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 654,790	\$ 733,522	\$ 694,273	\$ 752,625	\$ -	\$ 752,625
SUPPLIES AND MATERIALS	34,101	69,800	40,655	70,800	1,280	72,080
MAINTENANCE	499,214	576,387	497,360	446,500	-	446,500
CONTRACTUAL SERVICES	33,984	34,843	47,360	21,255	14,230	35,485
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,222,089</b>	<b>\$ 1,414,552</b>	<b>\$ 1,279,648</b>	<b>\$ 1,291,180</b>	<b>\$ 15,510</b>	<b>\$ 1,306,690</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
LEASES AND RENTALS INCREASE	\$ 13,630
MEMBERSHIPS/LICENSES INCREASE	600
RADIO MAINTENANCE	1,280
<b>TOTAL</b>	<b>\$ 15,510</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY SERVICES OPERATIONS</b>

The Utility Services Operations Team provides a safe and adequate supply of drinking water and treats wastewater for the citizens of the Town by utilizing resources dedicated to the operation of water pumping and storage facilities and the wastewater treatment plant, in compliance with state and federal regulations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 667,990	\$ 686,414	\$ 669,463	\$ 730,473	\$ -	\$ 730,473
SUPPLIES AND MATERIALS	42,339	75,790	63,945	60,690	56,990	117,680
MAINTENANCE	14,177	31,000	27,370	29,500	-	29,500
CONTRACTUAL SERVICES	7,956	10,070	7,730	10,070	-	10,070
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 732,462</b>	<b>\$ 803,274</b>	<b>\$ 768,508</b>	<b>\$ 830,733</b>	<b>\$ 56,990</b>	<b>\$ 887,723</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
CHEMICAL AND MECHANICAL SUPPLIES INCREASE	\$ 56,990
<b>TOTAL</b>	<b>\$ 56,990</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY SERVICES LABORATORY</b>

The Utility Services Operations Team provides a safe and adequate supply of drinking water and treats wastewater for the citizens of the Town by utilizing resources dedicated to the operation of water pumping and storage facilities and the wastewater treatment plant, in compliance with state and federal regulations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 321,655	\$ 303,437	\$ 315,651	\$ 311,740	\$ -	\$ 311,740
SUPPLIES AND MATERIALS	78,590	89,776	90,510	68,550	10,185	78,735
MAINTENANCE	367	350	350	350	-	350
CONTRACTUAL SERVICES	42,921	47,660	47,605	47,660	1,760	49,420
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 443,533</b>	<b>\$ 441,223</b>	<b>\$ 454,116</b>	<b>\$ 428,300</b>	<b>\$ 11,945</b>	<b>\$ 440,245</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
BUSINESS AND TRAVEL INCREASE	\$ 1,760
SL1000 AND REAGENTS	9,375
UNIFORMS AND CLOTHING INCREASE	810
<b>TOTAL</b>	<b>\$ 11,945</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY SERVICES DISTRIBUTION AND COLLECTION</b>

The Utility Services Operations Team provides a safe and adequate supply of drinking water and treats wastewater for the citizens of the Town by utilizing resources dedicated to the operation of water pumping and storage facilities and the wastewater treatment plant, in compliance with state and federal regulations.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	1,955	20,000	20,000	20,000	-	20,000
CONTRACTUAL SERVICES	23,575,166	25,944,800	25,944,795	27,782,925	-	27,782,925
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 23,577,121</b>	<b>\$ 25,964,800</b>	<b>\$ 25,964,795</b>	<b>\$ 27,802,925</b>	<b>\$ -</b>	<b>\$ 27,802,925</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY LINE MAINTENANCE- WATER LINE</b>

The Water Line Maintenance Team provides safe distribution of water to the citizens of the Town by utilizing resources dedicated to the preventative maintenance and repair of the utility infrastructure.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 942,032	\$ 1,007,214	\$ 1,018,184	\$ 1,000,644	\$ 212,842	\$ 1,213,486
SUPPLIES AND MATERIALS	110,620	124,600	119,640	125,600	11,615	137,215
MAINTENANCE	223,413	288,300	209,800	263,300	-	263,300
CONTRACTUAL SERVICES	48,569	41,200	35,275	41,200	990	42,190
CAPITAL OUTLAY	-	-	-	-	122,360	122,360
<b>TOTAL</b>	<b>\$ 1,324,634</b>	<b>\$ 1,461,314</b>	<b>\$ 1,382,899</b>	<b>\$ 1,430,744</b>	<b>\$ 347,807</b>	<b>\$ 1,778,551</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
ULM WATER- LINE ITEM INCREASES	\$ 1,450
<b>TOTAL</b>	<b>\$ 1,450</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
WATER REPAIR CREW	\$ 288,997
F350 DUMP BODY	57,360
<b>TOTAL</b>	<b>\$ 346,357</b>

<b>FUND:</b>	<b>UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>UTILITY LINE MAINTENANCE- SEWER LINE</b>

The Sewer Line Maintenance Team provides safe collection of wastewater for the citizens of the Town by utilizing resources dedicated to the preventative maintenance and repair of the utility infrastructure.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 622,765	\$ 759,262	\$ 661,401	\$ 762,166	\$ -	\$ 762,166
SUPPLIES AND MATERIALS	73,737	68,375	73,860	63,535	220	63,755
MAINTENANCE	42,427	96,700	85,325	92,200	-	92,200
CONTRACTUAL SERVICES	35,077	36,620	41,635	35,460	10,000	45,460
CAPITAL OUTLAY	9,840	-	-	-	9,675	9,675
<b>TOTAL</b>	<b>\$ 783,846</b>	<b>\$ 960,957</b>	<b>\$ 862,221</b>	<b>\$ 953,361</b>	<b>\$ 19,895</b>	<b>\$ 973,256</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
CUES P542 PUSH CAMERA	\$ 9,675
ULM SEWER- LINE ITEM INCREASES	10,220
<b>TOTAL</b>	<b>\$ 19,895</b>

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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### STORMWATER UTILITY FUND REVENUES

	FY 19-20 Actual	FY 20-21 Revised Budget	FY 20-21 Projected	% Change 20-21 Bud. to 20-21 Proj.	FY 21-22 Adopted Budget	% Change 20-21 Proj. to 21-22 Adopted
Penalties - Utility Billing	10,952	10,000	10,500	5.00%	10,000	-4.76%
Stormwater Fees	1,515,211	1,525,260	1,280,485	-16.05%	1,619,200	26.45%
Drainage Permit Fees	210,042	225,000	230,000	2.22%	225,000	-2.17%
Interest Income	7,657	8,000	8,000	0.00%	8,000	0.00%
Miscellaneous Revenues	1,758	-	915	N/A	-	-100.00%
<b>TOTAL STORMWATER UTILITY FUND REVENUES</b>	<b>\$ 1,745,620</b>	<b>\$ 1,768,260</b>	<b>\$ 1,529,900</b>	<b>-13.48%</b>	<b>\$ 1,862,200</b>	<b>21.72%</b>



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**STORMWATER UTILITY EXPENDITURES**

	<b>FY 19-20 Actual</b>	<b>FY 20-21 Budget</b>	<b>FY 20-21 Projected</b>	<b>Adopted Base Budget</b>	<b>Non- Discretionary Requests</b>	<b>Decision Packages</b>	<b>FY 21-22 Adopted Budget</b>	<b>% Change 20-21 Proj. to 21-22 Adopted</b>
<b>Public Works</b>								
CIP Engineering- Stormwater	75,313	90,780	92,547	94,609	-	-	94,609	2.23%
Drainage and Right of Way	1,617,889	1,465,992	1,394,406	1,167,155	-	479,700	1,646,855	18.10%
Engineering Services- Stormwater	166,032	153,983	138,045	152,045	-	-	152,045	10.14%
<b>Total Public Works</b>	<b>1,859,234</b>	<b>1,710,755</b>	<b>1,624,998</b>	<b>1,413,809</b>	<b>-</b>	<b>479,700</b>	<b>1,893,509</b>	<b>30.47%</b>
<b>Environmental Services</b>								
Environmental Services - Stormwater	65,781	93,370	78,453	82,764	-	-	82,764	5.50%
<b>Total Environmental Services</b>	<b>\$ 65,781</b>	<b>\$ 93,370</b>	<b>\$ 78,453</b>	<b>\$ 82,764</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 82,764</b>	<b>5.50%</b>
<b>TOTAL STORMWATER UTILITY FUND EXPENDITURES</b>	<b>\$ 1,925,015</b>	<b>\$ 1,804,125</b>	<b>\$ 1,703,451</b>	<b>\$ 1,496,573</b>	<b>\$ -</b>	<b>\$ 479,700</b>	<b>\$ 1,976,273</b>	<b>16.02%</b>
<b>NET CHANGE</b>	<b>\$ (179,395)</b>	<b>\$ (35,865)</b>	<b>\$ (173,551)</b>				<b>\$ (114,073)</b>	



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# PUBLIC WORKS





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<b>FUND:</b>	<b>STORMWATER UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The Public Works Department exists to safeguard the health, safety, and welfare of the citizens of the Town of Flower Mound through the administration of engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadway and utility infrastructure systems.

<b>EXPENDITURE SUMMARY</b>						
OBJECT CATEGORIES	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	BUDGET	PROJECTED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
PERSONNEL SERVICES	\$ 652,917	\$ 799,709	\$ 713,953	\$ 825,566	\$ -	\$ 825,566
SUPPLIES AND MATERIALS	36,662	40,055	42,205	40,055	1,200	41,255
MAINTENANCE	66,606	60,250	58,535	59,950	-	59,950
CONTRACTUAL SERVICES	1,054,134	797,741	797,240	488,238	450,000	938,238
CAPITAL OUTLAY	48,915	13,000	13,065	-	28,500	28,500
<b>TOTAL</b>	<b>\$ 1,859,234</b>	<b>\$ 1,710,755</b>	<b>\$ 1,624,998</b>	<b>\$ 1,413,809</b>	<b>\$ 479,700</b>	<b>\$ 1,893,509</b>

<b>PERSONNEL SUMMARY</b>					
FTEs per Division	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2021-2022
	ACTUAL	MODIFIED	BASE BUDGET	SUPPLEMENTAL	TOTAL BUDGET
CIP Engineering- Stormwater	1.0	1.0	1.0	-	1.0
Drainage and Right of Way	9.0	9.0	9.0	-	9.0
Engineering Services- Stormwater	2.0	2.0	2.0	-	2.0
<b>TOTAL Department FTEs</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>	<b>-</b>	<b>12.0</b>

<b>FUND:</b>	<b>STORMWATER UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>CIP ENGINEERING- STORMWATER</b>

It is the CIP Engineering Division's responsibility to safeguard the health, safety, and welfare of the citizens of the Town of Flower Mound through engineering-related involvement. This includes the design and review of construction drawings for capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, review and determination of localized drainage issues and concerns, and master planning and implementation to expand the Town's roadways and utility infrastructure system.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 73,328	\$ 86,070	\$ 87,837	\$ 90,199	\$ -	\$ 90,199
SUPPLIES AND MATERIALS	1,651	3,400	3,400	3,400	-	3,400
MAINTENANCE	334	1,100	1,100	800	-	800
CONTRACTUAL SERVICES	-	210	210	210	-	210
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 75,313</b>	<b>\$ 90,780</b>	<b>\$ 92,547</b>	<b>\$ 94,609</b>	<b>\$ -</b>	<b>\$ 94,609</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**  
 NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
 NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>STORMWATER UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>PUBLIC WORKS</b>
<b>DIVISION / SUBDIVISION:</b>	<b>DRAINAGE AND RIGHT OF WAY</b>

The mission of the Drainage and Right-of-Way Division is to provide stormwater control to the Town through the maintenance of drainage ways. The Division is responsible for the operation and maintenance of public drainage systems and rights-of-ways within Flower Mound, with the exception of those within dedicated private or homeowner association-maintained drainage easements, or under the jurisdiction of the Corp of Engineers or the Texas Department of Transportation.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 413,557	\$ 559,656	\$ 488,071	\$ 583,322	\$ -	\$ 583,322
SUPPLIES AND MATERIALS	35,011	36,655	38,805	36,655	1,200	37,855
MAINTENANCE	66,272	59,150	57,435	59,150	-	59,150
CONTRACTUAL SERVICES	1,054,134	797,531	797,030	488,028	450,000	938,028
CAPITAL OUTLAY	48,915	13,000	13,065	-	28,500	28,500
<b>TOTAL</b>	<b>\$ 1,617,889</b>	<b>\$ 1,465,992</b>	<b>\$ 1,394,406</b>	<b>\$ 1,167,155</b>	<b>\$ 479,700</b>	<b>\$ 1,646,855</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>DECISION PACKAGE REQUESTS</b>	<b>COST</b>
TITLE	
SW ONE-TIME TRANSFER TO CIP	\$ 450,000
TRAILER	4,500
MINI TRACK LOADER	24,000
FIELD IPAD REPLACEMENT	1,200
<b>TOTAL</b>	<b>\$ 479,700</b>

**FUND:** STORMWATER UTILITY FUND  
**DEPARTMENT:** PUBLIC WORKS  
**DIVISION / SUBDIVISION:** ENGINEERING SERVICES- STORMWATER

It is the Engineering Services Division's responsibility is to safeguard the health, safety, and welfare of the citizens of the Town of Flower Mound through engineering-related involvement. This includes the design and review of construction drawings for land development and capital improvement projects, monitoring of construction related activities, identification and resolution of hazardous situations, and master planning and implementation to expand the Town's roadways and utility infrastructure system.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020</b>	<b>FY 2020-2021</b>	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>	<b>FY 2021-2022</b>
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BASE BUDGET</b>	<b>SUPPLEMENTAL</b>	<b>TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 166,032	\$ 153,983	\$ 138,045	\$ 152,045	\$ -	\$ 152,045
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 166,032</b>	<b>\$ 153,983</b>	<b>\$ 138,045</b>	<b>\$ 152,045</b>	<b>\$ -</b>	<b>\$ 152,045</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGES ARE INCLUDED FOR THIS DIVISION.

# ENVIRONMENTAL SERVICES





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<b>FUND:</b>	<b>STORMWATER UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>ENVIRONMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ALL</b>

The mission of the Environmental Services Department is to provide quality services to the community for the protection and promotion of the health, safety, welfare, property values and environment of the Town of Flower Mound; focus on public education to gain compliance by administering the Towns Code and State Laws relevant to nuisance, zoning, environmental health and consumer health standards; advance and support sustainable development through comprehensive environmental protection, conservation, and effective resource management; implement federal, state, and local environmental statutes and regulations; and foster and ensure continuous public involvement and appreciation for the Towns unique and invaluable natural surroundings.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 56,817	\$ 81,925	\$ 67,008	\$ 71,469	\$ -	\$ 71,469
SUPPLIES AND MATERIALS	1,743	2,650	2,650	2,500	-	2,500
MAINTENANCE	1,552	1,550	1,550	1,550	-	1,550
CONTRACTUAL SERVICES	5,669	7,245	7,245	7,245	-	7,245
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 65,781</b>	<b>\$ 93,370</b>	<b>\$ 78,453</b>	<b>\$ 82,764</b>	<b>\$ -</b>	<b>\$ 82,764</b>

<b>PERSONNEL SUMMARY</b>					
<b>FTEs per Division</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 MODIFIED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
Environmental Services- Stormwater	1.0	1.0	1.0	-	1.0
<b>TOTAL Department FTEs</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>	<b>1.0</b>

<b>FUND:</b>	<b>STORMWATER UTILITY FUND</b>
<b>DEPARTMENT:</b>	<b>ENVIRONMENTAL SERVICES</b>
<b>DIVISION / SUBDIVISION:</b>	<b>ENVIRONMENTAL SERVICES - STORMWATER</b>

The mission of the Environmental Services Stormwater Program is to provide continuing public education and training related to stormwater and water quality issues, and support watershed protection and monitoring initiatives through sound environmental science, resource conservation, and sustainable development and planning.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ 56,817	\$ 81,925	\$ 67,008	\$ 71,469	\$ -	\$ 71,469
SUPPLIES AND MATERIALS	1,743	2,650	2,650	2,500	-	2,500
MAINTENANCE	1,552	1,550	1,550	1,550	-	1,550
CONTRACTUAL SERVICES	5,669	7,245	7,245	7,245	-	7,245
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 65,781</b>	<b>\$ 93,370</b>	<b>\$ 78,453</b>	<b>\$ 82,764</b>	<b>\$ -</b>	<b>\$ 82,764</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Vehicle &amp; Equipment Replacement Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Fleet Services</b>

**DESCRIPTION**

This fund is used to manage the purchase of Town vehicles in a manner that does not create the burden of high expenditures during any single year. Departments provide annual lease payments to the fund based on the number and types of vehicles, the average life expectancy, and the projected replacement cost of the vehicles. Vehicles are then replaced on a schedule in order to maintain a safe fleet of Town vehicles for public service.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INTEREST INCOME	124,055	50,000	25,000	30,000	-	30,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE*	1,978,575	2,461,209	2,662,975	2,372,345	-	2,372,345
<b>TOTAL</b>	<b>\$ 2,102,630</b>	<b>\$ 2,511,209</b>	<b>\$ 2,687,975</b>	<b>\$ 2,402,345</b>	<b>\$ -</b>	<b>\$ 2,402,345</b>

**\* Other Revenue**

VERF Transfer from:

General Fund	\$ 1,911,301
Utility Fund	322,549
Stormwater Utility Fund	108,723
Tree Preservation Fund	971
Crime District-Sales Tax Fund	45,929
	<b>\$ 2,389,473</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	10,079	-	14,997	-	-	-
CAPITAL OUTLAY	1,591,036	2,556,242	2,541,245	1,500,000	-	1,500,000
<b>TOTAL</b>	<b>\$ 1,601,115</b>	<b>\$ 2,556,242</b>	<b>\$ 2,556,242</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

PROJECTED FUND BALANCE 10/1/21	\$ 10,411,171
REVENUE	2,402,345
EXPENDITURE	1,500,000
PROJECTED FUND BALANCE 09/30/22	<b>\$ 11,313,516</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Technology Replacement Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Information Technology</b>

**DESCRIPTION**

This fund is used to manage the Town's technology infrastructure in a manner that does not create the burden of high expenditures during any single year.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INTEREST INCOME	7,334	4,000	4,000	4,000	-	4,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	488,712	480,510	488,510	488,548	-	488,548
<b>TOTAL</b>	<b>\$ 496,046</b>	<b>\$ 484,510</b>	<b>\$ 492,510</b>	<b>\$ 492,548</b>	<b>\$ -</b>	<b>\$ 492,548</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	257,465	426,755	426,755	408,340	-	408,340
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 257,465</b>	<b>\$ 426,755</b>	<b>\$ 426,755</b>	<b>\$ 408,340</b>	<b>\$ -</b>	<b>\$ 408,340</b>

PROJECTED FUND BALANCE 10/1/21	\$ 806,713
REVENUE	492,548
EXPENDITURE	408,340
PROJECTED FUND BALANCE 09/30/22	<u>\$ 890,921</u>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>Health/Flex Fund</b>
<b>DEPARTMENT:</b>	<b>Internal Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Health Insurance/Flex Accounts</b>

**DESCRIPTION**

The purpose of the Health/Flex Fund is to account for the Town's health insurance program and flexible benefit accounts for medical and childcare costs.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	10,303,854	10,676,000	10,287,345	10,676,000	-	10,676,000
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INTEREST INCOME	56,997	30,000	12,000	15,000	-	15,000
HEALTH INSURANCE	-	-	-	-	-	-
OTHER REVENUE	15,000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,375,851</b>	<b>\$ 10,706,000</b>	<b>\$ 10,299,345</b>	<b>\$ 10,691,000</b>	<b>\$ -</b>	<b>\$ 10,691,000</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	69,193	67,100	67,275	73,865	-	73,865
CAPITAL OUTLAY	-	-	-	-	-	-
INTERNAL SERVICES	10,005,327	10,868,000	10,654,765	10,902,770	-	10,902,770
<b>TOTAL</b>	<b>\$ 10,074,520</b>	<b>\$ 10,935,100</b>	<b>\$ 10,722,040</b>	<b>\$ 10,976,635</b>	<b>\$ -</b>	<b>\$ 10,976,635</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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## Special Revenue Funds Summary

### REVENUES

	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 20-21 PROJECTED	FY 21-22 ADOPTED	% CHANGE PROJECTED TO ADOPTED
Library Development Fund	\$ 17,108	\$ 15,250	\$ 4,490	\$ 12,100	169.49%
TIRZ Fund	6,748,507	7,286,367	7,042,269	7,118,702	1.09%
Park Development Fund	1,093,613	50,000	730,354	20,000	-97.26%
Tree Preservation Fund	99,931	10,000	61,396	4,000	-93.48%
Public Education Government (PEG) Fund	178,962	166,500	166,000	166,500	0.30%
Street Maintenance - Sales Tax	3,276,644	3,417,000	3,578,000	3,686,800	3.04%
4B Parks - Sales Tax	3,226,429	3,392,000	3,572,000	3,681,800	3.07%
Crime District - Sales Tax	3,162,880	3,355,165	3,543,325	3,650,360	3.02%
Fire District - Sales Tax	3,137,753	3,333,330	3,523,430	3,629,130	3.00%
Park & Recreation Special Activities Fund	185,046	280,750	208,275	-	-100.00%
Flower Mound Log Cabin	84,541	1,433,233	1,432,033	2,000	-99.86%
Police Seizure Fund	5,296	100	60	60	0.00%
IRS Equitable Sharing Fund	5,833	2,000	760	500	-34.21%
Chapter 59 Seizure Fund	1,195	-	-	-	N/A
Animal Care Fund	8,493	10,300	7,160	7,150	-0.14%
SAFER Grant Fund	705,755	3,783,760	3,783,760	-	-100.00%
Community Development Block Grant Fund	218,383	554,732	625,640	231,363	-63.02%
Grants Fund	197,364	3,725,631	3,725,631	-	-100.00%
Neighborhood Improvement Fund	60,811	60,900	89,465	90,600	1.27%
COVID-19 Fund	2,061,664	1,083,450	1,085,451	5,927,220	446.06%
Hotel Occupancy Tax Fund	252,347	370,500	272,010	370,200	36.10%
Municipal Court Security Fund	18,988	20,575	32,625	32,225	-1.23%
Municipal Court Technology Fund	19,217	23,750	26,690	26,700	0.04%
Municipal Court Jury Fund	220	340	640	640	0.00%
Municipal Court Truancy Prevention Fund	11,018	16,900	31,935	31,940	0.02%
<b>TOTAL RESOURCES</b>	<b>\$ 24,777,998</b>	<b>\$ 32,392,533</b>	<b>\$ 33,543,399</b>	<b>\$ 28,689,990</b>	<b>-14.47%</b>

### EXPENDITURES

EXPENDITURES	FY 19-20 ACTUAL	FY 20-21 BUDGET	FY 20-21 PROJECTED	FY 21-22 ADOPTED	% CHANGE PROJECTED TO ADOPTED
Library Development Fund	\$ 3,694	\$ 20,000	\$ 20,000	\$ 10,000	-50.00%
TIRZ Fund	5,070,021	18,681,571	18,681,570	10,402,919	-44.31%
Park Development Fund	69,866	6,382,654	6,382,654	1,061,693	-83.37%
Tree Preservation Fund	139,991	323,762	321,892	189,930	-41.00%
Public Education Government (PEG) Fund	93,915	673,225	91,898	769,868	737.74%
Street Maintenance - Sales Tax	2,867,713	11,203,332	11,203,332	5,043,512	-54.98%
4B Parks - Sales Tax	11,397,770	8,312,829	8,312,829	4,703,824	-43.41%
Crime District - Sales Tax	2,695,001	3,266,307	3,021,240	3,327,932	10.15%
Fire District - Sales Tax	2,965,236	3,237,585	3,243,188	3,306,330	1.95%
Park & Recreation Special Activities Fund	164,939	322,360	210,150	-	-100.00%
Flower Mound Log Cabin	70,767	1,429,233	1,429,233	-	-100.00%
Police Seizure Fund	-	-	-	-	N/A
IRS Equitable Sharing Fund	94,173	404,072	343,160	70,134	-79.56%
Chapter 59 Seizure Fund	30,031	55,000	3,565	55,000	1442.78%
Animal Care Fund	4,677	31,500	3,800	29,500	676.32%
SAFER Grant Fund	705,755	3,783,760	3,783,760	-	-100.00%
Community Development Block Grant Fund	218,383	625,640	625,640	231,363	-63.02%
Grants Fund	197,363	3,725,631	3,725,631	-	-100.00%
Neighborhood Improvement Fund	42,823	150,856	120,000	130,000	8.33%
COVID-19 Fund	2,059,852	1,083,451	1,083,451	5,927,220	447.07%
Hotel Occupancy Tax Fund	188,176	340,000	200,000	340,000	70.00%
Municipal Court Security Fund	8,688	36,100	26,960	43,600	61.72%
Municipal Court Technology Fund	24,248	34,515	26,725	35,465	32.70%
Municipal Court Jury Fund	-	255	255	1,200	370.59%
Municipal Court Truancy Prevention Fund	-	12,670	12,670	30,000	136.78%
<b>TOTAL EXPENDITURES</b>	<b>\$ 29,113,082</b>	<b>\$ 64,136,308</b>	<b>\$ 62,873,603</b>	<b>\$ 35,709,490</b>	<b>-43.20%</b>



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<b>FUND:</b>	<b>Library Development Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Library Services/Library Development</b>

**DESCRIPTION**

The Library Development Fund accepts monetary donations from individuals and organizations for specific library purchases and for the purchase of library books and other materials.

<b>REVENUE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	410	250	90	100	-	100
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	16,698	15,000	4,400	12,000	-	12,000
<b>TOTAL</b>	<b>\$ 17,108</b>	<b>\$ 15,250</b>	<b>\$ 4,490</b>	<b>\$ 12,100</b>	<b>\$ -</b>	<b>\$ 12,100</b>

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	5,000	5,000	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	15,000	15,000	10,000	-	10,000
CAPITAL OUTLAY	3,694	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,694</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>

**FUND BALANCE SUMMARY**

PROJECTED FUND BALANCE 10/1/21	\$ 26,518
REVENUE	12,100
EXPENDITURE	10,000
PROJECTED FUND BALANCE 09/30/22	\$ 28,618

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>TIRZ Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Financial Services Administration</b>

**DESCRIPTION**

The Tax Increment Financing Reinvestment Zone (TIRZ) was established in September 2005. The TIRZ Fund accounts for the all Tax Increments within the TIRZ. The board of directors will make recommendations to the Town Council concerning the administration of the TIRZ.

<b>REVENUE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
TAXES	\$ 6,606,311	\$ 7,161,367	\$ 7,019,069	\$ 7,093,702	\$ -	\$ 7,093,702
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	142,196	125,000	23,200	25,000	-	25,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 6,748,507</b>	<b>\$ 7,286,367</b>	<b>\$ 7,042,269</b>	<b>\$ 7,118,702</b>	<b>\$ -</b>	<b>\$ 7,118,702</b>

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	556	-	-	-
CONTRACTUAL SERVICES	2,635,475	2,641,875	2,641,875	2,645,175	-	2,645,175
CAPITAL OUTLAY	2,434,546	16,039,696	16,039,139	7,757,744	-	7,757,744
<b>TOTAL</b>	<b>\$ 5,070,021</b>	<b>\$ 18,681,571</b>	<b>\$ 18,681,570</b>	<b>\$ 10,402,919</b>	<b>\$ -</b>	<b>\$ 10,402,919</b>

PROJECTED FUND BALANCE 10/1/21	\$ 3,284,217
REVENUE	7,118,702
EXPENDITURE	<u>10,402,919</u>
PROJECTED FUND BALANCE 09/30/22	\$ -

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Park Development Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Park Development</b>

**DESCRIPTION**

The Park Development Fund accounts for all monetary contributions and payments to the Town of Flower Mound by developers in lieu of the dedication of actual parkland. Per Section 90-446 of Chapter 90 of the Town's Code of Ordinances: The park dedication fee (or the fee-in-lieu of land) is an amount equivalent to the fair market value of the amount of land that would have otherwise been required to be dedicated within the proposed development. The park development fee is \$1,388 per residential unit to ensure that new neighborhood parks are provided with minimum, standard amenities, based upon the amenity cost for a typical 5.0 acre neighborhood park.

**REVENUE SUMMARY**

OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	1,022,687	-	714,814	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	70,280	50,000	14,000	20,000	-	20,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	646	-	1,540	-	-	-
<b>TOTAL</b>	<b>\$ 1,093,613</b>	<b>\$ 50,000</b>	<b>\$ 730,354</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>

**EXPENDITURE SUMMARY**

OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	546	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	1,500	-	-	-	-	-
CAPITAL OUTLAY	67,820	6,382,654	6,382,654	1,061,693	-	1,061,693
<b>TOTAL</b>	<b>\$ 69,866</b>	<b>\$ 6,382,654</b>	<b>\$ 6,382,654</b>	<b>\$ 1,061,693</b>	<b>\$ -</b>	<b>\$ 1,061,693</b>

PROJECTED FUND BALANCE 10/1/21	\$ 1,041,693
REVENUE	20,000
EXPENDITURE	1,061,693
PROJECTED FUND BALANCE 09/30/22	\$ -

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Tree Preservation Fund</b>
<b>DEPARTMENT:</b>	<b>Environmental Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Environmental Resources/Tree Preservation</b>

DESCRIPTION
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Funds in this account have been paid to the Town of Flower Mound and are used by the Town to provide and/or support supplemental landscape plantings in public areas of Flower Mound, and/or to support the administration and enforcement of the Town's tree preservation regulations.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	78,014	-	58,196	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	21,917	10,000	3,200	4,000	-	4,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 99,931</b>	<b>\$ 10,000</b>	<b>\$ 61,396</b>	<b>\$ 4,000</b>	<b>\$ -</b>	<b>\$ 4,000</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 51,568	\$ 65,899	\$ 60,029	\$ 72,956	\$ 568	\$ 73,524
SUPPLIES AND MATERIALS	10,650	11,335	15,335	11,335	-	11,335
MAINTENANCE	1,617	500	500	500	-	500
CONTRACTUAL SERVICES	76,156	246,028	246,028	104,571	-	104,571
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 139,991</b>	<b>\$ 323,762</b>	<b>\$ 321,892</b>	<b>\$ 189,362</b>	<b>\$ 568</b>	<b>\$ 189,930</b>

PROJECTED FUND BALANCE 10/1/21	\$ 1,491,382
REVENUE	4,000
EXPENDITURE	189,930
PROJECTED FUND BALANCE 09/30/22	\$ 1,305,452

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
COMPENSATION PACKAGE	\$ 568
<b>TOTAL</b>	<b>\$ 568</b>

PERSONNEL SUMMARY					
FTEs per Division	FY 2019-2020 ACTUAL	FY 2020-2021 MODIFIED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
Environmental Services	0.5	0.5	0.5	-	0.5
Park Services	1.0	1.0	1.0	-	1.0
<b>TOTAL Department FTEs</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>-</b>	<b>1.5</b>



TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Public-Education-Government (PEG) Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Information Technology</b>

DESCRIPTION
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Since all cable providers in Flower Mound are under state franchises, they must pay the Town a 1% of gross revenues fee per Section 66-006 of the Texas Utilities Code (PEG fee).

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 173,994	\$ 165,000	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	4,968	1,500	1,000	1,500	-	1,500
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 178,962</b>	<b>\$ 166,500</b>	<b>\$ 166,000</b>	<b>\$ 166,500</b>	<b>\$ -</b>	<b>\$ 166,500</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	23,591	-	34,147	1,400	-	1,400
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	1,875	-	7,751	290	-	290
CAPITAL OUTLAY	68,449	673,225	50,000	768,178	-	768,178
<b>TOTAL</b>	<b>\$ 93,915</b>	<b>\$ 673,225</b>	<b>\$ 91,898</b>	<b>\$ 769,868</b>	<b>\$ -</b>	<b>\$ 769,868</b>

PROJECTED FUND BALANCE 10/1/21	\$ 603,368
REVENUE	166,500
EXPENDITURE	769,868
PROJECTED FUND BALANCE 09/30/22	\$ -

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Street Maintenance - Sales Tax</b>
<b>DEPARTMENT:</b>	<b>Infrastructure Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Street Services</b>

<b>DESCRIPTION</b>
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A Street Maintenance dedicated sales tax was initially approved by the voters in November 2007 for one-fourth of one percent. The sales tax will be used to fund reconstruction or rehabilitation of street projects.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 3,177,789	\$ 3,367,000	\$ 3,560,000	\$ 3,666,800	\$ -	\$ 3,666,800
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	98,855	50,000	18,000	20,000	-	20,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,276,644</b>	<b>\$ 3,417,000</b>	<b>\$ 3,578,000</b>	<b>\$ 3,686,800</b>	<b>\$ -</b>	<b>\$ 3,686,800</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	2,867,713	11,203,332	11,203,332	5,043,512	-	5,043,512
<b>TOTAL</b>	<b>\$ 2,867,713</b>	<b>\$ 11,203,332</b>	<b>\$ 11,203,332</b>	<b>\$ 5,043,512</b>	<b>\$ -</b>	<b>\$ 5,043,512</b>

PROJECTED FUND BALANCE 10/1/21	\$ 1,356,712
REVENUE	3,686,800
EXPENDITURE	5,043,512
PROJECTED FUND BALANCE 09/30/22	\$ -

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>4B Parks - Sales Tax</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Recreation &amp; Leisure Services</b>

DESCRIPTION
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A Section 4B dedicated sales tax was approved by the voters in November 2007 for one-fourth of one percent. The sales tax will be used to fund for park and recreation improvements such as amphitheaters, arboretum, community garden, irrigation, meeting facilities, multi-purpose and equestrian trail expansion and trailheads, museum, natural amenities including ponds and wildflower plantings, new park development, new park equipment, parking improvements, pavilion, playground equipment replacement, practice field improvements and sports fields.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 3,177,789	\$ 3,367,000	\$ 3,560,000	\$ 3,666,800	\$ -	\$ 3,666,800
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	48,640	25,000	12,000	15,000	-	15,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,226,429</b>	<b>\$ 3,392,000</b>	<b>\$ 3,572,000</b>	<b>\$ 3,681,800</b>	<b>\$ -</b>	<b>\$ 3,681,800</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	521,250	522,300	522,300	548,250	-	548,250
CAPITAL OUTLAY	876,520	7,790,529	7,790,529	4,155,574	-	4,155,574
<b>TOTAL</b>	<b>\$ 1,397,770</b>	<b>\$ 8,312,829</b>	<b>\$ 8,312,829</b>	<b>\$ 4,703,824</b>	<b>\$ -</b>	<b>\$ 4,703,824</b>

PROJECTED FUND BALANCE 10/1/21	\$	1,022,024
REVENUE		3,681,800
EXPENDITURE		<u>4,703,824</u>
PROJECTED FUND BALANCE 09/30/22	\$	-

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Crime District - Sales Tax</b>
<b>DEPARTMENT:</b>	<b>Police Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Operating Services- Crime District</b>

DESCRIPTION
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A Crime Control and Prevention District dedicated sales tax was approved by the voters in November 2007 and reauthorized in November 2011 for one-fourth of one percent. The sales tax initially established two new beats and continues to be used for police department operations.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 3,154,578	\$ 3,350,165	\$ 3,541,125	\$ 3,647,360	\$ -	\$ 3,647,360
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	8,302	5,000	2,200	3,000	-	3,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,162,880</b>	<b>\$ 3,355,165</b>	<b>\$ 3,543,325</b>	<b>\$ 3,650,360</b>	<b>\$ -</b>	<b>\$ 3,650,360</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 2,377,388	\$ 3,007,900	\$ 2,732,373	\$ 3,023,107	\$ 74,506	\$ 3,097,613
SUPPLIES AND MATERIALS	121,835	74,340	66,900	73,200	1,600	74,800
MAINTENANCE	30,982	12,200	13,250	14,200	-	14,200
CONTRACTUAL SERVICES	84,666	142,448	137,851	118,419	22,900	141,319
CAPITAL OUTLAY	80,130	29,419	70,866	-	-	-
<b>TOTAL</b>	<b>\$ 2,695,001</b>	<b>\$ 3,266,307</b>	<b>\$ 3,021,240</b>	<b>\$ 3,228,926</b>	<b>\$ 99,006</b>	<b>\$ 3,327,932</b>

PROJECTED FUND BALANCE 10/1/21	\$ 2,100,656
REVENUE	3,650,360
EXPENDITURE	3,327,932
PROJECTED FUND BALANCE 09/30/22	\$ 2,423,084

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

TITLE	COST
BOAT SLIP RENTAL	\$ 6,100
COVERT TRACK PHONE	3,000
CRADLEPOINT WARRANTY	12,200
TEXAS BEST PRACTICE ASSESSMENT	1,600
TFO SECOND YEAR COSTS	1,600
<b>TOTAL</b>	<b>\$ 24,500</b>

**DECISION PACKAGE REQUESTS**

TITLE	COST
COMPENSATION PACKAGE	\$ 74,506
<b>TOTAL</b>	<b>\$ 74,506</b>

PERSONNEL SUMMARY					
FTEs per Division	FY 2019-2020 ACTUAL	FY 2020-2021 MODIFIED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
Operating Services	29.5	29.5	30.5	-	30.5
<b>TOTAL Department FTEs</b>	<b>29.5</b>	<b>29.5</b>	<b>30.5</b>	<b>-</b>	<b>30.5</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Fire District - Sales Tax</b>
<b>DEPARTMENT:</b>	<b>Fire &amp; Emergency Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Fire Suppression Services- Fire District</b>

**DESCRIPTION**

A Fire Control, Prevention and Emergency Medical District dedicated sales tax was approved by the voters in November 2007 and reauthorized in November 2011 for one-fourth of one percent. The sales tax was initially used to establish two new stations and continues to be used for fire and emergency services operations.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 3,137,742	\$ 3,333,330	\$ 3,523,330	\$ 3,629,030	\$ -	3,629,030
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	11	-	100	100	-	100
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,137,753</b>	<b>\$ 3,333,330</b>	<b>\$ 3,523,430</b>	<b>\$ 3,629,130</b>	<b>\$ -</b>	<b>\$ 3,629,130</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 2,848,884	\$ 3,182,950	\$ 3,191,441	\$ 3,168,678	\$ 137,652	\$ 3,306,330
SUPPLIES AND MATERIALS	35,600	5,500	3,100	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	1,500	-	-	-	-	-
CAPITAL OUTLAY	79,252	49,135	48,647	-	-	-
<b>TOTAL</b>	<b>\$ 2,965,236</b>	<b>\$ 3,237,585</b>	<b>\$ 3,243,188</b>	<b>\$ 3,168,678</b>	<b>\$ 137,652</b>	<b>\$ 3,306,330</b>

PROJECTED FUND BALANCE 10/1/21	\$ 818,016
REVENUE	3,629,130
EXPENDITURE	3,306,330
PROJECTED FUND BALANCE 09/30/22	\$ 1,140,816

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
COMPENSATION PACKAGE	\$ 137,652
<b>TOTAL</b>	<b>\$ 137,652</b>

PERSONNEL SUMMARY					
FTEs per Division	FY 2019-2020 ACTUAL	FY 2020-2021 MODIFIED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
Fire Suppression Services	22.5	22.5	22.5	-	22.5
<b>TOTAL Department FTEs</b>	<b>22.5</b>	<b>22.5</b>	<b>22.5</b>	<b>-</b>	<b>22.5</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Parks &amp; Recreation Special Activities Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Special Activities Total</b>

DESCRIPTION
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The Parks & Recreation Special Activities Fund accounts for self-funded activities such as Adult Sports Leagues, Tennis, and Seniors in Motion activities.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
INVESTMENT EARNINGS	\$ 1,688	\$ 750	\$ 275	\$ -	\$ -	\$ -
CONTRACTUAL - TENNIS	93,093	105,000	105,000	-	-	-
CLASS FEES	-	-	-	-	-	-
SPECIAL EVENTS	-	-	-	-	-	-
SUMMER DAY CAMP	-	-	-	-	-	-
SPORTS LEAGUES	37,777	65,000	51,000	-	-	-
CONCESSIONS	-	-	-	-	-	-
SENIORS PROGRAM	52,488	110,000	52,000	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 185,046</b>	<b>\$ 280,750</b>	<b>\$ 208,275</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	12,229	23,150	15,050	-	-	-
MAINTENANCE	-	2,750	-	-	-	-
CONTRACTUAL SERVICES	152,710	296,460	195,100	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 164,939</b>	<b>\$ 322,360</b>	<b>\$ 210,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

PROJECTED FUND BALANCE 10/1/21	\$ 154,084
REVENUE	-
EXPENDITURE	-
PROJECTED FUND BALANCE 09/30/22	<u>\$ 154,084</u>

<b>FUND:</b>	<b>Parks &amp; Recreation Special Activities Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Recreation &amp; Leisure Services/Sports Leagues</b>

**DESCRIPTION**

Sports Leagues accounts for all expenditures incurred to plan, organize, schedule and provide the following sports leagues: Adult Spring, Summer, and Fall Softball; Adult Winter and Summer Basketball; Adult Spring and Fall Flag Football; and adult softball tournaments. The Summer Youth Track and Field program is also included within the sports leagues.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	6,566	12,650	8,550	-	-	-
MAINTENANCE	-	1,000	-	-	-	-
CONTRACTUAL SERVICES	32,090	51,200	45,100	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 38,656</b>	<b>\$ 64,850</b>	<b>\$ 53,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Parks &amp; Recreation Special Activities Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Recreation &amp; Leisure Services/Tennis</b>

**DESCRIPTION**

Tennis accounts for all contractual expenditures incurred to provide tennis instruction and maintain the Town's tennis courts. The Town receives a percentage of the revenue generated from these activities which offsets the costs associated with their operation.

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	43	500	500	-	-	-
MAINTENANCE	-	1,750	-	-	-	-
CONTRACTUAL SERVICES	73,461	85,000	85,000	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 73,504</b>	<b>\$ 87,250</b>	<b>\$ 85,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>Parks &amp; Recreation Special Activities Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Recreation &amp; Leisure Services/Seniors in Motion</b>

<b>DESCRIPTION</b>
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The Seniors In Motion senior citizen program provides social activities, recreational classes, special events, and field trips for Flower Mound senior citizens through the collaboration of citizen boards, interdivisional cooperation, and staff commitment to excellence.

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	5,620	10,000	6,000	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	47,159	160,260	65,000	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 52,779</b>	<b>\$ 170,260</b>	<b>\$ 71,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Flower Mound Log Cabin</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Log Cabin Park/Restoration</b>

DESCRIPTION
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The Town purchased and received a property of historical significance on January 4, 2016, described as the Gibson-Grant Long Prairie Log Cabin Site. An agreement with Denton County, through the Office of History and Culture, will provide the Town with assistance for the restoration phase of the cabin and the interpretative phase of the project. The Flower Mound Log Cabin fund will be used to collect donations and account for expenditures related to the restoration, maintenance, or repair of the cabin site and/or exhibits.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	13,774	4,000	2,800	2,000	-	2,000
INTERGOVERNMENTAL REVENUE	70,767	1,429,233	1,429,233	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 84,541</b>	<b>\$ 1,433,233</b>	<b>\$ 1,432,033</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ 2,000</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	70,767	1,429,233	1,429,233	-	-	-
<b>TOTAL</b>	<b>\$ 70,767</b>	<b>\$ 1,429,233</b>	<b>\$ 1,429,233</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

PROJECTED FUND BALANCE 10/1/21	\$ 19,104
REVENUE	2,000
EXPENDITURE	-
PROJECTED FUND BALANCE 09/30/22	\$ 21,104

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Police Seizure Fund</b>
<b>DEPARTMENT:</b>	<b>Police Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Support Services/Police Seizure</b>

**DESCRIPTION**

The Police Seizure Fund accounts for all monies and property seized by the Flower Mound Police Department while involved in or used in the commission of certain types of drug and criminal activities and subsequently awarded by court order to the Police Services Department for law enforcement purposes. Monies from this fund will provide additional support for the Narcotics Section of the Police Services Department.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	4,989	-	-	-	-	-
INVESTMENT EARNINGS	307	100	60	60	-	60
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,296</b>	<b>\$ 100</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ -</b>	<b>\$ 60</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

PROJECTED FUND BALANCE 10/1/21	\$ 16,527
REVENUE	60
EXPENDITURE	-
PROJECTED FUND BALANCE 09/30/22	<u>\$ 16,587</u>

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>IRS Equitable Sharing Fund</b>
<b>DEPARTMENT:</b>	<b>Police Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Operating Services/Police Seizure</b>

**DESCRIPTION**

The mission of the IRS Equitable Sharing task force is to develop and assist with criminal investigations and asset forfeitures of illegal activities in the North Texas area. The emphasis of the task force is to pursue investigations on individuals and organizations that will result in criminal prosecutions and large asset forfeitures. Monies from this fund will provide additional support for the Police Department.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	5,833	2,000	760	500	-	500
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 5,833</b>	<b>\$ 2,000</b>	<b>\$ 760</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ 500</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 22,883	\$ 99,352	\$ 97,995	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	8,550	202,920	135,815	15,134	-	15,134
MAINTENANCE	-	-	-	5,000	-	5,000
CONTRACTUAL SERVICES	-	1,300	-	-	-	-
CAPITAL OUTLAY	62,740	100,500	109,350	50,000	-	50,000
<b>TOTAL</b>	<b>\$ 94,173</b>	<b>\$ 404,072</b>	<b>\$ 343,160</b>	<b>\$ 70,134</b>	<b>\$ -</b>	<b>\$ 70,134</b>

PROJECTED FUND BALANCE 10/1/21	\$ 72,486
REVENUE	500
EXPENDITURE	70,134
PROJECTED FUND BALANCE 09/30/22	\$ 2,852

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

PERSONNEL SUMMARY					
FTEs per Division	FY 2019-2020 ACTUAL	FY 2020-2021 MODIFIED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
Operating Services	1.0	1.0	-	-	-
<b>TOTAL Department FTEs</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>FUND:</b>	<b>Chapter 59 Seizure Fund</b>
<b>DEPARTMENT:</b>	<b>Police Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Support Services/Police Seizure</b>

<b>DESCRIPTION</b>
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The Chapter 59 Seizure Fund accounts for funds that are being pursued in the state-level courts and are held until they are awarded as forfeiture or denied.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	1,195	-	-	-	-	-
INVESTMENT EARNINGS	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 6,520	\$ 10,000	\$ 3,565	\$ 10,000	\$ -	\$ 10,000
SUPPLIES AND MATERIALS	17,442	25,000	-	25,000	-	25,000
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	6,069	-	-	-	-	-
CAPITAL OUTLAY	-	20,000	-	20,000	-	20,000
<b>TOTAL</b>	<b>\$ 30,031</b>	<b>\$ 55,000</b>	<b>\$ 3,565</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>

PROJECTED FUND BALANCE 10/1/21	\$ 56,009
REVENUE	-
EXPENDITURE	55,000
PROJECTED FUND BALANCE 09/30/22	\$ 1,009

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Animal Care Fund</b>
<b>DEPARTMENT:</b>	<b>Police Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Animal Services/Animal Care</b>

**DESCRIPTION**

The Animal Care Fund accounts for all monies donated for use by the Town's Animal Shelter and for conducting animal protection and adoption activities.

<b>REVENUE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	907	300	160	150	-	150
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	7,586	10,000	7,000	7,000	-	7,000
<b>TOTAL</b>	<b>\$ 8,493</b>	<b>\$ 10,300</b>	<b>\$ 7,160</b>	<b>\$ 7,150</b>	<b>\$ -</b>	<b>\$ 7,150</b>

<b>EXPENDITURE SUMMARY</b>						
<b>OBJECT CATEGORIES</b>	<b>FY 2019-2020 ACTUAL</b>	<b>FY 2020-2021 BUDGET</b>	<b>FY 2020-2021 PROJECTED</b>	<b>FY 2021-2022 BASE BUDGET</b>	<b>FY 2021-2022 SUPPLEMENTAL</b>	<b>FY 2021-2022 TOTAL BUDGET</b>
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	1,500	11,500	-	8,500	-	8,500
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	3,177	20,000	3,800	21,000	-	21,000
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 4,677</b>	<b>\$ 31,500</b>	<b>\$ 3,800</b>	<b>\$ 29,500</b>	<b>\$ -</b>	<b>\$ 29,500</b>

PROJECTED FUND BALANCE 10/1/21	\$ 82,763
REVENUE	7,150
EXPENDITURE	29,500
PROJECTED FUND BALANCE 09/30/22	\$ 60,413

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>SAFER Grant</b>
<b>DEPARTMENT:</b>	<b>Fire &amp; Emergency Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Fire Suppression</b>

**DESCRIPTION**

This grant awarded by the U.S. Department of Homeland Security will be used to fund fifteen additional firefighters for a three-year period.

OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	529,316	2,239,218	2,239,218	-	-	-
OTHER REVENUE	176,439	1,544,542	1,544,542	-	-	-
<b>TOTAL</b>	<b>\$ 705,755</b>	<b>\$ 3,783,760</b>	<b>\$ 3,783,760</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 705,755	\$ 3,783,760	\$ 3,783,760	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 705,755</b>	<b>\$ 3,783,760</b>	<b>\$ 3,783,760</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

PROJECTED FUND BALANCE 10/1/21	\$ -
REVENUE	-
EXPENDITURE	-
PROJECTED FUND BALANCE 09/30/22	\$ -

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Community Development Block Grant Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Accounting and Budget Services</b>

**DESCRIPTION**

The Financial Services Division provides timely information promoting awareness of Town services, major projects and community events, in addition to managing special events, coordinating intergovernmental activities, and identifying and pursuing opportunities for grant funding. The Community Development Block Grant (CDBG), administered by the Financial Services Division, is a federally funded program designed to improve communities by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income.

**REVENUE SUMMARY**

OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	218,383	554,732	625,640	231,363	-	231,363
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 218,383</b>	<b>\$ 554,732</b>	<b>\$ 625,640</b>	<b>\$ 231,363</b>	<b>\$ -</b>	<b>\$ 231,363</b>

**EXPENDITURE SUMMARY**

OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	376	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	218,007	625,640	625,640	231,363	-	231,363
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 218,383</b>	<b>\$ 625,640</b>	<b>\$ 625,640</b>	<b>\$ 231,363</b>	<b>\$ -</b>	<b>\$ 231,363</b>

PROJECTED FUND BALANCE 10/1/21	\$ -
REVENUE	231,363
EXPENDITURE	231,363
PROJECTED FUND BALANCE 09/30/22	\$ -

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



<b>FUND:</b>	<b>Grants Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Accounting and Budget Services</b>

**DESCRIPTION**

The Town's Grants fund accounts for revenues derived from various granting agencies. The funds are expended for grant-related purposes.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	184,053	3,713,194	3,713,194	-	-	-
OTHER REVENUE	13,311	12,437	12,437	-	-	-
<b>TOTAL</b>	<b>\$ 197,364</b>	<b>\$ 3,725,631</b>	<b>\$ 3,725,631</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ 8,090	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	35,457	32,107	32,107	-	-	-
MAINTENANCE	199	-	-	-	-	-
CONTRACTUAL SERVICES	37,522	3,693,524	3,693,524	-	-	-
CAPITAL OUTLAY	116,095	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 197,363</b>	<b>\$ 3,725,631</b>	<b>\$ 3,725,631</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**FUND BALANCE SUMMARY**

PROJECTED FUND BALANCE 10/1/21	\$ -
REVENUE	-
EXPENDITURE	-
PROJECTED FUND BALANCE 09/30/22	\$ -

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Neighborhood Improvement Fund</b>
<b>DEPARTMENT:</b>	<b>Community Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Sidewalk and Fence Replacement/Neighborhood Enhancements</b>

**DESCRIPTION**

The purpose of this fund is to promote reinvestment in neighborhoods to maintain property values through the Town-sponsored sidewalk repair and replacement program and the fence replacement program. The sidewalk program encourages proper sidewalk maintenance to protect the safety and welfare of the citizens and improves resident's quality of life by encouraging a pedestrian-friendly environment. The fence replacement program provides a mechanism to assist residents with perimeter fence replacement for wood fencing adjacent to the Town's thoroughfares.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	51,993	60,200	89,065	90,200	-	90,200
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	2,154	700	400	400	-	400
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	6,664	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 60,811</b>	<b>\$ 60,900</b>	<b>\$ 89,465</b>	<b>\$ 90,600</b>	<b>\$ -</b>	<b>\$ 90,600</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	42,823	150,856	120,000	130,000	-	130,000
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 42,823</b>	<b>\$ 150,856</b>	<b>\$ 120,000</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ 130,000</b>

PROJECTED FUND BALANCE 10/1/21	\$ 169,407
REVENUE	90,600
EXPENDITURE	130,000
PROJECTED FUND BALANCE 09/30/22	\$ 130,007

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>COVID-19 Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Accounting and Budget Services</b>

**DESCRIPTION**

The Town's COVID-19 fund accounts for revenues derived from US Government, FEMA, Denton County, and Tarrant County. The funds are expended for COVID-19 purposes.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	1,812	-	2,000	-	-	-
INTERGOVERNMENTAL REVENUE	2,059,852	1,083,450	1,083,451	5,927,220	-	5,927,220
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,061,664</b>	<b>\$ 1,083,450</b>	<b>\$ 1,085,451</b>	<b>\$ 5,927,220</b>	<b>\$ -</b>	<b>\$ 5,927,220</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	27,145	27,145
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	2,059,852	1,083,451	1,083,451	-	5,095,385	5,095,385
CAPITAL OUTLAY	-	-	-	-	804,690	804,690
<b>TOTAL</b>	<b>\$ 2,059,852</b>	<b>\$ 1,083,451</b>	<b>\$ 1,083,451</b>	<b>\$ -</b>	<b>\$ 5,927,220</b>	<b>\$ 5,927,220</b>

PROJECTED FUND BALANCE 10/1/21	\$ 3,812
REVENUE	5,927,220
EXPENDITURE	5,927,220
PROJECTED FUND BALANCE 09/30/22	\$ 3,812

**SUPPLEMENTAL BUDGET SUMMARY**

**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

TITLE	COST
RENOVATIONS, MAINTENANCE AND IMPROVEMENT PROJECTS	\$ 724,000
MOTOROLA CONSOLE AND PORTABLES	107,835
CIP PROJECT- MORRISS ROAD WATER LINE PHASE III	564,785
CIP PROJECT- FIRE JOINT TRAINING FACILITY	1,247,000
CIP PROJECT- ABERDEEN DR. PHASE II	700,000
CIP PROJECT- RANGEWOOD STORMWATER	2,060,000
TRAFFIC SIGNAL - FM 1171 AT CANYON FALLS	260,600
TRAFFIC SIGNAL - GARDEN RIDGE AT FOREST VISTA	263,000
<b>TOTAL</b>	<b>\$ 5,927,220</b>

<b>FUND:</b>	<b>Hotel Occupancy Tax Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Financial Services Administration</b>

DESCRIPTION
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The Hotel Occupancy Tax Fund accounts for the accumulation of resources from the Hotel/Motel tax assessment levied by the Town. These monies are to be spent to promote the progress, development or growth of the Town within the guidelines set forth in the Texas Hotel Occupancy Tax Act.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 251,204	\$ 370,000	\$ 271,810	\$ 370,000	\$ -	\$ 370,000
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INVESTMENT EARNINGS	1,143	500	200	200	-	200
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 252,347</b>	<b>\$ 370,500</b>	<b>\$ 272,010</b>	<b>\$ 370,200</b>	<b>\$ -</b>	<b>\$ 370,200</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	188,176	340,000	200,000	340,000	-	340,000
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 188,176</b>	<b>\$ 340,000</b>	<b>\$ 200,000</b>	<b>\$ 340,000</b>	<b>\$ -</b>	<b>\$ 340,000</b>

PROJECTED FUND BALANCE 10/1/21	\$ 167,120
REVENUE	370,200
EXPENDITURE	340,000
PROJECTED FUND BALANCE 09/30/22	\$ 197,320

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Municipal Court Security Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Municipal Court/Municipal Court Security</b>

<b>DESCRIPTION</b>
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The Municipal Court Security Fund accounts for a specified portion of revenues collected through security fees and court costs collected from defendants convicted at trial for a misdemeanor offense in a county court, county-at-law, or a district court. This account is used only to finance security services for buildings housing a district, county, or municipal court.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	17,832	20,125	32,025	32,025	-	32,025
INVESTMENT EARNINGS	1,156	450	200	200	-	200
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	400	-	-	-
<b>TOTAL</b>	<b>\$ 18,988</b>	<b>\$ 20,575</b>	<b>\$ 32,625</b>	<b>\$ 32,225</b>	<b>\$ -</b>	<b>\$ 32,225</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ 18,000	\$ 18,000	\$ 25,500	\$ -	\$ 25,500
SUPPLIES AND MATERIALS	6,047	9,400	3,020	9,400	-	9,400
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	2,641	8,700	5,940	8,700	-	8,700
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 8,688</b>	<b>\$ 36,100</b>	<b>\$ 26,960</b>	<b>\$ 43,600</b>	<b>\$ -</b>	<b>\$ 43,600</b>

PROJECTED FUND BALANCE 10/1/21	\$ 108,887
REVENUE	32,225
EXPENDITURE	43,600
PROJECTED FUND BALANCE 09/30/22	\$ 97,512

<b>SUPPLEMENTAL BUDGET SUMMARY</b>
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

<b>FUND:</b>	<b>Municipal Court Technology Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Municipal Court/Municipal Court Technology</b>

DESCRIPTION
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The Municipal Court Technology Fund accounts for a specified portion of revenues collected from defendants convicted of a misdemeanor offense in a municipal court. This account is used to finance the purchase of technological enhancements for a municipal court.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	18,156	23,300	26,530	26,500	-	26,500
INVESTMENT EARNINGS	1,061	450	160	200	-	200
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 19,217</b>	<b>\$ 23,750</b>	<b>\$ 26,690</b>	<b>\$ 26,700</b>	<b>\$ -</b>	<b>\$ 26,700</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	3,090	6,500	70	6,500	-	6,500
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	21,158	28,015	26,655	28,965	-	28,965
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 24,248</b>	<b>\$ 34,515</b>	<b>\$ 26,725</b>	<b>\$ 35,465</b>	<b>\$ -</b>	<b>\$ 35,465</b>

PROJECTED FUND BALANCE 10/1/21	\$	81,385
REVENUE		26,700
EXPENDITURE		35,465
PROJECTED FUND BALANCE 09/30/22	\$	72,620

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Municipal Court Jury Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Municipal Court/Municipal Court Jury</b>

DESCRIPTION
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The Municipal Court Jury Fund accounts for a specified portion of revenues collected from defendants convicted of a misdemeanor offense in a municipal court. This account is used to finance jury services.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	220	340	640	640	-	640
INVESTMENT EARNINGS	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 220</b>	<b>\$ 340</b>	<b>\$ 640</b>	<b>\$ 640</b>	<b>\$ -</b>	<b>\$ 640</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	255	255	1,200	-	1,200
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 255</b>	<b>\$ 255</b>	<b>\$ 1,200</b>	<b>\$ -</b>	<b>\$ 1,200</b>

PROJECTED FUND BALANCE 10/1/21	\$	605
REVENUE		640
EXPENDITURE		1,200
PROJECTED FUND BALANCE 09/30/22	\$	45

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>Municipal Court Truancy Prevention Fund</b>
<b>DEPARTMENT:</b>	<b>Financial Services</b>
<b>DIVISION/SUBDIVISION:</b>	<b>Municipal Court/Municipal Court Truancy Prevention</b>

DESCRIPTION
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The Municipal Court Truancy Prevention Fund accounts for a specified portion of revenues collected from defendants convicted of a misdemeanor offense in a municipal court. This account is used to finance expenses relating to the position of juvenile case manager.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	11,004	16,900	31,900	31,900	-	31,900
INVESTMENT EARNINGS	14	-	35	40	-	40
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 11,018</b>	<b>\$ 16,900</b>	<b>\$ 31,935</b>	<b>\$ 31,940</b>	<b>\$ -</b>	<b>\$ 31,940</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	-	12,670	12,670	30,000	-	30,000
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 12,670</b>	<b>\$ 12,670</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>

PROJECTED FUND BALANCE 10/1/21	\$ 30,283
REVENUE	31,940
EXPENDITURE	30,000
PROJECTED FUND BALANCE 09/30/22	<u>\$ 32,223</u>

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**

NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**

NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

<b>FUND:</b>	<b>General Debt Service</b>
<b>DEPARTMENT:</b>	<b>General Debt Service</b>
<b>DIVISION/SUBDIVISION:</b>	<b>General Debt Service</b>

DESCRIPTION
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The General Debt Service Fund accounts for the accumulation and payment of the principal and interest payments on long-term debt secured by the general taxing powers of the jurisdiction. Debt Service Funds are expendable each fiscal year to handle debt service payments to offset that year's debt obligation.

REVENUE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
TAXES	\$ 9,053,418	\$ 10,229,994	\$ 10,206,494	\$ 6,557,560	\$ -	\$ 6,557,560
CHARGES FOR CURRENT SERVICES	-	-	-	-	-	-
LICENSES AND PERMITS	-	-	-	-	-	-
FINE AND FORFEITURES	-	-	-	-	-	-
INTEREST INCOME	66,852	25,000	10,000	5,000	-	5,000
INTERGOVERNMENTAL REVENUE	-	-	-	-	-	-
OTHER REVENUE*	6,600,744	2,914,175	272,300	273,250	-	273,250
<b>TOTAL</b>	<b>\$ 15,721,014</b>	<b>\$ 13,169,169</b>	<b>\$ 10,488,794</b>	<b>\$ 6,835,810</b>	<b>\$ -</b>	<b>\$ 6,835,810</b>

EXPENDITURE SUMMARY						
OBJECT CATEGORIES	FY 2019-2020 ACTUAL	FY 2020-2021 BUDGET	FY 2020-2021 PROJECTED	FY 2021-2022 BASE BUDGET	FY 2021-2022 SUPPLEMENTAL	FY 2021-2022 TOTAL BUDGET
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUPPLIES AND MATERIALS	-	-	-	-	-	-
MAINTENANCE	-	-	-	-	-	-
CONTRACTUAL SERVICES	15,541,510	12,309,695	8,661,070	7,727,295	-	7,727,295
CAPITAL OUTLAY	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 15,541,510</b>	<b>\$ 12,309,695</b>	<b>\$ 8,661,070</b>	<b>\$ 7,727,295</b>	<b>\$ -</b>	<b>\$ 7,727,295</b>

PROJECTED FUND BALANCE 10/1/21	\$ 3,440,093
REVENUE	6,835,810
EXPENDITURE	<u>7,727,295</u>
PROJECTED FUND BALANCE 09/30/22	\$ 2,548,608

SUPPLEMENTAL BUDGET SUMMARY
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**NON-DISCRETIONARY REQUESTS**  
NO NON-DISCRETIONARY REQUESTS ARE INCLUDED FOR THIS DIVISION.

**DECISION PACKAGE REQUESTS**  
NO DECISION PACKAGE REQUESTS ARE INCLUDED FOR THIS DIVISION.



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TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

**GENERAL DEBT SERVICE FUND  
DEBT SERVICE REQUIREMENTS  
TOTAL AND NET TAX-SUPPORTED DEBT**

**ALL SERIES**

YEAR ENDING SEPT. 30	TAX SUPPORTED DEBT			LESS SELF-SUPPORTING DEBT*		NET-TAX SUPPORTED DEBT		
	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
2022	\$ 13,330,000	\$ 5,949,368	\$ 19,279,368	\$ 7,900,000	\$ 3,938,824	\$ 5,430,000	\$ 2,010,544	\$ 7,440,544
2023	12,880,000	5,413,459	18,293,459	8,220,000	3,614,103	4,660,000	1,799,356	6,459,356
2024	13,065,000	4,914,322	17,979,322	8,525,000	3,312,806	4,540,000	1,601,516	6,141,516
2025	12,715,000	4,414,344	17,129,344	8,385,000	3,016,281	4,330,000	1,398,063	5,728,063
2026	12,465,000	3,913,947	16,378,947	8,605,000	2,705,078	3,860,000	1,208,869	5,068,869
2027	9,285,000	3,416,619	12,701,619	6,185,000	2,364,144	3,100,000	1,052,475	4,152,475
2028	8,060,000	3,064,025	11,124,025	5,785,000	2,130,600	2,275,000	933,425	3,208,425
2029	7,875,000	2,737,931	10,612,931	5,630,000	1,905,134	2,245,000	832,797	3,077,797
2030	8,015,000	2,412,888	10,427,888	5,855,000	1,677,913	2,160,000	734,975	2,894,975
2031	7,755,000	2,083,306	9,838,306	5,660,000	1,444,438	2,095,000	638,868	2,733,868
2032	7,860,000	1,748,675	9,608,675	5,670,000	1,205,356	2,190,000	543,319	2,733,319
2033	7,740,000	1,420,588	9,160,588	5,445,000	973,547	2,295,000	447,041	2,742,041
2034	7,195,000	1,105,325	8,300,325	5,030,000	754,025	2,165,000	351,300	2,516,300
2035	6,450,000	823,600	7,273,600	4,220,000	564,825	2,230,000	258,775	2,488,775
2036	5,830,000	573,750	6,403,750	3,810,000	406,100	2,020,000	167,650	2,187,650
2037	5,155,000	357,775	5,512,775	3,330,000	274,500	1,825,000	83,275	1,908,275
2038	3,675,000	202,175	3,877,175	2,800,000	173,600	875,000	28,575	903,575
2039	3,030,000	97,950	3,127,950	2,590,000	91,350	440,000	6,600	446,600
2040	1,140,000	35,400	1,175,400	1,140,000	35,400	-	-	-
2041	610,000	9,150	619,150	610,000	9,150	-	-	-
<b>TOTAL</b>	<b>\$ 154,130,000</b>	<b>\$ 44,694,597</b>	<b>\$ 198,824,597</b>	<b>\$ 105,395,000</b>	<b>\$ 30,597,174</b>	<b>\$ 48,735,000</b>	<b>\$ 14,097,423</b>	<b>\$ 62,832,423</b>

\*The Town of Flower Mound (Town) has \$135,992,174 in tax supported debt which is funded by the revenues of the Utility System (\$120,359,924), the Parks 4B Sales Tax Fund (\$2,442,700) and the Tax Increment Reinvestment Zone (TIRZ) (\$13,189,550).

The Town did not issue general fund debt during Fiscal Year 20-2021.

**GENERAL DEBT SERVICE FUND  
 PROJECTED NET TAX-SUPPORTED DEBT SERVICE REQUIREMENTS  
 AT 09/30/2022**

**ALL SERIES**

<b>YEAR ENDING SEPT. 30</b>	<b>BEGINNING NET-TAX SUPPORTED DEBT</b>	<b>PROJECTED * FY 21-2022 ISSUANCE OF NET-TAX SUPPORTED DEBT</b>	<b>FY 21-2022 PAYMENTS</b>	<b>NET-TAX SUPPORTED DEBT PROJECTED AT 09/30/22</b>
2022	\$ 7,440,544	\$ -	\$ (7,440,544)	\$ -
2023	6,459,356	-	-	6,459,356
2024	6,141,516	-	-	6,141,516
2025	5,728,063	-	-	5,728,063
2026	5,068,869	-	-	5,068,869
2027	4,152,475	-	-	4,152,475
2028	3,208,425	-	-	3,208,425
2029	3,077,797	-	-	3,077,797
2030	2,894,975	-	-	2,894,975
2031	2,733,868	-	-	2,733,868
2032	2,733,319	-	-	2,733,319
2033	2,742,041	-	-	2,742,041
2034	2,516,300	-	-	2,516,300
2035	2,488,775	-	-	2,488,775
2036	2,187,650	-	-	2,187,650
2037	1,908,275	-	-	1,908,275
2038	903,575	-	-	903,575
2039	446,600	-	-	446,600
<b>TOTAL</b>	<b>\$ 62,832,423</b>	<b>\$ -</b>	<b>\$ (7,440,544)</b>	<b>\$ 55,391,879</b>

\*The Town does not project a debt issuance during Fiscal Year 21-2022.

**UTILITY DEBT SERVICE FUND  
TOTAL DEBT SERVICE REQUIREMENTS**

**ALL SERIES**

YEAR ENDING SEPT. 30	TAX-SUPPORTED *		
	PRINCIPAL	INTEREST	TOTAL
2022	\$ 5,420,000	\$ 3,503,299	\$ 8,923,299
2023	5,695,000	3,231,378	8,926,378
2024	5,925,000	3,004,856	8,929,856
2025	5,705,000	2,788,681	8,493,681
2026	5,835,000	2,569,403	8,404,403
2027	5,940,000	2,337,069	8,277,069
2028	5,535,000	2,110,950	7,645,950
2029	5,370,000	1,893,134	7,263,134
2030	5,585,000	1,673,863	7,258,863
2031	5,660,000	1,444,438	7,104,438
2032	5,670,000	1,205,356	6,875,356
2033	5,445,000	973,547	6,418,547
2034	5,030,000	754,025	5,784,025
2035	4,220,000	564,825	4,784,825
2036	3,810,000	406,100	4,216,100
2037	3,330,000	274,500	3,604,500
2038	2,800,000	173,600	2,973,600
2039	2,590,000	91,350	2,681,350
2040	1,140,000	35,400	1,175,400
2041	610,000	9,150	619,150
<b>TOTAL</b>	<b>\$ 91,315,000</b>	<b>\$ 29,044,924</b>	<b>\$ 120,359,924</b>

\*The Town of Flower Mound (Town) has \$120,359,924 in tax supported debt which is funded by the revenues of the Utility System.

The Town issued \$9,090,000 debt during Fiscal Year 20-2021 for purposes of constructing waterworks and sewer system improvements and extensions. In addition, the Town refunded \$2,050,000 in outstanding combination tax and revenue refunding bonds supported by revenues of the Utility System, resulting in a net present value savings of 11.81%.

**UTILITY DEBT SERVICE FUND  
PROJECTED REVENUE SUPPORTED DEBT SERVICE REQUIREMENTS  
AT 09/30/2022**

**ALL SERIES**

<b>YEAR ENDING SEPT. 30</b>	<b>BEGINNING REVENUE SUPPORTED DEBT</b>	<b>PROJECTED* FY 21-2022 ISSUANCE OF REVENUE SUPPORTED DEBT</b>	<b>FY 21-2022 PAYMENTS</b>	<b>REVENUE SUPPORTED DEBT PROJECTED AT 09/30/22</b>
<b>2022</b>	\$ 8,923,299	\$ -	\$ (8,923,299)	\$ -
<b>2023</b>	8,926,378	766,806	-	9,693,184
<b>2024</b>	8,929,856	765,660	-	9,695,516
<b>2025</b>	8,493,681	763,815	-	9,257,496
<b>2026</b>	8,404,403	765,515	-	9,169,918
<b>2027</b>	8,277,069	766,695	-	9,043,764
<b>2028</b>	7,645,950	767,354	-	8,413,304
<b>2029</b>	7,263,134	763,560	-	8,026,694
<b>2030</b>	7,258,863	767,244	-	8,026,107
<b>2031</b>	7,104,438	766,345	-	7,870,783
<b>2032</b>	6,875,356	764,925	-	7,640,281
<b>2033</b>	6,418,547	766,920	-	7,185,467
<b>2034</b>	5,784,025	764,330	-	6,548,355
<b>2035</b>	4,784,825	765,155	-	5,549,980
<b>2036</b>	4,216,100	765,330	-	4,981,430
<b>2037</b>	3,604,500	764,855	-	4,369,355
<b>2038</b>	2,973,600	763,730	-	3,737,330
<b>2039</b>	2,681,350	765,890	-	3,447,240
<b>2040</b>	1,175,400	763,335	-	1,938,735
<b>2041</b>	619,150	764,065	-	1,383,215
<b>2042</b>	-	764,015	-	764,015
<b>TOTAL</b>	<u>\$ 120,359,924</u>	<u>\$ 15,305,546</u>	<u>\$ (8,923,299)</u>	<u>\$ 126,742,171</u>

\*Estimated issuance of \$11,197,000 in FY 21-2022 projecting the Town of Flower Mound will have \$126,742,141 in tax supported debt which is funded by the revenues of the Utility System at September 30, 2022.

**4B DEBT SERVICE FUND  
 TOTAL DEBT SERVICE REQUIREMENTS**

**ALL SERIES**

<b>YEAR ENDING SEPT. 30</b>	<b>TAX-SUPPORTED</b>		
	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL</b>
<b>2022</b>	\$ 205,000	\$ 68,250	\$ 273,250
<b>2023</b>	210,000	60,950	270,950
<b>2024</b>	220,000	50,200	270,200
<b>2025</b>	230,000	41,250	271,250
<b>2026</b>	235,000	34,275	269,275
<b>2027</b>	245,000	27,075	272,075
<b>2028</b>	250,000	19,650	269,650
<b>2029</b>	260,000	12,000	272,000
<b>2030</b>	270,000	4,050	274,050
<b>TOTAL</b>	<b>\$ 2,125,000</b>	<b>\$ 317,700</b>	<b>\$ 2,442,700</b>

The Town issued \$3,015,000 debt during the 2014-2015 fiscal year for purposes of constructing water works and sewer system improvements and extensions. No future debt is planned.

**TAX INCREMENT REINVESTMENT ZONE (TIRZ) DEBT SERVICE FUND  
TOTAL DEBT SERVICE REQUIREMENTS**

**ALL SERIES**

<b>YEAR ENDING SEPT. 30</b>	<b>TAX-SUPPORTED</b>		
	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL</b>
<b>2022</b>	\$ 2,275,000	\$ 367,275	\$ 2,642,275
<b>2023</b>	2,315,000	321,775	2,636,775
<b>2024</b>	2,380,000	257,750	2,637,750
<b>2025</b>	2,450,000	186,350	2,636,350
<b>2026</b>	2,535,000	101,400	2,636,400
<b>TOTAL</b>	<u>\$ 11,955,000</u>	<u>\$ 1,234,550</u>	<u>\$ 13,189,550</u>

The Town issued \$9,640,000 in debt during the 2016-2017 fiscal year for purposes of constructing and equipping a new Town Hall and the demolition of the current Town Hall. During fiscal year 2017-2018, \$10,505,000 was issued for constructing, equipping and improving Town library services . No future debt is planned.



## **TOWN OF FLOWER MOUND CAPITAL IMPROVEMENT PROGRAM**

The Town of Flower Mound believes that effective financial management of the Town's resources requires that the budgetary plans for any one fiscal year be consistent with intermediate and long-range plans, especially since capital acquisitions and programs usually require a consistent application of effort and funds over a span of years. The Capital Improvement Program (CIP) is a process by which the Town develops a multi-year plan for major capital expenditures that matches available resources and satisfies the Town's tax rate stabilization objectives. The Capital Project Funds account for financial resources used for the acquisition or construction of major capital facilities, such as land or equipment, over a considerable period of time. The Capital Project Fund only attempts to identify and plan for major capital needs. Funds listed in the CIP also identify capital needs not covered in the operating budget capital outlay category. All operating capital projects are listed as decision packages in the related department's budget. Current or operating expenditures are generally for an item or service that is used for a short time. Moreover, capital expenditures are usually relatively large when compared with items in the annual operating budget. Capital budgeting is therefore based upon distinctions between expenditures that have only short-term or current benefits and those that have long-term benefits.

The Town's CIP is a five-year plan that identifies projected capital expenditures necessary to accomplish the Town's long-range objectives and work program. As such, it sets forth each project, item, or other contemplated expenditure in which the Town is to have a part and specifies the resources or funds estimated to be required and available to finance that projected expenditure. In relation to the CIP, the Town's Capital Budget is a plan of proposed capital outlays or expenditures and the means of financing them, for the current fiscal year. As such, it is included in the operating budget of the current fiscal year and represents the first year of the CIP. As projects in the Capital Project Funds are approved for financing by the Town Council, they are removed from the Proposed Future Projects for Debt Financing section and inserted into the funded summary section.

The Town's Five-Year CIP is separated into General Fund project initiatives and Utility Fund project initiatives. Under the General Fund, project categories include Streets, Street Reconstruction, Traffic Signals, Facilities, and Parks. Under the Utility Fund, project categories include Water, Stormwater, and Wastewater projects.

**Town of Flower Mound, Texas**  
**Capital Improvement Program Budgeting**  
**Source: PARM**  
**Revised 8/03/10**

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**Development of Capital Improvement Program**

Although simple in theory, capital expenditure and public investment decision making is not very simple in practice. Many of the benefits of a capital project or expenditure are often of an intangible nature and are not readily quantifiable; their value is common or social, involving the whole municipality, and usually is not easily ascertainable in money terms. This factor of common value and the lack of quantifiable benefits are the very reasons many such projects or activities are assumed by the public sector.

The Town of Flower Mound's Five-Year Capital Improvement Program consists of a comprehensive listing of carefully selected and coordinated capital improvements and expenditures which have been identified as necessary to accomplish the Town's long-range objectives and work program and which the Town can afford to implement. Development of the Capital Improvement Program is an annual process which includes identifying an inventory of needed projects, developing appropriate financing plans, and obtaining Town Council and community input to establish project priorities.

Development of the Capital Improvement Program begins in March of each fiscal year when Town department heads are required to submit to the Infrastructure Services staff an individual project listing of capital improvements and expenditures contemplated for the next five fiscal years. This project listing is generally based on the expenditure's urgency, capital and operating costs, a general assessment of projected benefits, and the expenditure's contribution to the accomplishment of the Town's long-range objectives and work program. Requests for consideration of capital improvements and expenditures often originate with diverse groups, including the Town's operating departments and administrative staff, the Planning and Zoning Commission and other citizen advisory boards, and Town Council and interested citizens.

Following development of the initial inventory of contemplated capital expenditures, the Infrastructure Services and Financial Services staff conduct a preliminary economic and financial evaluation of the requested improvements and expenditures. This evaluation includes an assessment of the Town's fiscal capacity for the ensuing five-year period for the purpose of establishing, as accurately as possible, the funds which will be available for proposed capital expenditures during each year of the Capital Improvement Program and for ensuring that additional funds for increased operating expenses will be available, if necessary.

During the Town's annual budget preparation process, the initial inventory of contemplated capital expenditures is preliminarily evaluated and ranked by priority before submission to the Town Council. This phase of development of the Capital

Improvement Program is usually completed by Town staff with significant input from the Town Council , the Planning and Zoning Commission and other citizen advisory boards, and the Town Engineer. Upon completion of this review process, a recommended Five-Year Capital Improvement Program is submitted to the Town Council for adoption.

The ultimate objective of this process is the development of a practical Five-Year Capital Improvement Program that is both financially possible and acceptable to the community. Additionally, at the end of each fiscal year, the Capital Improvement Program is again reviewed, and the development process starts over. Priorities may be revised, with new capital improvements and expenditures added to the Capital Improvement Program as necessary, while others which are no longer justified are eliminated. Each year an additional year is added to replace the year just completed, ensuring that the Capital Improvement Program will always cover a full five-year period. With this development process, a long-range Capital Improvement Program is always available and current, but with only one year thereof actually committed as a part of the Town's capital budget for the ensuing fiscal year.

### **Relationship of Capital Budget to Annual Operating Budget**

During development of the Town's Capital Improvement Program and capital budget, an evaluation of how capital expenditure decisions will affect annual operations and the Town's operating budget must be made. Such an evaluation for recurrent capital expenditures for plant, equipment, and motor vehicles is usually not difficult, as the appropriations for such recurrent expenditures generally represent a relatively consistent proportion or percentage of the Town's annual operating budget and can be financed on a "pay-as-you-go" basis from operating funds.

Evaluating the impact of large, non-recurrent capital expenditures on the Town's operating budget and annual operations is more difficult, as such expenditures generally require additional funding over and beyond the fiscal capacity of the Town's annual operating budget. However, evaluation of such non-recurrent capital expenditures is also more critical to the financial health and stability of the Town for the following reasons:

- A. Due to their relatively larger cost and longer life, capital expenditures for long-range public improvements may have to be financed on a "pay-as-you-use" basis through the issuance of long-term debt that coincides with the projected life of the improvement.
- B. Such capital expenditures, therefore, may require a consistent application of effort and funds over a span of years.
- C. The political and economic impacts of investments in long-range capital improvements extend far into the future.
- D. Decisions to invest in long-range capital improvements are often irreversible, except at considerable financial and managerial costs to the Town.
- E. Such capital investment decisions may significantly alter or influence the Town's ability to grow and prosper.

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

	STREET PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
Aberdeen Drive Phase II (2 additional Lanes FM 2499 to 700 ft. North of Spinks) **		-	2,100,000	-	-	-	-	-	2,100,000
ADA Transition Plan and Implementation **		1,448,000	150,000	150,000	150,000	150,000	150,000	-	2,198,000
Bruton Orand Boulevard at FM 1171 Right Turn Lane (Northbound)		550,000	-	-	-	-	-	-	550,000
Cowboy Lane **		-	-	-	-	-	-	433,337	433,337
Denton Creek Boulevard (H35W to FM 1171) **		-	-	4,323,000	-	-	-	22,392,000	26,715,000
Denton Creek Boulevard Bridge (Graham Branch crossing) **		310,000	-	6,747,000	-	-	-	-	7,057,000
Engineering Standards		50,000	-	-	-	-	-	-	50,000
FM 1171 at FM 2499 Westbound Right Turn Lane **		308,331	-	-	-	-	-	-	308,331
FM 2499 at FM 3040 Intersection Improvements **		450,000	2,550,000	-	-	-	-	-	3,000,000
FM 2499 at FM 407 Intersection Improvements **		-	-	500,000	2,110,000	-	-	-	2,610,000
FM 2499 at Waketon Road Intersection Improvements **		1,900,000	-	-	-	-	-	-	1,900,000
FM 2499 Roadway, Traffic Signal, and Drainage **		8,200,000	-	-	-	-	-	-	8,200,000
Garden Ridge Road Through Lane (at FM 3040) **		610,000	-	-	-	-	-	-	610,000
Greenway Rural Arterial Connector 1 (US 377 to FM 1171) **		-	-	-	-	-	-	22,005,000	22,005,000
Kirkpatrick Lane Phase III (South of FM 1171) **		-	-	800,000	7,918,000	-	-	-	8,718,000
Lakeside Parkway Capacity Improvements **		-	-	540,000	8,000,000	-	-	-	8,540,000
Lusk Lane / Red Rock Lane East-West Connector		-	-	-	-	-	-	14,401,000	14,401,000
Peters Colony Road Roundabout **		1,110,000	-	-	-	-	-	-	1,110,000
Retaining Wall at the Mound		-	300,000	-	-	-	-	-	300,000
Rippy Road (Waketon to FM 2499)**		5,350,000	-	-	-	-	-	-	5,350,000
Roadway Amenities		773,083	90,000	90,000	90,000	90,000	90,000	-	1,223,083
Rural Connector (Dunham Road to Greenway Rural Arterial Connector 1)		-	-	-	-	-	-	9,933,000	9,933,000
Shiloh Road Improvements (North of FM 1171) **		-	-	505,000	-	-	-	6,100,000	6,605,000
Sidewalk Links **		1,411,000	150,000	-	-	-	-	-	1,561,000
Stoncrest Road (FM 1171 to Canyon Falls Boulevard)		-	-	8,574,000	-	-	-	-	8,574,000
Street Light Improvements		230,000	115,000	-	-	-	-	-	345,000
Urban Collector Loop (Stoncrest Road to FM 1171)		-	-	-	-	-	-	15,572,000	15,572,000
Urban Minor Arterial with Bike Lane 1 (US 377 to Denton Creek Boulevard)		-	-	-	-	-	-	4,444,000	4,444,000
Urban Minor Arterial with Bike Lane 2 (Denton Creek Boulevard to West Town Limit)		-	-	-	-	-	-	3,512,000	3,512,000
US 377 Overpass at FM 1171 (Rock Cladding)		350,000	-	-	-	-	-	-	350,000
Waketon Road **		8,466,905	-	-	-	-	-	-	8,466,905
Waketon/College Connector **		-	-	-	-	-	-	1,353,000	1,353,000
Walsingham Drive (Scenic / Flower Mound Road Connector)		-	2,000,000	-	-	-	-	-	2,000,000
<b>SUBTOTAL</b>		<b>\$ 31,517,319</b>	<b>\$ 7,455,000</b>	<b>\$ 22,229,000</b>	<b>\$ 18,268,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 100,145,337</b>	<b>\$ 180,094,656</b>

	SIGNAL PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
Bruton Orand Boulevard at Kenwood Drive **		-	-	-	-	-	-	400,000	400,000
Bruton Orand Boulevard at Quail Run Road**		-	-	-	-	-	-	400,000	400,000
College Parkway at Timber Creek **		-	-	-	-	-	-	400,000	400,000
FM 1171 at Canyon Falls Boulevard **		-	450,000	-	-	-	-	-	450,000
FM 2499 at Northshore Boulevard **		-	-	400,000	-	-	-	-	400,000
Garden Ridge Boulevard at Forest Vista Drive **		-	375,000	-	-	-	-	-	375,000
Garden Ridge Boulevard at Kirkpatrick Lane **		-	-	400,000	-	-	-	-	400,000
Gerault Road at Old Gerault Road **		-	-	-	-	-	-	400,000	400,000
Lakeside Parkway at Silveron Boulevard **		-	-	-	-	-	-	400,000	400,000
Morris Road at Eaton **		-	-	-	400,000	-	-	-	400,000
Peters Colony Road at Churchill Drive**		-	-	-	-	-	-	400,000	400,000
Signal Rehabilitation - FM2499 at Firewheel Drive		-	200,000	-	-	-	-	-	200,000
Traffic Detection Rehabilitation **		900,000	150,000	150,000	150,000	150,000	150,000	-	1,650,000
Traffic Signal Preemption Upgrade		-	-	-	-	-	-	350,000	350,000
US 377 at Canyon Falls Drive **		730,000	-	-	-	-	-	-	730,000
<b>SUBTOTAL</b>		<b>\$ 1,630,000</b>	<b>\$ 1,175,000</b>	<b>\$ 950,000</b>	<b>\$ 550,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 2,750,000</b>	<b>\$ 7,355,000</b>

\*General Obligation Bonds

\*\* Project Includes ADA Improvements

**Other Sources**

0. Impact Fees
1. Grant and Interlocal Funds
2. Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)
3. Escrow
4. Decision Package
5. Developer Agreement(s)
6. Park Development Fund
7. Tax Increment Reinvestment Zone (TIRZ)
8. Dedicated Sales Tax
9. SH 121 Regional Toll Revenue (RTR)

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
2,100,000	0,1,5	-	-	-	-	-	-	-	-
463,000	2,4	1,135,000	600,000	-	150,000	150,000	150,000	150,000	-
170,000	2,4	380,000	-	-	-	-	-	-	-
193,337	3	-	240,000	-	-	-	-	-	240,000
24,201,000	0	-	2,514,000	-	2,514,000	-	-	-	-
1,650,000	0,1	-	5,407,000	-	5,407,000	-	-	-	-
50,000	4	-	-	-	-	-	-	-	-
308,331	7	-	-	-	-	-	-	-	-
3,000,000	0,2	-	-	-	-	-	-	-	-
1,530,000	1	-	1,080,000	-	1,080,000	-	-	-	-
1,300,000	7,8	600,000	-	-	-	-	-	-	-
7,000,000	1	1,200,000	-	-	-	-	-	-	-
610,000	0,4	-	-	-	-	-	-	-	-
11,005,000	0	-	11,000,000	-	-	-	-	-	11,000,000
5,025,000	0,1	-	3,693,000	-	-	3,693,000	-	-	-
8,540,000	0,1,3	-	-	-	-	-	-	-	-
2,300,000	0,2	-	12,101,000	-	-	-	-	-	12,101,000
1,110,000	2,4	-	-	-	-	-	-	-	-
300,000	4	-	-	-	-	-	-	-	-
4,931,000	2,4,7	419,000	-	-	-	-	-	-	-
758,083	2,4	105,000	360,000	-	90,000	90,000	90,000	90,000	-
4,000,000	0	-	5,933,000	-	-	-	-	-	5,933,000
505,000	1	-	6,100,000	-	-	-	-	-	6,100,000
1,561,000	2,4	-	-	-	-	-	-	-	-
74,000	0	-	8,500,000	-	-	-	-	-	8,500,000
345,000	4	-	-	-	-	-	-	-	-
8,572,000	0	-	7,000,000	-	-	-	-	-	7,000,000
2,444,000	0	-	2,000,000	-	-	-	-	-	2,000,000
1,512,000	0	-	2,000,000	-	-	-	-	-	2,000,000
350,000	4	-	-	-	-	-	-	-	-
8,236,905	1,3,5,7	230,000	-	-	-	-	-	-	-
553,000	0	-	800,000	-	-	-	-	-	800,000
2,000,000	0,2	-	-	-	-	-	-	-	-
<b>\$ 106,697,656</b>		<b>\$ 4,069,000</b>	<b>\$ 69,328,000</b>	<b>\$ -</b>	<b>\$ 9,241,000</b>	<b>\$ 3,933,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 55,674,000</b>

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
400,000	0,4	-	-	-	-	-	-	-	-
400,000	0,4	-	-	-	-	-	-	-	-
400,000	0,4	-	-	-	-	-	-	-	-
450,000	0,1	-	-	-	-	-	-	-	-
400,000	4	-	-	-	-	-	-	-	-
375,000	0,1	-	-	-	-	-	-	-	-
400,000	0,4	-	-	-	-	-	-	-	-
400,000	0,4	-	-	-	-	-	-	-	-
400,000	0,4,5	-	-	-	-	-	-	-	-
400,000	4	-	-	-	-	-	-	-	-
400,000	0,4	-	-	-	-	-	-	-	-
200,000	4	-	-	-	-	-	-	-	-
425,000	2,4	625,000	600,000	-	150,000	150,000	150,000	150,000	-
350,000	4	-	-	-	-	-	-	-	-
730,000	0,1,2,4,9	-	-	-	-	-	-	-	-
<b>\$ 6,130,000</b>		<b>\$ 625,000</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

	STREET RECONSTRUCTION PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
	Blue Ridge Trail Reconstruction (Branchwood Trail to Country Meadows Drive)	1,010,000	-	-	-	-	-	-	1,010,000
	Colonial Drive Reconstruction Phase II (Whitney Lane to Homestead Drive)	1,880,000	-	-	-	-	-	-	1,880,000
	Edgefield Trail Reconstruction (Wood Creek Drive to Timber Valley Drive)	1,410,000	-	-	-	-	-	-	1,410,000
	Boulevard **	-	-	-	-	-	-	2,344,000	2,344,000
	Forest Vista Drive Reconstruction Phase II (Morris Road to Chancellor Drive) **	2,735,000	-	-	-	-	-	-	2,735,000
	Grady Court Reconstruction (Homestead Street to Cul-de-sac)	675,000	-	-	-	-	-	-	675,000
	Lakeside Parkway Panel Replacements (FM 2499 to Town Limits)	-	-	2,500,000	-	-	-	-	2,500,000
	Lopo Road Reconstruction	-	940,000	-	-	-	-	-	940,000
	Marcus Drive Reconstruction (Christy Court to Colony Street)	-	-	-	-	-	1,170,000	-	1,170,000
	Melody Court Reconstruction	-	300,000	-	-	-	-	-	300,000
	Old Gerault Road Reconstruction	370,000	300,000	-	-	-	-	1,200,000	1,870,000
	Pavement Analysis	150,000	-	-	-	-	-	-	150,000
	Timber Creek Road at College Parkway Intersection Reconstruction **	-	600,000	-	-	-	-	-	600,000
	Homestead Street **	-	-	250,000	2,000,000	-	-	-	2,250,000
	Timber Creek Road Reconstruction Phase III (Homestead Street to Kirkpatrick Lane) **	-	-	-	300,000	2,925,000	-	-	3,225,000
	Timber Creek Road Reconstruction Phase IV (Timber Creek Bridge to Eaton) **	-	-	-	-	-	-	3,600,000	3,600,000
	Wood Creek Circle Reconstruction (Wood Creek Drive to Cul-de-Sac) **	500,000	-	-	-	-	-	-	500,000
	<b>SUBTOTAL</b>	<b>\$ 8,730,000</b>	<b>\$ 2,140,000</b>	<b>\$ 2,750,000</b>	<b>\$ 2,300,000</b>	<b>\$ 2,925,000</b>	<b>\$ 1,170,000</b>	<b>\$ 7,144,000</b>	<b>\$ 27,159,000</b>

	FACILITY PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
	Fire Station No. 6 and Apparatus (West Flower Mound) **	-	-	-	-	-	-	11,422,000	11,422,000
	Fire Station No. 7 and Apparatus (Wichita Trail) **	7,770,000	-	-	-	-	-	-	7,770,000
	Gibson-Grant Historic Cabin Restoration **	1,650,593	-	-	-	-	-	-	1,650,593
	Joint Fire Training Facility	-	2,013,494	-	-	-	-	-	2,013,494
	<b>SUBTOTAL</b>	<b>\$ 9,420,593</b>	<b>\$ 2,013,494</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,422,000</b>	<b>\$ 22,856,087</b>

\*General Obligation Bonds

\*\* Project Includes ADA Improvements

**Other Sources**

0. Impact Fees
1. Grant and Interlocal Funds
2. Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)
3. Escrow
4. Decision Package
5. Developer Agreement(s)
6. Park Development Fund
7. Tax Increment Reinvestment Zone (TIRZ)
8. Dedicated Sales Tax
9. SH 121 Regional Toll Revenue (RTR)

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
1,010,000	8	-	-	-	-	-	-	-	-
1,880,000	8	-	-	-	-	-	-	-	-
1,410,000	8	-	-	-	-	-	-	-	-
2,344,000	8	-	-	-	-	-	-	-	-
2,735,000	8	-	-	-	-	-	-	-	-
675,000	8	-	-	-	-	-	-	-	-
2,500,000	8	-	-	-	-	-	-	-	-
940,000	8	-	-	-	-	-	-	-	-
1,170,000	8	-	-	-	-	-	-	-	-
300,000	2	-	-	-	-	-	-	-	-
670,000	2,8	1,200,000	-	-	-	-	-	-	1,200,000
150,000	8	-	-	-	-	-	-	-	-
600,000	2,8	-	-	-	-	-	-	-	-
2,250,000	8	-	-	-	-	-	-	-	-
3,225,000	8	-	-	-	-	-	-	-	-
3,600,000	8	-	-	-	-	-	-	-	-
500,000	8	-	-	-	-	-	-	-	-
<b>\$ 25,959,000</b>		<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
-	-	11,422,000	-	700,000	10,722,000	-	-	-	-
1,250,000	4	6,520,000	-	-	-	-	-	-	-
1,562,593	1,2	88,000	-	-	-	-	-	-	-
2,013,494	1,2	-	-	-	-	-	-	-	-
<b>\$ 4,826,087</b>		<b>\$ 6,608,000</b>	<b>\$ 11,422,000</b>	<b>\$ 700,000</b>	<b>\$ 10,722,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

	PARK PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
	2020-21 Playground Replacements (Grand Park- Pavilion, Picnic tables, Grill, Trash, Grass Volleyball w/ Irrigation) **	350,000	-	-	-	-	-	-	350,000
	2021-22 Playground Replacements (Peacock Park) **	-	250,000	-	-	-	-	-	250,000
	2022-23 Playground Replacements (Cortadera, Wilkerson, Possum) **	-	-	750,000	-	-	-	-	750,000
	2023-24 Playground Replacements (Northshore, Jakes Hilltop, Rustic Timbers) **	-	-	-	750,000	-	-	-	750,000
	2024-25 Playground Replacements (Thrush & Westchester) **	-	-	-	-	500,000	-	-	500,000
	Bakersfield Park Improvements Phase I	-	-	1,500,000	-	-	-	-	1,500,000
	Bakersfield Park Improvements Phase II	-	-	-	1,500,000	-	-	-	1,500,000
	Canyon Falls Park	3,150,000	-	-	-	-	-	-	3,150,000
	Chinn Chapel (Design Fees, ADA, drainage, & fence improvements, landscaping)	-	650,000	-	-	-	-	-	650,000
	Colony Park Improvements (Renovate basketball pad & practice infield, trail improvements, trees, irrigation)	-	-	-	-	-	250,000	-	250,000
	Dixon Park Improvements (add Pavilion, & Amenities)	-	-	100,000	-	-	-	-	100,000
	Dunham Ranch Master Plan	-	100,000	-	-	-	-	-	100,000
	Dunham Master Design	-	-	560,000	-	-	-	-	560,000
	Dunham Ranch Construction	-	-	-	8,000,000	-	-	-	8,000,000
	Gerault Park Improvements - Renovate MP fields, Pavilion Update, add electricity, new grills, trash receptacles, picnic tables **	-	450,000	-	-	-	-	-	450,000
	Gerault Park,- Retro fit Ballfield and area lighting to LED	-	-	-	-	1,000,000	-	-	1,000,000
	Glenwick Park Upgrade (LED Lighting for Baseball/Tennis, Landscaping, and Irrigation)	-	250,000	-	-	-	-	-	250,000
	Heritage Park Improvements - Utilities, lighting improvements; outdoor fitness system; Upgrade surface at Fort Wildflower Playground; Shade over playground; security lighting at playground and fitness equipment; Life Floor safety surfacing at splashpad	700,000	-	-	-	-	-	-	700,000
	Hound Mound Parking and Restroom **	810,000	-	-	-	-	-	-	810,000
	Individual Park Improvements (Bluebonnet) **	-	-	-	-	100,000	-	-	100,000
	Individual Park Improvements (Resurface playgrounds at Culwell, Shadow Ridge, Prairie Creek, Lone Tree & Colony)	-	550,000	-	-	-	-	-	550,000
	Leonard & Helen Johns Park - ADA accessibility, Upgrade Tennis Court LED Lighting & Controls, Landscaping**	-	225,000	-	-	-	-	-	225,000
	Park and Trail Amenities	660,000	50,000	50,000	50,000	50,000	50,000	-	910,000
	Parks & Recreation Master Plan	-	-	-	-	-	300,000	-	300,000
	Parker Square Park - Lifecycle replacement of amenities	-	-	-	-	50,000	-	-	50,000
	Peters Colony Memorial Park	2,955,000	-	-	-	-	-	-	2,955,000
	Pink Evening Primrose Trail Connection (Bridge & Trail, from Gaston Park to Timber Trails Park)	915,000	-	-	-	-	-	-	915,000
	Post Oak Park Improvements - signage (wayfinding & Interpretive), trail improvements, remove shallow stock pond, playground additions, add restroom, LED lighting in parking area	-	-	-	-	700,000	-	-	700,000
	Prairie Trail Park Master Plan	-	-	-	-	-	60,000	-	60,000
	Rheudasil Park Improvements	2,900,000	-	-	-	-	-	-	2,900,000
	Spring Lake Park Improvements- Drainage/sidewalk repairs, landscaping, adult fitness, site amenities, replace gazebo, lighting upgrades**	-	-	-	275,000	-	-	-	275,000
	Spring Meadow Park Improvements - looped trail; pavilion w picnic tables, grill, trash cans; trees and Irrigation	-	-	-	200,000	-	-	-	200,000
	bridges & amenities	-	400,000	-	-	-	-	-	400,000
	Tennis Center - Feasibility Study	50,000	-	-	-	-	-	-	50,000
	Tennis Center - Design	-	400,000	-	-	-	-	-	400,000
	Tennis Center - Construction	-	-	5,000,000	-	-	-	-	5,000,000
	Town Lake Property - Master Plan (Toll Brothers Dedication)	100,000	-	-	-	-	-	-	100,000
	Trails Master Plan	300,000	-	-	-	-	-	-	300,000
	Trails Master Plan - Implementation	-	250,000	250,000	250,000	250,000	250,000	-	1,250,000
	Twin Coves Park - Phase II Design	-	-	-	-	-	350,000	-	350,000
	<b>SUBTOTAL</b>	<b>\$ 12,890,000</b>	<b>\$ 3,575,000</b>	<b>\$ 8,210,000</b>	<b>\$ 11,025,000</b>	<b>\$ 2,650,000</b>	<b>\$ 1,260,000</b>	<b>\$ -</b>	<b>\$ 39,610,000</b>
	<b>GRAND TOTAL GENERAL FUND</b>	<b>\$ 64,187,912</b>	<b>\$ 16,358,494</b>	<b>\$ 34,139,000</b>	<b>\$ 32,143,000</b>	<b>\$ 5,965,000</b>	<b>\$ 2,820,000</b>	<b>\$ 121,461,337</b>	<b>\$ 277,074,743</b>

\*General Obligation Bonds

\*\* Project Includes ADA Improvements

**Other Sources**

0. Impact Fees
1. Grant and Interlocal Funds
2. Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)
3. Escrow
4. Decision Package
5. Developer Agreement(s)
6. Park Development Fund
7. Tax Increment Reinvestment Zone (TIRZ)
8. Dedicated Sales Tax
9. SH 121 Regional Toll Revenue (RTR)



TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
350,000	8	-	-	-	-	-	-	-	-
250,000	8	-	-	-	-	-	-	-	-
750,000	8	-	-	-	-	-	-	-	-
750,000	8	-	-	-	-	-	-	-	-
500,000	8	-	-	-	-	-	-	-	-
1,500,000	8	-	-	-	-	-	-	-	-
1,500,000	8	-	-	-	-	-	-	-	-
3,150,000	2,6,8	-	-	-	-	-	-	-	-
650,000	8	-	-	-	-	-	-	-	-
250,000	8	-	-	-	-	-	-	-	-
100,000	8	-	-	-	-	-	-	-	-
100,000	8	-	-	-	-	-	-	-	-
		560,000	-	560,000	-	-	-	-	-
		8,000,000	-	-	8,000,000	-	-	-	-
450,000	8	-	-	-	-	-	-	-	-
1,000,000	8	-	-	-	-	-	-	-	-
250,000	8	-	-	-	-	-	-	-	-
700,000	8	-	-	-	-	-	-	-	-
810,000	2,6	-	-	-	-	-	-	-	-
100,000	8	-	-	-	-	-	-	-	-
550,000	8	-	-	-	-	-	-	-	-
225,000	8	-	-	-	-	-	-	-	-
910,000	6,8	-	-	-	-	-	-	-	-
300,000	6,8	-	-	-	-	-	-	-	-
50,000	6,8	-	-	-	-	-	-	-	-
2,955,000	1,2,6,8	-	-	-	-	-	-	-	-
915,000	1,6,7	-	-	-	-	-	-	-	-
700,000	8	-	-	-	-	-	-	-	-
60,000	8	-	-	-	-	-	-	-	-
2,900,000	6,8	-	-	-	-	-	-	-	-
275,000	8	-	-	-	-	-	-	-	-
200,000	8	-	-	-	-	-	-	-	-
400,000	8	-	-	-	-	-	-	-	-
50,000	8	-	-	-	-	-	-	-	-
400,000	2,6	-	-	-	-	-	-	-	-
		5,000,000	-	5,000,000	-	-	-	-	-
100,000	8	-	-	-	-	-	-	-	-
300,000	8	-	-	-	-	-	-	-	-
1,250,000	2,8	-	-	-	-	-	-	-	-
350,000	8	-	-	-	-	-	-	-	-
<b>\$ 26,050,000</b>		<b>\$ -</b>	<b>\$ 13,560,000</b>	<b>\$ -</b>	<b>\$ 5,560,000</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ 169,662,743</b>		<b>\$ 11,302,000</b>	<b>\$ 96,110,000</b>	<b>\$ -</b>	<b>\$ 15,651,000</b>	<b>\$ 22,805,000</b>	<b>\$ 390,000</b>	<b>\$ 390,000</b>	<b>\$ 56,874,000</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

	WATER PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
Aberdeen Water Line (FM 2499 to Lake Forest Boulevard)		300,000	-	-	-	-	-	-	300,000
Canyon Falls 20-Inch Water Line		2,660,000	-	-	-	-	-	-	2,660,000
Cowboy Lane Water Line		-	-	-	-	-	-	930,000	930,000
Denton Creek Boulevard 12-Inch Water Line		200,000	-	1,100,000	-	-	-	-	1,300,000
Denton Creek Spine Road 12-inch Water Line		450,000	-	600,000	-	-	-	2,160,000	3,210,000
Denton Creek Water Reuse - Pump Station and Ground Storage Tanks		-	-	-	-	-	-	7,900,000	7,900,000
Denton Creek Water Reuse - Reuse Waterlines		650,000	-	1,100,000	-	-	-	18,440,000	20,190,000
Engineering Standards		50,000	-	-	-	-	-	-	50,000
Emergency Preparedness Plan		-	50,000	-	-	-	-	-	50,000
FM 1171 to US 377 Water Line Phase II		-	-	-	-	-	-	6,400,000	6,400,000
FM 2499 12-Inch Water Line Phase I (Dixon Lane to South of FM 1171)		3,200,000	-	-	-	-	-	-	3,200,000
Forest Vista Drive Water Line		210,000	-	-	-	-	-	-	210,000
Garden Ridge Boulevard Water Line Phase II (South of Kirkpatrick Lane)		1,000,000	-	-	-	-	-	-	1,000,000
Grady Court Water Line		150,000	-	-	-	-	-	-	150,000
High Road Water Line Replacement Phase II		350,000	2,850,000	-	-	-	-	-	3,200,000
High Road Water Line Replacement Phase III		1,500,000	-	-	-	-	-	-	1,500,000
Hillside Water Line Connection		200,000	-	-	-	-	-	-	200,000
Kirkpatrick Lane 12-Inch Water Line Phase III (South of FM1171)		-	-	-	450,000	-	-	-	450,000
Kirkpatrick Lane 12-Inch Water Line Phase II (Valley Ridge to FM1171)		1,400,000	-	-	-	-	-	-	1,400,000
Lake Forest Boulevard 12-inch Water Line (FM 3040 to Spinks Road)		-	500,000	-	-	-	-	1,260,000	1,760,000
Lakeside Water Reuse - Pump Station and Ground Storage Tanks		-	-	650,000	6,000,000	-	-	-	6,650,000
Lakeside Water Reuse - Reuse Waterlines		-	-	300,000	2,000,000	2,200,000	2,200,000	10,050,000	16,750,000
Lopo Water line Replacement		-	365,000	-	-	-	-	-	365,000
Lusk Lane / Red Rock East-West Connector		-	-	-	-	-	-	4,250,000	4,250,000
Melody Court Water Line Replacement		-	60,000	-	-	-	-	-	60,000
Morris Road 20-Inch Water Line (Forest Vista Drive to Lake Bluff Drive)		2,500,000	-	-	-	-	-	-	2,500,000
Morris Road Parallel 20-inch Water Line (Mallard Way to FM 3040)		-	-	-	720,000	-	-	-	720,000
Morris Road Water Lines Phase II (FM 1171 to Eaton)		2,750,000	-	-	-	-	-	-	2,750,000
Morris Road Water Lines Phase III (Eaton to Waketon Road)		350,000	3,550,000	-	-	-	-	-	3,900,000
Morris Road Water Lines Phase IV (Waketon Road to FM 407)		-	350,000	3,650,000	-	-	-	-	4,000,000
Pressure Reducing Valves		-	-	-	-	-	-	710,000	710,000
Red Bud Point Water Service Relocation		1,185,000	-	-	-	-	-	-	1,185,000
Rippy Road Water line Improvements (FM 2499 to Waketon Road)		750,000	-	-	-	-	-	-	750,000
Pintail 30" Water Line (Pintail Pump Station to Morris Road)		-	-	-	-	1,710,000	-	-	1,710,000
Royal Oaks Water Line Replacement Phase I		-	150,000	1,230,000	-	-	-	-	1,380,000
Scenic Drive Water Line (South of FM 1171 to River Hill Drive)		-	200,000	-	-	-	-	1,230,000	1,430,000
Sentinel Oaks Water Line Replacement (Three Bridges Court to Simmons Road)		500,000	-	-	-	-	-	-	500,000
Stonecrest Pump Station Phase I (Auxiliary Power)		2,550,000	-	-	-	-	-	-	2,550,000
Stonecrest Pump Station Phase II		-	-	-	-	-	-	5,460,000	5,460,000
Stonecrest Pump Station Phase III		-	-	-	-	-	-	790,000	790,000
Stonehill 10MG Ground Storage Tank Rehabilitation		640,000	-	-	-	-	-	-	640,000
Stonehill Pump Station Discharge Valve Replacement		560,000	-	-	-	-	-	-	560,000
Timber Creek 20-inch Water Line		-	-	-	-	-	-	550,000	550,000
Timber Creek Water Line Replacement Phase I		1,000,000	-	-	-	-	-	-	1,000,000
Timber Creek Water Line Replacement Phase II		300,000	780,000	-	-	-	-	-	1,080,000
Timber Creek Water Line Replacement Phase III		-	-	-	1,400,000	-	-	-	1,400,000
Timber Creek Water Line Replacement Phase IV		-	-	-	-	-	-	1,350,000	1,350,000
US 377 at FM 1171 Water Line Loop/Relocation		2,909,500	2,590,500	-	-	-	-	-	5,500,000
US 377 / UPRR Water Line Phase II		137,620	-	2,161,000	-	-	-	1,114,000	3,412,620
Utility Asset Management & Utility Replacement		900,000	300,000	300,000	300,000	300,000	300,000	-	2,400,000
Water System Leak Detection & Repair		700,000	50,000	50,000	50,000	50,000	50,000	-	950,000
Water System Model Update		167,285	6,500	6,500	6,500	6,500	6,500	-	199,785
West Side Water Lines (East)		-	-	-	-	-	-	4,850,000	4,850,000
West Side Water Lines (South)		-	-	-	-	-	-	4,550,000	4,550,000
West Side Water Lines (West)		-	-	1,560,000	-	-	-	-	1,560,000
Western Operations and Maintenance Facility (Buildout)		-	-	-	100,000	-	-	-	100,000
Westchester Water Line Replacement		-	-	-	-	1,450,000	-	-	1,450,000
Wood Creek Circle Water Line		100,000	-	-	-	-	-	-	100,000
<b>SUBTOTAL</b>		<b>\$ 30,319,405</b>	<b>\$ 11,802,000</b>	<b>\$ 12,707,500</b>	<b>\$ 11,026,500</b>	<b>\$ 5,716,500</b>	<b>\$ 2,556,500</b>	<b>\$ 71,994,000</b>	<b>\$ 146,122,405</b>

\*General Obligation Bonds

\*\* Project Includes ADA Improvements

**Other Sources**

0. Impact Fees

1. Grant and Interlocal Funds

2. Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)

3. Escrow

4. Decision Package

5. Developer Agreement(s)

6. Park Development Fund

7. Tax Increment Reinvestment Zone (TIRZ)

8. Dedicated Sales Tax

9. SH 121 Regional Toll Revenue (RTR)

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
190,000	0	110,000	-	-	-	-	-	-	-
960,000	0	1,700,000	-	-	-	-	-	-	-
175,000	0,3	-	755,000	-	-	-	-	-	755,000
1,300,000	0,5	-	-	-	-	-	-	-	-
500,000	0	-	2,710,000	-	550,000	-	-	-	2,160,000
300,000	0	-	7,600,000	-	-	-	-	-	7,600,000
1,750,000	0	-	18,440,000	-	-	-	-	-	18,440,000
50,000	4	-	-	-	-	-	-	-	-
50,000	2	-	-	-	-	-	-	-	-
290,000	0	-	6,110,000	-	-	-	-	-	6,110,000
2,300,000	0,7	900,000	-	-	-	-	-	-	-
210,000	2	-	-	-	-	-	-	-	-
1,000,000	0,2	-	-	-	-	-	-	-	-
150,000	2	-	-	-	-	-	-	-	-
-	-	350,000	2,850,000	2,850,000	-	-	-	-	-
-	-	1,500,000	-	-	-	-	-	-	-
200,000	2	-	-	-	-	-	-	-	-
450,000	0	-	-	-	-	-	-	-	-
700,000	0,2	700,000	-	-	-	-	-	-	-
88,000	0	-	1,672,000	412,000	-	-	-	-	1,260,000
650,000	0	-	6,000,000	-	-	-	-	-	6,000,000
300,000	0	-	16,450,000	-	-	-	-	-	16,450,000
-	-	-	365,000	365,000	-	-	-	-	-
240,000	0	-	4,010,000	-	-	-	-	-	4,010,000
60,000	2	-	-	-	-	-	-	-	-
200,000	2	2,300,000	-	-	-	-	-	-	-
100,000	0	-	620,000	-	-	620,000	-	-	-
1,800,000	7	950,000	-	-	-	-	-	-	-
3,500,000	0,1,2	-	400,000	400,000	-	-	-	-	-
2,950,000	0	-	1,050,000	-	1,050,000	-	-	-	-
300,000	0	-	410,000	-	-	-	-	-	410,000
410,000	2	775,000	-	-	-	-	-	-	-
350,000	0	400,000	-	-	-	-	-	-	-
-	-	-	1,710,000	-	-	-	1,710,000	-	-
-	-	-	1,380,000	150,000	1,230,000	-	-	-	-
70,000	0	-	1,360,000	130,000	-	-	-	-	1,230,000
-	-	500,000	-	-	-	-	-	-	-
550,000	0	2,000,000	-	-	-	-	-	-	-
250,000	0	-	5,210,000	-	-	-	-	-	5,210,000
-	-	-	790,000	-	-	-	-	-	790,000
40,000	2	600,000	-	-	-	-	-	-	-
60,000	2	500,000	-	-	-	-	-	-	-
130,000	0	-	420,000	-	-	-	-	-	420,000
-	-	1,000,000	-	-	-	-	-	-	-
-	-	300,000	780,000	780,000	-	-	-	-	-
-	-	-	1,400,000	-	-	1,400,000	-	-	-
-	-	-	1,350,000	-	-	-	-	-	1,350,000
1,610,000	0,2	2,500,000	1,390,000	1,390,000	-	-	-	-	-
87,620	0	50,000	3,275,000	-	2,161,000	-	-	-	1,114,000
-	-	900,000	1,500,000	300,000	300,000	300,000	300,000	300,000	-
100,000	-	600,000	250,000	50,000	50,000	50,000	50,000	50,000	-
199,785	0,2,5	-	-	-	-	-	-	-	-
200,000	0	-	4,650,000	-	-	-	-	-	4,650,000
350,000	0	-	4,200,000	-	-	-	-	-	4,200,000
150,000	0	-	1,410,000	-	1,410,000	-	-	-	-
100,000	2	-	-	-	-	-	-	-	-
-	-	-	1,450,000	-	-	1,450,000	-	-	-
100,000	2	-	-	-	-	-	-	-	-
<b>\$ 25,520,405</b>		<b>\$ 18,635,000</b>	<b>\$ 101,967,000</b>	<b>\$ 6,827,000</b>	<b>\$ 6,751,000</b>	<b>\$ 2,370,000</b>	<b>\$ 3,510,000</b>	<b>\$ 350,000</b>	<b>\$ 82,159,000</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

	STORMWATER PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
	Bakers Branch Stabilization at 1600 & 1612 Strait Lane	200,000	50,000	-	-	-	-	-	250,000
	Bakers Branch Stabilization at Cedar Bluff (Strait Lane)	-	-	-	-	75,000	-	-	75,000
	Colonial Drive Stormwater Replacement	450,000	-	-	-	-	-	-	450,000
	Creek Bank Stabilization at 1104 & 1108 Big Canyon Drive	175,000	-	-	200,000	-	-	-	375,000
	Creek Bank Stabilization at 1540 Echo Bluff	-	-	-	-	75,000	-	-	75,000
	East Waketon Road Drainage Improvements	1,210,000	-	1,670,000	200,000	-	-	-	3,080,000
	Engineering Standards	50,000	-	-	-	-	-	-	50,000
	McKamy Creek Stabilization & Drop Structure at 1900 Winding Creek Blvd	50,000	-	-	-	-	-	-	50,000
	Pecan Acres Drainage Improvements	-	-	-	-	75,000	425,000	-	500,000
	Range Wood Drive Drainage Improvements	350,000	2,060,000	-	-	-	-	-	2,410,000
	Shoreline Drive Drainage Improvements	50,000	-	-	-	-	-	-	50,000
	Timber Creek Stabilization at Timber Creek Road (North & South Bridges)	-	-	-	-	-	-	400,000	400,000
	<b>SUBTOTAL</b>	<b>\$ 2,535,000</b>	<b>\$ 2,110,000</b>	<b>\$ 1,670,000</b>	<b>\$ 400,000</b>	<b>\$ 225,000</b>	<b>\$ 425,000</b>	<b>\$ 400,000</b>	<b>\$ 7,765,000</b>

	WASTEWATER PROJECTS	PRIOR FISCAL YEARS	CONSTRUCTION SCHEDULE						TOTAL PROJECT COSTS
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
	Bakers Branch Interceptor Rehabilitation (Long Prairie Road to Lexington Avenue)	-	-	-	-	-	2,800,000	-	2,800,000
	Colonial Drive Sewer Line Replacement (Whitney Lane to Homestead Drive)	165,000	-	-	-	-	-	-	165,000
	Engineering Standards	50,000	-	-	-	-	-	-	50,000
	Inflow-Infiltration/Evaluation and Repair	2,480,000	250,000	250,000	250,000	250,000	250,000	-	3,730,000
	Lift Station Improvements and Decommissioning Phase II	2,550,000	-	-	-	-	-	-	2,550,000
	Lift Station Improvements and Decommissioning Phase III	564,500	2,000,000	-	-	-	-	-	2,564,500
	Lopo Sewer line Replacement	-	340,000	-	-	-	-	-	340,000
	Melody Court Sewer Line Replacement	-	60,000	-	-	-	-	-	60,000
	Lower Timber Interceptor Rehabilitation (Paisley Drive to Rockcreek Court)	-	-	1,100,000	-	-	-	-	1,100,000
	Northshore Collector Rehabilitation (Woodpark Drive to Belmont Court)	-	-	-	1,090,000	-	-	-	1,090,000
	Oak Street Lift Station and Force Main Phase IV	380,500	3,019,500	-	-	-	-	-	3,400,000
	Riverwalk Collector (Morriss Rd. to Windsor Drive)	-	-	-	-	-	-	530,000	530,000
	Southside Force Main Extension	-	-	2,500,000	-	-	-	-	2,500,000
	Southside Gravity Improvements Main Improvements	-	-	-	-	3,900,000	-	-	3,900,000
	Southside Pump Upgrade	90,000	-	590,000	-	-	-	-	680,000
	Spring Meadow Lane Sewer Line Replacement	1,540,000	-	-	-	-	-	-	1,540,000
	Sunrise Circle Wastewater Connection	-	150,000	1,120,000	-	-	-	-	1,270,000
	Timber Creek Park Collector Rehabilitation (Hanover Drive to Timber Creek Road)	-	-	-	440,000	-	-	-	440,000
	Timber Creek Trunk Line (Morriss Road to Rawlings Street)	875,000	-	-	-	-	-	-	875,000
	Timberview Trunk Line Rehabilitation (Timberview Drive to Morriss Road)	-	-	-	-	550,000	-	-	550,000
	Upper Timber Interceptor (College Parkway to Pecan Drive)	-	-	-	480,000	-	-	-	480,000
	Upper Timber Interceptor (Morriss Road to One Place Lane)	-	400,000	4,200,000	-	-	-	-	4,600,000
	Upper Timber Interceptor Rehabilitation (One Place Lane to Buckthorn Court)	-	-	-	-	-	430,000	-	430,000
	Wastewater System Model Update	237,285	6,500	6,500	6,500	6,500	6,500	-	269,785
	Wastewater Treatment Plant Master Plan	430,000	-	-	-	-	-	-	430,000
	Wastewater Treatment Plant Rehabilitation Phase V (Sludge Holding and Thickening)	11,800,000	-	-	-	-	-	-	11,800,000
	Wastewater Treatment Plant Rehabilitation Phase VI (Thermal Drying)	-	-	-	-	-	-	13,000,000	13,000,000
	Wastewater Treatment Plant Rehabilitation Phase VII (Phosphorus Removal)	-	-	-	-	-	-	1,000,000	1,000,000
	Wastewater Treatment Plant Ultraviolet System Update	3,000,000	-	-	-	-	-	-	3,000,000
	Wellington Interceptor Rehabilitation (Brookville Lane to Garden Road)	-	-	-	-	390,000	-	-	390,000
	Wood Creek Circle Sewer Line	100,000	-	-	-	-	-	-	100,000
	Yucca Lift Station Auxiliary Power	-	100,000	-	-	-	-	-	100,000
	<b>SUBTOTAL</b>	<b>\$ 24,262,285</b>	<b>\$ 6,326,000</b>	<b>\$ 9,766,500</b>	<b>\$ 2,266,500</b>	<b>\$ 5,096,500</b>	<b>\$ 3,486,500</b>	<b>\$ 14,530,000</b>	<b>\$ 65,734,285</b>

<b>GRAND TOTAL UTILITY FUND</b>	<b>\$ 57,116,690</b>	<b>\$ 20,238,000</b>	<b>\$ 24,144,000</b>	<b>\$ 13,693,000</b>	<b>\$ 11,038,000</b>	<b>\$ 6,468,000</b>	<b>\$ 86,924,000</b>	<b>\$ 219,621,690</b>
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\*General Obligation Bonds

\*\* Project Includes ADA Improvements

**Other Sources**

- 0. Impact Fees
- 1. Grant and Interlocal Funds
- 2. Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)
- 3. Escrow
- 4. Decision Package
- 5. Developer Agreement(s)
- 6. Park Development Fund
- 7. Tax Increment Reinvestment Zone (TIRZ)
- 8. Dedicated Sales Tax
- 9. SH 121 Regional Toll Revenue (RTR)

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
250,000	2	-	-	-	-	-	-	-	-
75,000	2	-	-	-	-	-	-	-	-
450,000	2	-	-	-	-	-	-	-	-
375,000	2	-	-	-	-	-	-	-	-
75,000	2	-	-	-	-	-	-	-	-
1,410,000	2,4,7	-	1,670,000	-	1,670,000	-	-	-	-
50,000	4	-	-	-	-	-	-	-	-
50,000	2	-	-	-	-	-	-	-	-
500,000	2	-	-	-	-	-	-	-	-
2,410,000	1,2	-	-	-	-	-	-	-	-
50,000	2	-	-	-	-	-	-	-	-
400,000	2	-	-	-	-	-	-	-	-
<b>\$ 6,095,000</b>		<b>\$ -</b>	<b>\$ 1,670,000</b>	<b>\$ -</b>	<b>\$ 1,670,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

OTHER SOURCES	ISSUED DEBT GO's & CO's	NEW DEBT	DEBT SCHEDULE						
			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2031	
-	-	2,800,000	-	-	-	-	2,800,000	-	-
165,000	2	-	-	-	-	-	-	-	-
50,000	4	-	-	-	-	-	-	-	-
330,000	2	2,150,000	1,250,000	250,000	250,000	250,000	250,000	250,000	-
-	-	2,550,000	-	-	-	-	-	-	-
-	-	564,500	2,000,000	2,000,000	-	-	-	-	-
-	-	-	340,000	340,000	-	-	-	-	-
60,000	2	-	-	-	-	-	-	-	-
-	-	-	1,100,000	-	1,100,000	-	-	-	-
-	-	-	1,090,000	-	-	1,090,000	-	-	-
1,239,500	0,2	380,500	1,780,000	1,780,000	-	-	-	-	-
440,000	0,2	-	90,000	-	-	-	-	-	90,000
1,500,000	0	-	1,000,000	-	1,000,000	-	-	-	-
1,000,000	0,3,5	-	2,900,000	-	-	-	2,900,000	-	-
390,000	0,5	-	290,000	-	290,000	-	-	-	-
-	-	1,540,000	-	-	-	-	-	-	-
150,000	2	-	1,120,000	-	1,120,000	-	-	-	-
-	-	-	440,000	-	-	440,000	-	-	-
-	-	875,000	-	-	-	-	-	-	-
-	-	-	550,000	-	-	-	550,000	-	-
-	-	-	480,000	-	-	480,000	-	-	-
400,000	2	-	4,200,000	-	4,200,000	-	-	-	-
-	-	-	430,000	-	-	-	-	430,000	-
269,785	0,5	-	-	-	-	-	-	-	-
430,000	0	-	-	-	-	-	-	-	-
-	-	11,800,000	-	-	-	-	-	-	-
-	-	-	13,000,000	-	-	-	-	-	13,000,000
-	-	-	1,000,000	-	-	-	-	-	1,000,000
250,000	2	2,750,000	-	-	-	-	-	-	-
-	-	-	390,000	-	-	-	390,000	-	-
100,000	2	-	-	-	-	-	-	-	-
100,000	2	-	-	-	-	-	-	-	-
<b>\$ 6,874,285</b>		<b>\$ 22,610,000</b>	<b>\$ 36,250,000</b>	<b>\$ 4,370,000</b>	<b>\$ 7,960,000</b>	<b>\$ 2,260,000</b>	<b>\$ 4,090,000</b>	<b>\$ 3,480,000</b>	<b>\$ 14,090,000</b>
<b>\$ 38,489,690</b>		<b>\$ 41,245,000</b>	<b>\$ 139,887,000</b>	<b>\$ 11,197,000</b>	<b>\$ 16,381,000</b>	<b>\$ 4,630,000</b>	<b>\$ 7,600,000</b>	<b>\$ 3,830,000</b>	<b>\$ 96,249,000</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Aberdeen Drive Phase II (2 additional Lanes FM 2499 to 700 ft. North of Spinks)	Streets	General

**DESCRIPTION**

Widening if Aberdeen Drive constructed by developer

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	836,000	-	-	-	-	-	836,000
Grant & Interlocal Funds	-	700,000	-	-	-	-	-	700,000
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	564,000	-	-	-	-	-	564,000
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	2,100,000	-	-	-	-	-	2,100,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	350	350	350	350	350	1,400
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 1,400</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
ADA Transition Plan & Implementation	Streets	General

**DESCRIPTION**

Americans with Disabilities Act (ADA) annual project includes the identification of replacement of sidewalks, trails, and facility items to bring them into compliance with current ADA standards.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	985,000		150,000	150,000	150,000	150,000		1,585,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	313,000	-	-	-	-	-	-	313,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	150,000	150,000	-	-	-	-	-	300,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 1,448,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 2,198,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	331,000	-	-	-	-	-	-	331,000
Construction, Testing	1,117,000	150,000	150,000	150,000	150,000	150,000	-	1,867,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 1,448,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 2,198,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
FM 2499 at FM 3040 Intersection Improvements	Streets	General

### DESCRIPTION

Intersection improvements at FM 2499 and FM 3040. Adding westbound and southbound dual left turn lanes, and one additional eastbound thru lane.

### REVENUE BREAKDOWN

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	905,000	-	-	-	-	-	905,000
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	450,000	1,645,000	-	-	-	-	-	2,095,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 450,000</b>	<b>\$ 2,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>

### COST BREAKDOWN

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	450,000	-	-	-	-	-	-	450,000
Construction, Testing	-	2,400,000	-	-	-	-	-	2,400,000
Administration	-	1,200	-	-	-	-	-	1,200
Contingency	-	148,800	-	-	-	-	-	148,800
<b>TOTAL PROJECT COST</b>	<b>\$ 450,000</b>	<b>\$ 2,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>

### IMPACT ON OPERATING BUDGET

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	1,000	1,000	1,000	1,000	1,000	4,000
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 4,000</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Retaining Wall at the Mound	Streets	General

### DESCRIPTION

Reconstruction of the retaining wall and foundation at The Mound. The retaining wall in front of the Flower Mound has experienced recent rapid deterioration. The wall is leaning and several of the cladding stones have fallen off the retaining wall, causing safety concerns.

### REVENUE BREAKDOWN

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	300,000	-	-	-	-	-	300,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

### COST BREAKDOWN

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	300,000	-	-	-	-	-	300,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

### IMPACT ON OPERATING BUDGET

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Roadway Amenities	Streets	General

**DESCRIPTION**

To provide funding for minor but necessary roadway capital improvements, when a specific capital improvement project is not active.  
Recent example; TxDOT Green Ribbon.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	285,000	-	90,000	90,000	90,000	90,000	-	645,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	398,083	-	-	-	-	-	-	398,083
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	90,000	90,000	-	-	-	-	-	180,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 773,083</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 1,223,083</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	773,083	90,000	90,000	90,000	90,000	90,000	-	1,223,083
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 773,083</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ 1,223,083</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Sidewalk Links	Streets	General

**DESCRIPTION**

Sidewalk construction to connect existing walkways.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	6,000	-	-	-	-	-	-	6,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	1,405,000	150,000	-	-	-	-	-	1,555,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 1,411,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,561,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	1,411,000	150,000	-	-	-	-	-	1,561,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 1,411,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,561,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	1,000	1,000	1,000	1,000	1,000	4,000
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 4,000</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Street Light Improvements	Streets	General

**DESCRIPTION**

Street light improvements by adding or replacing lights where required for safety.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	230,000	115,000	-	-	-	-	-	345,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 230,000</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 345,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	230,000	115,000	-	-	-	-	-	345,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 230,000</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 345,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	60	60	60	60	60	60	300
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 300</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Walsingham Drive (Scenic / Flower Mound Road Connector)	Streets	General

**DESCRIPTION**

Developer to extend Walsingham Drive from Alcott Ave to Scenic Dr.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	1,000,000	-	-	-	-	-	1,000,000
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	1,000,000	-	-	-	-	-	1,000,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	2,000,000	-	-	-	-	-	2,000,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	1,000	1,000	1,000	1,000	1,000	4,000
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 4,000</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
FM 1171 at Canyon Falls Blvd	Signals	General

**DESCRIPTION**

New signalized intersection and pedestrian facilities.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	189,400	-	-	-	-	-	189,400
Grant & Interlocal Funds	-	260,600	-	-	-	-	-	260,600
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	35,000	-	-	-	-	-	35,000
Construction, Testing	-	400,000	-	-	-	-	-	400,000
Administration	-	2,000	-	-	-	-	-	2,000
Contingency	-	13,000	-	-	-	-	-	13,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	700	700	700	700	2,100
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 2,100</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Garden Ridge at Forest Vista	Signals	General

**DESCRIPTION**

New signalized intersection and pedestrian facilities.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	112,000	-	-	-	-	-	112,000
Grant & Interlocal Funds	-	263,000	-	-	-	-	-	263,000
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 375,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	30,000	-	-	-	-	-	30,000
Construction, Testing	-	330,000	-	-	-	-	-	330,000
Administration	-	2,000	-	-	-	-	-	2,000
Contingency	-	13,000	-	-	-	-	-	13,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 375,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	700	700	700	700	700	2,800
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ 2,800</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Signal Rehabilitation - FM2499 at Firewheel Drive	Signals	General

**DESCRIPTION**

Rehabilitation of signal at FM2499 at Firewheel Drive

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	200,000	-	-	-	-	-	200,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	20,000	-	-	-	-	-	20,000
Construction, Testing	-	167,450	-	-	-	-	-	167,450
Administration	-	2,550	-	-	-	-	-	2,550
Contingency	-	10,000	-	-	-	-	-	10,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM

### PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Traffic Detection Rehabilitation	Signals	General

**DESCRIPTION**

Once Traffic Signal Video and/or radar systems are nearing the end of their design life, they need to be replaced in order to maintain proper detection at the intersections and to keep traffic flowing properly. Some of our systems are to the point that the manufacture will not be supporting them. Also anticipated is that the public Right of Way Accessibility Guidelines will be in effect by this fall. This will require Audible Pedestrian Signals (APS) be installed when signal is updated.

**REVENUE BREAKDOWN**

<u>FUNDING SOURCES</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	625,000	-	150,000	150,000	150,000	150,000	-	1,225,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	150,000	-	-	-	-	-	-	150,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	125,000	150,000	-	-	-	-	-	275,000
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 900,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 1,650,000</b>

**COST BREAKDOWN**

<u>PROJECT COST</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	20,000	5,000	5,000	5,000	5,000	5,000	-	45,000
Construction, Testing	847,500	139,500	139,500	139,500	139,500	139,500	-	1,545,000
Administration	2,500	500	500	500	500	500	-	5,000
Contingency	30,000	5,000	5,000	5,000	5,000	5,000	-	55,000
<b>TOTAL PROJECT COST</b>	<b>\$ 900,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 1,650,000</b>

\$ -

**IMPACT ON OPERATING BUDGET**

<u>PROJECTED ANNUAL OPERATING IMPACT</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Annual</u>	<u>TOTAL</u>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Lopo Road Reconstruction	Street Reconstruction	General

### DESCRIPTION

Approximately 1000 LF of Lopo Road street reconstruction (River Oaks Drive to 300-ft west of Garden Ridge Blvd.).  
Approximately 135 LF of Lope Circle street reconstruction (Lopo Road to cul-de-sac)

### REVENUE BREAKDOWN

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	940,000	-	-	-	-	-	940,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 940,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 940,000</b>

### COST BREAKDOWN

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	75,000	-	-	-	-	-	75,000
Construction, Testing	-	808,800	-	-	-	-	-	808,800
Administration	-	1,200	-	-	-	-	-	1,200
Contingency	-	55,000	-	-	-	-	-	55,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 940,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 940,000</b>

### IMPACT ON OPERATING BUDGET

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<b><u>PROJECT TITLE</u></b>	<b><u>CATEGORY</u></b>	<b><u>FUND</u></b>
Melody Court Reconstruction	Street Reconstruction	General

**DESCRIPTION**

Road reconstruction from Christy Court to Colony Street

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	300,000	-	-	-	-	-	300,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	30,000	-	-	-	-	-	30,000
Construction, Testing	-	261,000	-	-	-	-	-	261,000
Administration	-	1,000	-	-	-	-	-	1,000
Contingency	-	8,000	-	-	-	-	-	8,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Old Gerault Road Reconstruction	Street Recon	General

**DESCRIPTION**

Road reconstruction necessary in conjunction with development

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	370,000	300,000	-	-	-	-	1,200,000	1,870,000
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 370,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 1,870,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	370,000	300,000	-	-	-	-	1,200,000	1,870,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 370,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 1,870,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<b><u>PROJECT TITLE</u></b>	<b><u>CATEGORY</u></b>	<b><u>FUND</u></b>
Timber Creek Road at College Parkway Intersection Reconstruction	Street Reconstruction	General

**DESCRIPTION**

Intersection reconstruction at Timber Creek Road and College Parkway

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	245,000	-	-	-	-	-	245,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	355,000	-	-	-	-	-	355,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	30,000	-	-	-	-	-	30,000
Construction, Testing	-	561,000	-	-	-	-	-	561,000
Administration	-	1,000	-	-	-	-	-	1,000
Contingency	-	8,000	-	-	-	-	-	8,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Joint Fire Training Facility	Facilities	General

**DESCRIPTION**

Construct a joint fire training facility

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	1,247,000	-	-	-	-	-	1,247,000
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	766,494	-	-	-	-	-	766,494
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ/Debt)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 2,013,494</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,013,494</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
ROW/Land	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
A/E, Surveying	-	150,000	-	-	-	-	-	150,000
Construction, Testing	-	1,063,494	-	-	-	-	-	1,063,494
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 2,013,494</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,013,494</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 360,000
200 Supplies and Materials	-	-	4,000	4,000	4,000	4,000	4,000	20,000
300 Maintenance of Improvements	-	-	8,000	8,000	8,000	8,000	8,000	40,000
400 Maintenance of Equipment	-	-	1,000	1,000	1,000	1,000	1,000	5,000
500 Contractual Service	-	-	4,000	4,000	4,000	4,000	4,000	20,000
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 77,000</b>	<b>\$ 77,000</b>	<b>\$ 77,000</b>	<b>\$ 77,000</b>	<b>\$ 77,000</b>	<b>\$ 445,000</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
2021-22 Playground Replacements (Peacock Park)	Park	General

**DESCRIPTION**

Replace Playgroud equipment at Peacock Park

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	250,000	-	-	-	-	-	250,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	250,000	-	-	-	-	-	250,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Chinn Chapel (Design Fees, ADA, drainage, & fence improvements, landscaping)	Park	General

**DESCRIPTION**

Chinn Chapel Park design and add ADA requirements, drainage, fence improvements, and landscaping.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	650,000	-	-	-	-	-	650,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	15,000	-	-	-	-	-	15,000
Construction, Testing	-	635,000	-	-	-	-	-	635,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Dunham Ranch Master Plan	Park	General

**DESCRIPTION**

Develop the Master Plan for the future Dunham Ranch Park

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Bella Lago Park Master Plan	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	100,000	-	-	-	-	-	100,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	100,000	-	-	-	-	-	100,000
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Gerault Park Improvements	Park	General

**DESCRIPTION**

Gerault Park Improvements - Renovate MP fields, Pavilion Update, add electricity, new grills, trash receptacles, picnic tables

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	450,000	-	-	-	-	-	450,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	450,000	-	-	-	-	-	450,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Glenwick Park Upgrade	Park	General

**DESCRIPTION**

Glenwick Park - Add LED Lighting for Baseball/Tennis, Landscaping, and Irrigation

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	250,000	-	-	-	-	-	250,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	250,000	-	-	-	-	-	250,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Individual Park Improvements	Park	General

**DESCRIPTION**

Resurface playgrounds at Culwell, Shadow Ridge, Prairie Creek, Lone Tree & Colony

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	550,000	-	-	-	-	-	550,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	550,000	-	-	-	-	-	550,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

**PROJECT TITLE**

Leonard & Helen Johns Park

**CATEGORY**

Park

**FUND**

General

**DESCRIPTION**

Improve Leonard & Helen Johns Park - Add ADA accessibility, Upgrade Tennis Court LED Lighting & Controls, Landscaping

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2020 2021</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Bella Lago Park Master Plan	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	225,000	-	-	-	-	-	225,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 225,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2020 2021</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	225,000	-	-	-	-	-	225,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 225,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2020 2021</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Park & Trail Amenities	Park	General

**DESCRIPTION**

Replace and upgrade equipment (such as park signs, trash receptacles, benches & tables), mark trails with signs, and repair and complete trail connections.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	235,000	-	-	-	-	-	-	235,000
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	425,000	50,000	50,000	50,000	50,000	50,000	-	675,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 660,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 910,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	10,000	-	-	-	-	-	-	10,000
Construction, Testing	650,000	50,000	50,000	50,000	50,000	50,000	-	900,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 660,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 910,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	450	450	450	450	450	450	2,700
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 450</b>	<b>\$ 2,700</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Tealwood Oaks Park	Park	General

**DESCRIPTION**

Improve Tealwood Oaks Park with ADA accessibility; pavilion w 2 picnic tables, grill; upgrade bridges & amenities

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Bella Lago Park Master Plan	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	400,000	-	-	-	-	-	400,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	400,000	-	-	-	-	-	400,000
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM

### PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Tennis Center - Design	Park	General

**DESCRIPTION**

Design based on the Feasibility Study for the Flower Mound Tennis Center

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Bella Lago Park Master Plan	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	250,000	-	-	-	-	-	250,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	150,000	-	-	-	-	-	150,000
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	400,000	-	-	-	-	-	400,000
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Trails Master Plan - Implementation	Park	General

**DESCRIPTION**

Begin implementing the Trails Master Plan

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Bella Lago Park Master Plan	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	250,000	250,000	250,000	250,000	250,000	-	1,250,000
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	250,000	250,000	250,000	250,000	250,000	-	1,250,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 1,250,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2020 2021	2021 2022	2022 2023	2023 2024	2024 2025	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	425	425	425	425	-	1,700
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 425</b>	<b>\$ 425</b>	<b>\$ 425</b>	<b>\$ 425</b>	<b>\$ -</b>	<b>\$ 1,700</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Emergency Preparedness Plan	Water	Utility

**DESCRIPTION**

Emergency Preparedness Plan to address the new state law in response to the power issues during last winter's freeze.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	50,000	-	-	-	-	-	50,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	50,000	-	-	-	-	-	50,000
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
High Road Water Line Replacement Phase II	Water	Utility

**DESCRIPTION**

Replacement approximately 10,500 LF of substandard water lines.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	350,000	2,850,000	-	-	-	-	-	3,200,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 350,000</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	350,000	-	-	-	-	-	-	350,000
Construction, Testing	-	2,745,000	-	-	-	-	-	2,745,000
Administration	-	5,000	-	-	-	-	-	5,000
Contingency	-	100,000	-	-	-	-	-	100,000
<b>TOTAL PROJECT COST</b>	<b>\$ 350,000</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Lake Forest Boulevard 12-inch Water Line	Water	Utility

**DESCRIPTION**

Install a 12-inch water line on Lake Forest Boulevard from FM 3040 to Spinks Road.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	412,000	-	-	-	-	1,260,000	1,672,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	88,000	-	-	-	-	-	88,000
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,260,000</b>	<b>\$ 1,760,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	500,000	-	-	-	-	-	500,000
Construction, Testing	-	-	1,245,000	-	-	-	-	1,245,000
Administration	-	-	3,000	-	-	-	-	3,000
Contingency	-	-	12,000	-	-	-	-	12,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 1,260,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,760,000</b>

\$ (1,260,000)

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	800	800	800	800	3,200
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800</b>	<b>\$ 800</b>	<b>\$ 800</b>	<b>\$ 800</b>	<b>\$ 3,200</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Lopo Road Water Line Replacement	Water	Utility

**DESCRIPTION**

Approximately 1350 L.F. of water line replacement consisting of new 8-inch water main along Lopo Road, in conjunction with the Lopo Road Reconstruction project.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	365,000	-	-	-	-	-	365,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 365,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 365,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	30,000	-	-	-	-	-	30,000
Construction, Testing	-	309,500	-	-	-	-	-	309,500
Administration	-	500	-	-	-	-	-	500
Contingency	-	25,000	-	-	-	-	-	25,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 365,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 365,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Melody Court Water Line Replacement	Water	Utility

**DESCRIPTION**

Replace approximately 165-feet of existing 4-inch DI water line with 8-inch PVC, in conjunction with the Melody Court Street Reconstruction project.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	60,000	-	-	-	-	-	60,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	8,000	-	-	-	-	-	8,000
Construction, Testing	-	52,000	-	-	-	-	-	52,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Morriss Road Water Lines Phase III (Eaton to Waketon)	Water	Utility

### DESCRIPTION

Replacement of approximately 4,300 LF of 30-inch water line in Morriss Road from Eaton Street to Waketon Road. This water line will replace the existing 20-inch water line in Morriss Road and provide required transmission capacity from Stonehill Pump Station.

### REVENUE BREAKDOWN

<u>FUNDING SOURCES</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	400,000	-	-	-	-	-	400,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	350,000	2,000,000	-	-	-	-	-	2,350,000
Grant & Interlocal Funds	-	564,785	-	-	-	-	-	564,785
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	585,215	-	-	-	-	-	585,215
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 350,000</b>	<b>\$ 3,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,900,000</b>

### COST BREAKDOWN

<u>PROJECT COST</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	350,000	-	-	-	-	-	-	350,000
Construction, Testing	-	3,248,000	-	-	-	-	-	3,248,000
Administration	-	2,000	-	-	-	-	-	2,000
Contingency	-	300,000	-	-	-	-	-	300,000
<b>TOTAL PROJECT COST</b>	<b>\$ 350,000</b>	<b>\$ 3,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,900,000</b>

### IMPACT ON OPERATING BUDGET

<u>PROJECTED ANNUAL OPERATING IMPACT</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Annual</u>	<u>TOTAL</u>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	200	200	200	200	200	1,000
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 1,000</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<b><u>PROJECT TITLE</u></b>	<b><u>CATEGORY</u></b>	<b><u>FUND</u></b>
Morriss Road Water Lines Phase IV	Water	Utility

**DESCRIPTION**

Approximately 4,400 LF of 30-inch water line in Morriss Road from Waketon Road to FM 407. The project includes a water line bore at the Dixon Lane intersection. This water line will replace the existing 20-inch water line in Morriss Road and provide transmission from Stonehill Pump Station.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	1,050,000	-	-	-	-	1,050,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	350,000	2,600,000	-	-	-	-	2,950,000
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ 3,650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	350,000	-	-	-	-	-	350,000
Construction, Testing	-	-	3,523,000	-	-	-	-	3,523,000
Administration	-	-	2,000	-	-	-	-	2,000
Contingency	-	-	125,000	-	-	-	-	125,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ 3,650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	500	500	500	500	2,000
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 2,000</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Royal Oaks Water Line Replacement Phase I	Water	Utility

### DESCRIPTION

Reconstruction of existing 8-inch water main along Kings Drive, and connections to Homestead Street & Timber Creek Road approximately 2300-feet. Phase II would be reconstruction/upsized of Castle Court, Alexander Drive, Dexter Court, Kings Court, Taylor Court, & Margie Court to an 8-inch water main.

### REVENUE BREAKDOWN

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	150,000	1,230,000	-	-	-	-	1,380,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,380,000</b>

### COST BREAKDOWN

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	150,000	-	-	-	-	-	150,000
Construction, Testing	-	-	1,128,000	-	-	-	-	1,128,000
Administration	-	-	2,000	-	-	-	-	2,000
Contingency	-	-	100,000	-	-	-	-	100,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,380,000</b>

### IMPACT ON OPERATING BUDGET

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Scenic Drive Water Line (South of FM 1171 to River Hill Drive)	Water	Utility

**DESCRIPTION**

Scenic Drive water line; approximately 5,700 LF of 12-inch water line connecting to the existing 12-inch water line south of FM1171 to Riverhill.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	130,000	-	-	-	-	1,000,000	1,130,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	70,000	-	-	-	-	230,000	300,000
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	<b>\$ 1,430,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	200,000	200,000
Construction, Testing	-	200,000	-	-	-	-	902,000	1,102,000
Administration	-	-	-	-	-	-	8,000	8,000
Contingency	-	-	-	-	-	-	120,000	120,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	<b>\$ 1,430,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Timber Creek Water Line Replacement Phase 2	Water	Utility

**DESCRIPTION**

Replacement of approximately 3,900 LF of water lines on Sweetgum, Pepperwood, White Oak and portions of Spring Meadow.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	300,000	780,000	-	-	-	-	-	1,080,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 300,000</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,080,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	300,000	-	-	-	-	-	-	300,000
Construction, Testing	-	646,800	-	-	-	-	-	646,800
Administration	-	8,200	-	-	-	-	-	8,200
Contingency	-	125,000	-	-	-	-	-	125,000
<b>TOTAL PROJECT COST</b>	<b>\$ 300,000</b>	<b>\$ 780,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,080,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
US 377 at FM 1171 Water Line Loop/ Relocation	Water	Utility

**DESCRIPTION**

Relocation and realignment of approximately 8,000 LF of existing 30" water line.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	2,500,000	1,390,000	-	-	-	-	-	3,890,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	409,500	-	-	-	-	-	-	409,500
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	1,200,500	-	-	-	-	-	1,200,500
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 2,909,500</b>	<b>\$ 2,590,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	400,000	-	-	-	-	-	-	400,000
Construction, Testing	2,243,400	2,590,500	-	-	-	-	-	4,833,900
Administration	6,100	-	-	-	-	-	-	6,100
Contingency	260,000	-	-	-	-	-	-	260,000
<b>TOTAL PROJECT COST</b>	<b>\$ 2,909,500</b>	<b>\$ 2,590,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,500,000</b>

\$ -

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM

### PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Utility Asset Management and Utility Replacement	Water	Utility

**DESCRIPTION**

Condition assessment to help determine the overall life expectancy of infrastructure, assessment and replacement of high risk infrastructure, assessment and replacement of transmission valves and improved GIS mapping

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	900,000	300,000	300,000	300,000	300,000	300,000	-	2,400,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 900,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Testing, Surveying	900,000	50,000	50,000	20,000	20,000	20,000	-	1,060,000
Construction	-	250,000	250,000	280,000	280,000	280,000	-	1,340,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 900,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Water System Leak Detection and Repair	Water	Utility

**DESCRIPTION**

Run tests on water lines to identify leaks and repair identified lines.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	650,000	50,000	50,000	50,000	50,000	50,000	-	900,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	50,000	-	-	-	-	-	-	50,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 700,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 950,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	700,000	50,000	50,000	50,000	50,000	50,000	-	950,000
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 700,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 950,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Water System Model Update	Water	Utility

**DESCRIPTION**

Water system model updates as new developments or water projects become operational.

**REVENUE BREAKDOWN**

<u>FUNDING SOURCES</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	162,285	6,500	6,500	6,500	6,500	6,500	-	194,785
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	5,000	-	-	-	-	-	-	5,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 167,285</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ -</b>	<b>\$ 199,785</b>

**COST BREAKDOWN**

<u>PROJECT COST</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Budgets</u>	<u>TOTAL</u>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	167,285	6,500	6,500	6,500	6,500	6,500	-	199,785
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 167,285</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ -</b>	<b>\$ 199,785</b>

**IMPACT ON OPERATING BUDGET**

<u>PROJECTED ANNUAL OPERATING IMPACT</u>	<u>Prior Budgets</u>	<u>2021 2022</u>	<u>2022 2023</u>	<u>2023 2024</u>	<u>2024 2025</u>	<u>2025 2026</u>	<u>Future Annual</u>	<u>TOTAL</u>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Bakers Branch Stabilization at 1600 & 1612 Strait Lane	Stormwater	Utility

**DESCRIPTION**

Stabilize creek erosion and remove silt fill.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	200,000	50,000	-	-	-	-	-	250,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 200,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	200,000	50,000	-	-	-	-	-	250,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 200,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Range Wood Drive Drainage Improvement	Stormwater	Utility

**DESCRIPTION**

Creek bank stabilization project, requires removal and reconstruction of the embankment.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	2,060,000	-	-	-	-	-	2,060,000
Other Sources (Proj. Sav., Fund Bal., 380, Interest Inc.)	350,000	-	-	-	-	-	-	350,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 350,000</b>	<b>\$ 2,060,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,410,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
A/E, Surveying	350,000	-	-	-	-	-	-	350,000
Construction, Testing	-	2,060,000	-	-	-	-	-	2,060,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 350,000</b>	<b>\$ 2,060,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,410,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2019 2020	2020 2021	2021 2022	2022 2023	2023 2024	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Inflow/ Infiltration/ Evaluation and Repair	Wastewater	Utility

**DESCRIPTION**

Identification and repair of inflow and infiltration problems within the Town's existing wastewater system.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	2,350,000	250,000	250,000	250,000	250,000	250,000	-	3,600,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	130,000	-	-	-	-	-	-	130,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 2,480,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 3,730,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	100,304	-	-	-	-	-	-	100,304
Construction, Testing	2,290,076	228,500	228,500	228,500	228,500	228,500	-	3,432,576
Administration	6,650	1,500	1,500	1,500	1,500	1,500	-	14,150
Contingency	82,970	20,000	20,000	20,000	20,000	20,000	-	182,970
<b>TOTAL PROJECT COST</b>	<b>\$ 2,480,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 3,730,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Lift Station Improvements and Decommissioning Phase III	Wastewater	Utility

**DESCRIPTION**

Address Yucca, Kipling, Park Bend

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	564,500	2,000,000	-	-	-	-	-	2,564,500
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 564,500</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,564,500</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	564,500	-	-	-	-	-	-	564,500
Construction, Testing	-	1,883,000	-	-	-	-	-	1,883,000
Administration	-	12,000	-	-	-	-	-	12,000
Contingency	-	105,000	-	-	-	-	-	105,000
<b>TOTAL PROJECT COST</b>	<b>\$ 564,500</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,564,500</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Lopo Sewer Line Replacement	Wastewater	Utility

**DESCRIPTION**

Approximately 1200 L.F. of sewer line replacement consisting of new 8-inch sewer main along Lopo Road, in conjunction with the Lopo Road Reconstruction Project.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	340,000	-	-	-	-	-	340,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	-	-	-	-	-	-	-
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 340,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 340,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	30,000	-	-	-	-	-	30,000
Construction, Testing	-	279,500	-	-	-	-	-	279,500
Administration	-	500	-	-	-	-	-	500
Contingency	-	30,000	-	-	-	-	-	30,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 340,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 340,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Melody Court Sewer Line Replacement	Wastewater	Utility

**DESCRIPTION**

Replace approximately 165-feet of existing 6-inch VCP wastewater line with 8-inch PVC, in conjunction with the Melody Court Street Reconstruction project.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	60,000	-	-	-	-	-	60,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	8,000	-	-	-	-	-	8,000
Construction, Testing	-	52,000	-	-	-	-	-	52,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Oak Street Lift Station and Force Main Phase IV	Wastewater	Utility

**DESCRIPTION**

Replace existing pump with larger high capacity pump

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	380,500	1,780,000	-	-	-	-	-	2,160,500
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	339,500	-	-	-	-	-	339,500
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	900,000	-	-	-	-	-	900,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 380,500</b>	<b>\$ 3,019,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	380,500	-	-	-	-	-	-	380,500
Construction, Testing	-	2,751,500	-	-	-	-	-	2,751,500
Administration	-	18,000	-	-	-	-	-	18,000
Contingency	-	250,000	-	-	-	-	-	250,000
<b>TOTAL PROJECT COST</b>	<b>\$ 380,500</b>	<b>\$ 3,019,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,400,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Sunrise Circle Wastewater Connection	Wastewater	Utility

**DESCRIPTION**

Install approximately 3,400-feet of 8-inch sewer line, from Oak Knoll and Suncrest intersection, to the Sunrise Circle subdivision.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	1,120,000	-	-	-	-	1,120,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	150,000	-	-	-	-	-	150,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,270,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	150,000	-	-	-	-	-	150,000
Construction, Testing	-	-	1,018,000	-	-	-	-	1,018,000
Administration	-	-	2,000	-	-	-	-	2,000
Contingency	-	-	100,000	-	-	-	-	100,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,270,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	500	500	500	500	1,500
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 1,500</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Upper Timber Interceptor (Morriss Road to One Place Lane)	Wastewater	Utility

**DESCRIPTION**

Install approximately 3,500-feet of 30-inch sewer main, replacing existing 27-inch line, from Morriss Road to One Place Lane.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	4,200,000	-	-	-	-	4,200,000
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	400,000	-	-	-	-	-	400,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 4,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,600,000</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	400,000	-	-	-	-	-	400,000
Construction, Testing	-	-	3,797,000	-	-	-	-	3,797,000
Administration	-	-	3,000	-	-	-	-	3,000
Contingency	-	-	400,000	-	-	-	-	400,000
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 4,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,600,000</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Wastewater System Model Update	Wastewater	Utility

**DESCRIPTION**

Annual review and update of wastewater system's model.

**REVENUE BREAKDOWN**

<b>FUNDING SOURCES</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	232,285	6,500	6,500	6,500	6,500	6,500	-	264,785
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	5,000	-	-	-	-	-	-	5,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 237,285</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ -</b>	<b>\$ 269,785</b>

**COST BREAKDOWN**

<b>PROJECT COST</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Budgets</b>	<b>TOTAL</b>
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	237,285	6,500	6,500	6,500	6,500	6,500	-	269,785
Construction, Testing	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ 237,285</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>	<b>\$ -</b>	<b>\$ 269,785</b>

**IMPACT ON OPERATING BUDGET**

<b>PROJECTED ANNUAL OPERATING IMPACT</b>	<b>Prior Budgets</b>	<b>2021 2022</b>	<b>2022 2023</b>	<b>2023 2024</b>	<b>2024 2025</b>	<b>2025 2026</b>	<b>Future Annual</b>	<b>TOTAL</b>
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM PROJECT BUDGET SUMMARY

<u>PROJECT TITLE</u>	<u>CATEGORY</u>	<u>FUND</u>
Yucca Lift Station Auxiliary Power	Wastewater	Utility

**DESCRIPTION**

Install back generator for Yucca Lift Station.

**REVENUE BREAKDOWN**

FUNDING SOURCES	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Obligation	-	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-	-
Impact Fees	-	-	-	-	-	-	-	-
Grant & Interlocal Funds	-	-	-	-	-	-	-	-
Other Sources (Proj. Sav., Fund Bal., Interest Inc.)	-	100,000	-	-	-	-	-	100,000
Escrow Funds	-	-	-	-	-	-	-	-
Decision Package	-	-	-	-	-	-	-	-
Developer Agreement(s)	-	-	-	-	-	-	-	-
Park Development Fund	-	-	-	-	-	-	-	-
Tax Increment Reinvestment Zone (TIRZ)	-	-	-	-	-	-	-	-
Dedicated Sales Tax Revenue	-	-	-	-	-	-	-	-
SH 121 Regional Toll Revenue (RTR)	-	-	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

**COST BREAKDOWN**

PROJECT COST	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Budgets	TOTAL
ROW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A/E, Surveying	-	-	-	-	-	-	-	-
Construction, Testing	-	100,000	-	-	-	-	-	100,000
Administration	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
<b>TOTAL PROJECT COST</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

**IMPACT ON OPERATING BUDGET**

PROJECTED ANNUAL OPERATING IMPACT	Prior Budgets	2021 2022	2022 2023	2023 2024	2024 2025	2025 2026	Future Annual	TOTAL
100 Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
200 Supplies and Materials	-	-	-	-	-	-	-	-
300 Maintenance of Improvements	-	-	-	-	-	-	-	-
400 Maintenance of Equipment	-	-	-	-	-	-	-	-
500 Contractual Service	-	-	-	-	-	-	-	-
600 Capital Outlay	-	-	-	-	-	-	-	-
700 Debt Service	-	-	-	-	-	-	-	-
<b>TOTAL PROJECTED OPERATING IMPACT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TOWN OF FLOWER MOUND, TEXAS**

**ORDINANCE NO. 39-21**

**AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, FIXING AND LEVYING MUNICIPAL AD VALOREM TAXES FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2021, AND ENDING ON SEPTEMBER 30, 2022, AND FOR EACH FISCAL YEAR THEREAFTER UNTIL OTHERWISE PROVIDED, AT A RATE OF \$0.4050 PER ONE HUNDRED DOLLARS (\$100) ASSESSED VALUATION ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE TOWN AS OF JANUARY 1, 2021; DIRECTING THE ASSESSMENT THEREOF TO PROVIDE REVENUES FOR THE PAYMENT OF CURRENT EXPENSES AND TO PROVIDE AN INTEREST AND SINKING FUND ON ALL OUTSTANDING DEBTS OF THE TOWN; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; PROVIDING FOR APPROVAL OF THE 2021 TAX ROLLS; REPEALING CONFLICTING ORDINANCES; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the Town Council hereby finds that the tax rate for the fiscal year beginning October 1, 2021, and ending September 30, 2022, hereinafter levied for current expenses of the Town and the general improvements of the Town and its property, must be levied to provide the revenue requirements of the budget for the ensuing year; and

**WHEREAS**, the Town Council has approved by a separate Ordinance adopting the budget for the fiscal year beginning on October 1, 2021, and ending on September 30, 2022; and

**WHEREAS**, the Town Council provided notice of the no-new-revenue tax rate as required by law; and

**WHEREAS**, all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes have been completed in due and correct time.

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, THAT:**

**SECTION 1**

All of the above premises are hereby found to be true and correct legislative and factual determinations of the Town of Flower Mound and they are hereby approved and incorporated into the body of this Ordinance as if copied in their entirety.

ORDINANCE NO. 39-21

PAGE 2

**SECTION 2**

There be and is hereby levied and ordered to be assessed and collected for the fiscal year beginning on October 1, 2021, and ending on September 30, 2022, and for each fiscal year thereafter until otherwise provided, on all taxable property, real, personal, and mixed, situated within the corporate limits of the Town of Flower Mound, Texas, and not exempt by the Constitution of the State and valid state laws, a tax rate of \$0.4050 on each One Hundred Dollars (\$100) assessed value of taxable property, which shall be apportioned and distributed as follows:

- A. For the purpose of defraying the current expenses of the municipal government of the Town, a tax rate of \$0.350644 on each One Hundred Dollars (\$100) assessed value of all taxable property within the Town; and
- B. For the purpose of creating an interest and sinking fund to pay the interest and principal of all outstanding debt obligations of the Town, not otherwise provided for, a tax rate of \$0.054356 on each One Hundred Dollars (\$100) assessed value of all taxable property within the Town.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE DECREASED BY 7.22 PERCENT AND WILL INCREASE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$12.29.

**SECTION 3**

All ad valorem taxes shall become due and payable on October 1, 2021 and all ad valorem taxes shall become delinquent after January 31, 2022. There shall be no discount for payment of taxes prior to said January 31, 2022. If any person fails to pay said ad valorem taxes on or before January 31, 2022, the following penalties shall be payable thereon, to-wit:

During the month of February 2022, six percent	( 6%)
During the month of March 2022, seven percent	( 7%)
During the month of April 2022, eight percent	( 8%)
During the month of May 2022, nine percent	( 9%)
During the month of June 2022, ten percent	(10%)
On or after July 1, 2022, twelve percent	(12%)

ORDINANCE NO. 39-21

PAGE 3

**SECTION 4**

Taxes shall be payable at the offices of the Denton County Tax Office. The Town shall have available all rights and remedies provided by law for enforcement of the collection of taxes levied under this Ordinance.

**SECTION 5**

All delinquent taxes shall bear interest at the rate of twelve percent (12%) per annum, in addition to the penalties.

**SECTION 6**

The Town Council hereby approves the 2021 tax rolls of the Town of Flower Mound, Texas, in the amount of \$53,324,889, based upon the certified appraisal roll and roll under protest as approved by the Appraisal Review Boards of the Denton Central Appraisal District and the Tarrant Appraisal District, to be used for the authorized collection of ad valorem taxes for the fiscal year beginning on October 1, 2021, and ending on September 30, 2022.

**SECTION 7**

Pursuant to the authority granted by Section 33.07 of the Texas Tax Code, in the event that 2021 taxes and taxes for all subsequent years become delinquent on or after February 1 but not later than May 1 of the year in which they become delinquent, and in the event such delinquent taxes are referred to an attorney for collection, an additional amount of twenty percent (20%) of the total amount of tax, penalty and interest then due shall be added as collection costs to be paid by the taxpayer, for all taxes delinquent on or after July 1, 2022.

**SECTION 8**

Pursuant to the authority granted by Section 33.08 of the Texas Tax Code, the Town further provides that all 2021 taxes and taxes for all subsequent years that become delinquent on or after June 1 of the year in which they become delinquent shall, in order to defray the costs of collection, incur an additional 20% of the delinquent tax, penalty and interest.

**SECTION 9**

Any and all ordinances, resolutions, rules, regulations, policies, or provisions in conflict with the provisions of this Ordinance are hereby repealed and rescinded to the extent of the conflict herewith.

ORDINANCE NO. 39-21

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**SECTION 10**

If any section, paragraph, sentence, clause, phrase, or word in this Ordinance, or application thereof by any persons or circumstances is held invalid in any Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this Ordinance; and, the Town Council hereby declares it would have passed such remaining portions of the Ordinance despite such invalidity, which remaining portions shall remain in full force and effect.

**SECTION 11**

The fact that it is necessary that this Ordinance be enacted in order to authorize the collection of ad valorem taxes for the fiscal year beginning on October 1, 2021, and ending on September 30, 2022, requires that this Ordinance shall take effect from and after its passage as the law in such cases provides.

**DULY PASSED, APPROVED, AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, BY A VOTE OF 5 TO 0 ON THIS 20<sup>th</sup> DAY OF SEPTEMBER, 2021.**

APPROVED:

  
\_\_\_\_\_  
Derek France, MAYOR

ATTEST:

  
\_\_\_\_\_  
Theresa Scott, TOWN SECRETARY

**TOWN OF FLOWER MOUND, TEXAS**

**ORDINANCE NO. 38-21**

**AN ORDINANCE OF THE TOWN OF FLOWER MOUND, TEXAS, ADOPTING AND APPROVING THE BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021, AND ENDING SEPTEMBER 30, 2022, AND MAKING APPROPRIATIONS FOR EACH FUND AND DEPARTMENT; PROVIDING FOR THE LEVYING AND COLLECTION OF A SUFFICIENT TAX TO PAY THE INTEREST ON SINKING FUND AND OTHER OBLIGATIONS; REPEALING CONFLICTING ORDINANCES; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the Town Manager has caused to be filed with the Town Secretary a budget to cover all proposed expenditures of the government of the Town for the fiscal year beginning October 1, 2021, and ending September 30, 2022; and,

**WHEREAS**, said budget shows, as definitely as possible, each of the various projects for which appropriations are made in the budget and the estimated amount of money carried in the budget for each such project; and,

**WHEREAS**, said budget has been filed with the Town Secretary and has been available for inspection by any taxpayer; and,

**WHEREAS**, notice of public hearing on the proposed Annual Budget, stating the date, time, place, and subject matter of said public hearing was given as required by the laws of the State of Texas; and,

**WHEREAS**, one (1) such public hearing was held on August 23, 2021, prior approval of which date being hereby ratified and confirmed by the Town Council, and all those wishing to speak on the budget were heard; and,

**WHEREAS**, the Town Council has studied said budget and listened to the comments of the taxpayers at the public hearing held, and therefore has determined that the budget attached in fund total hereto is in the best interest of the Town of Flower Mound; and,

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, THAT:**

**SECTION 1**

All of the above premises are hereby found to be true and correct legislative and factual findings of the Town of Flower Mound and they are hereby approved and incorporated into the body of this Ordinance, as if copied in their entirety.

**SECTION 2**

The budget attached in fund total hereto as Exhibit "A", and incorporated herein for all purposes, is adopted for the fiscal year beginning October 1, 2021, and ending September 30, 2022, and there is hereby appropriated from the funds indicated and for such purposes, respectively, such sums of money for such projects, operations, activities, purchases, and other expenditures as proposed in the attached budget. The budget includes a contingent

**ORDINANCE NO. 38-21**

**PAGE 2**

appropriation in the General Fund of \$7,518,088 (i.e., 10 percent of total expenditures) to be used in the event of unforeseen items of expenditure. Such contingent appropriations shall be under the control of the Town Manager and distributed by him, after approval of the Town Council.

**SECTION 3**

No expenditure of the funds of the Town shall hereafter be made except in strict compliance with said budget, except that in the case of public necessity, the Town Council shall authorize amendments to said budget such emergency expenditures to meet unusual and unforeseen conditions which could not, by reasonably diligent thought and attention, have been included in the original budget.

**SECTION 4**

The Town Manager shall file or cause to be filed three (3) true and correct copies of said approved budget, along with this Ordinance, with the Town Secretary, who shall file or cause to be filed one (1) true and correct copy of same in the office of the County Clerk of Denton County, Texas and one (1) true and correct copy of same in the office of the County Clerk of Tarrant County, Texas.

**SECTION 5**

Any and all ordinances, resolutions, rules, regulations, policies, or provisions in conflict with the provisions of this Ordinance are hereby repealed and rescinded to the extent of any conflict herewith.

**SECTION 6**

If any section, paragraph, sentence, clause, phrase, or word in this Ordinance, or application thereof by any persons or circumstances is held invalid in any Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this Ordinance; and the Town Council hereby declares it would have passed such remaining portions of the ordinance despite such invalidity, which remaining portions shall remain in full force and effect.

**SECTION 7**

The necessity of adopting and approving a budget for the next fiscal year as required by the laws of the State of Texas requires that this Ordinance shall take effect immediately from and after its passage.



ORDINANCE NO. 38-21

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DULY PASSED, APPROVED AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, BY A VOTE OF 5 TO 0 ON THIS 20<sup>th</sup> DAY OF SEPTEMBER, 2021.

APPROVED:



Derek France, MAYOR

ATTEST:



Theresa Scott, TOWN SECRETARY

EXHIBIT A

PROPOSED REVENUES	General Fund	General Debt Service Fund	Utility Fund	Stormwater Utility Fund	Internal Service Funds
Property Taxes	\$ 42,182,513	\$ 6,557,560	\$ -	\$ -	\$ -
Utility Franchise Fees	5,618,165	-	-	-	-
Sales Tax Collections	14,667,200	-	-	-	-
Other Taxes	257,500	-	-	-	-
Charges for Current Services	4,945,020	-	-	-	-
Licenses and Permits	2,673,425	-	-	-	-
Fines and Forfeitures	845,010	-	-	-	-
Investment Earnings	25,300	5,000	15,000	8,000	-
Intergovernmental Revenue	1,200,000	-	-	-	-
Interfund Transfer	3,077,185	273,250	-	-	-
Other Revenue	722,165	-	215,000	-	-
Water Sales	-	-	37,835,524	-	-
Sewer Charges	-	-	12,026,357	-	-
Stormwater Fees	-	-	-	1,619,200	-
Drainage Inspections	-	-	-	225,000	-
Meter and Connect Fees	-	-	240,000	-	-
Solid Waste Collection	-	-	160,000	-	-
Penalties-Utility Billing	-	-	335,000	10,000	-
Health Insurance Fund	-	-	-	-	10,691,000
Vehicle and Equipment Replacement Fund	-	-	-	-	2,402,345
Technology Replacement Fund	-	-	-	-	492,548
<b>TOTAL REVENUE</b>	<b>\$ 76,213,483</b>	<b>\$ 6,835,810</b>	<b>\$ 50,826,881</b>	<b>\$ 1,862,200</b>	<b>\$ 13,585,893</b>

PROPOSED EXPENDITURES	General Fund	General Debt Service Fund	Utility Fund	Stormwater Utility Fund	Internal Service Funds
Town Manager's Office	\$ 2,396,363	\$ -	\$ -	\$ -	\$ -
Legislative Services	516,632	-	-	-	-
Development Services	2,227,363	-	-	-	-
Parks & Recreation Services	9,417,591	-	-	-	-
Library Services	2,077,771	-	-	-	-
Police Services	17,236,662	-	-	-	-
Financial Services	3,674,017	-	1,809,357	-	-
Administrative Services	6,728,501	-	-	-	-
Fire & Emergency Services	17,720,659	-	-	-	-
Communications	703,797	-	-	-	-
General Fund Non-Departmental	3,983,944	-	-	-	-
Utility Fund Non-Departmental	-	-	12,114,909	-	-
Public Works	6,969,289	-	36,781,902	1,893,509	-
Environmental Services	1,543,289	-	-	82,764	-
Debt Service	-	7,727,295	-	-	-
Health Insurance Fund	-	-	-	-	10,976,635
Vehicle and Equipment Replacement Fund	-	-	-	-	1,500,000
Technology Replacement Fund	-	-	-	-	408,340
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,195,878</b>	<b>\$ 7,727,295</b>	<b>\$ 50,706,168</b>	<b>\$ 1,976,273</b>	<b>\$ 12,884,975</b>

<b>NET CHANGE</b>	<b>\$ 1,017,605</b>	<b>\$ (891,485)</b>	<b>\$ 120,713</b>	<b>\$ (114,073)</b>	<b>\$ 700,918</b>
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2021-2022 FUND BALANCE PROJECTION	General Fund	General Debt Service Fund	Utility Fund	Stormwater Utility Fund	Internal Service Funds
Fund Balance 10/1/21	\$ 25,415,418	\$ 3,440,093	\$ 9,650,867	\$ 419,701	\$ 14,731,717
Revenue	76,213,483	6,835,810	50,826,881	1,862,200	13,585,893
Expenditure	(75,195,878)	(7,727,295)	(50,706,168)	(1,976,273)	(12,884,975)
Fund Balance 09/30/22	<b>\$ 26,433,023</b>	<b>\$ 2,548,608</b>	<b>\$ 9,771,580</b>	<b>\$ 305,628</b>	<b>\$ 15,432,635</b>

EXHIBIT A

Town of Flower Mound, Texas  
FY 21-22

PROPOSED REVENUES	Library Development Fund	TIRZ Fund	Park Development Fund	Tree Preservation Fund	Public-Education Government (PEG) Fund	Strt Maint Sales Tax Fund
Taxes	\$ -	\$ 7,093,702	\$ -	\$ -	\$ 165,000	\$ 3,666,800
Licenses and Permits	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-
Interest Earnings	100	25,000	20,000	4,000	1,500	20,000
Interfund Transfer	-	-	-	-	-	-
Other Revenue	12,000	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$ 12,100</b>	<b>\$ 7,118,702</b>	<b>\$ 20,000</b>	<b>\$ 4,000</b>	<b>\$ 166,500</b>	<b>\$ 3,686,800</b>

PROPOSED EXPENDITURES	Library Development Fund	TIRZ Fund	Park Development Fund	Tree Preservation Fund	Public-Education Government (PEG) Fund	Strt Maint Sales Tax Fund
Town Manager's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legislative Services	-	-	-	-	-	-
Development Services	-	-	-	-	-	-
Parks & Recreation Services	-	-	1,061,693	60,632	-	-
Library Services	10,000	-	-	-	-	-
Police Services	-	-	-	-	-	-
Financial Services	-	10,402,919	-	-	-	-
Administrative Services	-	-	-	-	769,868	-
Fire & Emergency Services	-	-	-	-	-	-
Communications	-	-	-	-	-	-
Public Works	-	-	-	-	-	5,043,512
Environmental Services	-	-	-	129,298	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 10,000</b>	<b>\$ 10,402,919</b>	<b>\$ 1,061,693</b>	<b>\$ 189,930</b>	<b>\$ 769,868</b>	<b>\$ 5,043,512</b>
<b>NET CHANGE</b>	<b>\$ 2,100</b>	<b>\$ (3,284,217)</b>	<b>\$ (1,041,693)</b>	<b>\$ (185,930)</b>	<b>\$ (603,368)</b>	<b>\$ (1,356,712)</b>

2021-2022 FUND BALANCE PROJECTION	Library Development Fund	TIRZ Fund	Park Development Fund	Tree Preservation Fund	Public-Education Government (PEG) Fund	Strt Maint Sales Tax Fund
Fund Balance 10/1/21	\$ 26,518	\$ 3,284,217	\$ 1,041,693	\$ 1,491,382	\$ 603,368	\$ 1,356,712
Revenue	12,100	7,118,702	20,000	4,000	166,500	3,686,800
Expenditure	(10,000)	(10,402,919)	(1,061,693)	(189,930)	(769,868)	(5,043,512)
Fund Balance 09/30/22	<b>\$ 28,618</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,305,452</b>	<b>\$ -</b>	<b>\$ -</b>

EXHIBIT A

Town of Flower Mound, Texas  
FY 21-22

PROPOSED REVENUES	4B Parks Sales Tax Fund	Park & Rec Spc Activities Fund	Flower Mound Log Cabin Fund	Police Seizure Fund	IRS Equitable Sharing Fund	Chapter 59 Seizure Fund	Animal Care Fund
Taxes	\$ 3,666,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-
Interest Earnings	15,000	-	2,000	60	500	-	150
Interfund Transfer	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$ 3,681,800</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 60</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ 7,150</b>
<b>PROPOSED EXPENDITURES</b>	<b>4B Parks Sales Tax Fund</b>	<b>Park &amp; Rec Spc Activities Fund</b>	<b>Flower Mound Log Cabin Fund</b>	<b>Police Seizure Fund</b>	<b>IRS Equitable Sharing Fund</b>	<b>Chapter 59 Seizure Fund</b>	<b>Animal Care Fund</b>
Town Manager's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legislative Services	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-
Parks & Recreation Services	4,703,824	-	-	-	-	-	-
Library Services	-	-	-	-	-	-	-
Police Services	-	-	-	-	70,134	55,000	29,500
Financial Services	-	-	-	-	-	-	-
Administrative Services	-	-	-	-	-	-	-
Fire & Emergency Services	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-
Environmental Services	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,703,824</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,134</b>	<b>\$ 55,000</b>	<b>\$ 29,500</b>
<b>NET CHANGE</b>	<b>\$ (1,022,024)</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 60</b>	<b>\$ (69,634)</b>	<b>\$ (55,000)</b>	<b>\$ (22,350)</b>
<b>2021-2022 FUND BALANCE PROJECTION</b>	<b>4B Parks Sales Tax Fund</b>	<b>Park &amp; Rec Spc Activities Fund</b>	<b>Flower Mound Log Cabin Fund</b>	<b>Police Seizure Fund</b>	<b>IRS Equitable Sharing Fund</b>	<b>Chapter 59 Seizure Fund</b>	<b>Animal Care Fund</b>
Fund Balance 10/1/21	\$ 1,022,024	\$ 154,084	\$ 19,104	\$ 16,527	\$ 72,486	\$ 56,009	\$ 82,763
Revenue	3,681,800	-	2,000	60	500	-	7,150
Expenditure	(4,703,824)	-	-	-	(70,134)	(55,000)	(29,500)
Fund Balance 09/30/22	\$ -	\$ 154,084	\$ 21,104	\$ 16,587	\$ 2,852	\$ 1,009	\$ 60,413

EXHIBIT A

Town of Flower Mound, Texas  
FY 21-22

PROPOSED REVENUES	CDBG-HUD Grant Fund	Neighborhood Improvement Fund	COVID-19 Fund	Hotel Occupancy Tax Fund	Muni Court Security Fund	Muni Court Technology Fund	Muni Court Jury Fund	Muni Court Truancy Prevention Fund
Taxes	\$ -	\$ -	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	-	-	-	-	-	-	-	-
Intergovernmental Revenue	231,363	-	5,927,220	-	-	-	-	-
Charges for Services	-	90,200	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	32,025	26,500	640	31,900
Interest Earnings	-	400	-	200	200	200	-	40
Interfund Transfer	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>\$ 231,363</b>	<b>\$ 90,600</b>	<b>\$ 5,927,220</b>	<b>\$ 370,200</b>	<b>\$ 32,225</b>	<b>\$ 26,700</b>	<b>\$ 640</b>	<b>\$ 31,940</b>

PROPOSED EXPENDITURES	CDBG-HUD Grant Fund	Neighborhood Improvement Fund	COVID-19 Fund	Hotel Occupancy Tax Fund	Muni Court Security Fund	Muni Court Technology Fund	Muni Court Jury Fund	Muni Court Truancy Prevention Fund
Town Manager's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legislative Services	-	-	-	-	-	-	-	-
Development Services	-	-	-	-	-	-	-	-
Parks & Recreation Services	-	-	-	-	-	-	-	-
Library Services	-	-	-	-	-	-	-	-
Police Services	-	-	107,835	-	-	-	-	-
Financial Services	-	-	-	340,000	43,800	35,465	1,200	30,000
Administrative Services	-	-	724,000	-	-	-	-	-
Fire & Emergency Services	-	-	-	-	-	-	-	-
Communications	231,363	-	-	-	-	-	-	-
Public Works	-	100,000	5,095,385	-	-	-	-	-
Environmental Services	-	30,000	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 231,363</b>	<b>\$ 130,000</b>	<b>\$ 5,927,220</b>	<b>\$ 340,000</b>	<b>\$ 43,800</b>	<b>\$ 35,465</b>	<b>\$ 1,200</b>	<b>\$ 30,000</b>

<b>NET CHANGE</b>	<b>\$ -</b>	<b>\$ (39,400)</b>	<b>\$ -</b>	<b>\$ 30,200</b>	<b>\$ (11,375)</b>	<b>\$ (8,765)</b>	<b>\$ (580)</b>	<b>\$ 1,940</b>
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2021-2022 FUND BALANCE PROJECTION	CDBG-HUD Grant Fund	Neighborhood Improvement Fund	COVID-19 Fund	Hotel Occupancy Tax Fund	Muni Court Security Fund	Muni Court Technology Fund	Muni Court Jury Fund	Muni Court Truancy Prevention Fund
Fund Balance 10/1/21	\$ -	\$ 169,407	\$ 3,812	\$ 167,120	\$ 108,887	\$ 81,385	\$ 805	\$ 30,283
Revenue	231,363	90,600	5,927,220	370,200	32,225	26,700	640	31,940
Expenditure	(231,363)	(130,000)	(5,927,220)	(340,000)	(43,800)	(35,485)	(1,200)	(30,000)
<b>Fund Balance 09/30/22</b>	<b>\$ -</b>	<b>\$ 130,007</b>	<b>\$ 3,812</b>	<b>\$ 197,320</b>	<b>\$ 97,512</b>	<b>\$ 72,620</b>	<b>\$ 45</b>	<b>\$ 32,223</b>

**CAPITAL IMPROVEMENT PROGRAM**

The first year of the five-year General Government Capital Improvement Program (CIP) addresses needs pertaining to streets, signals, street reconstruction, facilities and parks, and totals \$16,358,494. The largest portion of the CIP for FY 2021-2022 is dedicated to street and signal projects for \$10,770,000, \$3,575,000 for park projects and \$2,013,494 for facility projects. No new debt will be issued for these projects. These projects will be supported by dedicated sales tax, park development funds, grants and interlocal agreements, impact fees, TIRZ revenue and cash transfers from the General Fund.

The five-year CIP in the Utility Fund totals \$20,238,000 for FY 2021-2022, which includes water and wastewater lines and stormwater projects. These projects will be supported by \$11,197,000 in additional debt.

**TOWN OF FLOWER MOUND, TEXAS**

**RESOLUTION NO. 24-21**

**A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, ACTING AS THE BOARD OF DIRECTORS OF THE TOWN OF FLOWER MOUND CRIME CONTROL AND PREVENTION DISTRICT, ADOPTING AND APPROVING THE BUDGET FOR THE TOWN OF FLOWER MOUND CRIME CONTROL AND PREVENTION DISTRICT FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021, AND ENDING SEPTEMBER 30, 2022; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the Town Council acting as the Board of Directors of the Town of Flower Mound Crime Control and Prevention District ("Crime District") has adopted procedures for adopting a budget that are different from the procedures outlined in Texas Local Government Code Section 363.204, as permitted by such section; and

**WHEREAS**, the Town Council acting as the Board of Directors of the Crime District caused to be filed with the Town Secretary, in accordance with the procedures adopted therefore, a budget to cover all proposed expenditures of the Crime District for the fiscal year beginning October 1, 2021, and ending September 30, 2022; and

**WHEREAS**, said budget shows, as definitely as possible, each of the various projects for which appropriations are made in the budget and the estimated amount of money carried in the budget for each such project; and

**WHEREAS**, said budget has been filed with the Town Secretary and has been available for inspection by any taxpayer; and

**WHEREAS**, notice of public hearing on the proposed Crime District Budget, stating the date, time, place, and subject matter of said public hearing was given as required by the laws of the State of Texas; and

**WHEREAS**, one (1) such public hearing was held on August 23, 2021, prior approval of such date being hereby ratified and confirmed by the Town Council acting as the Board of Directors for the Crime District, and all those wishing to speak on the budget were heard; and

**WHEREAS**, the Town Council acting as the Board of Directors for the Crime District has studied said budget and listened to the comments of the taxpayers at the public hearing held, and therefore has determined that the budget attached is in the best interest of the Crime District.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, ACTING AS THE BOARD OF DIRECTORS OF THE TOWN OF FLOWER MOUND CRIME CONTROL AND PREVENTION DISTRICT, THAT:**

**SECTION 1**

All of the above premises are hereby found to be true and correct legislative and factual determinations of the Town of Flower Mound and they are hereby approved and incorporated into the body of this Resolution as if copied in their entirety.

**SECTION 2**

The budget attached in total hereto as Exhibit "A", and incorporated herein for all purposes, is adopted for the fiscal year beginning October 1, 2021, and ending September 30, 2022, and there is hereby appropriated from the funds indicated and for such purposes, respectively, such sums of money for such projects, operations, activities, purchases, and other expenditures as proposed in the attached budget.

**SECTION 3**

No expenditure of the funds of the Crime District shall hereafter be made except in strict compliance with said budget except that, in the case of public necessity, the Town Council acting as the Board of Directors of the Crime District shall authorize amendments to said budget for emergency expenditures necessary to meet unusual and unforeseen conditions which could not, by reasonably diligent thought and attention, have been included in the original budget.

**SECTION 4**

The Town Manager shall file or cause to be filed three (3) true and correct copies of said approved budget, along with this Resolution, with the Town Secretary, who shall file or cause to be filed one (1) true and correct copy of same in the office of the County Clerk of Denton County, Texas and one (1) true and correct copy of same in the office of the County Clerk of Tarrant County, Texas.

**SECTION 5**

If any section, paragraph, sentence, clause, phrase, or word in this Resolution, or application thereof by any persons or circumstances is held invalid in any Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this Resolution; and the Town Council acting as the Board of Directors of the Crime District hereby declares it would have passed such remaining portions of the resolution despite such invalidity, which remaining portions shall remain in full force and effect.

**SECTION 6**

The necessity of adopting and approving a budget for the next fiscal year as required by the laws of the State of Texas requires that this Resolution shall take effect immediately from and after its passage.

RESOLUTION NO. 24-21

PAGE 3

DULY PASSED, APPROVED AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, BY A VOTE OF 5 TO 0 ON THIS 20<sup>th</sup> DAY OF SEPTEMBER, 2021.

APPROVED:



Derek France, MAYOR

ATTEST:



Theresa Scott, TOWN SECRETARY



EXHIBIT A

Town of Flower Mound, Texas  
 FY 21-22

CRIME CONTROL AND PREVENTION DISTRICT

PROPOSED REVENUES	Crime District Sales Tax Fund
Taxes	\$ 3,647,360
Licenses and Permits	-
Intergovernmental Revenue	-
Charges for Services	-
Fines and Forfeitures	-
Interest Earnings	3,000
Interfund Transfer	-
Other Revenue	-
<b>TOTAL REVENUE</b>	<b>\$ 3,650,360</b>

PROPOSED EXPENDITURES	Crime District Sales Tax Fund
Town Manager's Office	\$ -
Legislative Services	-
Development Services	-
Community Services	-
Police Services	3,327,932
Financial Services	-
Fire & Emergency Services	-
Community Relations Services	-
Infrastructure Services	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,327,932</b>

<b>NET CHANGE</b>	<b>\$ 322,428</b>
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2021-2022 FUND BALANCE PROJECTION	Crime District Sales Tax Fund
Fund Balance 10/1/21	\$ 2,100,656
Revenue	3,650,360
Expenditure	(3,327,932)
<b>Fund Balance 09/30/22</b>	<b>\$ 2,423,084</b>

**TOWN OF FLOWER MOUND, TEXAS**

**RESOLUTION NO. 23-21**

**A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, ACTING AS THE BOARD OF DIRECTORS OF THE TOWN OF FLOWER MOUND FIRE CONTROL, PREVENTION, AND EMERGENCY MEDICAL SERVICES DISTRICT, ADOPTING AND APPROVING THE BUDGET FOR THE TOWN OF FLOWER MOUND FIRE CONTROL, PREVENTION, AND EMERGENCY MEDICAL SERVICES DISTRICT FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021, AND ENDING SEPTEMBER 30, 2022; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE.**

**WHEREAS**, the Town Council acting as the Board of Directors of the Town of Flower Mound Fire Control, Prevention, and Emergency Medical Services District (Fire District) has adopted procedures for adopting a budget that are different from the procedures outlined in Texas Local Government Code Section 344.204, as permitted by such section; and

**WHEREAS**, the Town Council acting as the Board of Directors of the Fire District caused to be filed with the Town Secretary, in accordance with the procedures adopted therefore, a budget to cover all proposed expenditures of the Fire District for the fiscal year beginning October 1, 2021, and ending September 30, 2022; and

**WHEREAS**, said budget shows, as definitely as possible, each of the various projects for which appropriations are made in the budget and the estimated amount of money carried in the budget for each such project; and

**WHEREAS**, said budget has been filed with the Town Secretary and has been available for inspection by any taxpayer; and

**WHEREAS**, notice of public hearing on the proposed Fire District Budget, stating the date, time, place, and subject matter of said public hearing was given as required by the laws of the State of Texas; and

**WHEREAS**, one (1) such public hearing was held on August 23, 2021, prior approval of such date being hereby ratified and confirmed by the Town Council acting as the Board of Directors for the Fire District, and all those wishing to speak on the budget were heard; and

**WHEREAS**, the Town Council acting as the Board of Directors for the Fire District has studied said budget and listened to the comments of the taxpayers at the public hearing held, and therefore has determined that the budget attached is in the best interest of the Town of Flower Mound Fire District.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF FLOWER MOUND, TEXAS, ACTING AS THE BOARD OF DIRECTORS OF THE TOWN OF FLOWER MOUND FIRE CONTROL, PREVENTION, AND EMERGENCY MEDICAL SERVICES DISTRICT, THAT:**

**SECTION 1**

All of the above premises are hereby found to be true and correct legislative and factual determinations of the Town of Flower Mound and they are hereby approved and incorporated into the body of this Resolution as if copied in their entirety.

**SECTION 2**

The budget attached in total hereto as Exhibit "A", and incorporated herein for all purposes, is adopted for the fiscal year beginning October 1, 2021, and ending September 30, 2022, and there is hereby appropriated from the funds indicated and for such purposes, respectively, such sums of money for such projects, operations, activities, purchases, and other expenditures as proposed in the attached budget.

**SECTION 3**

No expenditure of the funds of the Fire District shall hereafter be made except in strict compliance with said budget except that, in the case of public necessity, the Town Council acting as the Board of Directors of the Fire District shall authorize amendments to said budget for emergency expenditures necessary to meet unusual and unforeseen conditions which could not, by reasonably diligent thought and attention, have been included in the original budget.

**SECTION 4**

The Town Manager shall file or cause to be filed three (3) true and correct copies of said approved budget, along with this Resolution, with the Town Secretary, who shall file or cause to be filed one (1) true and correct copy of same in the office of the County Clerk of Denton County, Texas and one (1) true and correct copy of same in the office of the County Clerk of Tarrant County, Texas.

**SECTION 5**

If any section, paragraph, sentence, clause, phrase, or word in this Resolution, or application thereof by any persons or circumstances is held invalid in any Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this Resolution; and the Town Council acting as the Board of Directors of the Fire District hereby declares it would have passed such remaining portions of the resolution despite such invalidity, which remaining portions shall remain in full force and effect.

**SECTION 6**


The necessity of adopting and approving a budget for the next fiscal year as required by the laws of the State of Texas requires that this Resolution shall take effect immediately from and after its passage.

RESOLUTION NO. 23-21

PAGE 3

DULY PASSED, APPROVED AND ADOPTED BY THE TOWN COUNCIL OF THE  
TOWN OF FLOWER MOUND, TEXAS, BY A VOTE OF 5 TO 0 ON THIS 20<sup>th</sup>  
DAY OF SEPTEMBER, 2021.

APPROVED:

  
\_\_\_\_\_  
Derek France, MAYOR

ATTEST:

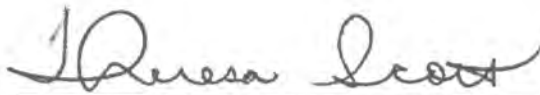
  
\_\_\_\_\_  
Theresa Scott, TOWN SECRETARY

EXHIBIT A

Town of Flower Mound, Texas  
 FY 21-22

FIRE CONTROL, PREVENTION, AND EMERGENCY  
 MEDICAL SERVICES DISTRICT

<b>PROPOSED REVENUES</b>	<b>Fire District Sales Tax Fund</b>
Taxes	\$ 3,629,030
Licenses and Permits	-
Intergovernmental Revenue	-
Charges for Services	-
Fines and Forfeitures	-
Interest Earnings	100
Interfund Transfer	-
Other Revenue	-
<b>TOTAL REVENUE</b>	<b>\$ 3,629,130</b>

<b>PROPOSED EXPENDITURES</b>	<b>Fire District Sales Tax Fund</b>
Town Manager's Office	\$ -
Legislative Services	-
Development Services	-
Community Services	-
Police Services	-
Financial Services	-
Fire & Emergency Services	3,306,330
Community Relations Services	-
Infrastructure Services	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,306,330</b>
<b>NET CHANGE</b>	<b>\$ 322,800</b>

<b>2021-2022 FUND BALANCE PROJECTION</b>	<b>Fire District Sales Tax Fund</b>
Fund Balance 10/1/21	\$ 818,016
Revenue	3,629,130
Expenditure	(3,306,330)
<b>Fund Balance 09/30/22</b>	<b>\$ 1,140,816</b>

## STATUTORY REQUIREMENTS

The single most important financial resource of the Town is the ad valorem tax, better known as the property tax. It is important for all citizens to fully understand the makeup of the taxes levied against their properties. The following synopsis provides a basic working knowledge of property taxes and how they are determined.

Much of what taxing authorities such as cities, school districts, counties, and special districts can levy for property taxes is determined by the State of Texas. Several years ago, the state legislature established county appraisal districts. The purpose of these appraisal districts is to determine fair market values of all taxable property within a specific county. The taxable value of property is determined as of January 1 of each year.

The appraisal district office generally notifies taxpayers of their assessed valuations in March and allows for them to challenge the valuations if the taxpayers believe them to be in error. A tax appraisal review board hears all tax protests and determines if the original valuation is correct or in error. On May 25 of each year, the appraisal district is required to provide taxing authorities with a certified estimate of total appraised value. This preliminary estimate is used by the Town to help project what revenues will be available in the next fiscal year. The preliminary estimate, while providing indications of an increasing or a decreasing tax roll, is subject to fluctuations because of the possible tax protests mentioned above.

The most important date relating to the appraisal district is July 25. On that date, a certified appraisal roll must be provided to all taxing authorities. This certified roll provides a basis upon which a tax rate can be applied to produce necessary revenues for the operation of Town services.

If by July 20, the appraisal review board for an appraisal district has not approved the appraisal records for the district as required under Chapter 26, Section 41.12 of the Tax Code, the chief appraiser shall not later than July 25 prepare and certify to the assessor for each taxing unit participating in the district an estimate of the taxable value of property in that taxing unit.

After determination of a tax rate for the upcoming budget year, there are several procedures and tests that must be applied to the rate for state law to be met. They include:

- **Calculation and publication of the no new revenue tax rate and voter-approval tax rate.**

The no-new-revenue tax rate enables the public to evaluate the relationship between taxes for the current year and taxes that a proposed tax rate would produce if applied to the same properties taxed in both years. The resulting tax rate, used for comparison only, shows the relation between the last year's revenue and the current year's values.

The voter-approval tax rate is a calculated maximum rate allowed by law without voter approval. The voter-approval rate calculation is split into two separate components: an operating and maintenance rate and a debt rate.

- **Determination of whether the proposed tax rate is more than the no new revenue tax rate and voter-approval tax rate.**

Texas state law requires that if a taxing authority's proposed tax rate is greater than the no new revenue tax rate and less than or equal to the voter-approval tax rate, or less than the no new revenue tax rate and less than the voter approval tax rate, there must be published notices of the tax rates. This is true even if the tax rate does not change.

- **Determination of whether the proposed tax rate is more than the voter-approval tax rate.**

The voter-approval rate calculation allows municipalities to raise 103.5 percent of the operating and maintenance money raised in the prior year, plus the necessary debt rate. The 3.5% rule as set by state law imposes the maximum rate that may be adopted by taxing authorities without being subject to an election. If a taxing authority imposes a tax rate in excess of the voter-approval tax rate, the taxing authority must order an election to approve the tax rate no later than the 78<sup>th</sup> day before the November uniform election date.

**Article XI, Section 5 of the State of Texas Constitution states in part:**

"...but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such town."

**Calculation of Legal Debt Margin - October 1, 2021**

Taxable Assessed Valuation	\$12,013,914,912
Constitutional Limit	2.50% of assessed valuation
Maximum Constitutional Revenue Available	\$300,347,783
Tax Rate to Achieve Maximum Tax Revenue	\$2.50 per \$100 of valuation
Adopted Tax Rate for 2021-2022	\$0.4050 per \$100 of valuation
Available Unused Constitutional Max Tax Rate	2.0950% of assessed valuation

Other requirements relating to the adoption and levying of ad valorem taxes are the publication of the unencumbered fund balances of the General Fund and Debt Service Fund, the 2021-2022 debt service requirements, and the 2021 property tax rates in the Town of Flower Mound.

The State of Texas does not provide for a statutory debt limit for cities. The truth-in-taxation criteria specify that debt (interest and sinking) requirements must be met first, followed by operations. The property tax rate to meet these needs cannot exceed \$2.50 per \$100 valuation.

# NOTICE OF MEETING TO VOTE ON TAX RATE

A tax rate of \$0.405000 per \$100 valuation has been proposed by the governing body of the Town of Flower Mound, TX.

PROPOSED TAX RATE	\$0.405000 per \$100
NO-NEW-REVENUE TAX RATE	\$0.422069 per \$100
VOTER-APPROVAL TAX RATE	\$0.419471 per \$100

The no-new-revenue tax rate is the tax rate for the 2021 tax year that will raise the same amount of property tax revenue for the Town of Flower Mound from the same properties in both the 2020 tax year and the 2021 tax year.

The voter-approval rate is the highest tax rate that the Town of Flower Mound may adopt without holding an election to seek voter approval of the rate.

The proposed tax rate is not greater than the no-new-revenue tax rate. This means that the Town of Flower Mound is not proposing to increase property taxes for the 2021 tax year.

A PUBLIC HEARING ON THE PROPOSED TAX RATE WILL BE HELD ON September 20, 2021, at 6:00 PM AT Town Hall, 2121 Cross Timbers Road, Flower Mound, TX.

The proposed tax rate is also not greater than the voter-approval tax rate. As a result, the Town of Flower Mound is not required to hold an election to seek voter approval of the rate. However, you may express your support for or opposition to the proposed tax rate by contacting the Town Council of the Town of Flower Mound at their offices or by attending the public meeting mentioned above.

YOUR TAXES OWED UNDER ANY OF THE RATES MENTIONED ABOVE CAN BE  
 CALCULATED AS FOLLOWS:

$$\text{Property tax amount} = (\text{tax rate}) \times (\text{taxable value of your property}) / 100$$

<b>FOR the proposal:</b>	Ben Bumgarner, Sandeep Sharma, Adam Schiestel, Jim Engel, Ann Martin
<b>AGAINST the proposal:</b>	None
<b>PRESENT and not voting:</b>	Mayor Derek France
<b>ABSENT:</b>	None

The 86th Texas Legislature modified the manner in which the voter-approval tax rate is calculated to limit the rate of growth of property taxes in the state.

The following table compares the taxes imposed on the average residence homestead by the Town of Flower Mound last year to the taxes proposed to be imposed on the average residence homestead by the Town of Flower Mound this year.

	2020	2021	Change
<b>Total tax rate (per \$100 of value)</b>	\$0.436500	\$0.405000	7.22% decrease
<b>Average homestead taxable value</b>	\$428,596	\$436,519	1.85% increase
<b>Tax on average homestead</b>	\$1,871	\$1,768	5.50% decrease
<b>Total tax levy on all properties</b>	\$55,279,357	\$53,592,853	3.05% decrease

(If the tax accessor for the taxing unit maintains an internet website)  
 For assistance with tax calculations, please contact the tax assessor for the Town of Flower Mound at 940-349-3500 or [tnt@dentoncounty.com](mailto:tnt@dentoncounty.com), or visit [tax.dentoncounty.com](http://tax.dentoncounty.com) for more information.

(If the tax accessor for the taxing unit does not maintain an internet website)  
 For assistance with tax calculations, please contact the tax assessor for the Town of Flower Mound at 940-349-3500 or [tnt@dentoncounty.com](mailto:tnt@dentoncounty.com).



FY 2021-2022 REMOVED DECISION PACKAGES

DEPARTMENT	DIVISION	PACKAGE TITLE	RANK	FTE	ONE-TIME COST	ONGOING COST	TOTAL COST
<b>GENERAL FUND</b>							
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	FALL CONCERT IN THE PARK SERIES	12	-	-	10,000	10,000
PARK AND RECREATION SERVICES	COMMUNITY AND CULTURAL EVENTS	HEART POLE PROJECT AND STORY WALK PROJECT	15	-	7,370	1,600	8,970
LIBRARY SERVICES	LIBRARY SERVICES	BRANDED MERCHANDISE BAGS WITH LOGO	9	-	-	500	500
LIBRARY SERVICES	LIBRARY SERVICES	DVD LEASE PROGRAM	11	-	-	3,300	3,300
POLICE SERVICES	OPERATING SERVICES	ADDITIONAL COMMUNICATIONS OFFICER POSITIONS	1	1.0	330	70,862	71,192
POLICE SERVICES	SCHOOL CROSSING GUARD	RECLASS CROSSING GUARD COORDINATOR TO FT	4	0.5	-	36,225	36,225
POLICE SERVICES	OPERATING SERVICES	VIGILANT LPR/ FACIAL RECOGNITION	8	-	11,500	-	11,500
POLICE SERVICES	OPERATING SERVICES	FLOCK LPR	10	-	2,250	22,500	24,750
POLICE SERVICES	OPERATING SERVICES	FARO MAPPING	11	-	80,000	-	80,000
FINANCIAL SERVICES	MUNICIPAL COURT	TYLER TECHNOLOGIES COURT SOFTWARE	2	-	182,727	53,367	236,094
FINANCIAL SERVICES	FLEET SERVICES	WALK BEHIND FLOOR SCRUBBER	4	-	11,000	150	11,150
FINANCIAL SERVICES	FLEET SERVICES	EMERGENCY VEHICLE TECHNICIAN	6	1.0	6,685	78,440	85,125
FINANCIAL SERVICES	FLEET SERVICES	LEAD SERVICE TECHNICIAN	7	1.0	6,685	73,594	80,279
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	RENOVATIONS, MAINTENANCE AND IMPROVEMENT PROJECTS	1	-	1,393,500	-	1,393,500
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	HVAC DISINFECTION SYSTEMS	4	-	35,000	-	35,000
ADMINISTRATIVE SERVICES	FACILITIES MANAGEMENT	POLICE AND COURTS AV UPGRADES	9	-	220,540	-	220,540
ADMINISTRATIVE SERVICES	INFORMATION TECHNOLOGY - MIS	PASSWORD MANAGER	12	-	-	40,000	40,000
FIRE AND EMERGENCY SERVICES	TRAINING	WATER RESCUE TRAINING	5	-	30,000	-	30,000
FIRE AND EMERGENCY SERVICES	FIRE OPERATIONS- SUPPRESSION	FIRE BOAT REPLACEMENT	9	-	413,000	-	413,000
FIRE AND EMERGENCY SERVICES	FIRE PREVENTION SERVICES	FIRE HYDRANT PAINTING	14	-	-	22,275	22,275
PUBLIC WORKS	SIGNS & MARKINGS	SIGN TECHNICIAN I	11	1.0	330	61,295	61,625
PUBLIC WORKS	TRAFFIC SIGNALS	WIRE REEL TRAILER	12	-	17,000	-	17,000
PUBLIC WORKS	SIGNS & MARKINGS	BITUMEN TRAILER	16	-	24,000	-	24,000
PUBLIC WORKS	PAVEMENT MAINTENANCE	WINTER WEATHER RESPONSE ITEMS (2)	17	-	26,000	-	26,000
PUBLIC WORKS	TRAFFIC SIGNALS	CONDUIT INSPECTION CAMERA	18	-	7,000	-	7,000
<b>TOTAL GENERAL FUND</b>			<b>4.50</b>	<b>2,474,917</b>	<b>474,108</b>	<b>2,949,025</b>	
<b>UTILITY FUND</b>							
NON DEPARTMENTAL	NON DEPARTMENTAL	PUBLIC WORKS SECURITY UPGRADE	5	-	180,000	100,000	280,000
PUBLIC WORKS	UTILITY SERVICES LABORATORY	FIELD SAMPLE TECHNICIAN	6	1.0	36,330	66,130	102,460
PUBLIC WORKS	ULM- SEWER LINE	SEWER PREVENTATIVE MAINTENANCE CREW	8	3.0	66,570	244,605	311,175
PUBLIC WORKS	ULM- WATER LINE	WATER DISTRIBUTION OPERATOR I & II	9	2.0	55,085	139,265	194,350
<b>TOTAL UTILITY FUND</b>			<b>6.0</b>	<b>337,985</b>	<b>550,000</b>	<b>887,985</b>	
<b>FIRE DISTRICT FUND</b>							
FIRE AND EMERGENCY SERVICES	SUPPRESSION SERVICES	RECLASSIFICATION OF THE FIRE SUPPORT CLERK	4	0.5	-	38,470	38,470
<b>TOTAL FIRE DISTRICT FUND</b>			<b>0.5</b>	<b>-</b>	<b>-</b>	<b>38,470</b>	

## PAY PLAN POLICY

It is the policy of the Town of Flower Mound to provide sufficient compensation for its employees in order for the Town to attract, retain, and motivate qualified individuals for all positions. The Town's Pay Plan is fair and equitable in rewarding employees for outstanding work performance that contributes to the overall success and effectiveness of services provided for the citizens and businesses in Flower Mound.

A well-established Pay Plan is based on:

- **Internal Equity** - Jobs are evaluated to determine their relative worth in terms of the level of skills, efforts, responsibilities, and working conditions associated with the job.
- **External Equity** – Jobs are priced in relation to the marketplace (other cities) through salary surveys or job market adjustments.
- **Individual Equity** - Higher levels or progression of pay are available to employees based on work performance through advancement in the pay grade or through promotional opportunities to higher level jobs.

### Job Evaluation-Classification System

The first key factor in maintaining a sound Pay Plan is the Job Evaluation-Classification System. In reviewing internal equity, jobs are evaluated to determine their relative worth in terms of the level of skills, efforts, responsibilities, and working conditions associated with the job. The Job Evaluation System establishes and defines factors that measure the value of a job. Such factors include education, experience, mental and physical effort, responsibility, working conditions, and guidance received. Based on the evaluation of these factors, a job is classified within a pay grade and accompanying salary range.

The Human Resources Department, in cooperation with the Department/Division Head, shall make a systematic effort to review and revise the classification of positions within the Town in order that the Pay Plan shall accurately reflect changes in the function, organizational relationships, work methods or duties, and responsibilities of the job.

An effective job evaluation-classification system is based upon the following principles:

1. Jobs (not people) are classified. Each position should have a written job description that describes the major expectations of a job by focusing on the general purpose, the principal duties and responsibilities, and other aspects associated with the job.
2. As nearly as possible, the system places all positions sufficiently alike in categories which warrant the same pay, selection, and specifications.
3. The system provides the foundation for a viable and current system of personnel management; however, to maintain a viable and current system, job descriptions and classifications must be revised when duties and responsibilities of positions change.
4. The system is based upon current assessment of facts not upon historical data or future expectations.

## **Market Adjustment Guidelines**

The second key factor in maintaining a sound Pay Plan is market adjustments. The purpose of market adjustments is to correct situations that might adversely affect the Town's external competitive positions or adversely affect internal equity. Prior to the preparation of the Town's Annual Budget, the Director of Human Resources shall prepare an analysis of prevailing rates of comparable public employment in the area and at large, taking into consideration cost-of-living factors, budget effects of various alternative pay plans, and other factors which may be pertinent in recommending changes in the plan.

Determining what other cities pay for comparable jobs, or external equity, assists in establishing the minimum and maximum pay rates within pay grades. Salary surveys are periodically conducted to determine what other cities pay for comparable jobs and to ascertain competitive pay rates for those jobs. When selecting the survey market, other municipalities are selected because of their similar jobs for comparison purposes. Furthermore, other municipalities are the highest recruitment source to obtain employees with the knowledge, skill and ability to perform the essential functions of similar jobs within the Town.

The Director of Human Resources shall assist the Town Manager in making the recommended changes to the Pay Plan that are necessary to keep the classification and salary ranges current, uniform, and equitable. Recommended changes in pay policy shall become effective when approved by the Town Council.

## **Pay-for-Performance**

The third and final factor is pay-for-performance of individual equity. Pay-for-performance is designed to compensate and reward those employees who have demonstrated and maintained a high level of performance.

A formal performance evaluation shall be conducted on each employee annually based on guidelines set forth in the *Supervisor's Handbook on Performance Assessment System*. The purpose of a performance evaluation is to improve communication within the Town, ensure a fair and objective review of each employee's performance, motivate employees toward improved job performance, note outstanding accomplishments and areas in need of improvement, promote and improve teamwork among Town employees, determine training needs, detect changes in jobs and/or organizational problems, assist managers and supervisors in making overall and individual personnel decisions. In addition, the performance evaluation serves to determine if an individual is eligible to receive a merit increase.

The basis of the evaluation shall consist mainly of the job expectations as outlined in the job description, general job assessment factors, and objectives and expectations for the review period. New employees may receive a performance evaluation from their immediate supervisor after six months of employment with the Town. Even though this is not a performance evaluation period that requires a formal evaluation, supervisors should take this opportunity to complete the evaluation form and share the results with the employee. If there are any disciplinary or other issues to be addressed, the supervisor shall complete the evaluation and forward it to Human Resources to be placed in the employee's personnel file. This evaluation, however, shall not be accompanied by an increase in pay.

The merit pay date for all employees is effective October 1<sup>st</sup> of each year. Prior to October 1<sup>st</sup>, all employees shall receive a performance evaluation from their immediate supervisor. The performance evaluation determines if an individual is eligible to receive a salary increase and determines the amount of the increase.

A Performance Assessment Tool is used to evaluate the performance of all employees. The performance assessment form includes various sections for evaluation. Each section contains various factors that are

weighted. The supervisor assigns a value from 0-3 with a rating of “Unsatisfactory” worth no points (0), “Below Expectations” worth 1 point, “Meets Expectations” worth 2 points, and “Exceeds Expectations” worth 3 points. The factor weight and the value assigned contribute to the overall score for each section. The total performance assessment score is the sum of scores for all factors. The employee is evaluated on these categories based on the total score. Its interpretation is as follows:

<b>Scores</b>	<b>Categories</b>
0 – 108	Unsatisfactory (U)
109 – 222	Below Expectations (BE)
223 – 336	Meets Expectations (ME)
337 – 450	Exceeds Expectations (EE)

Once the evaluation is completed, the supervisor and the employee shall review the score and the evaluation category and reach an understanding regarding his evaluation. When all applicable categories have been discussed and indicated on the Performance Assessment Tool, both the supervisor and the employee shall then sign the form and return it, along with the Employee Self Assessment form, to the Human Resources Division. Once the Human Resources Division has reviewed the form and ensured that the form is appropriately completed, the form shall be placed in the employee's personnel file.

The Pay for Performance Plan is designed to reward those employees who perform at an expected or higher level of performance. To be eligible for a performance-based increase, an employee must score at least at the “Meet Expectations” level or “Exceeds Expectations” on his or her performance assessment. Decisions whether to assign a percentage of increase to a performance score is based on budgetary constraints and subject to Town Council approval. No individual shall receive a pay raise that would extend his rate of pay above the maximum for that grade.

**PAY PLAN A - EXEMPT EMPLOYEES**  
**FY 2021/22**

Pay Grade	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	MINIMUM	MAXIMUM
11A	E	Communications Specialist	Annual	\$53,310.40	\$74,630.40
11A	E	Customer Relations Manager	Monthly	4,442.53	6,219.20
11A	E	Human Resources Generalist	Pay Period	2,050.40	2,870.40
11A	E	Librarian	Hourly	25.63	35.88
11A	E	Utility Account Manager			
11A	E	Video Production Specialist			
12A	E	Aquatics Supervisor	Annual	\$55,972.80	\$78,353.60
12A	E	Athletics Supervisor	Monthly	4,664.40	6,529.47
12A	E	Community & Cultural Events Manager	Pay Period	2,152.80	3,013.60
12A	E	Economic Development Specialist	Hourly	26.91	37.67
12A	E	Graduate Engineer I			
12A	E	Grants and Financial Analyst			
12A	E	Meter Services Manager			
12A	E	Planner			
12A	E	Plans Review Manager			
12A	E	Programs Supervisor			
12A	E	Recreation Services Supervisor			
13A	E	Accounting Supervisor	Annual	\$58,780.80	\$82,264.00
13A	E	Senior Center Manager	Monthly	4,898.40	6,855.33
13A	E	Support Services Manager	Pay Period	2,260.80	3,164.00
13A	E	Station Manager	Hourly	28.26	39.55
13A	E	Twin Coves Park Manager			
14A	E	Animal Services Manager	Annual	\$61,713.60	\$86,403.20
14A	E	Community Activity Center Manager	Monthly	5,142.80	7,200.27
14A	E	Graduate Engineer II	Pay Period	2,373.60	3,323.20
			Hourly	29.67	41.54
15A	E	Adult Services Manager	Annual	\$64,792.00	\$90,729.60
15A	E	Facilities Manager	Monthly	5,399.33	7,560.80
15A	E	Youth Services Manager	Pay Period	2,492.00	3,489.60
			Hourly	31.15	43.62
16A	E	Park Development Manager	Annual	\$70,054.40	\$98,092.80
16A	E	Parks Superintendent	Monthly	5,837.87	8,174.40
16A	E	Parks, Trails, and Landscape Manager	Pay Period	2,694.40	3,772.80
16A	E	Project Engineer	Hourly	33.68	47.16
16A	E	Strategic Services Manager			

**PAY PLAN A - EXEMPT EMPLOYEES  
FY 2021/22**

17A	E	Fleet Services and Materials Manager	Annual	\$71,448.00	\$100,006.40
17A	E	Human Resources Manager	Monthly	5,954.00	8,333.87
17A	E	Traffic Control Operations Manager	Pay Period	2,748.00	3,846.40
17A	E	Utility Services Manager	Hourly	34.35	48.08
17A	E	Purchasing Manager			
18A	E	Assistant Building Official	Annual	\$75,046.40	\$105,081.60
18A	E	Budget Officer	Monthly	6,253.87	8,756.80
18A	E	Communications Manager	Pay Period	2,886.40	4,041.60
18A	E	Environmental Health Manager	Hourly	36.08	50.52
18A	E	GIS Manager			
18A	E	Municipal Court Administrator			
18A	E	Property Standards Manager			
18A	E	Principal Planner			
19A	E	CIP Manager	Annual	\$78,790.40	\$110,323.20
19A	E	Construction Manager	Monthly	6,565.87	9,193.60
			Pay Period	3,030.40	4,243.20
			Hourly	37.88	53.04
20A	E	Assistant Director of Library Services	Annual	\$82,721.60	\$115,814.40
20A	E	Assistant Director of Parks & Recreation	Monthly	6,893.47	9,651.20
20A	E	MIS Manager	Pay Period	3,181.60	4,454.40
20A	E	Senior Project Engineer	Hourly	39.77	55.68
20A	E	Traffic Engineer			
21A	E	Director of Communications	Annual	\$91,000.00	\$127,420.80
21A	E	Director of Economic Development	Monthly	7,583.33	10,618.40
21A	E	Director of Facilities Management	Pay Period	3,500.00	4,900.80
21A	E	Director of Financial Services	Hourly	43.75	61.26
21A	E	Director of Police Support Services			
21A	E	Director of Treasury Operations			
22A	E	Assistant Director of Engineering	Annual	\$100,110.40	\$140,171.20
22A	E	Assistant Director of Public Works	Monthly	8,342.53	11,680.93
22A	E	Building Official	Pay Period	3,850.40	5,391.20
22A	E	Director of Environmental Services	Hourly	48.13	67.39
22A	E	Director of Planning Services			
23A	E	Director of Human Resources	Annual	\$116,875.20	\$163,633.60
23A	E	Director of Information Technology	Monthly	9,739.60	13,636.13
23A	E	Director of Library Services	Pay Period	4,495.20	6,293.60
23A	E	Director of Parks and Recreation	Hourly	56.19	78.67
23A	E	Director of Public Works			

1 - Federal Labor Standards Act Tool:

E = Exempt

N = Non-Exempt

**PAY PLAN B - NON-EXEMPT EMPLOYEES**  
**FY 2021/22**

PAY GRADE	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	MINIMUM	MAXIMUM
30B	N	Animal Services Clerk	Annual	\$26,894.40	\$37,627.20
30B	N	Building Attendant	Monthly	2,241.20	3,135.60
30B	N	Building Permit Clerk	Pay Period	1,034.40	1,447.20
30B	N	Fleet Services Clerk	Hourly	12.93	18.09
30B	N	Outreach Coordinator (part-time)			
30B	N	Water Utilities Apprentice			
32B	N	Library Clerk	Annual	\$29,660.80	\$41,516.80
32B	N	Receptionist (part-time)	Monthly	2,471.73	3,459.73
			Pay Period	1,140.80	1,596.80
			Hourly	14.26	19.96
33B	N	Environmental Technician	Annual	\$32,073.60	\$44,928.00
33B	N	Fire Support Services Clerk (part-time)	Monthly	2,672.80	3,744.00
33B	N	Kennel Technician	Pay Period	1,233.60	1,728.00
33B	N	Library Assistant	Hourly	15.42	21.60
33B	N	Maintenance Worker I-Drainage and Right-of-Way			
33B	N	Maintenance Worker I-Park Services			
33B	N	Maintenance Worker I-Street Services			
33B	N	Maintenance Worker I-Utility Line Maintenance			
33B	N	Maintenance Worker I-Utility Operations			
33B	N	Records Clerk			
33B	N	Support Services Clerk			
33B	N	Technical Services Specialist			
34B	N	Maintenance Worker II-Drainage and Right-of-Way	Annual	\$33,675.20	\$47,153.60
34B	N	Maintenance Worker II-Park Services	Monthly	2,806.27	3,929.47
34B	N	Maintenance Worker II-Street Services	Pay Period	1,295.20	1,813.60
34B	N	Maintenance Worker II-Utility Operations	Hourly	16.19	22.67
34B	N	Meter Services Technician I			
34B	N	Permit Technician I			
34B	N	Utility Account Representative I			
35B	N	CCTV Technician	Annual	\$35,360.00	\$49,504.00
35B	N	Deputy Court Clerk	Monthly	2,946.67	4,125.33
35B	N	Equipment Operator	Pay Period	1,360.00	1,904.00
35B	N	Fleet Services Clerk - Police Department	Hourly	17.00	23.80
35B	N	Fleet Services Technician			
35B	N	Maintenance Technician I			
35B	N	Meter Services Technician II			
35B	N	Plant Mechanic I			
35B	N	Utility Account Representative II			
36B	N	Administrative Secretary	Annual	\$36,067.20	\$50,481.60
36B	N	Detention Services Officer	Monthly	3,005.60	4,206.80
36B	N	Distribution Operator I	Pay Period	1,387.20	1,941.60
36B	N	Field Sample Technician	Hourly	17.34	24.27
36B	N	Heavy Equipment Operator			
36B	N	Permit Technician II			
36B	N	Property & Evidence Technician			

TOWN OF FLOWER MOUND, TEXAS  
 FY 2021-2022 ADOPTED BUDGET  
**PAY PLAN B - NON-EXEMPT EMPLOYEES**  
**FY 2021/22**

37B	N	Animal Services Officer	Annual	\$37,876.80	\$53,019.20
37B	N	HVAC Technician	Monthly	3,156.40	4,418.27
37B	N	Maintenance Technician II	Pay Period	1,456.80	2,039.20
37B	N	Planning Technician I	Hourly	18.21	25.49
37B	N	Plant Mechanic II			
37B	N	Senior Utility Account Representative			
37B	N	Traffic Technician I			
38B	N	Administrative Assistant	Annual	\$40,352.00	\$56,492.80
38B	N	Aquatics Coordinator	Monthly	3,362.67	4,707.73
38B	N	Biosolids Operator	Pay Period	1,552.00	2,172.80
38B	N	Distribution Operator II	Hourly	19.40	27.16
38B	N	Logistics Coordinator			
38B	N	Plant Operator I			
38B	N	Programs Coordinator			
38B	N	Recreation Services Coordinator			
38B	N	School Crossing Guard Coordinator			
38B	N	Signal Technician I			
39B	N	Accounting Technician	Annual	\$42,390.40	\$59,342.40
39B	N	Asset Management Technician	Monthly	3,532.53	4,945.20
39B	N	Crew Leader-Drainage and Right-of-Way	Pay Period	1,630.40	2,282.40
39B	N	Crew Leader-Park Services	Hourly	20.38	28.53
39B	N	Crew Leader-Signs & Markings			
39B	N	Crew Leader-Street Services			
39B	N	Crew Leader-Utility Line Maintenance			
39B	N	Construction Inspector			
39B	N	Digital Evidence & Records Technician			
39B	N	Lab Technician			
39B	N	Payroll Technician			
39B	N	Plant Operator II			
39B	N	Purchasing Technician			
39B	N	Right of Way Inspector			
39B	N	Senior Court Clerk			
39B	N	Sign Shop Coordinator			
40B	N	Lead Service Technician	Annual	\$45,115.20	\$63,169.60
40B	N	Plans Examiner	Monthly	3,759.60	5,264.13
40B	N	Property and Evidence Analyst	Pay Period	1,735.20	2,429.60
40B	N	Property Standards Specialist	Hourly	21.69	30.37
40B	N	Senior Signal Technician			
40B	N	Signal Systems Operator			
41B	N	Building Inspector I	Annual	\$46,737.60	\$65,416.00
41B	N	Chief Collection Operator	Monthly	3,894.80	5,451.33
41B	N	Chief Distribution Operator	Pay Period	1,797.60	2,516.00
41B	N	Chief Lab Technician	Hourly	22.47	31.45
41B	N	Chief Mechanic			
41B	N	Chief Operator			
41B	N	Circulation Supervisor			
41B	N	Commercial Plans Examiner			
41B	N	Environmental Health Specialist			
41B	N	Environmental Programs Coordinator			
41B	N	Executive Assistant			
41B	N	Human Resources Coordinator			
41B	N	Lead Maintenance Technician			
41B	N	Senior Property Standards Specialist			



**PAY PLAN B - NON-EXEMPT EMPLOYEES  
FY 2021/22**

42B	N	Animal Services Supervisor	Annual	\$49,046.40	\$68,660.80
42B	N	Building Inspector II	Monthly	4,087.20	5,721.73
42B	N	Buyer	Pay Period	1,886.40	2,640.80
42B	N	Commercial Building Inspector	Hourly	23.58	33.01
42B	N	Deputy Town Secretary/Records Management Coordinator			
42B	N	Detention Services Supervisor			
42B	N	Emergency Vehicle Technician			
42B	N	Environmental Compliance Inspector			
42B	N	Environmental Review Analyst			
42B	N	Fleet Services Supervisor			
42B	N	School Crossing Guard Supervisor			
42B	N	Senior Accounting Technician			
42B	N	Senior Environmental Health Specialist			
42B	N	Senior Drainage/Utility Inspector			
42B	N	Stormwater Analyst			
42B	N	Systems Support Specialist			
43B	N	Athletic Field Supervisor	Annual	\$51,521.60	\$73,008.00
43B	N	Chief Construction Inspector	Monthly	4,293.47	6,084.00
43B	N	Chief Building Inspector	Pay Period	1,981.60	2,808.00
43B	N	Drainage and Right-of-Way Supervisor	Hourly	24.77	35.10
43B	N	Park Services Supervisor			
43B	N	Signal Supervisor			
43B	N	Signs and Markings Supervisor			
43B	N	Street Services Supervisor			
43B	N	Utility Line Maintenance Supervisor			
43B	N	Utility Operations Supervisor			
45B	N	Senior GIS Analyst	Annual	\$56,784.00	\$79,497.60
			Monthly	4,732.00	6,624.80
			Pay Period	2,184.00	3,057.60
			Hourly	27.30	38.22
46B	N	Emergency Services Technician	Annual	\$64,396.80	\$90,147.20
46B	N	Network & Systems Administrator	Monthly	5,366.40	7,512.27
			Pay Period	2,476.80	3,467.20
			Hourly	30.96	43.34

1 - Federal Labor Standards Act Tool:

E = Exempt

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**PAY PLAN C - POLICE/FIRE ADMIN  
FY 2021/22**

PAY GRADE	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	MINIMUM	MAXIMUM
50C	N	Deputy Town Marshal	Annual	\$59,966.40	\$80,392.00
			Monthly	4,997.20	6,699.33
			Pay Period	2,306.40	3,092.00
			Hourly	28.83	38.65
51C	N	Fire Inspector	Annual	\$77,313.60	\$108,243.20
			Monthly	6,442.80	9,020.27
			Pay Period	2,973.60	4,163.20
			Hourly	37.17	52.04
52C	N	Fire Prevention Officer	Annual	\$82,264.00	\$115,169.60
			Monthly	6,855.33	9,597.47
			Pay Period	3,164.00	4,429.60
			Hourly	39.55	55.37
53C	N	Emergency Management Officer	Annual	\$85,987.20	\$120,390.40
	N	EMS Operations Officer	Monthly	7,165.60	10,032.53
			Pay Period	3,307.20	4,630.40
			Hourly	41.34	57.88
55C	N	Assistant Fire Marshal	Annual	\$99,590.40	\$139,422.40
			Monthly	8,299.20	11,618.53
			Pay Period	3,830.40	5,362.40
			Hourly	47.88	67.03
56C	N	Division Chief/Administration	Annual	\$106,808.00	\$149,531.20
	N	Division Chief/Training	Monthly	8,900.67	12,460.93
			Pay Period	4,108.00	5,751.20
			Hourly	51.35	71.89
57C	N	Fire Marshal	Annual	\$115,065.60	\$154,065.60
			Monthly	9,588.80	12,838.80
			Pay Period	4,425.60	5,925.60
			Hourly	55.32	74.07
59C	E	Assistant Chief of Police	Annual	\$139,900.80	\$195,852.80
	E	Assistant Fire Chief/Operations	Monthly	11,658.40	16,321.07
			Pay Period	5,380.80	7,532.80
			Hourly	67.26	94.16

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PAY PLAN D - STEP PAY PLAN FOR SWORN FIRE EMPLOYEES  
FY 2021/22

PAY GRADE	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10
1DF	N	Firefighter Recruit	Annually Monthly Pay Period Hourly	\$61,045.40 5,087.12 2,347.90 22.15									
2DF	N	Firefighter	Annually Monthly Pay Period Hourly	\$64,077.00 5,339.75 2,464.50 23.25	\$66,006.20 5,500.52 2,538.70 23.95	\$67,990.52 5,665.88 2,615.02 24.67	\$70,029.96 5,835.83 2,693.46 25.41	\$72,124.52 6,010.38 2,774.02 26.17	\$74,301.76 6,191.81 2,857.76 26.96	\$76,534.12 6,377.84 2,943.62 27.77	\$78,821.60 6,568.47 3,031.60 28.60	\$81,191.76 6,765.98 3,122.76 29.46	\$83,617.04 6,968.09 3,216.04 30.34
3DF	N	Fire Engineer	Annually Monthly Pay Period Hourly	\$83,534.36 6,961.20 3,212.86 30.31	\$86,042.32 7,170.19 3,309.32 31.22	\$88,632.96 7,386.08 3,408.96 32.16	\$91,278.72 7,606.56 3,510.72 33.12						
4DF	N	Fire Captain	Annually Monthly Pay Period Hourly	\$102,774.24 8,564.27 3,952.74 37.29	\$105,857.96 8,821.50 4,071.46 38.41	\$109,027.36 9,085.61 4,193.36 39.56	\$112,307.00 9,358.92 4,319.50 40.75						
5DF	N	Battalion Chief/Operations	Annually Monthly Pay Period Hourly	\$118,011.92 9,834.33 4,538.92 42.82	\$121,539.60 10,128.30 4,674.60 44.10	\$125,177.52 10,431.46 4,814.52 45.42							

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**PAY PLAN D - STEP PLAN FOR POLICE SWORN AND COMMUNICATION EMPLOYEES  
FY 2021/22**

PAY GRADE	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	STEP 0	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	
CDP*	N	Cadet	Annually	\$63,564.80	\$69,451.20	\$71,531.20	\$73,673.60	\$75,878.40	\$78,145.60	\$80,496.00	\$82,908.80	
			Monthly	5,297.07	5,787.60	5,960.93	6,139.47	6,323.20	6,512.13	6,708.00	6,909.07	
			Pay Period	2,444.80	2,671.20	2,751.20	2,833.60	2,918.40	3,005.60	3,096.00	3,188.80	
			Hourly	30.56	33.39	34.39	35.42	36.48	37.57	38.70	39.86	
1DP**		Recruit	Annually	\$65,478.40	\$95,264.00	\$98,113.60	\$101,067.20	\$104,104.00	\$107,224.00			
			Monthly	5,456.53	7,938.67	8,176.13	8,422.27	8,675.33	8,935.33			
			Pay Period	2,518.40	3,664.00	3,773.60	3,887.20	4,004.00	4,124.00			
			Hourly	31.48	45.80	47.17	48.59	50.05	51.55			
2DP	N	Police Officer	Annually		\$108,409.60	\$111,654.40	\$115,003.20	\$118,456.00				
			Monthly		9,034.13	9,304.53	9,583.60	9,871.33				
			Pay Period		4,169.60	4,294.40	4,423.20	4,556.00				
			Hourly		52.12	53.68	55.29	56.95				
3DP	N	Police Sergeant Training Officer	Annually		\$118,934.40	\$122,512.00	\$126,193.60	\$129,979.20				
			Monthly		9,911.20	10,209.33	10,516.13	10,831.60				
			Pay Period		4,574.40	4,712.00	4,853.60	4,999.20				
			Hourly		57.18	58.90	60.67	62.49				
4DP	N	Police Lieutenant	Annually									
			Monthly									
			Pay Period									
			Hourly									
5DP	E	Police Captain	Annually									
			Monthly									
			Pay Period									
			Hourly									

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\*employees enrolled in the Police Academy  
\*\*employees in field training phase after graduating the academy

PAY GRADE	FLSA <sup>1</sup>	JOB TITLE	PAY BASIS	STEP 0	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
10DP	NE	Communications Officer	Annually		42,889.60	44,179.20	45,510.40	46,883.20	48,297.60	49,753.60	51,251.20	52,790.40	54,371.20	55,993.60	57,678.40
			Monthly		3,574.13	3,681.60	3,792.53	3,906.93	4,024.80	4,146.13	4,270.93	4,399.20	4,530.93	4,666.13	4,806.53
			Pay Period		1,649.60	1,699.20	1,750.40	1,803.20	1,857.60	1,913.60	1,971.20	2,030.40	2,091.20	2,153.60	2,218.40
			Hourly		20.62	21.24	21.88	22.54	23.22	23.92	24.64	25.38	26.14	26.92	27.73
12DP	NE	Communications Supervisor	Annually		54,932.80	56,576.00	58,281.60	60,028.80	61,838.40	63,689.60	65,603.20	67,579.20	69,596.80	71,676.80	73,819.20
			Monthly		4,577.73	4,714.67	4,856.80	5,002.40	5,153.20	5,307.47	5,466.93	5,631.60	5,799.73	5,973.07	6,156.80
			Pay Period		2,112.80	2,176.00	2,241.60	2,308.80	2,378.40	2,449.60	2,523.20	2,599.20	2,676.80	2,756.80	2,839.20
			Hourly		26.41	27.20	28.02	28.86	29.73	30.62	31.54	32.49	33.46	34.46	

**PAY PLAN F - PART-TIME/SEASONAL NON-EXEMPT EMPLOYEES  
FY 2021/22**

<b>PAY GRADE</b>	<b>FLSA<sup>1</sup></b>	<b>JOB TITLE</b>	<b>PAY BASIS</b>	<b>MINIMUM</b>	<b>MAXIMUM</b>
5FR/5FS	N	Adventure Camp Counselor	Hourly	\$11.00	\$15.40
	N	Day Camp Counselor			
6FR/6FS	N	Head Camp Counselor	Hourly	\$11.55	\$16.17
8FR/8FS	N	Lifeguard	Hourly	\$12.13	\$18.00
	N	Recreation Aide			
	N	School Crossing Guard			
10FR/10FS	N	Front Desk Lead Attendant	Hourly	\$12.75	\$17.85
	N	Swim Instructor			
11FR/11FS	N	Intern	Hourly	\$13.39	\$18.75
	N	School Crossing Guard - Lead			
	N	Tree Preservation Technician (part-time)			
12FR/12FS	N	Adventure Camp Director	Hourly	\$14.06	\$19.68
	N	Day Camp Director			
	N	Head Lifeguard			
	N	Recreation Specialist			

1 - Federal Labor Standards Act Tool:

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TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b><u>GENERAL FUND</u></b>						
<b><u>TOWN MANAGER'S OFFICE</u></b>						
<b>Town Manager's Office</b>						
Assistant to the Town Manager	1.00	1.00	1.00	-	-	-
Assistant Town Manager	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Town Manager/ Town Engineer	-	-	-	-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Intern	0.50	0.50	0.50	0.50	0.50	0.50
Interim Town Manager/ CFO	-	-	-	1.00	1.00	1.00
Strategic Services Manager	-	-	-	1.00	1.00	1.00
Town Manager	1.00	1.00	1.00	-	-	-
<b>Subtotal Division</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>5.50</b>	<b>5.50</b>
<b>Economic Development</b>						
Director of Economic Development	1.00	1.00	1.00	1.00	1.00	1.00
Economic Development Specialist	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Subtotal Department</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>7.50</b>	<b>7.50</b>
<b><u>LEGISLATIVE SERVICES</u></b>						
<b>Town Secretary</b>						
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Town Secretary/ Records Mgmt Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Town Secretary	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Subtotal Department</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b><u>DEVELOPMENT SERVICES</u></b>						
<b>Building Inspections</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Building Official	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector I	2.00	1.00	1.00	1.00	1.00	1.00
Building Inspector II	1.00	2.00	2.00	2.00	2.00	2.00
Building Official	1.00	1.00	1.00	1.00	1.00	1.00
Building Permit Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Chief Building Inspector	-	1.00	1.00	1.00	1.00	1.00
Chief Construction Inspector	1.00	-	-	-	-	-
Commercial Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Commercial Plans Examiner	2.00	2.00	2.00	2.00	2.00	2.00
Construction Inspector	2.00	-	-	-	-	-
Permit Technician I	1.00	1.00	1.00	1.00	1.00	1.00
Permit Technician II	-	-	1.00	1.00	1.00	1.00
Plans Examiner	2.00	2.00	2.00	2.00	2.00	2.00
Plans Review Manager	1.00	1.00	1.00	1.00	1.00	1.00
Senior Commercial Building Inspector	1.00	-	-	-	-	-
Water Protection Officer	1.00	1.00	-	-	-	-
<b>Subtotal Division</b>	<b>19.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>
<b>Planning Services</b>						
Director of Planning Services	-	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Executive Director of Development Services	1.00	-	-	-	-	-
Planner	-	1.00	2.00	2.00	2.00	2.00
Planning Technician I	1.00	1.00	1.00	1.00	1.00	1.00
Planning Technician II	1.00	-	-	-	-	-
Principal Planner	-	-	2.00	2.00	2.00	2.00
Senior Planner	2.00	2.00	-	-	-	-
Town Planner	1.00	1.00	-	-	-	-
<b>Subtotal Division</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Subtotal Department</b>	<b>26.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
<b><u>PARKS AND RECREATION SERVICES</u></b>						
<b>Parks and Recreation Services Administration</b>						
Director of Parks and Recreation	-	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Executive Director of Community Services	1.00	-	-	-	-	-
<b>Subtotal Division</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b>Park Services</b>						
Administrative Assistant	-	-	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	-	-	-	-
Athletic Field Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Crew Leader- Park Services	10.00	10.00	10.00	10.00	10.00	10.00
Maintenance Worker I- Park Services	7.00	7.00	7.00	7.00	7.00	7.00
Maintenance Worker II- Park Services	9.00	9.00	9.00	9.00	10.00	10.00
Park Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Parks Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>31.00</b>	<b>31.00</b>
<b>Twin Coves Park</b>						
Recreation Aide (Part-Time)	0.75	1.50	1.50	1.50	1.50	1.50
Recreation Aide (Temp/Seasonal)	-	-	-	-	0.75	0.75
Twin Coves Park Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.75</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>3.25</b>	<b>3.25</b>
<b>Recreation &amp; Leisure Services Management</b>						
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Parks and Recreation	-	-	1.00	1.00	1.00	1.00
Athletics Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Director of Parks & Recreation	1.00	-	-	-	-	-
Programs Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Superintendent	-	1.00	-	-	-	-
<b>Subtotal Division</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Community &amp; Cultural Events</b>						
Programs Coordinator	-	1.00	-	-	-	-
Community and Cultural Events Manager	-	-	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Seniors in Motion</b>						
Programs Coordinator	2.00	2.00	2.00	2.00	2.00	2.00
Recreation Specialist (Part-Time)	2.50	2.50	2.50	2.50	2.50	2.50
Senior Center Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>
<b>CAC- Administration</b>						
Community Activity Center Manager	1.00	1.00	1.00	1.00	1.00	1.00
Front Desk Lead Attendant (Part-Time)	3.00	3.00	3.00	3.00	3.00	3.00
Programs Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Aide (Part-Time)	9.50	9.50	9.50	9.50	9.50	9.50
Recreation Aide (Temp/Seasonal)	3.00	3.00	3.00	3.00	3.00	3.00
Recreation Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Specialist (Part-Time)	1.50	1.50	1.50	1.50	1.50	1.50
<b>Subtotal Division</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>
<b>CAC- Recreation Programs</b>						
Adventure Camp Counselor (Temp/Seasonal)	0.50	0.50	0.50	0.50	0.50	0.50
Adventure Camp Director (Temp/Seasonal)	0.25	0.25	0.25	0.25	0.25	0.25
Day Camp Counselor (Temp/Seasonal)	2.00	2.00	2.00	2.00	2.00	2.00
Day Camp Director (Temp/Seasonal)	0.25	0.25	0.25	0.25	0.25	0.25
Head Camp Counselor (Temp/Seasonal)	0.50	0.50	0.50	0.50	0.50	0.50
<b>Subtotal Division</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>
<b>CAC- Aquatic Programs</b>						
Aquatics Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Aquatics Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Head Lifeguard (Part-Time)	2.00	2.00	2.00	2.00	2.00	2.00
Head Lifeguard (Temp/Seasonal)	1.00	1.00	1.00	1.00	1.00	1.00
Lifeguard (Part-Time)	7.50	7.50	7.50	7.50	7.50	7.50
Lifeguard (Temp/Seasonal)	10.00	10.00	10.00	10.00	10.00	10.00
Swim Instructor (Part-Time)	-	4.00	4.00	4.00	4.00	4.00
Swim Instructor (Temp/Seasonal)	-	2.25	2.25	2.25	2.25	2.25
Water Safety Instructor (Part-Time)	4.00	-	-	-	-	-
Water Safety Instructor (Temp/Seasonal)	2.25	-	-	-	-	-
<b>Subtotal Division</b>	<b>28.75</b>	<b>28.75</b>	<b>28.75</b>	<b>28.75</b>	<b>28.75</b>	<b>28.75</b>
<b>Subtotal Department</b>	<b>96.50</b>	<b>98.25</b>	<b>98.25</b>	<b>98.25</b>	<b>100.00</b>	<b>100.00</b>
<b><u>LIBRARY SERVICES</u></b>						
<b>Library Services</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Adult Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Library Services	-	1.00	1.00	1.00	1.00	1.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00	1.00	1.00
Librarian	5.00	5.00	5.00	6.00	6.00	6.00

TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
Library Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Library Assistant (Part-Time)	1.00	1.00	1.00	2.00	2.00	2.00
Library Clerk	3.00	3.00	3.00	3.00	3.00	3.00
Library Clerk (Part-Time)	4.00	4.00	4.00	4.00	4.00	4.00
Technical Services Manager	1.00	-	-	-	-	-
Technical Services Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
<b>Subtotal Department</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>
<b><u>POLICE SERVICES</u></b>						
<b>Animal Services</b>						
Animal Services Clerk	2.00	2.00	2.00	2.00	2.00	2.00
Animal Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Animal Services Officer	3.00	3.00	3.00	3.00	3.00	3.00
Animal Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Kennel Technician	2.00	2.00	2.00	2.00	2.00	2.00
Outreach Coordinator (Part-Time)	0.50	0.50	0.50	0.50	0.50	0.50
<b>Subtotal Division</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>
<b>Operating Services</b>						
Administrative Secretary	1.00	1.00	1.00	1.00	2.00	2.00
Assistant Chief of Police	1.00	1.00	1.00	1.00	2.00	2.00
Chief of Police	1.00	1.00	1.00	1.00	1.00	1.00
Communications Manager	1.00	1.00	1.00	1.00	1.00	1.00
Communications Officer	11.00	11.00	11.00	10.00	11.00	11.00
Communications Supervisor	3.00	3.00	3.00	4.00	4.00	4.00
Detention Services Officer	3.00	3.00	2.00	2.00	2.00	2.00
Detention Services Supervisor	1.00	1.00	2.00	2.00	2.00	2.00
Digital Evidence & Records Technician	-	1.00	1.00	1.00	1.00	1.00
Director of Police Support Services	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Services Clerk (Part-Time)	0.50	0.50	0.50	0.50	0.50	0.50
Police Captain	3.00	3.00	3.00	3.00	3.00	3.00
Police Lieutenant	5.00	5.00	5.00	5.00	5.00	5.00
Police Officer	54.00	61.00	61.00	61.00	63.00	63.00
Police Sergeant	11.00	12.00	12.00	12.00	12.00	12.00
Property & Evidence Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Property & Evidence Technician	1.00	-	1.00	1.00	1.00	1.00
Records Clerk	1.00	1.50	1.00	1.00	1.00	1.00
Support Services Clerk	1.00	1.00	1.00	1.00	-	-
Support Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Training Officer	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>103.50</b>	<b>112.00</b>	<b>112.50</b>	<b>112.50</b>	<b>116.50</b>	<b>116.50</b>
<b>School Crossing Guard</b>						
School Crossing Guard- Lead (Temp/Seasonal)	-	-	0.50	0.50	0.50	0.50
School Crossing Guard- Sub (Temp/Seasonal)	-	-	1.25	1.25	1.25	1.25
School Crossing Guard Coordinator (Part-Time)	-	-	0.50	0.50	0.50	0.50
School Crossing Guard Supervisor	-	-	1.00	1.00	1.00	1.00
School Crossing Guard (Temp/Seasonal)	-	-	14.00	14.00	14.00	14.00
<b>Subtotal Division</b>	<b>-</b>	<b>-</b>	<b>17.25</b>	<b>17.25</b>	<b>17.25</b>	<b>17.25</b>
<b>Subtotal Department</b>	<b>113.00</b>	<b>121.50</b>	<b>139.25</b>	<b>139.25</b>	<b>143.25</b>	<b>143.25</b>
<b><u>FINANCIAL SERVICES</u></b>						
<b>Financial Services Administration</b>						
Deputy Town Manager/ CFO	1.00	1.00	1.00	1.00	-	-
Director of Treasury Operations	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Accounting &amp; Budget Services</b>						
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Technician	2.00	2.00	2.00	2.00	2.00	2.00
Budget Officer	1.00	1.00	1.00	1.00	1.00	1.00
Director of Financial Services	1.00	1.00	1.00	1.00	1.00	1.00
Executive Director of Financial Services	1.00	1.00	1.00	-	-	-
Executive Director of Fiscal & Admin Services	-	-	-	1.00	1.00	1.00
Grants & Financial Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Technician	1.00	1.00	1.00	1.00	1.00	1.00
Senior Accounting Technician	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Municipal Court</b>						
Deputy Court Clerk	2.00	2.00	2.00	2.00	2.00	2.00
Deputy Town Marshal	2.00	2.00	2.00	2.00	2.00	2.00
Municipal Court Administrator	1.00	1.00	1.00	1.00	1.00	1.00



TOWN OF FLOWER MOUND, TEXAS  
FY 2021-2022 ADOPTED BUDGET

Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
Senior Court Clerk	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Purchasing</b>						
Administrative Assistant	1.00	1.00	1.00	-	-	-
Buyer	1.00	1.00	1.00	1.00	1.00	1.00
Purchasing Manager	1.00	1.00	1.00	1.00	1.00	1.00
Purchasing Technician	-	-	-	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Fleet Services</b>						
Emergency Vehicle Technician	1.00	-	1.00	1.00	1.00	1.00
Fleet Services & Materials Manager	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Services Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Services Technician	1.00	-	-	-	1.00	1.00
Lead Service Technician	1.00	3.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Subtotal Department</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>
<b><u>ADMINISTRATIVE SERVICES</u></b>						
<b>Human Resources</b>						
Administrative Assistant	1.00	1.00	-	-	-	-
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Director of Human Resources	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	-	-	-	1.00	1.00	1.00
Human Resources Generalist	1.00	1.00	2.00	2.00	2.00	2.00
Human Resources Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Information Technology - MIS</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Director of Information Technology	1.00	1.00	1.00	1.00	1.00	1.00
Emergency Services Systems Administrator	-	-	-	-	1.00	1.00
Emergency Services Technician	1.00	1.00	1.00	1.00	-	-
Lead Network Technician	2.00	-	-	-	-	-
MIS Manager	1.00	1.00	1.00	1.00	1.00	1.00
Network & Systems Administrator	-	2.00	2.00	2.00	2.00	2.00
Network Technician	2.00	-	-	-	-	-
Systems Support Specialist	-	3.00	3.00	3.00	3.00	3.00
<b>Subtotal Division</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Information Technology - GIS</b>						
GIS Analyst	1.00	-	-	-	-	-
GIS Manager	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	1.00	-	-	-	-	-
Senior GIS Analyst	1.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Facilities Management</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Building Attendant	3.00	4.00	3.00	3.00	3.00	3.00
Director of Facilities Management	1.00	1.00	1.00	1.00	1.00	1.00
Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00
HVAC Technician	1.00	1.00	1.00	1.00	1.00	1.00
Lead Maintenance Technician	-	1.00	1.00	1.00	1.00	1.00
Maintenance Technician I	1.00	1.00	2.00	2.00	2.00	2.00
Maintenance Technician II	5.00	4.00	3.00	3.00	3.00	3.00
<b>Subtotal Division</b>	<b>13.00</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>
<b>Subtotal Department</b>	<b>30.00</b>	<b>31.00</b>	<b>30.00</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>
<b><u>FIRE &amp; EMERGENCY SERVICES</u></b>						
<b>Fire &amp; Emergency Services Administration</b>						
Division Chief/ Administration	-	-	-	1.00	1.00	1.00
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Support Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Fire Operations- EMS</b>						
Administrative Secretary	-	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief/ EMS	1.00	1.00	1.00	-	-	-
EMS Operations Officer	-	-	-	1.00	1.00	1.00
Receptionist	0.50	-	-	-	-	-
<b>Subtotal Division</b>	<b>1.50</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

TOWN OF FLOWER MOUND, TEXAS  
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Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b>Fire Training</b>						
Battalion Chief/ Training	1.00	1.00	-	-	-	-
Division Chief/ Training	-	-	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Fire Operations- Suppression</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief/ Operations	1.00	1.00	1.00	1.00	1.00	1.00
Battalion Chief/ Operations	3.00	3.00	3.00	3.00	3.00	3.00
Firefighter	44.00	44.00	53.00	53.00	59.00	59.00
Fire Captain	17.00	17.00	20.00	20.00	20.00	20.00
Fire Engineer	16.00	16.00	19.00	19.00	19.00	19.00
<b>Subtotal Division</b>	<b>82.00</b>	<b>82.00</b>	<b>97.00</b>	<b>97.00</b>	<b>103.00</b>	<b>103.00</b>
<b>Emergency Management</b>						
Division Chief/ Emergency Management	-	-	-	-	1.00	1.00
Emergency Management Officer	1.00	1.00	1.00	1.00	-	-
Intern	-	0.50	0.50	0.50	0.50	0.50
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>
<b>Fire Prevention Services</b>						
Assistant Fire Marshal	1.00	1.00	1.00	1.00	1.00	1.00
Fire Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Fire Marshal	1.00	1.00	1.00	1.00	1.00	1.00
Fire Prevention Officer	2.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Subtotal Department</b>	<b>92.50</b>	<b>93.50</b>	<b>108.50</b>	<b>109.50</b>	<b>115.50</b>	<b>115.50</b>
<b>COMMUNICATIONS</b>						
<b>Communications</b>						
Communications Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Director of Communications	1.00	1.00	1.00	1.00	1.00	1.00
Intern	-	-	0.50	0.50	0.50	0.50
Senior Video Producer	1.00	1.00	1.00	1.00	1.00	1.00
Video Production Specialist	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>4.00</b>	<b>4.00</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>
<b>Customer Relations</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Customer Relations Manager	1.00	1.00	1.00	1.00	1.00	1.00
Receptionist (Part-Time)	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Subtotal Department</b>	<b>7.00</b>	<b>7.00</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>
<b>PUBLIC WORKS</b>						
<b>Construction Planning &amp; Management</b>						
Park Development Manager	1.00	1.00	1.00	1.00	1.00	1.00
Park, Trails, & Landscape Specialist	1.00	-	-	-	-	-
<b>Subtotal Division</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Street Services Management</b>						
Assistant Director of Public Works	1.00	1.00	1.00	1.00	1.00	1.00
Stormwater Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Street Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Pavement Maintenance</b>						
Crew Leader- Street Services	2.00	2.00	2.00	2.00	2.00	2.00
Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I- Street Services	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Worker II- Street Services	2.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>Transportation Services Management</b>						
Traffic Control Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Signs &amp; Markings</b>						
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00
Sign Fabricator	1.00	1.00	-	-	-	-
Sign Shop Coordinator	-	-	1.00	1.00	1.00	1.00
Sign Technician I	3.00	3.00	3.00	3.00	3.00	3.00
Sign Technician II	-	-	-	-	-	-
Signs & Markings Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

TOWN OF FLOWER MOUND, TEXAS  
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Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b>Traffic Signals</b>						
Senior Signal Technician	-	2.00	2.00	2.00	2.00	2.00
Signal Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Signal Systems Operator	-	1.00	1.00	1.00	1.00	1.00
Signal Technician I	2.00	1.00	1.00	1.00	2.00	2.00
Signal Technician II	2.00	-	-	-	-	-
<b>Subtotal Division</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Subtotal Department</b>	<b>27.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>27.00</b>	<b>27.00</b>
<b><u>ENVIRONMENTAL SERVICES</u></b>						
<b>Environmental Services</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Director of Environmental Services	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Compliance Inspector	-	-	1.00	1.00	1.00	1.00
Environmental Health Manager	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Health Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Programs Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Review Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Technician	1.00	1.00	1.00	1.00	1.00	1.00
Oil & Gas Inspector	1.00	1.00	-	-	-	-
Property Standards Manager	1.00	1.00	1.00	1.00	1.00	1.00
Property Standards Specialist	-	4.00	4.00	4.00	4.00	4.00
Property Standards Specialist I	4.00	-	-	-	-	-
Property Standards Specialist II	1.00	-	-	-	-	-
Senior Environmental Health Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Senior Property Standards Specialist	-	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>
<b>Subtotal Department</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>
<b>SUBTOTAL GENERAL FUND</b>	<b>464.50</b>	<b>472.75</b>	<b>505.00</b>	<b>509.00</b>	<b>522.75</b>	<b>522.75</b>
<b><u>UTILITY FUND</u></b>						
<b><u>DEVELOPMENT SERVICES</u></b>						
<b>Engineering Services</b>						
Administrative Assistant	1.00	-	-	-	-	-
Engineering Manager	1.00	-	-	-	-	-
Graduate Engineer	1.00	-	-	-	-	-
Graduate Engineer II	1.00	-	-	-	-	-
Intern	0.25	-	-	-	-	-
Senior Project Engineer	1.00	-	-	-	-	-
<b>Subtotal Division</b>	<b>5.25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Subtotal Department</b>	<b>5.25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>FINANCIAL SERVICES</u></b>						
<b>Utility Billing</b>						
Senior Utility Account Representative	1.00	1.00	1.00	1.00	1.00	1.00
Utility Account Manager	1.00	1.00	1.00	1.00	1.00	1.00
Utility Account Representative I	2.00	2.00	2.00	2.00	2.00	2.00
Utility Account Representative I (Part-Time)	0.50	0.50	0.50	0.50	0.50	0.50
Utility Account Representative II	2.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>
<b>Meter Services</b>						
Meter Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
Meter Services Technician I	3.00	3.00	3.00	3.00	3.00	3.00
Meter Services Technician II	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Subtotal Department</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>	<b>11.50</b>
<b><u>PUBLIC WORKS</u></b>						
<b>Public Works Administration</b>						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Town Manager/ Town Engineer	-	-	-	1.00	-	-
Asset Management Technician	-	1.00	1.00	1.00	1.00	1.00
Director of Public Works	-	-	-	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Executive Director of Public Works/ Town Engineer	1.00	1.00	1.00	-	-	-
Graduate Engineer	-	-	-	-	1.00	1.00
Intern	0.50	-	-	-	-	-

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Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>5.50</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Engineering Services</b>						
Administrative Assistant	-	1.00	1.00	1.00	1.00	1.00
Assistant Director of Engineering	-	1.00	1.00	1.00	1.00	1.00
Chief Construction Inspector	-	1.00	1.00	1.00	1.00	1.00
Construction Inspector	-	2.00	2.00	2.00	2.00	2.00
Graduate Engineer I	-	1.00	1.00	1.00	1.00	1.00
Graduate Engineer II	-	1.00	1.00	1.00	-	-
Intern	-	0.25	0.25	0.25	0.25	0.25
Park, Trails, & Landscape Specialist	-	1.00	1.00	1.00	1.00	1.00
Project Engineer	-	-	-	-	1.00	1.00
Right of Way Inspector	-	-	-	-	1.00	1.00
Senior Project Engineer	-	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>-</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>	<b>10.25</b>	<b>10.25</b>
<b>CIP Engineering</b>						
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	2.00
Assistant Director of Engineering	-	1.00	1.00	1.00	1.00	1.00
Chief Construction Inspector	1.00	1.00	1.00	1.00	1.00	1.00
CIP Manager	1.00	1.00	1.00	1.00	1.00	1.00
Construction Inspector	-	-	-	-	1.00	1.00
Construction Manager	1.00	1.00	1.00	1.00	1.00	1.00
Engineering Manager	1.00	-	-	-	-	-
Floodplain Engineer	1.00	-	-	-	-	-
Intern	0.25	0.25	0.25	0.25	0.25	0.25
Senior Project Engineer	1.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>9.25</b>	<b>9.25</b>
<b>Utility Services Management</b>						
Administrative Secretary	-	1.00	1.00	1.00	1.00	1.00
Logistics Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Utility Line Maintenance Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
Utility Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Utility Services Manager	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Utility Services Maintenance</b>						
Chief Mechanic	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I- Utility Operations	5.00	4.00	4.00	4.00	4.00	4.00
Maintenance Worker II- Utility Operations	-	1.00	1.00	1.00	1.00	1.00
Plant Mechanic I	2.00	2.00	2.00	2.00	2.00	2.00
Plant Mechanic II	2.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>Utility Services Operations</b>						
Bio Solids Operator	-	1.00	1.00	1.00	1.00	1.00
Chief Operator	1.00	1.00	1.00	1.00	1.00	1.00
Plant Operator I	4.00	3.00	2.00	2.00	2.00	2.00
Plant Operator II	3.00	3.00	4.00	4.00	4.00	4.00
Water Utilities Apprentice	-	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Utility Services Laboratory</b>						
Chief Lab Technician	1.00	1.00	1.00	1.00	1.00	1.00
Field Sample Technician	1.00	1.00	1.00	1.00	1.00	1.00
Lab Technician	2.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>ULM- Water Line</b>						
Chief Distribution Operator	1.00	1.00	1.00	1.00	1.00	1.00
Crew Leader- Utility Line Maintenance	3.00	3.00	3.00	3.00	4.00	4.00
Distribution Operator I	2.00	2.00	2.00	2.00	2.00	2.00
Distribution Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00	4.00	4.00
Maintenance Worker I- Utility Line Maintenance	3.00	3.00	3.00	3.00	4.00	4.00
<b>Subtotal Division</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>16.00</b>	<b>16.00</b>
<b>ULM- Sewer Line</b>						
CCTV Technician	1.00	1.00	1.00	1.00	1.00	1.00
Chief Collection Operator	-	-	-	1.00	1.00	1.00
Crew Leader- Utility Line Maintenance	3.00	3.00	3.00	2.00	2.00	2.00
Equipment Operator	2.00	2.00	2.00	2.00	2.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I- Utility Line Maintenance	3.00	3.00	3.00	3.00	3.00	3.00
<b>Subtotal Division</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

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Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b>Subtotal Department</b>	<b>63.75</b>	<b>75.50</b>	<b>75.50</b>	<b>76.50</b>	<b>81.50</b>	<b>81.50</b>
<b>SUBTOTAL UTILITY FUND</b>	<b>80.50</b>	<b>87.00</b>	<b>87.00</b>	<b>88.00</b>	<b>93.00</b>	<b>93.00</b>
<b><u>STORMWATER UTILITY FUND</u></b>						
<b><u>DEVELOPMENT SERVICES</u></b>						
<b>Drainage Engineering Services</b>						
Construction Inspector	2.00	-	-	-	-	-
<b>Subtotal Division</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Subtotal Department</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>PUBLIC WORKS</u></b>						
<b>CIP Engineering- Stormwater</b>						
Senior Drainage/Utility Inspector	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Engineering Services- Stormwater</b>						
Construction Inspector	-	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Drainage &amp; Right of Way</b>						
Crew Leader- Drainage & Right of Way	1.00	1.00	1.00	1.00	1.00	1.00
Drainage & Right of Way Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I- Drainage & Right of Way	2.00	3.00	3.00	3.00	3.00	3.00
Maintenance Worker II- Drainage & Right of Way	1.00	2.00	2.00	2.00	2.00	2.00
<b>Subtotal Division</b>	<b>7.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Subtotal Department</b>	<b>8.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>
<b><u>ENVIRONMENTAL SERVICES</u></b>						
<b>Environmental Services- Stormwater</b>						
Environmental Review Analyst	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Subtotal Department</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>SUBTOTAL UTILITY FUND</b>	<b>11.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>
<b><u>TAX DISTRICTS</u></b>						
<b><u>FIRE DISTRICT</u></b>						
<b>Fire Suppression Services- Fire District</b>						
Firefighter	13.00	13.00	13.00	13.00	13.00	13.00
Fire Captain	4.00	4.00	4.00	4.00	4.00	4.00
Fire Engineer	5.00	5.00	5.00	5.00	5.00	5.00
Fire Support Services Clerk (Part-Time)	0.50	0.50	0.50	0.50	0.50	0.50
<b>Subtotal Division</b>	<b>22.50</b>	<b>22.50</b>	<b>22.50</b>	<b>22.50</b>	<b>22.50</b>	<b>22.50</b>
<b><u>CRIME DISTRICT</u></b>						
<b>Operating Services- Crime District</b>						
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Detention Services Officer	5.00	6.00	6.00	6.00	6.00	6.00
Police Officer	18.00	19.00	19.00	19.00	20.00	20.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00	1.00
Records Clerk	-	1.00	1.00	1.00	1.00	1.00
Records Clerk (Part-Time)	0.50	0.50	0.50	0.50	0.50	0.50
Support Services Clerk	2.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>27.50</b>	<b>29.50</b>	<b>29.50</b>	<b>29.50</b>	<b>30.50</b>	<b>30.50</b>
<b>SUBTOTAL TAX DISTRICTS</b>	<b>50.00</b>	<b>52.00</b>	<b>52.00</b>	<b>52.00</b>	<b>53.00</b>	<b>53.00</b>
<b><u>TREE PRESERVATION FUND</u></b>						
<b><u>ENVIRONMENTAL SERVICES</u></b>						
<b>Environmental Services- Tree Farm</b>						
Intern	0.50	0.50	0.50	0.50	-	-
Tree Preservation Technician (Part-Time)	-	-	-	-	0.50	0.50
<b>Subtotal Division</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

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Summary of Full Time Equivalent (FTE) Positions <u>DEPARTMENT/ POSITION</u>	<u>FY 2017-2018 MODIFIED</u>	<u>FY 2018-2019 MODIFIED</u>	<u>FY 2019-2020 MODIFIED</u>	<u>FY 2020-2021 MODIFIED</u>	<u>FY 2021-2022 PROPOSED</u>	<u>FY 2022-2021 PROJECTED</u>
<b><u>PARK AND RECREATION SERVICES</u></b>						
Tree Farm at Green Acres						
Maintenance Worker II- Park Services	1.00	1.00	1.00	1.00	1.00	1.00
<b>Subtotal Division</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>SUBTOTAL TREE PRESERVATION FUND</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>
<b><u>IRS EQUITABLE SHARING FUND</u></b>						
<b><u>POLICE SERVICES</u></b>						
Operating Services/ Police Seizures						
Police Officer	-	-	1.00	1.00	-	-
<b>Subtotal Division</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>-</b>
<b>SUBTOTAL IRS EQUITABLE SHARING FUND</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>-</b>
<b>TOTAL EMPLOYEES ALL FUNDS</b>	<b>607.50</b>	<b>626.25</b>	<b>659.50</b>	<b>664.50</b>	<b>683.25</b>	<b>683.25</b>

## GLOSSARY

**Account:** A term used to identify an individual asset, liability, expenditure control, revenue control, encumbrance control, or fund balance.

**Accounting System:** The total structure of records and procedures which discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, balanced account groups, and organizational components. Sometimes referred to as Chart of Accounts and/or Account Classification System.

**Accounts Receivable:** Amounts owing on open account from private persons, firms, or corporations for goods and services furnished by a governmental unit (but not including amounts due from other funds of the same governmental unit).

**Accrual Basis:** The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of the revenue or the payment of the expenditure may take place, in whole or in part, in another accounting period. See also **Accrue** and **Levy**.

**Accrue:** To record revenues when earned and to record expenditures as soon as they result in liabilities for benefits received, notwithstanding that the receipt of the revenue or payment of the expenditure may take place, in whole or in part, in another accounting period. See also **Accrual Basis**, **Accrued Expenses**, and **Accrued Revenue**.

**Accrued Expenses:** Expenses incurred during the current account period, but which are not payable until a subsequent accounting period. See also **Accrual Basis** and **Accrue**.

**Accrued Interest on Investments Purchased:** Interest accrued on investments between the last interest payment date and the date of purchase. The account is carried as an asset until the first interest payment date after date of purchase. At that time an entry is made debiting cash and crediting the Accrued Interest on Investments Purchased account for the amount of interest purchased and an Interest Earnings account for the balance.

**Accrued Interest Payable:** A liability account which represents the amount of interest accrued at the balance sheet date, but which is not due until a later date.

**Accrued Revenue:** Revenue earned during the current accounting period, but which is not collected until a subsequent accounting period. See also **Accrual Basis** and **Accrue**.

**Activity:** A specific and distinguishable line of work performed by one or more organizational components of a governmental unit for the purpose of accomplishing a function for which the governmental unit is responsible. For example, "Code Enforcement" is an activity performed in the discharge of the "Public Safety" function. See also **Function**.

**Activity Classification:** A grouping of expenditures based on specific lines of work performed by organization units.

**Ad Valorem:** In proportion to value. A basis for levy of taxes upon property.

**Allocate:** To divide a lump-sum appropriation into parts which are designated for expenditure by specific organization units and/or for specific purposes, activities, or objects. See also **Allocation**.

**Allocation:** A part of a lump-sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects. See also **Allocate**.

**Allot:** To divide an appropriation into amounts which may be encumbered or expended during an allotment period. See also **Allotment** and **Allotment Period**.

**Allotment:** A part of an appropriation which may be encumbered or expended during an allotment period. See also **Allot** and **Allotment Period**.

**Allotment Period:** A period of time less than one fiscal year in length during which an allotment is effective. Bimonthly and quarterly allotment periods are most common. See also **Allot** and **Allotment**.

**Appraisal:** (1) The act of appraising. See **Appraise**. (2) The estimated value resulting from such action.

**Appraise:** To make an estimate of value, particularly of the value of property.

**Note:** If the property is valued for purposes of taxation, the less inclusive term "assess" is substituted for the above term.

**Appropriation:** An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount to the time it may be expended.

**Assess:** To value property officially for the purpose of taxation.

**Note:** The term is also sometimes used to denote the levy of taxes, but such usage is not correct because it fails to distinguish between the valuation process and the tax levy process.

**Assessed Valuation:** A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Assessment:** (1) The process of making the official valuation of property for purposes of taxation. (2) The valuation placed upon property as a result of this process.

**Assessment Roll:** In the case of real property, the official list containing the legal description of each parcel of property and its assessed valuation. The name and address of the last known owner are also usually shown. In the case of personal property, the assessment roll is the official list containing the name and address of the owner, a description of the personal property, and its assessed value.



**Assets:** Property owned by a governmental unit, which has a monetary value.

**Audit:** The examination of documents, records, reports, systems of internal control, accounting and financial procedures, and other evidence for one or more of the following purposes:

- (a) To ascertain whether the statements prepared from the accounts present fairly the financial position and the results of financial operations of the constituent funds and balanced account groups of the governmental unit in accordance with generally accepted accounting principals applicable to governmental units and on a basis consistent with that of the preceding year.
- (b) To determine the propriety, legality, and mathematical accuracy of a governmental unit's financial transactions.
- (c) To ascertain the stewardship of public officials who handle and are responsible for the financial resources of a governmental unit.

**Audit Report:** The report prepared by an auditor covering the audit or investigation made by him or her. As a rule, the report should include: (a) a statement of the scope of the audit; (b) explanatory comments (if any) concerning exceptions by the auditor as to application of generally accepted auditing standards; (c) opinions; (d) explanatory comments (if any) concerning verification procedures; (e) financial statements and schedules; and (f) sometimes statistical tables, supplementary comments, and recommendations. The auditor's signature follows item (c) or (d).

**Balance Sheet:** A statement which discloses the assets, liabilities, reserves, and equities of a fund or governmental unit at a specified date, properly classified to exhibit financial position of the fund or unit at that date.

**Note:** If a single balance sheet is prepared for several funds, it must be in columnar or sectional form so as to exhibit the accounts of each fund and balanced account group, individually.

**Bond:** A written promise, generally under seal, to pay a specified sum of money, called the face value or principal amount, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

**Note:** The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

**Bond Fund:** A fund formerly used to account for the proceeds of general obligation bond issues. Such proceeds are now accounted for in a Capital Projects Fund.

**Bond Ordinance or Resolution:** An ordinance or resolution authorizing a bond issue.

**Bonded Debt:** The portion of indebtedness represented by outstanding bonds.

**Bonds Authorized and Un-issued:** Bonds which have been legally authorized, but not issued, and which can be issued and sold without further authorization.

**Note:** This term should not be confused with the term "margin of borrowing power" or "legal debt margin," either one of which represents the difference between the legal debt limit of a governmental unit and the debt outstanding against it.

**Bonds Issued:** Bonds sold.

**Budget:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

**Note:** The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body. See also **Current Budget, Capital Budget, and Capital Program.**

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second part consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the governmental unit's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

**Budgetary Accounts:** Those accounts which reflect budgetary operations and condition, such as estimated revenues, appropriations, and encumbrances, as distinguished from proprietary accounts. See also **Proprietary Accounts.**

**Budgetary Control:** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

**CAC:** Community Activity Center

**Capital Budget:** A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget. If a Capital Program is in operation, it will be the first year thereof. A Capital Program is sometimes referred to as a Capital Budget. See also **Capital Program.**

**Capital Expenditures:** See **Capital Outlays.**

**Capital Improvement Program:** See **Capital Program.**

**Capital Outlays:** Expenditures, which result in the acquisition of or addition to fixed assets.

**Capital Program:** A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program, or otherwise. It sets forth each project or other contemplated expenditure, in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

**Capital Projects Fund:** A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities and/or designated fixed assets (other than those financed by special assessment, trust, special revenue, and enterprise funds). See also **Bond Fund**.

**Cash:** Currency, coin, checks, postal and express money orders, and bankers' drafts, on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**Cash Basis:** The basis of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

**CDBG:** Community Development Block Grant, which is a grant given to local governments from the federal government and is administered by the Department of Housing and Urban Development.

**Chart of Accounts:** The classification system used to organize the accounting for various funds.

**CIP:** See **Capital Improvement Program**.

**Clearing Account:** An account used to accumulate total charges or credits for the purpose of distributing them later among the accounts to which they are allocated or for the purpose of transferring the net differences to the proper account.

**Coding:** A system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals certain required information. See also **Symbolization**.

**Combination Bond:** A bond issued by a governmental unit which is payable from the revenues of a governmental enterprise, but which is also backed by the full faith and credit of the governmental unit.

**Combined Balance Sheet:** A single balance sheet which displays the individual balance sheets of each class of funds and the balanced account groups of a governmental unit in separate, adjacent columns.

**Note:** There are no interfund eliminations or consolidations in a combined balance sheet for a governmental unit.

**Contingent Fund:** Assets or other resources set aside to provide for unforeseen expenditures or for anticipated expenditures of uncertain amounts.

**Note:** The term should not be used to describe a reserve for contingencies. The latter is set aside out of the fund balance of a fund but does not constitute a separate fund. Similarly, an

appropriation is not a fund.

**Coverage:** See **Net Revenue Available for Debt Service**.

**Current:** A term which, when applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods.

**Current Budget:** The annual budget prepared for and effective during the present fiscal year; or, in the case of some state governments, the budget for the present biennium.

**Current Funds:** Funds the resources of which are expended for operating purposes during the current fiscal period. In its usual application in plural form, it refers to General, Special Revenue, Debt Service, and Enterprise Funds of a governmental unit. In the singular form, the current fund is synonymous with the general fund. See also **General Fund**.

**Current Liabilities:** Liabilities which are payable within a relatively short period of time, usually no longer than a year.

**Current Revenue:** Revenues of a governmental unit that are available to meet expenditures of the current fiscal year. See **Revenue**.

**Current Taxes:** (1) Taxes levied and becoming due during the current fiscal period, from the time the amount of the tax levy is first established to the date on which a penalty for nonpayment is attached. (2) Taxes levied in the preceding fiscal period but becoming due in the current fiscal period, from the time they become due until a penalty for nonpayment is attached.

**Current Year's Tax Levy:** Taxes levied for the current fiscal period.

**Data Processing:** (1) The preparation and handling of information and data from source media through prescribed procedures to obtain such end results as classification, problem solution, summarization, and reports. (2) Preparation and handling of financial information wholly or partially by mechanical or electronic means. See also **Electronic Data Processing (EDP)**.

**Debt:** An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governmental units include bonds, time warrants, notes, and floating debt. See also **Bond, Notes Payable, Long-Term Debt, and General Long-Term Debt**.

**Debt Limit:** The maximum amount of gross or net debt that is legally permitted.

**Debt Service Fund:** A fund established to finance and account for the payment of interest and principal on all general obligation debt, serial and term, other than that payable exclusively from special assessments and revenue debt issued for and serviced by a governmental enterprise. Formally called a Sinking Fund.

**Debt Service Fund Requirements:** The amounts of revenue which must be provided for a debt service fund so that all principal and interest payments can be made in full on schedule.

**Deficit:** (1) The excess of the liabilities and reserves of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period; or, in the case of Enterprise and Intragovernmental Service Funds, the excess of expense over income during an accounting period.

**Delinquent Taxes:** Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived, and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

**Note:** The term is sometimes limited to taxes levied for the fiscal period or periods preceding the current one, but such usage is not entirely correct. See also **Current Taxes, Current Year's Tax Levy, and Prior Years' Tax Levies.**

**Deposit:** (1) Money placed with a banking or other institution, or with a person either as a general deposit subject to check or as a special deposit made for some specified purpose. (2) Securities lodged with a banking or other institution or with a person for some particular purpose. (3) Sums deposited by customers for electric meters, water meters, etc.

**Depreciation:** (1) Expiration of the service life of fixed assets, other than wasting assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy, or other physical elements for functional causes. (2) The portion of the cost of a fixed asset charged as an expense during a particular period.

**Note:** The cost of a fixed asset is prorated over the estimated service life of such asset and each period is charged with part of such cost so that ultimately the entire cost of the asset is charged off as an expense. In governmental accounting, depreciation may be recorded in proprietary funds and trust funds where expenses, net income, and/or capital maintenance are measured.

**Direct Debt:** The debt that a governmental unit has incurred in its own name or assumed through the annexation of territory or consolidation with another governmental unit. See also **Overlapping Debt.**

**Direct Expense:** Those expenses which can be charged directly as a part of the cost of a product or service, or of a department or operating unit, as distinguished from overhead and other indirect costs which must be prorated among several products or services, departments, or operating units.

**Due to Fiscal Agent:** Amounts due to fiscal agents, such as commercial banks, for servicing a governmental unit's maturing interest and principal payments on indebtedness.

**Effective Interest Rate:** The rate of earning on a bond investment based on the actual price paid for the bond, the coupon rate, the maturity date, and the length of time between interest dates, in contrast with the nominal interest rate.

**Electronic Data Processing (EDP):** Data processing by means of high-speed electronic equipment. See also **Data Processing.**

**Encumbrances:** Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enterprise Debt:** Debt that is to be retired primarily from the earnings of publicly owned and operated enterprises. See also **Revenue Bonds**.

**Enterprise Fund:** A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services that are entirely or predominantly self-supporting by user charges. Examples of enterprise funds are those for water, gas, and electric utilities, swimming pools, airports, parking garages, and transit systems.

**Equipment:** Tangible property of a more or less permanent nature (other than land, buildings, or improvements other than buildings) which is useful in carrying on operations. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

**Estimated Revenue:** For revenue accounts kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period. For revenue accounts kept on a cash basis, the term designates the amount of revenue estimated to be collected during a given period. Under the modified accrual basis recommended for some funds by the Governmental Accounting Standards Board, estimated revenues include both cash and accrual basis revenues. See also **Cash Basis, Accrual Basis, and Modified Accrual Basis**.

**Expenditures:** Where the accounts are kept on the accrual basis or the modified accrual basis, this term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays. Where the accounts are kept on the cash basis, the term designates only actual cash disbursements for these purposes.

**Note:** Encumbrances are not expenditures.

**Expenses:** Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges which are presumed to benefit the current fiscal period.

**Note:** Legal provisions sometimes make it necessary to treat charges whose benefits extend over future periods as expenses. For example, purchase of materials and supplies which may be used over a period of more than one year and payments for insurance which is to be in force for a period longer than one year frequently must be charged in their entirety to the appropriation of the year in which they are incurred and classified as expenses of that year, even though their benefits extend also to other periods.

**Fiduciary Fund Types:** The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

**Fiscal Period:** Any period at the end of which a governmental unit determines its financial position and the results of its operations.

**Fiscal Year (or FY):** A twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

**Fixed Assets:** Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Note:** The term does not indicate the immobility of an asset, which is the distinctive character of "fixture."

**Fixed Charges:** Expenses (the amount of which is set by agreement). Examples are interest, insurance, and contributions to pension funds.

**Fixtures:** Attachments to buildings that are not intended to be removed and which cannot be removed without damage to the latter.

**Note:** Those fixtures with a useful life presumed to be as long as that of the building itself are considered a part of such building; all others are classified as equipment.

**Force Account Method:** A method employed in the construction and/or maintenance of fixed assets whereby a governmental unit's own personnel are used instead of an outside contractor.

**Note:** This method also calls for the purchase of materials by the governmental unit and the possible use of its own equipment, but the distinguishing characteristic of the force account method is the use of the unit's own personnel.

**Franchise:** A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

**Full Faith and Credit:** A pledge of the general taxing power for the payment of debt obligations.

**Note:** Bonds carrying such pledges are usually referred to as general obligation bonds or full faith and credit bonds.

**Function:** A group of related activities aimed at accomplishing a major service or regulatory program for which the Town is responsible. For example, public safety is a function.

**Functional Classification:** A grouping of expenditures on the basis of the principal purposes for which they are made. Examples are public safety, public health, public welfare, etc. See also **Activity Classification** and **Object Classification**.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Accounts:** All accounts necessary to set forth the financial operations and financial condition of a fund.

**Note:** Sometimes the term is used to denote budgetary accounts as distinguished from proprietary accounts, but such usage is not recommended.

**Fund Balance:** The excess of the assets of a fund over its liabilities and reserves, except in the case of funds subject to budgetary accounting where, prior to the end of a fiscal period, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves, and appropriations for the period.

**Fund Balance Sheet:** A balance sheet for a single fund. See **Fund** and **Balance Sheet**.

**Fund Group:** A group of funds that are similar in purpose and character. For example, several special revenue funds constitute a fund group.

**Funding:** The conversion of floating debt or time warrants into bonded debt.

**Funding Bonds:** Bonds issued to retire outstanding floating debt and to eliminate deficits.

**General Audit:** An audit made at the close of a normal accounting period, which covers all of the funds and balanced account groups of a governmental unit. Such audits may involve some detailed verification, as determined by the professional judgment of the auditor, but usually they are based on appropriate tests and checks. See also **Special Audit**.

**General Fixed Assets:** Those fixed assets of a governmental unit that are not accounted for in Enterprise, Trust, or Intragovernmental Service Funds.

**General Fixed Assets Group of Accounts:** A self-balancing group of accounts set up to account for the general fixed assets of a governmental unit. See **General Fixed Assets**.

**General Fund:** A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

**Note:** The General Fund is used to account for the ordinary operations of a governmental unit that are financed from taxes and other general revenues.

**General Long-Term Debt:** Long-term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit. See **Long-Term Debt**.

**General Obligation Bonds:** Bonds for whose payment the full faith and credit of the issuing body are pledged. More commonly, but not necessarily, general obligation bonds are considered to be those payable from taxes and other general revenues. See also **Full Faith and Credit**.

**General Revenue:** The revenues of a governmental unit other than those derived from and retained in an enterprise.

**Note:** If a portion of the net income in an enterprise fund is contributed to another non-enterprise fund, such as the General Fund, the amounts transferred constitute general revenue of the governmental unit.

**GFOA:** The Government Finance Officers Association of the United States and Canada. The mission of the GFOA is to enhance and promote the professional management of governments for



the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

**Goal:** A statement of broad direction, purpose or intent based on the need of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given period.

**Governmental Accounting:** The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

**Governmental Fund Types:** Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities - except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregations of financial resources. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they may or must be used. Current liabilities are assigned to the fund type from which they are to be paid. The difference between the assets and liabilities of governmental fund types is referred to as fund balance. The measurement focus in these fund types is on the determination of financial position and changes in financial position (sources, uses and balances of financial resources), rather than on net income determination.

**Grant:** A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function (for example, public safety), but it is sometimes also for general purposes.

**Gross Bonded Debt:** The total amount of direct debt of a governmental unit represented by outstanding bonds before deduction of any assets available and earmarked for their retirement. See also **Direct Debt**.

**Improvements:** Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

**Note:** Sidewalks, curbing, sewers, and highways are sometimes referred to as "betterments," but the term "improvements other than buildings" is preferred.

**Improvements Other Than Buildings:** A fixed asset account that reflects the acquisition value of permanent improvements, other than buildings, which add value to land. Examples of such improvements are fences, retaining walls, sidewalks, pavements, gutters, tunnels, and bridges. If the improvements are purchased or constructed, this account contains the purchase or contract price. If improvements are obtained by gift, it reflects the appraised value at time of acquisition.

**Income:** A term used in accounting for governmental enterprises to represent the excess of revenues earned over the expenses incurred in carrying on the enterprise's operations. It should not be used without an appropriate modifier, such as Operating, Non-operating, or Net.

**Note:** The term Income should not be used in lieu of Revenue in non-enterprise funds.

**Interfund Accounts:** Accounts in which transactions between funds are reflected. See **Interfund**

## **Transfers.**

**Interfund Transfers:** Amounts transferred from one fund to another.

**Intergovernmental Revenues:** Revenue received from other governments in the form of grants, shared revenues, or payments in lieu of taxes.

**Interim Borrowing:** (1) Short-term loans to be repaid from general revenues during the course of a fiscal year. (2) Short-term loans in anticipation of tax collections or bond issuance.

**Internal Control:** A plan of organization under which employees' duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures. Under such a system, the work of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are laid down and require proper authorizations by designated officials for all actions to be taken.

**Internal Service Fund:** A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments and agencies within a single governmental unit. Amounts expended by the fund are restored thereto either from operating earnings or by transfers from other funds, so that the original fund is kept intact.

**Inventory:** A detailed list showing quantities, descriptions, and values of property, and frequently also lists units of measure and unit prices.

**Inventory of Supplies:** The cost value of supplies on hand.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in Town operations.

**Judgment:** An amount to be paid or collected by a governmental unit as the result of a court decision, including a condemnation award in payment for private property taken for public use.

**Judgments Payable:** Amounts due to be paid by a governmental unit as the result of court decisions, including condemnation awards in payment for private property taken for public use.

**KFMB:** Keep Flower Mound Beautiful. A non-profit organization dedicated to beautifying the community and preserving the unique natural environment of Flower Mound.

**Land:** A fixed asset account that reflects the value of land owned by a governmental unit. If land is purchased, this account shows the purchase price and costs such as legal fees, filling and excavation costs, and the like, which are incurred to put the land in condition for its intended use. If land is acquired by gift, the account reflects the estimated fair value at the time of acquisition.

**Legal Investments:** Investments which governmental units are permitted to make by law.

**Levy:** (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or service charges imposed by a governmental unit.

**Liabilities:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

**Note:** The term does not include encumbrances.

**Long-Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Machinery and Equipment:** See **Equipment**.

**Maintenance:** The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

**Modified Accrual Basis:** A system under which some accruals, usually costs, are recorded but others, usually revenues, are not. The extent of modification varies in practice, depending upon the accountant's judgment.

**Municipal:** In its broadest sense, an adjective that denotes the state and all subordinate units of government. In a more restricted sense, an adjective that denotes a city or town, as opposed to other units of local government.

**Municipal Bond:** A bond issued by a state or local government unit.

**Municipal Corporation:** A body politic and corporate established pursuant to state authorization for the purpose of providing governmental services and regulations for its inhabitants. A municipal corporation has defined boundaries and a population and is usually organized with the consent of its residents. It usually has a seal and may sue and be sued.

**Net Bonded Debt:** Gross bonded debt less any cash or other assets available and earmarked for its retirement.

**Net Income:** A term used in accounting for governmental enterprises to designate the excess of total revenues over total expenses for an accounting period. See also **Income, Operating Revenues, Operating Expenses, Non-operating Income, and Non-operating Expenses**.

**Net Revenue Available for Debt Service:** Gross operating revenues of an enterprise, less operating and maintenance expenses, yet exclusive of depreciation and bond interest. "Net Revenue" as thus defined computes "coverage" on revenue bond issues.

**Note:** Under the laws of some states and the provisions of some revenue bond indentures, net revenues used for computation of coverage are required to be on a cash basis rather than an accrual basis.

**Nominal Interest Rate:** The contractual interest rate shown on the face and in the body of a bond

and representing the amount of interest to be paid, in contrast to the effective interest rate.

**Non-operating Expenses:** Expenses incurred for non-operating properties or in the performance of activities not directly related to supplying the basic services of a governmental enterprise. An example of a non-operating expense is interest paid on outstanding revenue bonds. See also **Non-operating Properties**.

**Non-operating Income:** Income of governmental enterprises that is not derived from the basic operations of such enterprises. An example is interest on investments or on bank time deposits.

**Non-operating Properties:** Properties that are owned by a governmental enterprise, but which are not used in the provision of basic services for which the enterprise exists.

**Notes Payable:** In general, an unconditional written promise signed by the maker to pay a certain sum of money on demand or at a fixed or determinable time either to the bearer or to the order of a person designated therein.

**Notes Receivable:** A note payable held by a governmental unit.

**Object:** As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies. See also **Activity Classification**, **Functional Classification**, and **Object Classification**.

**Objective:** Desired output oriented accomplishments that can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**Object Classification:** A grouping of expenditures on the basis of goods or services purchased; for example, personal services, materials, supplies and equipment. See also **Functional Classification**.

**Obligations:** Amounts that a governmental unit may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

**Obsolescence:** The decrease in the value of fixed assets resulting from economic, social, technological, or legal changes.

**Operating Budget:** Operating budgets serve many purposes within a government entity, but they have two primary purposes: (1) to plan the services that are going to be offered during the coming year and set priorities; (2) to conform with legal requirements to ensure that expenditures do not exceed those appropriated. Operating budgets are also called Annual Budgets. See **Budget**.

**Operating Expenses:** (1) As used in the accounts of governmental enterprises, the term means those costs which are necessary to the maintenance of the enterprise, the rendering of services, the sale of merchandise, the production and disposition of commodities produced, and the collection of

enterprise revenues, and (2) the term is also sometimes used to describe expenses for general governmental purposes.

**Operating Income:** Income of a governmental enterprise that is derived from the sale of its goods and/or services. For example, income from the sale of water by a municipal water utility is operating income. See also **Operating Revenues**.

**Operating Revenues:** Revenues derived from the operation of governmental enterprises of a business character.

**Operating Statement:** A statement summarizing the financial operations of a governmental unit for an accounting period as contrasted with a balance sheet which shows financial position at a given moment in time.

**Ordinance:** A formal legislative enactment by the council or governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Note:** The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

**Original Cost:** The total of assets given and/or liabilities assumed to acquire an asset. In utility accounting, the original cost to the first owner who dedicated the plant to service of the public.

**Overhead:** Those elements of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined accurately or readily. Usually they relate to those objects of expenditures which do not become an integral part of the finished product or service such as rent, heat, light, supplies, management, supervision, etc.

**Overlapping Debt:** The proportionate share of the debts of local governmental units located wholly or in part within the limits of the reporting government which must be borne by property within each governmental unit.

**Note:** Except for special assessment debt, the amount of debt of each unit applicable to the reporting unit is arrived at by (1) determining what percentage of the total assessed value of the overlapping jurisdiction lies within the limits of the reporting unit, and (2) applying this percentage to the total debt of the overlapping jurisdiction. Special assessment debt is allocated on the basis of the ratio of assessments receivable in each jurisdiction, which will be used wholly or in part to pay off the debt to total assessments receivable, which will be used wholly or in part for this purpose.

**Pay-As-You-Go:** A method of financing improvements that refers to the allocation of a significant portion of operating revenues each year to a revenue fund. The monies in this fund are to be used for annual improvements or saved until they are sufficient for large projects. A regular allocation

made from the operating budget to smooth budget allocations for expenditures and eliminate the need for bond financing. Sometimes referred to as pay-as-you-acquire financing.

**Pay-As-You-Use:** A method of financing long-term improvements by serial debt issues with maturities arranged so that the retirement of debt coincides with the depreciation or useful life of the improvement. In theory, the interest and debt retirement charges paid by each generation of taxpayers or users coincide with their use and enjoyment of the improvement. Under pay-as-you-use, each user group pays for its own improvements. No one is forced to provide free goods or services for a future generation or to contribute toward facilities for a community in which he or she will not live, nor will new members of the community derive benefits from improvements that they have not assisted in financing.

**Prior Years' Tax Levies:** Taxes levied for fiscal periods preceding the current one.

**Private Trust Fund:** A trust fund that will ordinarily revert to private individuals or will be used for private purposes; for example, a fund that consists of guarantee deposits.

**Program:** A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the town is responsible.

**Project:** A plan of work, job, assignment, or task.

**Proprietary Accounts:** Those accounts which show actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

**Proprietary Fund Types:** Sometimes referred to as income determination or commercial-type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position.

**Public Trust Fund:** A trust fund whose principal, earnings, or both, must be used for a public purpose; for example, a pension or retirement fund.

**Purchase Order:** A document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

**Rate Base:** The value of utility property used in computing an authorized rate of return as authorized by law or a regulatory commission.

**Receipts:** This term, unless otherwise qualified, means cash received. See also **Revenue**.

**Recoverable Expenditures:** An expenditure made for or on behalf of another governmental unit, fund, or department, or for a private individual, firm, or corporation, which will subsequently be recovered in cash or its equivalent.

**Refunding Bonds:** Bonds issued to retire bonds already outstanding. The refunding bonds may be sold for cash and outstanding bonds redeemed in cash, or the refunding bonds may be exchanged with holders of outstanding bonds.

**Registered Bond:** A bond, the owner of which is registered with the issuing governmental unit, and which cannot be sold or exchanged without a change of registration. Such a bond may be registered as to principal and interest or as to principal only.

**Reimbursement:** Cash or other assets received as a repayment of the cost of work or services performed or of other expenditures made for or on behalf of another governmental unit or department or for an individual, firm, or corporation.

**Replacement Cost:** The cost as of a certain date of a property which can render similar service (but need not be of the same structural form) as the property to be replaced. See also **Reproduction Cost**.

**Reproduction Cost:** The cost as of a certain date of reproducing an exact new property in the same place.

**Note:** Sometimes this term is designated as "reproduction cost new" to distinguish it from "depreciated reproduction cost," which is the reproduction cost of a given property less the estimated amount of accumulated depreciation applicable to it. In the absence of any modifier, however, the term "reproduction cost" is understood to be synonymous with "reproduction cost new." See also **Replacement Cost**.

**Requisition:** A written demand or request, usually from one department to the purchasing officer or to another department, for specified articles or services.

**Reserve:** An account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure. A Reserve for Inventories equal in amount to the Inventory of Supplies on the balance sheet of a General Fund is an example of such a reserve.

**Reserve for Revenue Bond Debt Service:** A reserve in an Enterprise Fund which represents the segregation of a portion of retained earnings equal to current assets that are restricted to current servicing of revenue bonds in accordance with the terms of a bond indenture.

**Reserve for Revenue Bond Retirement:** A reserve in an Enterprise Fund which represents the segregation of a portion of retained earnings equal to current assets that are restricted for future servicing of revenue bonds in accordance with the terms of a bond indenture.

**Resolution:** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an order or statute. See also **Ordinance**.

**Resources:** The actual assets of a governmental unit, such as cash, taxes receivable, land, buildings, etc., plus contingent assets such as estimated revenues applying to the current fiscal year not accrued or collected, and bonds authorized and unissued.

**Retained Earnings:** The accumulated earnings of an Enterprise or Internal Service Fund which have been retained in the fund and which are not reserved for any specific purpose.

**Retirement Fund:** A fund out of which retirement annuities and/or other benefits are paid to authorized and designated public employees. A retirement fund is accounted for as a Trust Fund.

**Revenue:** For those revenues which are recorded on the accrual basis, this term designates additions to assets which: (a) do not increase any liability; (b) do not represent the recovery of an expenditure; (c) do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets; and (d) do not represent contributions of fund in Enterprise and Internal Service Funds. The same definition applies to those cases where revenues are recorded on the modified accrual or cash basis, except that additions would be partially or entirely to cash. See also **Accrual Basis, Modified Accrual Basis, Cash Basis, Net Revenue Available for Debt Service, and Receipts.**

**Revenue Bonds:** Bonds whose principal and interest are payable exclusively from earnings of a public enterprise. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the enterprise's property and are then known as mortgage revenue bonds.

**Schedules:** (1) The explanatory or supplementary statements that accompany the balance sheet or other principal statements periodically prepared from the accounts. (2) The accountant's or auditor's principal work papers covering his examination of the books and accounts. (3) A written enumeration or detailed list in orderly form. See also **Statements.**

**Securities:** Bonds, notes, mortgages, or other forms of negotiable or non-negotiable instruments. See also **Investments.**

**Self-Supporting or Self-Liquidating Debt:** Debt obligations whose principal and interest are payable solely from the earnings of the enterprise for the construction or improvement of which they were originally issued. See also **Revenue Bonds.**

**Serial Annuity Bonds:** Serial bonds in which the annual installments of bond principal are so arranged that the combined payments for principal and interest are approximately the same each year.

**Serial Bonds:** Bonds the principal of which is repaid in periodic installments over the life of the issue.

**Shared Revenue:** Revenue which is levied by one governmental unit but shared, usually in proportion to the amount collected, with another unit of government or class of governments.



**Short-Term Debt:** Debt with a maturity of one year or less after the date of issuance. Short-term debt usually includes floating debt, bond anticipation notes, tax anticipation notes, and interim warrants.

**Special Assessment:** A compulsory levy made by a local government against certain properties to defray part or all of the cost of a specific improvement or service which is presumed to be of general benefit to the public and of special benefit to such properties.

**Note:** The term should not be used without a modifier (for example, "special assessments for street paving," or "special assessments for street sprinkling") unless the intention is to have it cover both improvements and services, or unless the particular use is apparent from the context.

**Special Assessment Bonds:** Bonds payable from the proceeds of special assessments. If the bonds are payable only from the collections of special assessments, they are known as "special assessment bonds." If, in addition to the assessments, the full faith and credit of the governmental unit are pledged, they are known as "general obligation special assessment bonds."

**Special Assessment Fund:** A fund set up to finance and account for the construction of improvements or provision of services which are paid for, wholly or in part, from special assessments levied against benefited property. See also **Special Assessment** and **Special Assessment Bonds**.

**Special Assessment Roll:** The official list showing the amount of special assessments levied against each property presumed to be benefited by an improvement or service.

**Special Audit:** An audit which is limited to some particular phase of a governmental unit's activity, such as the examination of a Projects Fund, or an audit which covers all of the governmental unit's activities for a shorter or longer period of time than the usual accounting period of one fiscal year. Such audits may involve some detailed verifications as determined by the professional judgment of the auditor, but usually they are based on appropriate tests and checks. See **General Audit**.

**Special District:** An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, transit authorities, port authorities, and electric power authorities.

**Special Fund:** Any fund that must be devoted to some special use in accordance with specific regulations and restrictions. Generally, the term applies to all funds other than the General Fund.

**Special Revenue Fund:** A fund used to account for revenues from specific taxes or other earmarked revenue sources which by law are designated to finance particular functions or activities of government. Includes intergovernmental revenue in the form of state and federal grant funds.

**Statements:** (1) Used in a general sense, statements are all of those formal written presentations that set forth financial information. (2) In technical accounting usage, statements are those

presentations of financial data that show the financial position and the results of financial operations of a fund, a group of accounts, or an entire governmental unit for a particular accounting period. See also **Schedules**.

**Statute:** A written law enacted by a duly organized and constituted legislative body. See also **Ordinance** and **Resolution**.

**Stores:** Goods on hand in storerooms, subject to requisition and use.

**Straight Serial Bonds:** Serial Bonds in which the annual installments of a bond principal are approximately equal.

**Surety Bond:** A written promise to pay damages or to indemnify against losses caused by the party or parties named in the document, through nonperformance or through defalcation. An example is a surety bond given by a contractor or by an official handling cash or securities.

**Surplus:** The excess of the assets of a fund over its liabilities, or if the fund has other resources and obligations, the excess of resources over the obligations. The term should not be used without a properly descriptive adjective unless its meaning is apparent from the context. See also **Fund Balance** and **Retained Earnings**.

**Symbolization:** The assignment of letters, numbers, or other marks or characters to the ordinary titles of the ledger accounts. Each letter or number should have the same meaning wherever used and should be selected with great care so that it will indicate, immediately and with certainty, the title of the account, as well as its place in the classification. The use of proper symbols saves much time and space in making the book record and adds to its precision and accuracy. See also **Coding**.

**Tax Levy:** The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**Tax Levy Ordinance:** An ordinance by means of which taxes are levied.

**Tax Liens:** Claims which governmental units have upon properties until taxes levied against them have been paid.

**Note:** The term is sometimes limited to those delinquent taxes for the collection of which legal action has been taken through the filing of liens.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Tax Rate Limit:** The maximum rate at which a governmental unit may levy a tax. The limit may apply to taxes raised for a particular purpose, or to taxes imposed for all purposes; and may apply to a single government, to a class of governments, or to all governmental units operating in a particular area. Overall, tax rate limits usually restrict levies for all purposes and of all governments, state and local, having jurisdiction in a given area.

**Tax Roll:** The official list showing the amount of taxes levied against each taxpayer or property. Frequently, the tax roll and the assessment roll are combined, but even in these cases the two can be distinguished.

**Tax Supplement:** A tax levied by a local unit of government which has the same base as a similar tax levied by a higher level of government, such as a state or province. The local tax supplement is frequently administered by the higher level of government along with its own tax. A locally imposed, state-administered sales tax is an example of a tax supplement.

**Taxes:** Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

**Note:** The term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water and sewer charges.

**Taxes Receivable-Current:** The uncollected portion of taxes that a governmental unit has levied, which has become due but on which no penalty for nonpayment attaches.

**Taxes Receivable-Delinquent:** Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until paid, abated, canceled, or converted into tax liens.

**Term Bonds:** Bonds that the entire principal of which matures on one date. Also called sinking fund bonds.

**Technology Replacement Fund:** Money is set aside each year in this fund to pay for the replacement of technology once it has reached the end of its useful life.

**TIRZ:** Tax Increment Financing Reinvestment Zone. Taxes attributable to new improvements (tax increments) are set-aside in a fund to finance public improvements within the boundaries of the zone.

**Trust and Agency Funds:** Funds used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

**Trust Fund:** A fund consisting of resources received and held by the governmental unit as trustee, to be expended or invested in accordance with the conditions of a trust. See also **Private Trust Fund** and **Public Trust Fund**.

**Unappropriated Budget Surplus:** Where the fund balance at the close of the preceding year is not included in the annual budget, this term designates that portion of the current fiscal year's estimated revenues which has not been appropriated. Where the fund balance of the preceding year is included, this term designates the estimated fund balance at the end of the current fiscal period.

**User Charges:** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Utility Fund:** See **Enterprise Fund**.

**VERF:** Vehicle and Equipment Replacement Fund. Money is set aside each year in this fund to pay for the replacement of vehicles and equipment once they have reached the end of their useful life.

**Work Program:** A plan of work proposed to be done during a particular period by an administrative agency in carrying out its assigned activities.

## **BASIS OF ACCOUNTING AND BUDGETING**

The budgetary and accounting policies contained in the budget document conform to generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB). The accounts of the Town are organized based on funds and account groups, each of which is considered a separate budgetary and accounting entity. Within the budget, the Town's various funds are grouped into the following categories of fund types:

**Governmental Fund Types** - Include the General Fund, Debt Service Fund, Capital Project Funds, and Special Revenue Funds. The budget is organized and operated on a modified accrual basis of accounting. A financial measurement focus is utilized here as well. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual (i.e., both measurable and available). Available revenues collected within the current period or soon thereafter are used to pay liabilities of the current period. Expenditures represent a decrease in net financial resources, and other than interest on general long-term debt, are recorded when the fund liability is incurred, if measurable. Interest on general long-term debt is recorded when due.

**Proprietary Fund Types** - Include the Enterprise Funds and Internal Services Fund. These are accounted and budgeted for on a cost of services or "capital maintenance" measurement focus, using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when incurred. For purposes of this budget presentation, depreciation is not displayed and capital expenditures and bond principal payments are shown as utilized by each fund.

### **Governmental Fund Types**

Government Fund types are those through which most governmental functions of the Town are financed. The acquisition, use, and balances of the Town's expendable financial resources and the related liabilities (except those accounted for in the Proprietary and Fiduciary Fund types) are accounted for through the Governmental Fund Types.

**General Fund** - The General Fund is the general operating fund of the Town. It is used to account for all revenues and expenditures except for those required to be accounted for in other funds. Major functions financed by the General Fund include: Administration, Public Safety, Development Services, Financial Services, Library, Public Facilities, and Parks and Recreation.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources other than expendable trusts or major capital projects. The Special Revenue Funds include, but are not limited to, the Town's Library Development Fund, Grants Fund, Animal Care Fund, and the Park Development Fund.

**Debt Service Fund** - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

**Capital Projects Funds** - The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital items or facilities.

### **Proprietary Fund Types**

Enterprise Funds are used to account for operations that are either financed or operated in a manner similar to private business enterprises, or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management, control, accountability, or other purposes.

**Utility Fund** - This fund accounts for water, wastewater, and solid waste collection services for the residents of the Town. All activities necessary to provide such services are accounted for in the fund, including administration, operation, maintenance, financing and related debt service, and billing and collection.

**Stormwater Utility Fund** - This fund accounts for the costs associated with the implementation and ongoing administration of stormwater and drainage management needs of the Town. All activities necessary to provide such services are accounted for in the fund, including administration, operation, maintenance, and billing and collection.

**Internal Service Funds** – The Internal Service Funds include the Health Insurance/Flex Accounts Fund that accounts for the Town’s self insurance activities, the Vehicle and Equipment Replacement Fund, and the Technology Replacement Fund.

**Town of Flower Mound  
FY 2021-2022 Organization Lay-out**

**Funds**

<b>100 General Fund</b> <b>200 Utility Fund</b> <b>230 Stormwater Utility Fund</b>	<b>311 Tree Preservation Fund</b> <b>318 Crime Control District Fund</b> <b>319 Fire Control &amp; EMS District Fund</b>
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	Fund	Department	Division
<b>Town Manager's Office</b>			
Town Manager's Office	100	600	01000
Economic Development	100	600	57000
General Fund Non-Departmental	100	600	81000
<b>Legislative Services</b>			
Town Secretary	100	610	10200
Town Council Support	100	610	10250
Election Services	100	610	10300
<b>Development Services</b>			
Building Inspections	100	620	21000
Planning Services	100	620	22000
<b>Parks and Recreation Services</b>			
Parks and Recreation Services Administration	100	630	30000
Park Services	100	630	33000
Twin Coves Park	100	630	33100
Tree Farm at Green Acres	311	460	90850
Recreation & Leisure Services			
Recreation & Leisure Services Management	100	630	34100
Community and Cultural Events	100	630	34200
Seniors in Motion	100	630	34300
Community Activity Center			
CAC - Administration	100	630	34400
CAC - Recreation Programs	100	630	34420
CAC - Aquatic Programs	100	630	34440
CAC - Special Events	100	630	34460
CAC - Athletics	100	630	34480
Sports Leagues	100	630	34500
Tennis	100	630	34600
<b>Library Services</b>			
Library Services	100	635	32000
<b>Police Services</b>			
Animal Services	100	640	42000
Operating Services	100	640	43500
School Crossing Guards	100	640	43900
Crime District			
Operating Services	318	560	43500
<b>Financial Services</b>			
Financial Services Administration	100	650	50000
Accounting & Budget Services	100	650	51000
Utility Billing	200	650	52100
Meter Services	200	650	52200
Tax Appraisal & Collection	100	650	54200
Community Support	100	650	54300
Municipal Court	100	650	56000
Purchasing	100	650	59300
Fleet Services	100	650	59310

	Fund	Department	Division
<b>Administrative Services</b>			
Human Resources	100	655	58000
Information Technology - MIS	100	655	59100
Information Technology - GIS	100	655	59110
Facilities Management	100	655	59200
<b>Fire &amp; Emergency Services</b>			
Fire & Emergency Services Administration	100	660	60000
Fire Operations- EMS	100	660	61000
Fire Training	100	660	62000
Fire Operations- Suppression	100	660	63000
Emergency Managemet	100	660	64000
Fire Prevention Services	100	660	65000
Fire District			
Fire Operations- Suppression	319	560	63000
<b>Communications</b>			
Communications	100	670	71000
Customer Relations	100	670	72000
<b>Non-Departmental</b>			
General Fund Transfers	100	680	80000
General Fund Non-Departmental	100	680	81000
Utility Fund Transfers	200	680	82000
Utility Fund Non-Departmental	200	680	83000
Debt Service	200	680	85000
<b>Public Works</b>			
Construction Planning & Management	100	690	90000
Engineering Services	200	690	91100
Public Works Administration	200	690	92100
CIP Engineering	200	690	93000
CIP Engineering- Stormwater	230	690	93100
Engineering Services- Stormwater	230	690	94200
Street Services			
Street Services Management	100	690	92210
Pavement Maintenance	100	690	92240
Drainage and Right of Way	230	690	94100
Utility Services			
Utility Services Management	200	690	92410
Utility Services Maintenance	200	690	92420
Utility Services Operations	200	690	92430
Utility Services Laboratory	200	690	92440
Utility Services Distribution & Collection	200	690	92450
ULM-Water Line	200	690	92320
ULM-Sewer Line	200	690	92330
Traffic Operations			
Transportation Services Management	100	690	95000
Signs & Markings	100	690	95100
Traffic Signals	100	690	95200
<b>Environmental Services</b>			
Environmental Services	100	695	96050
Environmental Services- Stormwater	230	695	96100
Environmental Services- Tree Farm	311	460	36000



## DESCRIPTION OF FUNDS

All funds for the Town of Flower Mound, Texas are appropriated by Town Council.

The Town reports the following governmental funds:

General Fund – The General fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund.

Debt Service Fund – The Town’s Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

General Capital Projects Fund – The General Capital Projects Fund is used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Special Revenue Funds – The Town’s Special Revenue Funds are used to account for revenue sources that are designated to finance particular functions or activities or are legally restricted to expenditures for specified purposes, as follows:

- Library Development Fund – The Town’s Library Development fund accounts for all monetary donations made to the Flower Mound Public Library.
- Tax Increment Reinvestment Zone (TIRZ) Fund – The Town’s TIRZ fund accounts for financial resources and expenditures relating to the reinvestment zone.
- Park Development Fund – The Town’s Park Development fund accounts for all monetary contributions and payments to the Town by developers in lieu of the dedication of actual park land.
- Tree Preservation Fund – The Town’s Tree Preservation fund accounts for funds donated to and used by the Town to provide or support supplemental landscape plantings in public areas and enforce tree preservation regulations.
- Public-Education-Government (PEG) Fund – The Town’s PEG Fund accounts for fees paid by cable providers in Flower Mound that are under state franchises, which require them to pay the Town 1% of gross revenues per the Texas Utility Code. Funds are used as allowed by federal law in support of PEG capital costs for the Town’s governmental access channel (FMTV).
- Street Maintenance-Sales Tax Fund – The Town’s Street Maintenance-Sales Tax fund accounts for revenues collected from dedicated sales tax approved by the voters for one-fourth of one percent. Funds are expended on reconstruction

or rehabilitation of street projects.

- *4B Parks-Sales Tax Fund* – The Town’s 4B Parks-Sales Tax fund accounts for revenues collected from dedicated sales tax approved by the voters for one-fourth of one percent. Funds are used for park and recreation improvements.
- *Crime District-Sales Tax Fund* – The Town’s Crime District-Sales Tax fund accounts for revenues collected from dedicated sales tax approved by the voters for one-fourth of one percent. Funds are used to staff two police beats with staff, equipment and vehicles.
- *Fire District-Sales Tax Fund* – The Town’s Fire District-Sales Tax fund accounts for revenues collected from dedicated sales tax approved by the voters for one-fourth of one percent. Funds are used to staff two fire stations with personnel and equipment.
- *Flower Mound Log Cabin Fund* – The Flower Mound Log Cabin fund is designed to collect and receive funds for the purpose of restoring the Gibson-Grant Long Prairie Log Cabin and maintaining the log cabin park.
- *Police Seizure Fund* – The Town’s Police Seizure fund accounts for funds received under the Controlled Substances Act of the State of Texas with expenditures restricted to use solely in the investigation of any alleged violations of the criminal laws of the state and donations for the same purpose.
- *IRS Equitable Sharing Fund* – The Town’s IRS Equitable Sharing Fund accounts for funds received for participating with the IRS task force on criminal investigations and asset forfeitures of illegal activities in the North Texas area.
- *Chapter 59 Seizures* – The Chapter 59 Seizures fund accounts for funds that are being pursued in the state-level courts and are held until they are awarded as forfeiture or denied.
- *Animal Care Fund* – The Town’s Animal Care fund accounts for funds received by donation to be used for the care of animals at the animal adoption center.
- *SAFER Grant Fund* – The Town’s SAFER Grant Fund accounts for revenues derived from grant funding for thirty additional firefighters. The funds are expended for grant related purposes.
- *Community Development Block Grant Fund* – The Town’s CDBG-HUD Grant fund accounts for revenues derived from the Department of Housing and Urban Development for a Community Development Block Grant. The funds are expended for grant related purposes.
- *Grants Fund* – The Town’s Grants fund accounts for revenues derived from

various granting agencies. The funds are expended for grant-related purposes.

- Neighborhood Improvement Fund – The Town’s Neighborhood Improvement fund is to promote reinvestment in neighborhoods to maintain property values through a town-sponsored repair and replacement program.
- COVID-19 Fund – The Town’s COVID-19 fund accounts for revenues derived from FEMA, Denton County, and Tarrant County. The funds are expended for COVID-19 purposes.
- Hotel Occupancy Tax Fund – The Hotel Occupancy Tax Fund accounts for the accumulation of resources from the Hotel/Motel tax assessment levied by the Town. These monies are to be spent to promote the progress, development or growth of the Town within the guidelines set forth in the Texas Hotel Occupancy Tax Act.
- Municipal Court Security Fund – The Town’s Municipal Court Security fund accounts for municipal court fees assessed to provide for court security.
- Municipal Court Technology Fund – The Town’s Municipal Court Technology fund accounts for municipal court fees assessed to finance the purchase of technological enhancements for municipal court.
- Municipal Court Jury Fund – The Municipal Court Jury Fund accounts for a specified portion of revenues collected from defendants convicted of a misdemeanor offense in a municipal court. This account is used to finance jury services.
- Municipal Court Truancy Prevention Fund – The Municipal Court Truancy Prevention Fund accounts for a specified portion of revenues collected from defendants convicted of a misdemeanor offense in a municipal court. This account is used to finance expenses relating to the position of juvenile case manager.

The Town reports the following Proprietary fund:

Enterprise Fund – The Town’s Enterprise Fund is used to account for the acquisition, operation and maintenance of governmental facilities and services, which are entirely self-supported through user charges.

Additionally, the Town reports the following fund type:

Internal Service Funds – The Town’s Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments within the Town.

- *Health Insurance Fund* – The Town’s Health Insurance fund accounts for revenues from premium charges to the departments and employee contributions for individual and dependent coverage. Expenses include claims payments, administrative costs, and reinsurance premiums for the health, dental and eye programs.
- *Vehicle and Equipment Replacement Fund* – The Town’s Vehicle and Equipment Replacement fund accounts for the purchase of vehicles and equipment operated by the Town. Departments pay monthly amounts to provide funds for future replacement capital outlay.
- *Technology Replacement Fund* – The Town’s Technology Replacement fund accounts for the purchase of technology operated by the Town. Departments pay monthly amounts to provide funds for future replacement capital outlay.

**Object Code Classification  
And Explanation for Expenditures**

1000-1999 **Personnel Services**

Compensation to Town employees in the form of salaries, wages, statutory benefits, and other various fringe benefits.

2000-2999 **Supplies and Materials**

Includes expendable materials and operating supplies necessary to operate a department. Supplies/materials are likely to be susceptible to loss, or rapid depreciation.

4000-4299 **Maintenance of Equipment and Machinery**

Includes maintenance of all permanently installed equipment and machinery.

4300-4999 **Maintenance of Buildings, Structures, Land and Improvements**

Includes all material or expenditures covering maintenance and repair of buildings, structures, land and improvements thereon.

5000-5999 **Contractual Services**

Includes all services performed by another agency or by private business and such expenses as are legally or morally obligatory upon the Town as a public corporation.

6000-6999 **Capital Outlay**

Includes the purchase of all real property such as land, buildings, and other improvements, and the purchase of items of personal property which meet the following requirements:

1. Must have an estimated life of more than one year.
2. Must be capable of being permanently identified as an individual unit of property.
3. Must belong to one of the general classes of property which are commonly considered as fixed assets in accordance with generally accepted accounting practices. As a general rule, an item which meets the first two requirements and has a unit cost of \$5,000 or more should be classified as capital outlay, while items costing less than \$5,000 should be classified under supplies and materials.

7000-7999 **Debt Service**

Includes principal, interest, and handling charges on bonded debt, and installment and lease-purchase payments.

8000-8999 **Internal Services**

Includes charges to all divisions for costs associated with Fleet Management, Information Technology, and Health Insurance.

**1000-1999 Personnel Services**

1010 **Administrative/ Exempt**

Town employees that provide supervisory service and direction. Includes salaries and the projected merit cost of these employees.

1020 **Clerical/ Non-Exempt**

Town employees that provide clerical services. Includes salaries and the projected merit cost of these employees.

1030 **Public Safety**

Town employees that provide Police and Fire services

1040 **Longevity**

Additional compensation based on years of service paid to regular full-time employees.

1050 **Overtime**

Pay received by persons for work in excess of their regular workweek.

1070 **Part-Time**

Town employees who work less than forty hours per week. Includes compensation paid to interns.

1080 **Temporary**

Seasonal employees or employees who work on a special assignment for a limited time period. (Contractual temporary employees – see object code 5110).

1090 **Vacation Buy-Back**

Compensation allowing employees to buy back vacation hours.

1091 **Sick Buy-Back**

Compensation allowing employees to buy back sick hours.

1100 **Incentive Pay**

Under policies and guidelines established by the Town Manager, employees may receive additional compensation per month for certifications within their respective fields of work. Department heads are not eligible for incentive pay.

1150 **Workers Compensation**

Includes charges paid from an operating fund for the Town's self-insured workers compensation program.

1160 **Unemployment Compensation**

1170 **Employee Retirement**

Town matching contributions to Texas Municipal Retirement System (TMRS).

1171 **Pension Expense**

1172 **Pension Contributions**

1180 **Employee Insurance**

Includes life insurance, hospitalization, medical, surgical, and major medical insurance and miscellaneous coverage available to employees through payroll deductions.

1200 **Payroll Taxes**

Includes contributions to the social security system.

1300 **Salary Savings**

Projected salary savings from personnel turnover.

1310 **Car Allowances**

Allowances to Town employees for expenses incurred in the performance of official duties such as use of private vehicle. This dollar allowance is received through payroll.

1320 **Cell Phone Allowances**

Allowances to Town employees for expenses incurred in the performance of official duties such as use of personal cell phone. This dollar allowance is received through payroll.

1350 **Kelly Pay Overtime (Fire Scheduled OT)**

Pay received by Firefighters for work in excess of their regular workweek mandated by the Fair Labor Standards Act.

1360 **Premium Pay-Employees On-Call**

An hourly premium-pay for employees who are on-call.

1600 **Police Recruiting Reward**

1700 **OPEB Liability**

1701 **OPEB Expense**

1702 **OPEB Contributions**

**2000-2999 Supplies and Materials**

2010 **Office Supplies**

Includes supplies for the operation of an office.  
*i.e. paper, pens, scissors, in-trays, calendar refills, certificate stock, desk & file keys, name plates, calculators, check stock and envelopes.*

2020 **Data Processing Supplies**

Includes supplies for the operation of a computer.  
*i.e. computer cables, toner, mouse pads, utility forms, printer ribbon, PC Kits, flash drives, power adapters and IPAD accessories, etc.*

- 2030 **Photographic/Audio/Video Supplies**  
Includes supplies necessary to process and reproduce film, tapes, and pictures.  
*i.e. film, film development, camera batteries, CAC video games, video game consoles and controllers, CD's, movies, if less than \$1,000 include BlueRay's, TV's, and cameras.*
- 2040 **Laboratory Supplies**  
Includes supplies for the operation of a laboratory.
- 2050 **Postage/Delivery Services**  
Includes those items related to postage and delivery.  
*i.e. postage, courier service, express mail, invoiced shipping charges.*
- 2080 **Motor Vehicle & Equipment Fuel**  
Fuel used in the normal operation of motor vehicles and equipment. Small parts and other fluids used in maintenance of motor vehicles, machinery and equipment should be charged to code 4020 or 4040.  
*i.e. gasoline, diesel, etc.*
- 2090 **Emergency Medical Supplies**  
Includes all medical related supplies necessary for the operation of EMS unit and other minor medical supplies.  
*i.e. first aid kits, latex gloves, ambulance medical supplies, etc.*
- 2100 **Water Meter Supplies**  
Includes all materials and services required in the purchase of water meters and settings.
- 2110 **Minor Tools & Apparatus**  
Articles normally of small unit value costing less than \$1,000, which is subject to loss or rapid deterioration. These items are not capitalized. (Items costing \$1,000 or more should be coded to 2230 or 2300).  
*i.e. small hand tools, socket kits, flashlights, batteries used in flashlights, narcotic kits, flex cuffs, keys, etc.*
- 2120 **Janitorial Supplies**  
Includes all materials and cleaning supplies purchased for cleaning Town facilities
- 2130 **Cleaning Supplies**  
Includes all materials and cleaning supplies that are not bought for cleaning Town facilities that fall under object code 2120.  
*i.e. laundry soap, bleach, dish soap, glass cleaner, sponges, air fresheners, scrub pads, dishwashing detergent, and furniture polish.*
- 2140 **Chemical and Mechanical Supplies**  
Includes chemical, mechanical, and paint supplies.  
*i.e. UV lights, Effluent filters, pool chemicals and mosquito test kits.*



2150 **Safety Supplies**

Includes all items of safety equipment and supplies costing less than \$5,000 related to employee safety. (Items costing over \$5,000 charge to 6190)

*i.e. suntan lotion, hand sanitizer, glasses, gloves, traffic cones, reflective vests, safety (non-uniform) boots, flares, fire extinguishers, dehydration drinks for those required to work in hot weather, etc.*

2160 **Botanical/Agricultural Supplies**

Includes all supplies necessary for botanical and agricultural purposes.

*i.e. seeds, fertilizer, herbicides, extermination services, and irrigation supplies etc.*

2170 **Educational and Training Supplies**

Includes all supplies necessary to conduct on-site training and continuing education programs for Town personnel.

*i.e. CPR class supplies, training manuals and materials, audio-visual aids, easels and flip charts, testing supplies for promotional exams, employee tests, gun range equipment, etc.*

2180 **Office Equipment**

Includes office furniture and data processing equipment costing less than \$5,000.

*i.e. filing cabinets, bookshelves, bulletin boards, chairs, small tables, desks, printers, computers, Blu-ray Player's, iPads, speakers, etc.*

2190 **Promotional Supplies**

Includes all items or supplies that are bought for the use of promoting the Town, and the services provided to residents.

*i.e. pencils, mugs, key chains, stress balls, refrigerator magnets, etc.*

2200 **Other Supplies**

Includes the repair or replacement of personal articles and items lost in the performance of official duty, and other supplies not covered under object codes 2010-2999.

*i.e. tarps, coffee, K-9 supplies, locker room towels, employee certificates, employee awards/gift cards, punch bowls, coolers, holiday decorations, aquarium fish food/ supplies, banners, Iron Ranger cards, and Kleenex for public use, etc.*

2210 **Uniforms and Clothing**

Includes all items associated with Town employee uniforms (does not include Public Safety Official Uniforms – see object code 2270).

*i.e. uniforms, shirts, pants, safety shoes, name badges, uniform allowances, dry cleaning, supplies necessary to clean uniforms and clothing soiled beyond what is typical in the normal line of duty, etc.*

**2220 Meal Services and Supplies**

Food and supplies purchased for meals consumed at town facilities or worksite locations requiring periods of extended operations, meetings, and functions.

*i.e. Town Council night dinner/ snacks, department meetings, working meals, extended water main breaks, retirement receptions, etc.*

**2230 Shop Equipment**

Includes purchase price of printing and electrical shop equipment costing less than \$5,000. (Items costing \$5,000 or more should be coded to 6140).

*i.e. battery chargers, jackhammers, compressors, portable welders, cutters, printing presses, generators, etc.*

**2240 Binding and Inventory Supplies**

Includes all supplies used to catalog, bind or track assets or inventory items.

*i.e. barcode labels, spine labels, security system tags, plastic book covers, etc.*

**2250 Educational Programs**

Includes all supplies necessary to conduct a training session or educational program offered to the public.

*i.e. volunteers clothing, food/ snacks for programs, etc.*

**2255 Arts Programming**

**2260 Concession Supplies**

**2270 Public Service Official Uniforms**

Includes uniforms required for Public Service Officers that cannot be construed as day ware and cleaning/repair of uniforms.

**2280 Recreational Activity Supplies**

Includes all party and activity supplies and materials. (Video games, CD's and movies should be coded to 2030)

*i.e. crafts, decorations, party favors, cakes, food for programs, art supplies, etc.*

**2290 LEOSE Training**

**2300 Other Equipment**

Includes the purchase of all other equipment not covered in object codes 2000 through 2999. (Items costing \$5,000 or more should be coded to 6120, except for K-9 dogs which are not fixed assets.)

*i.e. equipment for existing vehicles, step ladders, K-9 dogs, cameras, fire hose, recreational and playground equipment, drinking fountains, heaters, radar units, two-way radios, leak detectors, body armor, shotgun racks, observation cameras, bikes, microwaves, coffee pots,*

*storage buildings, event tents, lifeguard umbrellas, fitness equipment, signs, picnic tables, etc.*

2310 **Filing Fees**

**4000-4299 Maintenance of Equipment and Machinery**

4010 **Office Equipment**

Includes all expenditures for maintenance and repair of offices and all maintenance contracts. (Data processing maintenance contracts should be charged to object code 5130).

*i.e. repairs to copiers, typewriters, calculators, desks, chairs, etc.*

4020 **Machinery and Heavy Equipment**

Includes all materials, batteries, small parts and services required in the maintenance and repair of machinery and heavy equipment.

*i.e. crawler tractors, backhoes, loaders, scrapers, mowing machines, portable welders, street sweepers, high lifts, fire pumpers, etc.*

4030 **HVAC Equipment**

Includes maintenance of heating, ventilating and air conditioning equipment located in Town facilities.

4040 **Automotive Equipment**

Includes all materials, parts, fluids and services required in the maintenance and repair of all motor vehicles. Includes the purchase, repair, and maintenance of tires and tubes.

*i.e. vehicle washes, batteries, repairs or replacement of: brakes, lightbars, hitches, mats, etc., motor vehicle inspection, new tires, flat repair, tire rotation, labor, oil, antifreeze, etc.*

4050 **Shop Equipment**

Includes all materials and services required to maintain all shop equipment. (Does not include the purchase of small hand tools, which should be coded to object code 2110).

*i.e. repairs to battery chargers, air compressors, welders, cutters, drills, generators, jacks, etc.*

4060 **Safety and Medical Equipment**

Includes all expenditures related to the maintenance of safety and emergency medical equipment.

4070 **Minor Tools & Equipment**

Includes all expenditures related to the maintenance of minor tools and equipment.

*i.e. repair and cleaning of shotguns, radar, hand-held readers, etc.*

4080 **Signal and Sign System**

Includes all materials and services used in the maintenance of signs and signals.

*i.e. repairs to traffic lights, school zone lights, stop signs, yield signs, street markings, etc.*

4100 **Communication Equipment**

Includes all materials and services required for the proper maintenance and repair of communication equipment.

*i.e. two-way radio equipment, cellular phones, installation and removal of such consoles, dispatch/ radio equipment maintenance/ service agreements, etc.*

4140 **Playground Equipment**

Includes all expenditures for the maintenance of playground and recreational equipment including fitness equipment and pool equipment. (Paint should be charged to object code 2140).

*i.e. swings, etc.*

4200 **Other Maintenance**

Includes all expenditures not covered in object codes 4000-4299.

**4300-4999 Maintenance of Buildings, Structures, Land and Improvements**

4301 **Buildings and Grounds**

Includes all materials and services required in the maintenance of buildings and structures, including walks, drives and fences. (Paint should be charged to object code 2140).

*i.e. building keys, lettering, glass repair, signs affixed to buildings, light bulbs, flags, alarm repairs, etc.*

4302 **Bridges**

Includes all materials and services expenditures required in the maintenance of traffic and pedestrian bridges.

4303 **Streets and Alleys**

Includes all materials and services expenditures required in the maintenance of streets and alleys.

4305 **Storm Sewers and Drainageways**

Includes all materials and services expenditures required in the maintenance of storm sewers and drainageways.

4306 **Sanitary Sewers**

Includes all materials and services expenditures required in the maintenance of sewer mains, lines, etc.

4307 **Lift Stations**

Includes all materials and services expenditures required in the maintenance of lift stations.

4308 **Wastewater Treatment Plant**

Includes all materials and services expenditures required in the

maintenance of equipment at wastewater treatment plants. (Does not include expenditures for maintenance of buildings or grounds, which should be charged to object code 4301 or expenditures for maintenance of chlorination facilities, which should be charged to object code 4309).

*i.e. lines, pumps, motors, filters, aerators, air pumps, etc.*

4309 **Chlorination Facilities**

Includes all materials and services required in the maintenance of chlorination facilities.

4311 **Water System**

Includes all materials and services required in the maintenance of the water system. (Does not include expenditures for maintenance of buildings or grounds, which should be charged to object code 4301 or expenditures for maintenance of chlorination facilities, which should be charged to object code 4309. Expenditures for maintenance of water towers and tanks should be charged to object code 4312).

*i.e. transmission lines, mains, booster pumps, gate valves, repair saddles, pumping equipment, fire hydrants, etc.*

4312 **Water Tower and Tanks**

Includes all maintenance and services required in the maintenance of all water towers, ground storage tanks and related apparatus.

*i.e. valves, fittings, piping, water tower painting, etc.*

4314 **Meters & Settings**

Includes all materials and services expenditures required in the maintenance of all meters.

4320 **Other Maintenance and Supplies**

Includes all other maintenance and supplies for buildings, structure, land and improvements, materials and services not covered under object codes 4300-4999.

**5000-5999 Contractual Services**

5010 **Communication Services**

Includes payments for communication services.

*i.e. cellular phones, landlines, satellite service, etc.*

5020 **Leases and Rentals**

Includes payments for use of all facilities and equipment not owned by the Town. (Principal and interest payments on lease-purchase agreements and other types of installment or time payments should be charged to object code 7130).

*i.e. leased storage facilities, narcotics vehicle rental, equipment rental, table and chair rental, etc.*

5030 **Insurance**

Includes payments for general comprehensive liability, automobile liability, bodily injury and property damage, fire extended coverage insurance, public official's liability insurance, surety bonds, and all expenditures to pay damage claims not reimbursed by insurance.

5040 **Advertising**

Includes cost of advertising.

*i.e. public notices, ordinances, bid invitations, parade notices, notices of Town sponsored events, advertising in school directories, etc.*

5060 **Business and Travel**

Approved expenditures relating to Staff Development, Networking and Business Meetings incurred in the performance of official business or while attending approved training and professional organizational meetings.

*i.e. registration fees, transportation, lodging, per-diem, parking fees, car rental/ taxi service, phone calls, business meals, mileage for personal car use between facilities, on-line conference/class, etc.*

5070 **Contractual Services – Other**

Includes all other contractual services not covered under object code 5110.

5090 **Custody Support Services**

Includes food and support for persons or animals in the custody of the Town.

*i.e. prisoner meals, prisoner blankets & towels, jail mattresses, animal hospital charges, etc.*

5100 **Legal Fees**

Includes any expenditure for legal services, other than those reimbursed by insurance.

5110 **Contractual/Fee Basis**

Includes expenditures for contractual or special professional services provided for the Town by another agency or individual. (Does not include services such as physicals, polygraphs, and psychological exams given during the hiring process – see object code 5250, Engineering Services – 5400 or Geotechnical Services – 5420).

*i.e. forensic services, psychological and pathological services, rape/sexual assault exams, shots when required by position description, audit services, drafting services, consultants, tax appraisal, tax collection, veterinarian services, sports officials, election workers, jury fees, Novus Discover Card Fees, municipal code supplements/ fees, rental of water dispenser and water purchased for dispenser, etc.*

5120 **Other Utilities**

Includes any expenditures not covered under electricity, gas, and

water services.  
*i.e. propane.*

5130 **Data Processing Maintenance**

Includes computer software and licenses, contractual maintenance and repair of computer software and hardware.  
*i.e. data processing maintenance contracts, software maintenance and/or support, custom programming, printer repair, etc.*

5140 **Copier Charges**

Charges specifically allocated due to usage of the copiers located in copy rooms and in Town departments. (Staples and paper used in the copiers should also be coded to this object code).

5150 **Regulatory Inspection Fees**

Includes all fees paid to state regulatory agencies.

5160 **Recycling/Landfill Fees**

Includes all recycling/landfill fees or invoices incurred by the Town.

5170 **Electricity Services**

Includes any expenditure for the payment of electricity usage by Town facilities.

5180 **Gas Services**

Includes any expenditure for the payment of gas usage by Town facilities.

5190 **Water Services**

Includes any expenditure for the payment of water usage by Town facilities.

5200 **Printing and Binding Services**

Includes all expenditures provided for the Town by an outside printing press, or graphics company.  
*i.e. letterhead stationery, business cards, printing, copying, etc.*

5210 **Memberships/Licenses**

Includes approved annual memberships, dues, and licenses with professional organizations and associations.  
*i.e. GFOA, TCMA, 3CMA, TLA, TRAPS, TLER, CEAT, APA, IMSA, ICBO, Sam's Club memberships fees, etc.*

5220 **Interfund Transfers**

Includes monies budgeted in one operating fund for the express purpose of being transferred into another fund.

5230 **Town Manager's Contingency**

5240 **Subscriptions and Publications**

Includes fees paid for publications and/or subscriptions from professional organizations. Includes reference books and literature for division library.

*i.e. newspapers, training reference books, dictionaries, professional magazines, etc.*

5245 **Library Content**

Includes expenditures associated with content in the Library.

*i.e. physical subscriptions, eContent, electronic subscriptions, physical materials, etc.*

5250 **Recruitment**

Includes expenditures associated with the recruitment and hiring of employees.

*i.e. drug screens, physicals, polygraphs, psychological exams, video interviews, travel reimbursement for job candidates, driver's license checks, criminal history checks, credit checks, job fair registration and/or table set-up fees, etc.*

5260 **TIA/TZA/TA/Wetland Fees**

5270 **Recovery of Prior Year Revenue**

5280 **Penalties**

5290 **Sales Tax**

5300 **Miscellaneous Expense**

Includes expenditures not associated with another object code.

*i.e. off-site employee banquets, off-site award banquets, bad debt expenses, Mayor's Luncheon, etc.*

5310 **Depreciation Expense**

5320 **Economic Development Incentives**

5340 **Tuition Reimbursement**

Tuition Reimbursement as described in the Town's PARM

5350 **Marketing Events**

5390 **Merchant Card Fees**

5400 **Engineering Services**

Includes expenditures for contractual engineering services.

5420 **Geotechnical Services**

Includes expenditures for contractual geotechnical services.

5450 **Wholesale Purchased Water**

5810 **Interfund Transfers – Grant Match**



5990 **Prompt Payment Interest**

Includes required interest payments under the Prompt Payment Act.  
Also includes late fees.

**6000-6999 Capital Outlay** - A capital expenditure is an acquisition or an improvement of \$5,000 or more that have a life of more than one year.

6010 **Buildings**

Includes all buildings and structures, pump houses, park buildings, fire stations, etc.

6020 **Land**

Includes all costs of acquiring land such as purchase price, commission, abstracts, court costs, filing fees, appraisals, attorney fees, etc.

6030 **Land Improvements**

Includes all expenditures covering cost of drainage, engineering, inspections, sodding, grading, landscape improvements, etc.

6040 **Furnishings & Fixtures**

6060 **CIP Legal**

6070 **CIP Design**

6080 **Telephone Equipment**

Includes all expenditures for telephone equipment and installation at Town facilities.

6090 **Data Processing Equipment**

Includes all expenditures for the purchase of computer hardware and software. (Items costing less than \$5,000 should be coded to 2180).  
*i.e. programs, printers, scanners, processors, CRTs, personal computers, etc.*

6100 **Office Equipment**

Includes all new or used additions to office equipment. (Items costing less than \$5,000 should be coded to 2180).  
*i.e. copiers, duplicating machines, desks, chair, etc.*

6110 **Machinery & Equipment**

Includes the purchase price of all tractors, ditching machines, dozers, booms, power mowers, sweepers, and other heavy construction equipment.

6120 **Other Equipment**

Includes cameras, air conditioning, fire hose, recreational and playground equipment, drinking fountains, heaters, radios, radar units, leak detectors, air blowers, body armor, shotgun racks, spectra

radios, observation cameras, VCR's, bikes and gear, radar, etc.

6130 **Motor Vehicles**

Includes the purchase price and transportation of all automobiles, trucks, trailers, attachments, and appendages. All items purchased to equip the vehicle for service are to be charged to this account. (Replacement or repair of original equipment, if not considered a Capital Outlay, should be charged to object code 4040)

*i.e. cars, partitions, sirens, power take-offs, winches, beacon lights, hitches, mats, etc.*

6140 **Shop Equipment**

Includes purchase price of printing and electrical shop equipment. (Does not include small hand tools, which should be charged to object code 2110)

*i.e. battery chargers, burners, jackhammers, compressors, portable welders, cutters, printing presses, generators, etc.*

6150 **Drainage Improvements**

Includes permanent drainage improvements and other engineered drainage improvements and associated costs.

*i.e. culverts, storm drains, storm sewers, detention or rotation ponds.*

6160 **Street Improvements**

Includes permanent street and alley improvements and associated costs.

*i.e. paving, sidewalks, curbs, gutters, etc.*

6170 **Water System Improvements**

Includes water treatment improvements and installation.

*i.e. water mains, meters, settings, fire hydrants, storage tanks, water towers, water wells, pumping units, etc.*

6180 **Wastewater System Improvements**

Includes sewer mains, lift stations, and wastewater treatment plant improvements and installation.

6190 **Safety and Medical Equipment**

Includes all safety and emergency medical equipment.

6200 **Traffic Control Improvements**

Includes expenditures relating to the design, purchase and/or installation of traffic control devices such as signals and signs of all types.

6210 **Other Improvements**

Includes expenditures not appropriate for object codes 6000 through 6999.

*i.e. fences, sprinkler irrigation systems, tennis courts, parking lot*

*paving, firing ranges, etc.*

6230 **CIP Admin Transfer**

6280 **CIP Postage**

**7000-7999 Debt Service**

7010 **Principal-General Obligation Bonds**

7020 **Principal-Revenue Bonds**

7030 **Bond Payments to Escrow**

7040 **Contribution to Refunding**

7050 **Agent /Administration Fees**

7060 **Arbitrage Fees**

7110 **Interest-General Obligation Bonds**

7120 **Interest-Revenue Bonds**

7130 **Fiscal Bond Expense**

7140 **Accrued Interest Expense**

**8000-8999 Internal Services**

8510 **Health Insurance Administrative Fees**

8520 **Medical/Dental/Vision Premiums/Claims**

8550 **Life/AD&D Insurance**

8560 **LTD Insurance**

8570 **Flex Care Payments**

8580 **Flex Med Payments**

8590 **Wellness Program**

8600 **Health Fair Expenses**

8610 **HIPPA Compliance Expenses**

8620 **HDHP Limited Flexible Spending**



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